RESOLUTION NO. 2012-34

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE TOWN OF FOUNTAIN HILLS, ARIZONA, APPROVING AN INTERGOVERNMENTAL AGREEMENT WITH THE REGIONAL PUBLIC TRANSPORTATION AUTHORITY RELATING TO THE TRANSIT PLANNING STUDY.

BE IT RESOLVED BY THE MAYOR AND COUNCIL OF THE TOWN OF FOUNTAIN HILLS as follows:

SECTION 1. The Intergovernmental Agreement with the Regional Public Transportation Authority relating to the transit planning study (the "Agreement") is hereby approved in substantially the form attached hereto as Exhibit A and incorporated herein by reference.

SECTION 2. The Mayor, the Town Manager, the Town Clerk and the Town Attorney are hereby authorized and directed to cause the execution of the Agreement and to take all steps necessary to carry out the purpose and intent of this Resolution.

PASSED AND ADOPTED by the Mayor and Council of the Town of Fountain Hills, Arizona, December 20, 2012.

FOR THE TOWN OF FOUNTAIN HILLS: ATTESTED TO:

Linda M. Kavanagh, Mayor
Bevelyn J. Bender, Town Clerk

REVIEWED BY: APPROVED AS TO FORM:

Kenneth W. Buchanan, Town Manager
Andrew J. McGuire, Town Attorney
EXHIBIT A
TO
RESOLUTION NO. 2012-34

[Agreement]

See following pages.
TRANSPORT PLANNING STUDY
(The "Agreement")

Contract # 124-70-2013

BETWEEN: THE TOWN OF FOUNTAIN HILLS, a Municipal Corporation (hereinafter referred to as the "TOWN")

AND: THE REGIONAL PUBLIC TRANSPORTATION AUTHORITY (of Maricopa County) conducting business as RPTA, a public agency established pursuant to A.R.S. Section 48-5101, et seq., (hereinafter referred to as the "RPTA").

WHEREAS: The RPTA is authorized to contract for the provision of public transportation services pursuant to A.R.S. Sections 48-5122 and 48-5123; and

WHEREAS: The TOWN is authorized to contract for the provision of public transportation services pursuant to the Town of Fountain Hills Code; and

WHEREAS: The TOWN and the RPTA together with other Maricopa County cities and towns desire to provide a regional public transportation system; and

WHEREAS: TOWN has been authorized by its TOWN Council and RPTA has been authorized by its Board of Directors to enter into this Agreement; and

WHEREAS: The RPTA has established a network of regional public transportation services within Maricopa County; and

WHEREAS: The TOWN, a municipal corporation, and the RPTA, a public agency, have authority in accordance with A.R.S. 11-952 to enter into intergovernmental agreements; and

WHEREAS: The TOWN desires to plan for future transit services within TOWN and throughout the metropolitan area by contracting with RPTA to conduct a transit planning study;

WHEREAS: The RPTA has solicited and awarded a contract for a Transit Planning Services on call consultants and possesses in house staff to assist TOWN in planning efforts;

WHEREAS: The Town has agreed to expend a sum not to exceed SIXTY THOUSAND DOLLARS ($60,000) for RPTA's expenses incurred in conducting the Study, and

NOW, THEREFORE IT IS AGREED by and between the parties, as follows:

SECTION 1: SERVICE AREA AND TRANSIT SERVICES
The boundaries of the TOWN, which are lawfully in effect on the 20th day of December, 2012, shall designate and define the limits of the service area for the purposes of the Agreement. The planning services for this project may extend beyond the boundaries of the TOWN.

SECTION 2: TERM AND RENEWAL

2.1 This Agreement shall be in full force and effect after it has been (a) approved by the Town Council and the RPTA Board of Directors and (b) executed by the duly authorized officials of the parties.

2.2 This Agreement shall commence on December 20, 2012 and shall terminate on December 30, 2013, unless terminated earlier by one of the parties, in which case, written notice of termination shall be required no less than thirty (30) days prior to the proposed termination date. This Agreement may be extended until June 30, 2014 upon the mutual agreement of the parties hereto. Upon termination of this Agreement any and all property used in connection with this Agreement shall be returned to the party holding title thereto.

SECTION 3: RPTA RESPONSIBILITY

3.1 With respect to Services provided hereunder, the RPTA shall:

a. coordinate with TOWN staff to finalize the scope of work so the required activities and budget are agreeable to both parties;

b. provide professional staff to assist the TOWN in completing a Transit Planning Study that will guide the development and implementation of future transit services for the TOWN. A major component of the study will include identifying existing conditions related to travel patterns, land use, and socioeconomics to develop transit needs within the community. The Transit Planning Study will identify and prioritize short- and long-range goals and objectives to fulfill transit needs related to the projected population and employment forecasts;

c. coordinate with TOWN officials to develop and lead an appropriate public outreach effort to receive input related to key destinations, travel patterns, and potential travel markets that will be used to develop the Transit Planning Study recommendations;

d. hire a consultant to support the development of a transit plan for the TOWN.

e. At the end of each quarter, invoice TOWN for all costs of service (including any administrative fees) incurred by RPTA.
f. conduct financial audits for services provided with any funding under this Agreement. In performing the services provided under this Agreement, RPTA agrees to comply with all laws, rules, regulations, standards, orders or directives (hereinafter "Laws") applicable to this Agreement, and to the services provided pursuant to this Agreement. The laws referred to above include federal, state and local laws.

3.2 cooperate with TOWN in meeting regional commitments and goals regarding the utilization of Disadvantaged Business Enterprises (DBE). RPTA shall ensure that DBEs will have the maximum practical opportunity to compete for subcontract work in the purchase of goods, equipment, services, design and construction projects.

SECTION 4: TOWN RESPONSIBILITY

4.1
a. The TOWN expressly acknowledges, understands and agrees that:

(i). any recommendation provided by RPTA to the TOWN pursuant to this Agreement or otherwise (including, but not limited to, any recommended service specifications or functional standards for construction and establishment of transit stops and any capital project) are simply general recommendations that RPTA makes available to certain political subdivisions of the State of Arizona.

(ii). all such recommendations must be tailored to the specific requirements of the TOWN;

(iii). RPTA makes no representation or warranty to TOWN that any such representation is sufficient or adequate to meet the specific requirements of the TOWN;

(iv). it is the TOWN's sole responsibility to review, approve or modify as appropriate any recommendation of RPTA or its Contractor hereunder, including (but not limited to) any recommendation concerning pedestrian and traffic control.

b. TOWN understands and acknowledges the applicability of the Immigration Reform and Control Act of 1986 (IRCA) and agrees to comply with the IRCA in the performance of this Agreement.

4.2 The TOWN shall pay RPTA for all expenses incurred by RPTA in the provision of planning services requested by TOWN per the attached Schedule A.
4.3 TOWN will reimburse RPTA for all funds expended for the Fountain Hills Transit Planning Study within 30 days of receipt of invoice from RPTA.

SECTION 5:

5.1 Records

The Federal Transit Administration (FTA), the Comptroller General of the United States, or any designee, and the TOWN shall have access to all books, documents, papers and records which are pertinent to this Agreement for the purpose of making audit, examination, excerpts and transcriptions. All required records shall be maintained for a minimum of five (5) years after all pending matters are closed.

5.2 Covenant Against Contingent Fees

Each of the parties warrant that no person has been employed or retained to solicit or secure this Agreement upon an agreement or understanding for a commission, percentage, brokerage or contingent fee; and with respect to the TOWN, no member of TOWN Council, or any employee of TOWN, has any interest, financially or otherwise, in this Agreement, and with respect to RPTA, no member of the RPTA Board or any employee of RPTA has any interest, financially or otherwise in this Agreement.

5.3 Alteration in Character of Work

Minor alterations in the character of work shall be authorized in writing by RPTA and acknowledged by TOWN by letter.

5.4 Termination

RPTA and TOWN hereby agree to full performance of the covenants and obligations contained herein, except that each reserves the right, at its option and sole discretion, to terminate or abandon the service provided for in this Agreement, or any portion thereof.

Termination of this Agreement may be at any time and for any reason, with or without cause, upon providing thirty (30) calendar days prior written notice. Termination shall be effected by delivery of a Notice of Termination specifying the extent to which performance of work under the Agreement is terminated, and the date upon which such termination becomes effective.

Upon termination, RPTA shall calculate actual expenses incurred up to and including the date of termination to the total of which is hereinafter referred to as "termination costs." If TOWN has paid RPTA sums in excess of the
termination costs, RPTA shall refund the excess; if TOWN has paid RPTA an amount less than the termination costs, then TOWN shall pay to RPTA an amount equal to the difference between the termination costs and the amount that TOWN has already paid under this Agreement.

5.5 Additional Work

Additional work, when authorized by executed Contract Change Order or Supplement Agreement, shall be compensated for by a fee, mutually agreed upon by both parties.

SECTION 6: INDEMNIFICATION

TOWN and RPTA agree to defend, indemnify and hold harmless the other party to this Agreement and any of their agents, officers, employees or directors (irrespective of the termination of this Agreement) on a current basis from and against any and all claims, liabilities and causes of action which may be imposed upon, incurred by or asserted against them or any of their agents, officers, employees or directors attributable, directly or indirectly, to or arising in any manner by reason of the negligence, error, omission or intentional acts of any agent, officer, employee or director of the applicable party. The applicable party shall pay all claims, losses and costs of any nature whatsoever (including reasonable attorney’s fees) in connection therewith, and shall pay all costs and judgments which may issue thereon.

SECTION 7: AMENDMENT

This Agreement may be amended in whole or in part by written agreement of the parties.

SECTION 8: RELATIONSHIP OF PARTIES

Each party to this Agreement shall act in its individual capacity and not as an agent, employee, partner, joint venturer, associate, or any other representative capacity of the other. Each party shall be solely and entirely responsible for its acts or the acts of its agents and employees during the performance of this Agreement.
SECTION 9: INTEGRATION

This agreement represents the entire agreement of the parties with respect to the subject matter hereof, and all agreements entered into prior hereto with respect to the subject matter hereof are revoked and superseded by this Agreement, and no representations, warranties, inducements or oral agreements have been made by any of the parties except as expressly set forth herein, or in other contemporaneous written agreements. This Agreement may not be changed, modified or rescinded except in writing, signed by all parties hereto, and any attempt at oral modification of this Agreement shall be void and of no effect.

SECTION 10: ATTORNEYS' FEES

In the event suit is brought or an attorney is retained by any party to this Agreement to enforce the terms of this Agreement or to collect any moneys due hereunder, or to collect money damages for breach hereof, the prevailing party shall be entitled to recover, in addition to any other remedy, reimbursement for reasonable attorneys' fees, court costs, costs of investigation and other related expenses incurred in connection therewith.

SECTION 11: SEVERABILITY

If any provision of this Agreement is declared void or unenforceable, such provision shall be deemed severed from this Agreement, which shall otherwise remain in full force and effect.

SECTION 12: NO ASSIGNMENT

This Agreement is personal to each of the parties hereto, and neither party may assign or delegate any of its rights or obligations hereunder without first obtaining the written consent of the other; provided, however, that RPTA may assign its rights and delegate its obligations hereunder to a successor in interest without obtaining such consent.

SECTION 13: WAIVER

Failure of any party to exercise any right or option arising out of a breach of this Agreement shall not be deemed a waiver of any right or option with respect to any subsequent or different breach, or the continuance of any existing breach.
SECTION 14: COUNTERPARTS

This Agreement may be executed in any number of counterparts, all such counterparts shall be deemed to constitute one and the same instrument, and each of said counterparts shall be deemed an original hereof.

SECTION 15: CAPTIONS

Captions and section heading used herein are for convenience only and are not a part of this Agreement and shall not be deemed to limit or alter any provisions hereof and shall not be deemed relevant in construing this Agreement.

SECTION 16: CANCELLATION

This agreement is subject to cancellation pursuant to A.R.S. Section 38-511.

SECTION 17: NOTICES

Any notice, consent or other communication ("Notice") required or permitted under this Agreement shall be in writing and either delivered in person, sent by facsimile transmission, deposited in the United States mail, postage prepaid, registered or certified mail, return receipt requested, or deposited with any commercial air courier or express service addressed as follows:

If to RPTA:

Regional Public Transportation Authority
101 North 1st Ave., Suite 1100
Phoenix, Arizona 85003
Facsimile: (602) 251-2038
(Attention: Stephen R. Banta, Chief Executive Officer)

If to TOWN:

Town of Fountain Hills
16705 East Avenue of the Fountains
Fountain Hills, AZ 85268
Facsimile: (480) 837-3145
(Attn: Ken Buchanan, Town Manager)

Notices shall be deemed received at the time it is personally served, on the day it is sent by facsimile transmission, on the second day after its deposit with any commercial air courier or express service or, if mailed, ten (10) days after the Notice is deposited in the United States mail as above provided. Any time period stated in a Notice shall be computed from the time the Notice is deemed received. Either party may change its mailing address or the person to receive Notice by notifying the other.
Party as provided in this paragraph. Notices sent by facsimile transmission shall also be sent by regular mail to the recipient at the above address. This requirement for duplicate notice is not intended to change the effective date of the notice sent by facsimile transmission.

SECTION 18. COMPLIANCE WITH THE E-VERIFY PROGRAM

18.1 Warrant of Compliance - Under the provisions of A.R.S. §41-4401, both Parties warrant to the other that each Party will comply with all Federal Immigration laws and regulations that relate to their employees and that each now complies with the E-Verify Program under A.R.S. §23-214(A).

18.2 Breach of Warranty - A breach of this warranty will be considered a material breach of this Agreement and may subject the breaching party to penalties up to and including termination of this Agreement.

18.3 Right to Inspect - Both Parties retain the legal right to inspect the papers of any employee who works on this Contract or subcontract to ensure compliance with the warranty given above.

18.4 Random Verification - Either Party may conduct a random verification of the employment records of the other to ensure compliance with this warranty.

18.5 Federal Employment Verification Provisions – No Material Breach. A Party will not be considered in material breach of this Agreement if it establishes that it has complied with the employment verification provisions prescribed by 8 USCA §1324(a) and (b) of the Federal Immigration and Nationality Act and the E-Verify requirements prescribed by A.R.S. §23-214(A).

18.6 Inclusion of Article in Other Contracts - The provisions of this Article must be included in any contract either Party enters into with any and all of its contractors or subcontractors who provide services under this Agreement.
SECTION 19: LEGAL COMPLIANCE AND PROHIBITION

To the extent applicable, RPTA and TOWN each warrant compliance with any and all applicable governmental restrictions, regulations and rules of duly constituted authorities having jurisdiction over transit services provided via this Agreement, and all applicable employment laws, rules and regulations, including to the extent applicable, the Fair Labor Standards Act, the Walsh-Healey Act, Arizona Executive Order No. 99-4, and the Arizona Fair and Legal Employment Act, along with all laws, rules and regulations attendant thereto. Parties acknowledge that a breach of this warranty is a material breach of this Agreement and parties are subject to penalties for violation(s) of this provision, including termination of this Agreement. TOWN and RPTA each retain the right to inspect the documents of any and all contractors, subcontractors and sub-subcontractors performing work and/or services relating to this Agreement to ensure compliance with this warranty. Any and all costs associated with inspections are the sole responsibility of the party subject to inspection. RPTA and TOWN each hereby agree to indemnify, defend and hold each other harmless for, from and against all losses and liabilities arising from any and all violations thereof. Pursuant to A.R.S. §§ 35-391.06 and 35-393.06, each Party certifies that it does not have a scrutinized business operation, as defined in A.R.S. §§ 35-391 and 35-393, in either Sudan or Iran.

SECTION 20. CIVIL RIGHTS

The parties agree that as a condition of this Agreement they will each comply with all applicable civil rights laws and regulations, in accordance with applicable Federal directives, except to the extent that the Federal government determines otherwise in writing. These include, but are not limited to, those provisions of Section 12 of that certain United States of America Department of Transportation Federal Transit Administration Master Agreement, dated October 1, 2009, as may be amended from time to time, which provisions are hereby incorporated by reference.

SECTION 21. SCRUTINIZED BUSINESS OPERATIONS

Pursuant to A.R.S. §§ 35-391.06 and 35-393.06, each party certifies that it does not have a scrutinized business operation, as defined in A.R.S. §§ 35-391 and 35-393, in either Sudan or Iran.
IN WITNESS WHEREOF, the parties have executed this Agreement as of the 20th day of

TOWN OF FOUNTAIN HILLS, a
municipal corporation,

By: [Signature]
   Linda Kavanagh
   Mayor

By: [Signature]
   Beverly Bender
   Town Clerk

RPTA

By: [Signature]
   Stephen R. Banta
   Chief Executive Officer

By: [Signature]
   John McCormack
   Chief Financial Officer
INTERGOVERNMENTAL AGREEMENT DETERMINATION

In accordance with the requirements of A.R.S. Section 11-952(D), each of the undersigned attorneys acknowledge that: (1) they have reviewed the above Agreement on behalf of their respective clients; and, (2) as to their respective clients only, each attorney has determined that this Agreement is in proper form and is within the powers and authority granted under the laws of the State of Arizona.

[Signatures]

Attorney for the Town of Fountain Hills

Attorney for RPTA
ATTACHMENT A
SCOPE OF WORK

TOWN OF FOUNTAIN HILLS TRANSIT PLANNING STUDY
RPTA SCOPE OF WORK

The purpose of this study is to perform a comprehensive analysis of various factors to assess appropriate short term / long term transit investments; incorporate a public outreach component; and build upon transit services available/currently serving the Town of Fountain Hills' residents. By providing Fountain Hills' staff with a complete list of options for the type of transit service available and associated costs, town officials can make an informed decision to invest in efficient and effective transit service that will serve the local community and provide a connection to the regional transit system.

Working in concert with Fountain Hills staff, the RPTA, in partnership with its Consultant, will examine the following:

- Socio-economic trends: Current and projected population and employment characteristics for 2015, 2030 and a mutually agreed upon build-out year. The base data will come from the Maricopa Association of Governments (MAG).
- Land use: Current and projected land use in Fountain Hills. Fountain Hills will provide the current and projected land use.
- Transportation infrastructure: Current and programmed road and transit network.
- System Connectivity: The study should examine how Fountain Hills will coordinate with existing and planned transit modes serving the study area.
- Transit Service Equity: Any recommendations regarding changes in service plans as part of implementation of transit service should consider if paratransit service will be required.

For purposes of this planning study, the study area will be divided into two parts, with the primary study area consisting of the entire Fountain Hills municipal planning area, and the secondary study area including all land area extending 15 miles out from the municipal planning area boundaries.

I. WORK PLAN AND TASKS

TASK 1 - Public and Agency Involvement Plan

The public and agency involvement plan should identify key milestones for consultation, approximate timing and methods for generating input, such as through the community newsletter, posting a survey on the Town’s webpage, or holding an informational meeting at the Town’s library. Innovative and effective efforts to maximize resources in holding meetings are encouraged, such as joint meetings, attending meetings of interested groups at pre-established times and places, integrating with the existing Town of Fountain Hills committee process, etc.
The public and agency involvement plan shall strive to involve affected and interested persons and agencies early in and throughout the process, and define ways to involve persons directly affected by potential changes in operational procedures. The public and agency involvement plan shall involve agencies responsible for implementing the recommendations of the study, especially local transit providers.

The RPTA project website will link to the Town of Fountain Hills web site. An open house or other appropriate public participation meeting should also be held to gain public input.

The public and agency involvement plan will specify engagement practices with other-interested stakeholders. A Technical Advisory Group (TAG) will be engaged during the development of the Fountain Hills Transit Planning Study through occasional briefings on the study progress. This will also provide stakeholders an opportunity to provide Fountain Hills a summary of relevant completed or ongoing transit studies. The TAG will include representatives from the Town of Fountain Hills, staff members from RPTA Planning Division, the City of Scottsdale, Fort McDowell Yavapai Nation, Salt River Pima-Maricopa Indian Community and Maricopa County. RPTA will contact these agencies to establish the most relevant individuals to participate in the TAG.

**Product:** Public and Agency Involvement Plan, which should include a schedule showing major milestones, updates to Council and overall project schedule, and Stakeholder List.

RPTA will facilitate and attend TAG and public outreach meetings and prepare all TAG and public meeting agenda, materials, and notes.

**TASK 2 - Review Prior and Ongoing Studies**

RPTA will coordinate with the Consultant to review prior and ongoing studies along with regional, state and federal policies and studies regarding transit characteristics and factors impacting the recommended type of preferred transit service. This will include a summary of transit studies relating to adjoining jurisdictions to determine potential opportunities to connect or combine services.

**Product:** Working paper documenting prior and ongoing studies and policies regarding public transit in Fountain Hills and the northeast valley.

**TASK 3 - Analyze Existing and Future Conditions**

RPTA will coordinate with its Consultant to interview transit providers and assemble information on system characteristics and performance within 15 miles of the study area. Existing transit ridership will be broken down by race, ethnicity, household type and income using data acquired from existing ridership surveys and census information. This inventory will include a review of planned regional and local transit investments in the study area.

**Product:** Working paper documenting a comprehensive inventory and analysis of the current and planned transit networks that are within 15 miles of the primary study area. The working paper will also document the transit and socioeconomic data used, describing major
travel demand patterns and key transportation corridors within the primary study area.

**TASK 4 - Develop Preliminary Service Options for Fountain Hills**

RPTA will coordinate with its Consultant to identify preliminary service options for Fountain Hills. These options will address several issues including the following:

- Connectivity to other bus transit services that cross or travel near the study area.
- Connectivity to planned, regionally funded, transit investments.
- Service types (i.e. rural connector, neighborhood circulator, fixed route local service, express bus service, van pool, paratransit, etc.).
- Hours of operation and frequency of service.
- Cost of service types and frequency.
- Stop types, and spacing (i.e. quarter mile, half mile, or major transfer points, etc.).
- Vehicle types (i.e. cutaway van, low floor bus, high floor bus, etc.).
- Passenger facilities (bus stop needs and challenges, park-and-rides, etc.).
- Paratransit service considerations (e.g. contract options or fleet and operator requirements).
- No action taken, resulting in the forfeiture of state funds.

**Product:** Working paper detailing the capital and operating characteristics of the identified service options (i.e. vehicle types, station/stop design attributes, stop locations, interaction with other existing/future transit services within the study area, service frequencies, hours of operation, etc.).

**TASK 5 - Develop Transit Recommendations and Performance Criteria**

RPTA shall develop performance criteria in consultation with the Town of Fountain Hills and the TAG. The performance criteria, which will assist in the development of the transit recommendations, will include but not be limited to the following:

- Consistency with regional and local plans and policies.
- Ridership potential based on ridership data from comparable regional transit services.
- Connection to activity centers and transit connections.
- Cost of service options developed in Task 4.

This analysis will also take into consideration the potential impact of the various service options on Title VI populations. Based on this analysis, preferred options will be identified and their operating and capital characteristics defined. Capital investments will also define general specifications of transit vehicle uses for this service (i.e. vehicle size, high or low floor, on or off vehicle fare collection, etc.). Service frequencies and number of vehicles required to implement various service options will be
addressed.

**Product:** Working paper detailing the operating and capital recommendations of the preferred transit investments.

**TASK 6 - Fountain Hills Transit Implementation Strategies and Action Plan**

RPTA will develop an implementation plan that will establish a time line and define the costs associated with implementing the study’s recommendations. The plan will identify the key roles and responsibilities of stakeholders in implementing the recommended transit services and associated infrastructure investments. Timing, phasing, and an analysis of issues, opportunities and constraints shall be identified. The transit recommendations will be presented as long-term (i.e. transit recommendations based on incremental population growth) and short-term (i.e., influx of funds such as LTAFF II, grants, etc.), including the use of a phased approach for implementation.

**Product:** Final Report documenting implementation strategies and an action plan.

**II. DELIVERABLES**

The principal work products of the Town of Fountain Hills Transit Planning Study are four (4) working papers, and meetings as outlined in the Public and Agency Involvement Plan, and the Final Report. In preparing the working papers, it is expected that RPTA will first provide one (1) unbound paper copy and one (1) electronic copy in MS Word of the initial draft document to Fountain Hills staff for internal review. RPTA will incorporate comments from the internal review into a revised working paper and submit one (1) unbound paper copy and (1) electronic copy for external review within two weeks of receiving Fountain Hills’ comments.

RPTA will then address or incorporate all comments resulting from the external review and submit five (5) bound paper copies of the final draft and (1) electronic copy to Fountain Hills.

**III. PROJECT TIMELINE**

It is anticipated that the study will be completed within twelve (12) months after issuance of notice to proceed.
IV. BUDGET AND SCHEDULE

The budget for the study by task is as follows:

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<tr>
<th>Task</th>
<th>Schedule</th>
<th>Budget</th>
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<td>1</td>
<td>Public and Agency Involvement Plan</td>
<td>Ongoing</td>
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<td>2</td>
<td>Review Prior and Ongoing Studies</td>
<td>Jan 2013 – Mar 2013</td>
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<td>3</td>
<td>Analyze Existing and Future Conditions</td>
<td>Feb 2013 – Mar 2013</td>
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<tr>
<td>4</td>
<td>Develop Preliminary Service Options</td>
<td>Mar 2013 – May 2013</td>
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<td>5</td>
<td>Develop Transit Recommendations and Performance Criteria</td>
<td>May 2013 – Aug 2013</td>
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