

TOWN OF FOUNTAIN HILLS

ARIZONA



FISCAL YEAR 2011-2012

ADOPTED BUDGET





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

Town of Fountain Hills

Arizona

For the Fiscal Year Beginning

July 1, 2010

President

Executive Director



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BUDGET MESSAGE

Honorable Mayor and Town Council:

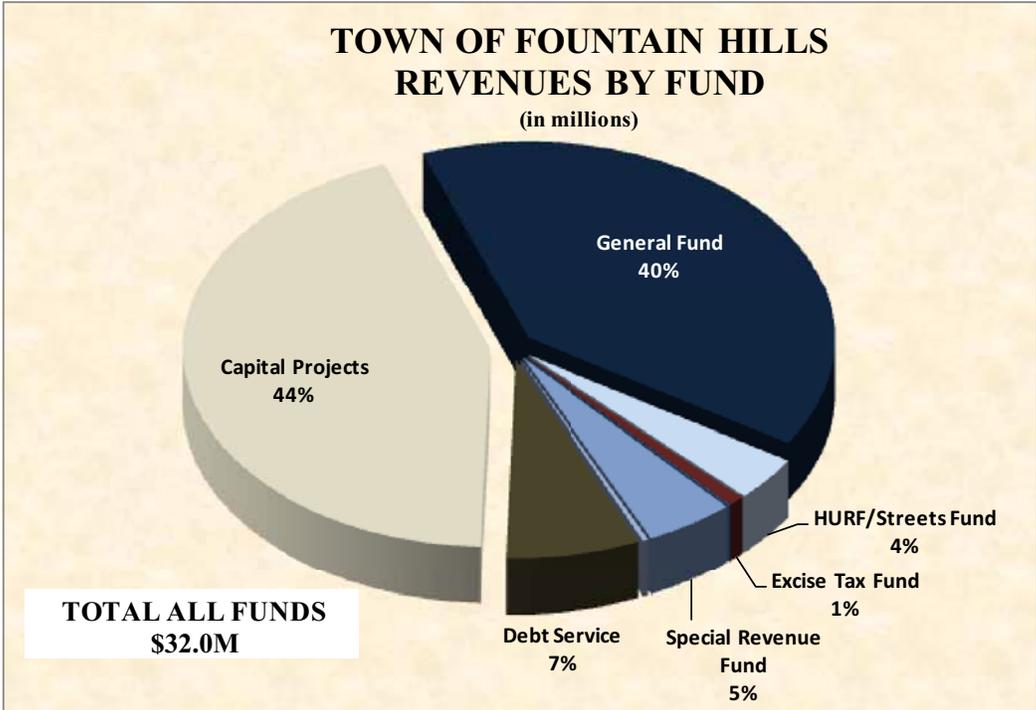
I am pleased to submit the Operating Budgets for the Town of Fountain Hills for the fiscal year beginning on July 1, 2011, and ending June 30, 2012 (FY2012). This budget is balanced and designed to convey to the public a budget message that articulates priorities and issues for the upcoming fiscal year. The budget also highlights any issues facing the staff in developing the budget, as well as short-term financial and operational policies that were instrumental in guiding the development of the annual budget. Although each fund should be viewed individually, the Town's proposed total budget, including all funds, is estimated at \$38.3M in expenditures, with projected revenues of \$32.0 million (reserves in the capital projects fund will be used to fund some projects). Although the proposed resources are higher than last fiscal year's projection, it is important to note that the budget includes the use of one-time resources such as stimulus and grant funds. These funds cannot be relied upon for ongoing operations of the Town.

The budget process involves participation of members of the Executive Budget Committee consisting of Administrative staff, the Town Manager, a member of the Town Council and the Mayor. The committee was assigned the task of prioritizing expenditure requests to meet the Council goals and provide a sustainable level of service with the resources available. This budget is the product of that process and accomplishes that goal. The primary focus of the proposed budget is usually the operating, or General Fund, the Town's largest fund, which supports basic services. With the economic downturn came declining revenues. Developing the proposed budget, therefore, required making choices to achieve a budget that balances the available resources with the Council goals, while maintaining a level of service to support a high quality of life in Fountain Hills.



The sources of funds included in the budget total \$32.0 million, with the major components reflected in the table below:

	Actual	Actual	Projected	Budget
General Fund	\$14.8M	\$13.5M	\$12.6M	\$12.6M
Highway User Fund	\$1.8M	\$1.6M	\$1.3M	\$1.2M
Excise Tax	\$522K	\$286K	\$270K	\$272K
Development Fees	\$134K	\$245K	\$89K	\$93K
Debt Service	\$2.8M	\$3.3M	\$2.7M	\$2.3M
Special Revenue Fund	\$657K	\$266K	\$5.5M	\$1.5M
Capital Projects Fund	\$3.7M	\$1.0M	\$4.5M	\$14.1M
GRAND TOTAL REVENUE	\$24.4M	\$20.2M	\$27.0M	\$32.0M

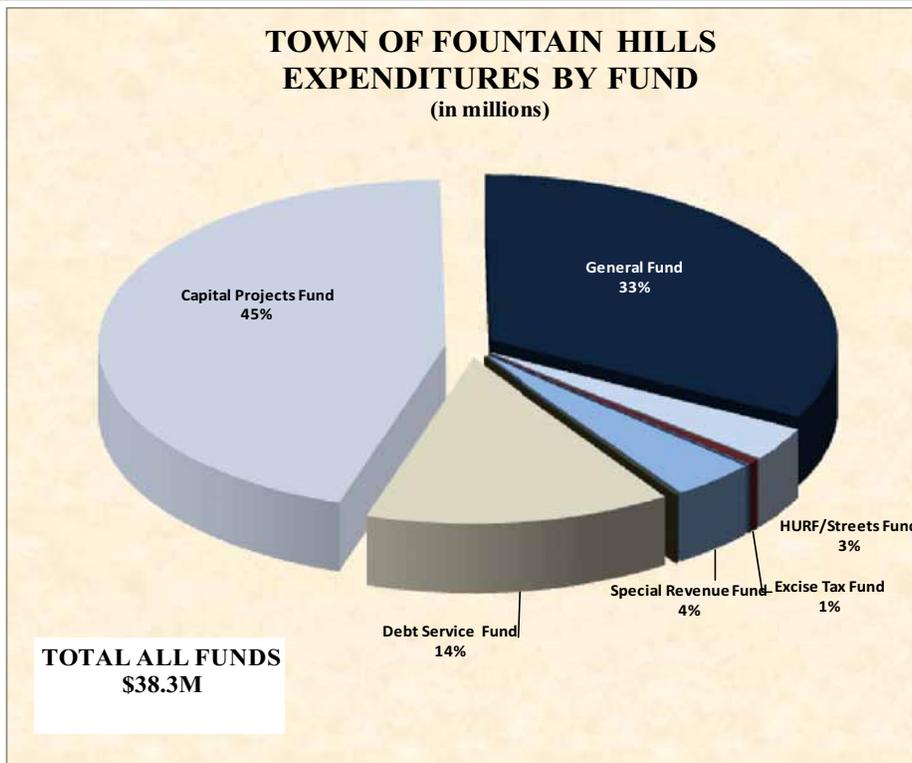


The Financial Overview section provides additional detailed information on planned revenues.



Adopted budget expenditures total \$38.3 million. The budget includes \$14.1 million to support daily operations and services, with the remaining \$24.2 million for debt, grants and capital projects. The following table shows expenses by fund:

	Actual FY2009	Actual FY2010	Projected FY2011	Budget FY2012
General Fund	\$14.8M	\$13.4M	\$12.6M	\$12.6M
Highway User Fund	\$2.0M	\$1.6M	\$1.3M	\$1.3M
Excise Tax	\$766K	\$119K	\$573K	\$211K
Development Fees	\$608K	\$134K	\$0	\$70K
Debt Service	\$3.2M	\$3.3M	\$2.9M	\$5.5M
Special Revenue Fund	\$652K	\$252K	\$5.5M	\$1.5M
Capital Projects Fund	\$4.2M	\$1.2M	\$6.4M	\$17.1M
GRAND TOTAL EXPENDITURES	\$26.2M	\$20.1M	\$29.5M	\$38.3M



The Financial Overview section provides additional detailed information on planned expenditures.



Long-Term Concerns and Issues

The primary long-term issues that the Town of Fountain Hills is facing are:

- Prolonged economic recession leading to foreclosed properties
- Aging infrastructure
- Decreased proportionate share of State Shared revenues due to increased population of surrounding communities
- Lack of sustainable or diversified revenue base
- Dependence upon State Shared revenues
- Business attraction and retention
- Implementation of a Downtown Vision Plan

Strategic Goals and Priorities

Fountain Hills developed its first Strategic Plan in 2005 through a citizen-driven planning process. *Strategic Plan 2006-2010* outlined strategic priorities for implementation through 2010. *Strategic Plan 2006-2010* also established the Strategic Planning Advisory Commission (SPAC), a Council-appointed body intended to foster implementation of the Strategic Plan.

At the beginning of 2009, SPAC recognized the need to update the Strategic Plan. In the spring, SPAC Commissioners initiated a reconnaissance effort to learn from the public and stakeholders the successes of *Strategic Plan 2006-2010* and to identify opportunities for the update. Over the course of the next year, SPAC led a grassroots engagement effort to update the Strategic Plan. In May 2010, Council adopted the revised Strategic Plan.

Our Vision

Fountain Hills is a distinctive community designed to invigorate the body, mind and spirit, and strives to:

- Be stewards of this unique enclave, dedicated to preserving the environment and visual aesthetic and to living in balance with the Sonoran Desert;
- Champion the diversity of experiences our residents bring to our community and rely on this depth of experience to innovatively address our challenges;
- Be economically sustainable and anchor our vitality in an active, vibrant town core that serves us culturally, socially and economically; and,
- Be civic-minded and friendly, taking responsibility for our Town's success by building partnerships and investing our talent and resources.



Civility

Our Pledge Build a community in which all can feel valued, welcome and as though they belong.

Strategic Directions

- C 1 Practice the art of civility in all public settings and encourage those around you to do the same.
- C 2 Support community events and activities that create opportunities to build community and friendship.
- C 3 Genuinely solicit and consider public and stakeholder feedback as part of the decision making process.
- C 4 Be the friendliest place in the Valley.

Environmental Stewardship

Our Pledge Preserve the natural beauty that surrounds us and protect it so future generations can enjoy it.

Strategic Directions

- ES 1 Educate residents about our environment to increase awareness and promote stewardship.
- ES 2 Protect and enhance natural infrastructure, including native vegetation, terrain and open space.
- ES 3 Explore and implement new technologies and opportunities that will minimize noise, air and light pollution and reduce energy consumption.
- ES 4 Promote water conservation and identify ways to use of this precious desert resource wisely.
- ES 5 Protect selected view sheds from development and other manmade obstructions.
- ES 6 Improve access to the Sonoran Desert experience.

Civic Responsibility

Our Pledge Take responsibility for our community's future and foster opportunities for all residents to participate fully in our community through accessible, responsive leadership.

Strategic Directions

- CR 1 Foster an environment of accessible, responsive governance.
- CR 2 Discover, recognize and utilize the talents of our citizens and use these assets to address community needs.
- CR 3 Foster a culture of public service and volunteerism.
- CR 4 Implement a comprehensive communications plan to encourage informed citizen participation in civic life.



-
- CR 5 Support and develop programs that educate and involve our youth in community governance.
 - CR 6 Evaluate customer satisfaction with Town services on a regular basis and implement appropriate service improvements.
 - CR 7 Communicate the role of local government and clearly define the trade-offs between service levels and amenities and the associated costs so residents can make informed choices.

Education, Learning and Culture

Our Pledge Support quality, lifelong learning opportunities and cultural assets that enrich our lives.

Strategic Directions

- ELC 1 Partner with Fountain Hills' schools and other institutions to develop quality educational programming and opportunities.
- ELC 2 Support partners in providing arts and cultural opportunities and amenities.
- ELC 3 Promote and celebrate cultural diversity.
- ELC 4 Position the community's arts and cultural businesses, venues and amenities as economic drivers integrated into the Town's comprehensive economic strategy.
- ELC 5 Encourage access to higher learning opportunities or the establishment of an educational or training campus within our community.

Economic Vitality

Our Pledge Maintain a strong commitment to financial stability and local control, and will promote economic growth that leverages Fountain Hills' assets by building a dynamic, diverse economy that supports our community's needs and promotes successful businesses.

Strategic Directions

- EV 1 Develop a comprehensive economic development strategy for the Town's future and work with our partners to forward economic growth and awareness.
- EV 2 Develop and maintain a balanced, equitable, sustainable and local financing structure to support the Town's core government services at desired service levels.
- EV 3 Promote a mixed use core where residents can live, work, learn and play in an urban village setting, as depicted in the Downtown Area Specific Plan (Downtown Vision Master Plan).
- EV 4 Promote retention, expansion and relocation of quality businesses.
- EV 5 Promote Fountain Hills as a visitor destination.
- EV 6 Identify a slate of economic development tools and strategies (including tax incentives, fee abatements, etc.) to stimulate economic growth.
- EV 7 Identify areas for redevelopment, revitalization or reuse.



- EV 8 Promote unique and vibrant neighborhood and business districts.

Recreational Opportunities and Amenities

Our Pledge Make Fountain Hills a pedestrian- and bicycle-friendly community by contributing to healthy lifestyles, providing recreational and physical exercise opportunities to citizens, and taking advantage of Fountain Hills' closeness to the Sonoran Desert.

Strategic Directions

- R 1 Offer a wide range of cost-effective and accessible programs and services for all ages to promote a healthy and active community.
- R 2 Provide an interconnected, multi-use trail and bicycle system that promotes active living, physical activity, education and appreciation of our parks and natural resources.
- R 3 Support local organizations in providing affordable quality programs to promote recreational, sports, fitness and wellness programs for all ages.
- R 4 Support community events and activities that create opportunities to build community and neighborhood identity.

Maintain and Improve Community Infrastructure

Our Pledge Maintain and improve our infrastructure to ensure a high quality living experience, enhance economic opportunities, and support and protect property values and community investments.

Strategic Directions

- I 1 Maintain a 5-year capital improvements plan that includes programmed maintenance projects.
- I 2 Lower the reliance on state revenues by developing a locally controlled, reliable funding source for infrastructure maintenance.
- I 3 Maintain a current condition assessment of all roadways and sidewalks and prioritize and implement maintenance efforts to minimize costly reconstruction.
- I 4 Partner with local civic and social organizations to assist in amenity upkeep and maintenance.
- I 5 Explore ways to reduce wear and tear on the transportation system including transit options and limiting of truck traffic.
- I 6 Coordinate closely with downtown development efforts to ensure adequate infrastructure is planned and amenities identified and programmed.
- I 7 Maintain an up-to-date impact fee structure and equitable development agreements to ensure new growth is not a burden on existing residents and businesses.
- I 8 Periodically meet with other community service providers to do joint planning and ensure that service providers can accommodate new customers resulting from growth without compromising service levels to existing residents and businesses.



- I 9 Build a protected fund to finance the major periodic maintenance of community facilities.

Public Safety, Health and Welfare

Our Pledge Protect the health and safety of our community and promote a high quality life.

Strategic Directions

- P 1 Promote and enhance community-based partnerships in crime prevention, fire and emergency preparedness.
- P 2 Reduce risk and increase safety through “community policing” and community-based fire prevention programs.
- P 3 Ensure appropriate service levels for public safety.
- P 4 Explore health and welfare opportunities, including the creation of a small hospital or a niche health-related service cluster.
- P 5 Support health and wellness instruction throughout the community.



Short Term Goals and Initiatives

Due to the protracted recession, staff has taken a very conservative outlook when projecting FY2011-12 revenues and have made deep cuts in expenditures while trying to accomplish the Council's goals. Under the proposed budget, operating revenues for FY2011-12 are projected to decrease compared to the FY10-11 primarily due to a drop in State Shared Revenues of \$0.6 million. The State income tax is shared among cities and towns based on population and based on corporate and personal income tax from two years prior. Therefore, it is expected that this source of revenue will continue to decline for the next two years based on the recession and global economy. Revenues from construction related permits are anticipated to remain flat during FY2012; residential permits have declined 90% since FY2007.

By addressing our problems early, and by observing prudent fiscal practices, the Town has minimized our financial exposure going forward. Nevertheless, the General Fund budget process has been challenging for the staff and budget committee to accommodate the decrease in available resources. In order to balance the budget, not only for the upcoming fiscal year but for the foreseeable future, the budget committee and staff worked together with a plan that maintains as much of the service level as possible with minimized impact on citizens.

The principal issues facing the Town Council in developing the FY2012 budget are:

- The 2010 census counted 2,003 less (8%) residents in Fountain Hills than the 2005 census; shared revenues are distributed based on census data
- The surrounding communities experienced high population growth which dilutes the distribution of shared revenues to communities with little or no growth
- The Town borders two Indian reservations, the City of Scottsdale and McDowell Mountain Regional Park restricting any opportunities for expanding borders

Steps that the Town is taking to deal with the fiscal issues are:

- Reduce transfer from the General Fund to the Municipal Property Corporation for annual bond payments (there is sufficient surplus to continue to make the payments)
- Use of reserves to retire debt on Town Hall
- Proposal for voter initiative on \$29.6M in road bonds for first phase of an updated pavement management program
- Support Phase I of Downtown Vision Plan (planting trees in downtown and Fountain Park) being provided by donations and volunteers
- Proposal for increasing the local sales tax for telecommunications (which was not implemented)



Priorities and Issues for FY11-12

To frame the many decisions that have laid the foundation for projections contained in the FY2012 budget, it is necessary to reflect briefly on the past fiscal year. For Fountain Hills, 2010 began with no expectation of an economic recovery but rather a further decline in revenues. The local economy has shown signs of a fragile but sustained recovery. The local retail sales tax receipts have slowly returned to FY2008 levels and restaurant/bar activity has increased 9.8% over the prior year.

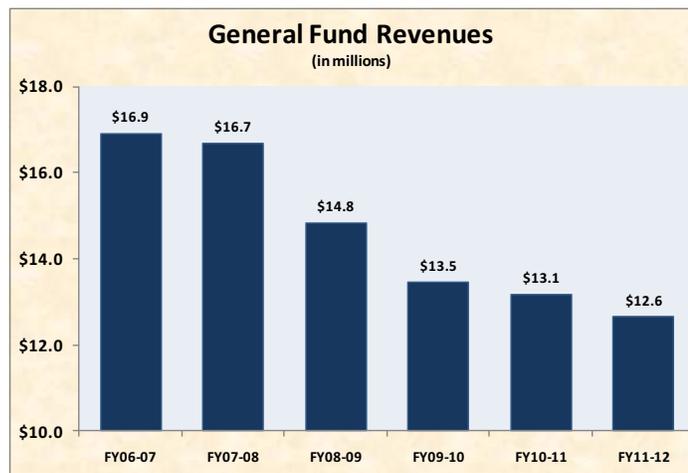
In developing the proposed budget, Town staff follows a zero-based approach, leading to a focused review of services delivered by the Town, increased scrutiny of expenditures, and prioritization of programs to be funded using limited resources. This analysis is made more effective with the introduction in FY2009 of new software to implement program budgeting. Additionally, the Town remains committed to funding one-time capital projects with one-time revenue sources, such as construction related revenues and surplus General Fund revenues. Ongoing operating costs should be funded with stable and reliable revenue sources.

During the slowdown, we used the opportunity to restructure the organization for more efficiency, evaluate core services and better connect with our neighborhoods and citizens by concentrating on our core missions as defined by the Mayor and Town Council. The chart below is a historical look at past year General Fund revenues.

Change in priorities:

The challenges of prior years were related to the national economy; however, the economy appears to be experiencing a fragile recovery. The loss of population has created an unanticipated loss in operating revenue of an estimated \$915,000 (6% in the General Fund and 17% in the Highway User Revenue Fund).

New priorities for FY2012 developed by the Town Council during their annual retreat are:



- A focus on the 2010 strategic plan priorities which reflects the desires of the community; residents identified the Town's fiscal sustainability as the *Strategic Plan 2006-2010's* key focus. It is the principal recommendation of the Strategic Plan that Council re-initiate a process to review and recommend a financing structure and implement policies by which the Town's financial sustainability can be achieved.
- Creating a comprehensive citizens' communications strategy which encourages citizen participation in Town events and governance
- Explore and implement new technologies and strategies to reduce noise, air and light

pollution and energy consumption

- Expand volunteer program with citizens to address community needs that the Town can no longer afford

The 5-year capital improvement program totals \$68 million, a 3.2% decrease from last year's program. This represents an investment in public facilities and infrastructure over the next five years.

Economic Factors

There are indications that local retail activity has leveled off and has seen a slight increase for the last half of the current fiscal year. Other local activity such as restaurants and telecommunications have seen significant and sustained increases which provide signs of optimism. However, construction activity continues to decline and is not anticipated to recover until FY2015 when recently annexed land begins to develop.

The Town's goals are long-term and address the entire organization, such as the long-term impacts of revenue shortfalls related to the decline of construction related activity revenue due to build-out. The long and short-term forecasts show that the Town's operating costs will begin to outpace revenues, and alternative revenue sources or program cuts will need to be considered. Given the cyclical nature of the economy, it is difficult to project revenues two or more years into the future with any degree of certainty. However, the long-range forecasts serve as an early warning that the Town must continue to exercise restraint in its long-term fiscal planning. The Town is past its highest historic period of expansion; with an economy that is maturing and moving to a slower – and more sustainable level of growth.

Maintenance of the Reserve Fund

During FY2009 the Town Council amended the Town's financial policies related to Fund Balance in order to create a Rainy Day Fund (RDF). The current policy sets aside a reserve equal to 30% of the General Fund budget to ensure that the Town can provide basic services in the event of major emergencies. This 30% is made up of three components – 20% of the previous five years revenues, 10% of the previous five years revenues plus 30 days expenditures of the upcoming fiscal year (now classified as Rainy Day Fund). The Rainy Day Fund is segregated from the General Fund and is programmed into the FY11-12 budget for the sole purpose of preparing for a catastrophic downturn in revenues. If utilized, the RDF is to be replenished through future appropriations in the General Fund at a rate of 1% of General Fund revenue until restored.

The reserve fund is very important in retaining the Town's Aa3 bond ratings. The Town has not utilized any reserves to balance the budget through the end of FY2012, and it is not anticipated that they will be necessary to balance a future year budget. Reserves in excess of the fund balance policy are transferred to the Capital Projects fund for future appropriation by the Council.

Award Program

For the past nine years the Town of Fountain Hills has been awarded the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award. This award is presented to government entities that meet certain criteria in the presentation of their



budget. This Budget Message section is designed to provide the layperson with a broad view of the contents included in the FY2012 Fountain Hills budget, its processes, issues and anticipated outcomes. Document sections are cited in order to guide the reader to more in-depth information and explanation of the drivers of Fountain Hills operating budget and capital improvement program.

A Debt of Gratitude

I would like to offer my special thanks to the Fountain Hills Mayor, Town Council members, and the numerous commission members for their many hours of volunteer service without which the Town could not function in the fine manner that it has over the years. This volunteer core of more than 700 citizens offers Town staff a vast bank of knowledge about subjects that contribute not only to planning for the present, but also for the future of Fountain Hills. I would also like to thank the Town of Fountain Hills department directors and supervisors for their diligence and great effort in preparing their departmental budgets. The directors and their staff attended several sessions with the Executive Budget Committee to justify their programs, develop cost estimates, and answer many questions. The team's efforts have resulted in a balanced budget, which achieves the Council's current goals and assists in future planning towards the vision of Fountain Hills.

Respectfully submitted,



Richard L. Davis, ICMA-CM

Town Manager



Community Profile



Shea Blvd at Palisades Blvd



COMMUNITY PROFILE

The Town of Fountain Hills is a master planned community established in 1970 by McCulloch Properties (now MCO Properties, Inc.). Prior to 1970 the area was a cattle ranch and was part of one of the largest land and cattle holdings in Arizona. The land was purchased by Robert McCulloch in the late 1960s and the community designed by Charles Wood, Jr. (designer of Disneyland in southern California).

One of the community's most valuable assets is its natural beauty. Incredible views and natural desert terrain provide for a wide range of outdoor activities including hiking, biking, boating and golf. In fact, Fountain Hills contains some of the more challenging and picturesque golf courses in the State of Arizona.

The centerpiece of Fountain Hills is our beautiful fountain; one of the world's tallest man-made fountains. It serves as a focal point for the community and attracts thousands of visitors each year.

The fountain, driven by three 600 horsepower (450kW) turbine pumps, sprays water at a rate of 7,000 gallons per minute through an 18-inch nozzle. With all three pumps and under ideal conditions, the fountain reaches 560 feet (170m) in height, though in normal operation only two of the pumps are used, with a fountain height of around

300 feet (91m). When built, it was the world's tallest fountain and held that record for over a decade.

Fountain Hills is home to nearly 100 pieces of publicly displayed artwork throughout its downtown and at public buildings. Art is a significant part of the Town's heritage. The eight fountains along the Avenue of the Fountains were the beginning of the public art collection.

Bronze sculptures and fountains with Community Profile themes ranging from the whimsical to the serious dot the streets and adorn the public buildings, plazas and parks. The collection also contains a wide variety of other art types and media, including paintings, stone, photography and metals. Residents and visitors are invited to wander the streets or take the "Art Walk" guided tour.





Located on 12,996 acres of land, Fountain Hills is surrounded by the 3,500-foot McDowell Mountains and Scottsdale on the west, the Fort McDowell Yavapai Nation on the east, the Salt River Pima Maricopa Indian Community on the south and the McDowell Mountain Regional Park on the north. The elevation is 1,520 feet at the fountain, 3,000 feet on Golden Eagle Boulevard, and is 500 feet above Phoenix

Over the past twenty years Fountain Hills has grown from 10,190 residents to a town of 22,489 in 2010. Although the rate of growth has slowed due to the lack of available land on which to build, the Town continues to attract residents who are building large custom homes to take advantage of the scenic vistas surrounding our mountain community.

The Town offers a wide range of living accommodations; from small condomin-

ium complexes to large custom homes. Fountain Hills also offers recreational, cultural and retirement programs that address the needs and lifestyles of active families as well as older adults. The community consists of a total of 12,996 acres of property, primarily residential and open space (9,664 acres or 74%). Of the remaining land, 3,273 acres are developable, 334 acres are zoned commercial or industrial (approximately 3%) and 1,466 acres are right of way/streets (11%).

In 2006 Fountain Hills was named by Phoenix Magazine as the best place to live and was cited as "a welcome oasis on the outskirts of a metropolis." The magazine measured the quality of life in 22 Valley communities, including a statistical analysis of each community's population, income, home price, crime rate, miles to Sky Harbor Airport, and square feet of retail. The criteria used by the magazine in this ranking are





similar to the priorities established in the Town's Strategic Plan. The volunteer spirit and high level of involvement of the citizens and business representatives were highlighted.

Fountain Hills has also earned a top accolade from Business Week magazine. In its February, 2009 online edition, Fountain Hills was named the "Best Affordable Suburb" in all of Arizona. The magazine evaluated suburbs on a variety of factors but weighted affordability most heavily. They also considered lifestyle (short commutes, clean air, low crime, good weather, and green space), the quality of schools, and the strength of the local economy.

None of the places evaluated had populations of more than 60,000 or less than 5,000. Only one suburb per state was selected.

Fountain Hills' low population density is

a major reason it is such a desirable place to live. Unlike other regions of the Valley one can dine, play, and commute, without congestion.

Fountain Hills' land is currently developed at an average density of 1.37 dwelling units per acre for single family homes and 6.85 units per acre for multi-family housing.

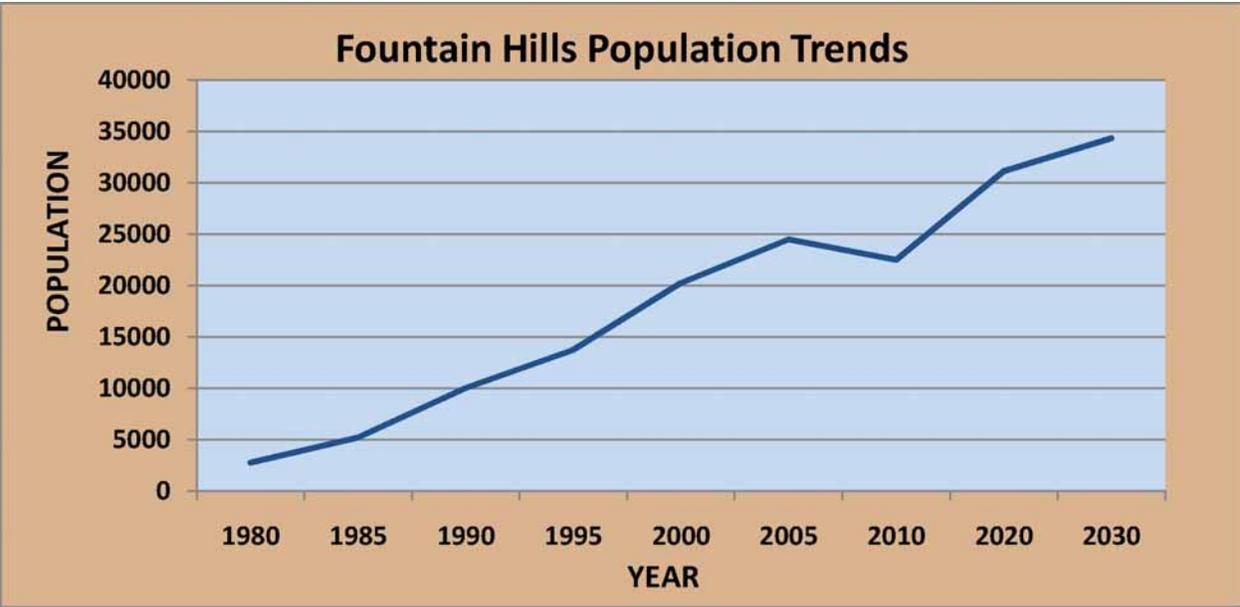
At the end of the year there were 1,058 vacant single family lots and 62 vacant multi-family lots.

Based upon 2010 population, Fountain Hills' has an average of 1,106.7 people per square mile, or 1.73 people per acre.



Population Trends	
Year	Fountain Hills Population
1980	2,772*
1985	5,200**
1990	10,030*
1995	13,745**
2000	20,235*
2005	24,492*
2010	22,489*
2020	31,145***
Estimated Buildout ~2030	34,324****

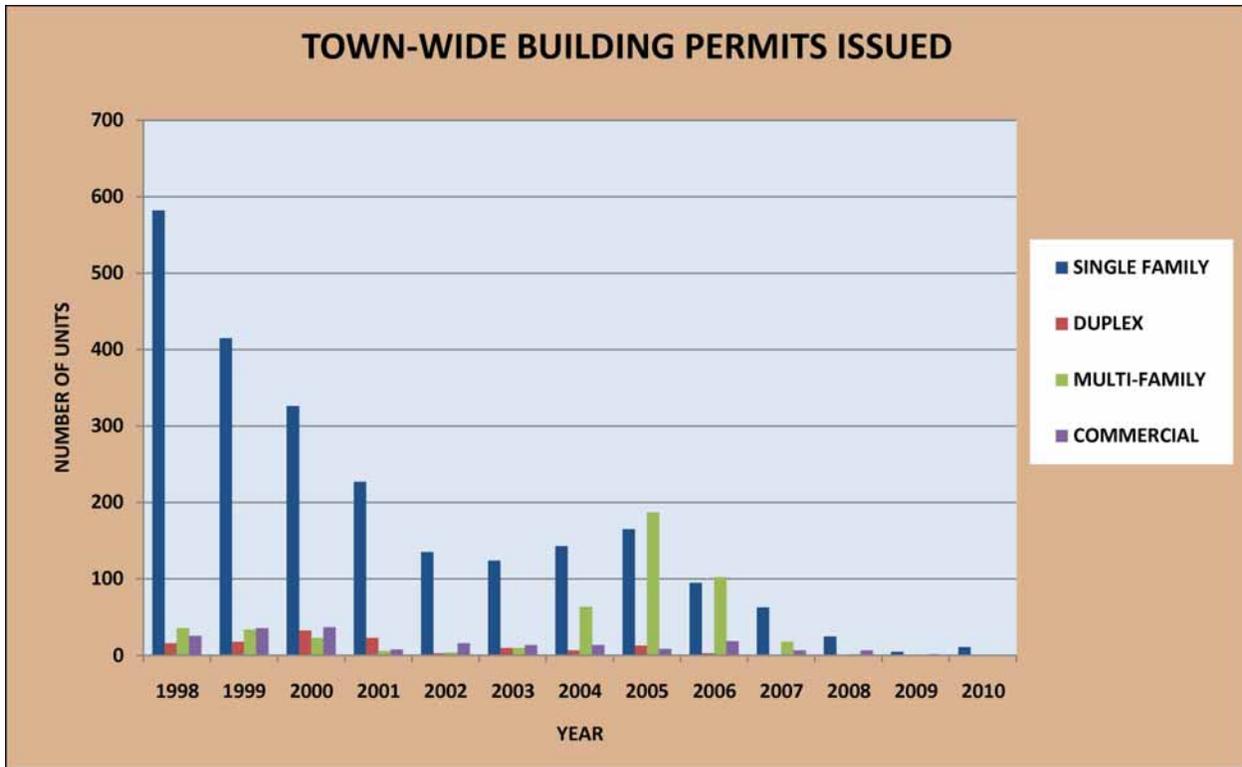
* US CENSUS
 ** MAG
 *** CLARITAS INC
 **** DEVELOPMENT SERVICES DEPARTMENT



2010		2000		Percent Change 2000-2010		2010	
Population	Housing Units	Population	Housing Units	Population	Housing Units	Occupied	Vacant
22,489	13,167	20,235	10,491	11.1%	25.5%	10,339	2,828

Population 2010	Population Age 0-17 Years	Population Age 18 Years & Over	Percent of Population	
			Population Age 0-17 Years	Population Age 18 Years & Over
22,489	3,230	19,259	0-17 Years%	25.5%





The Town’s development activity peaked in 1998. In the middle of the last decade, Fountain Hills saw a change in development trends, from mostly single family development to an increasing number of multi-family complexes. Most recently, the Town has experienced a shift from new construction to remodeling.

VALUATION OF TOWN-WIDE BUILDING PERMITS ISSUED IN DOLLARS

MONTH	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
JANUARY	9,657,285	10,095,841	12,674,799	8,278,411	5,378,932	12,492,184	10,401,780	5,883,110	4,962,915	642,930	0
FEBRUARY	11,963,705	6,919,626	6,758,009	4,534,589	6,283,480	11,022,986	10,065,618	2,569,560	3,046,556	963,702	2,439,045
MARCH	9,055,695	7,342,961	5,516,213	3,550,616	7,988,927	18,234,408	13,141,125	5,694,068	2,284,967	1,100,281	1,001,450
APRIL	28,856,897	5,392,190	5,227,955	4,628,701	10,248,734	11,931,534	23,876,322	7,460,052	4,410,353	2,111,460	880,760
MAY	15,059,907	11,429,116	4,344,882	6,397,382	6,781,176	13,144,445	6,162,823	4,902,679	3,233,791	411,480	2,516,525
JUNE	18,271,252	6,693,401	6,843,339	5,063,000	7,413,744	11,507,145	4,862,164	4,367,961	987,275	1,116,089	0
JULY	13,741,446	9,970,909	3,591,554	4,009,686	8,982,012	11,204,070	6,311,607	8,132,955	5,871,200	1,265,509	0
AUGUST	11,781,658	15,442,009	7,103,632	5,265,222	6,592,195	10,586,050	6,056,935	3,681,728	3,124,335	627,539	0
SEPTEMBER	10,570,321	12,803,262	4,225,922	12,936,361	7,752,132	10,896,860	5,986,758	2,607,239	490,682	1,276,106	672,775
OCTOBER	5,202,319	16,857,948	7,203,429	2,945,035	16,604,943	13,952,586	4,944,620	3,802,607	3,007,551	1,055,574	0
NOVEMBER	9,633,469	22,029,078	5,343,893	7,076,501	10,054,384	14,095,976	3,477,748	5,622,816	1,168,213	597,420	0
DECEMBER	6,882,365	3,654,428	2,455,109	7,558,665	5,081,586	13,566,781	3,643,007	1,593,988	2,851,166	686,505	793,415
TOTAL	150,676,319	128,630,769	71,288,736	72,244,169	99,162,245	152,635,025	98,930,507	56,318,763	35,439,004	11,854,595	8,303,970



COMMERCIAL BUILDING PERMITS ISSUED AND VALUATION

Year	Permits Issued	Valuation (\$ in Millions)
2000	45	25,869
2001	36	15,625
2002	30	16,698
2003	20	9,554
2004	55	23,021
2005	35	27,782
2006	44	15,792
2007	58	5,966
2008	62	10,701
2009	21	1,279
2010	18	719



FOUNTAIN HILLS SCHOOLS

Public Schools

- 1. Fountain Hills High School
- 2. Fountain Hills Middle School
- 3. Four Peaks Elementary School
- 4. McDowell Mountain Elementary School

Preschools

- 1. Creative Child Care Preschool
- 2. Here We Grow Learning Center
- 3. Maxwell Preschool Academy
- 4. Promiseland Christian Preschool

Charter School

Fountain Hills Charter School



Fountain Hills High School



Four Peaks Elementary School



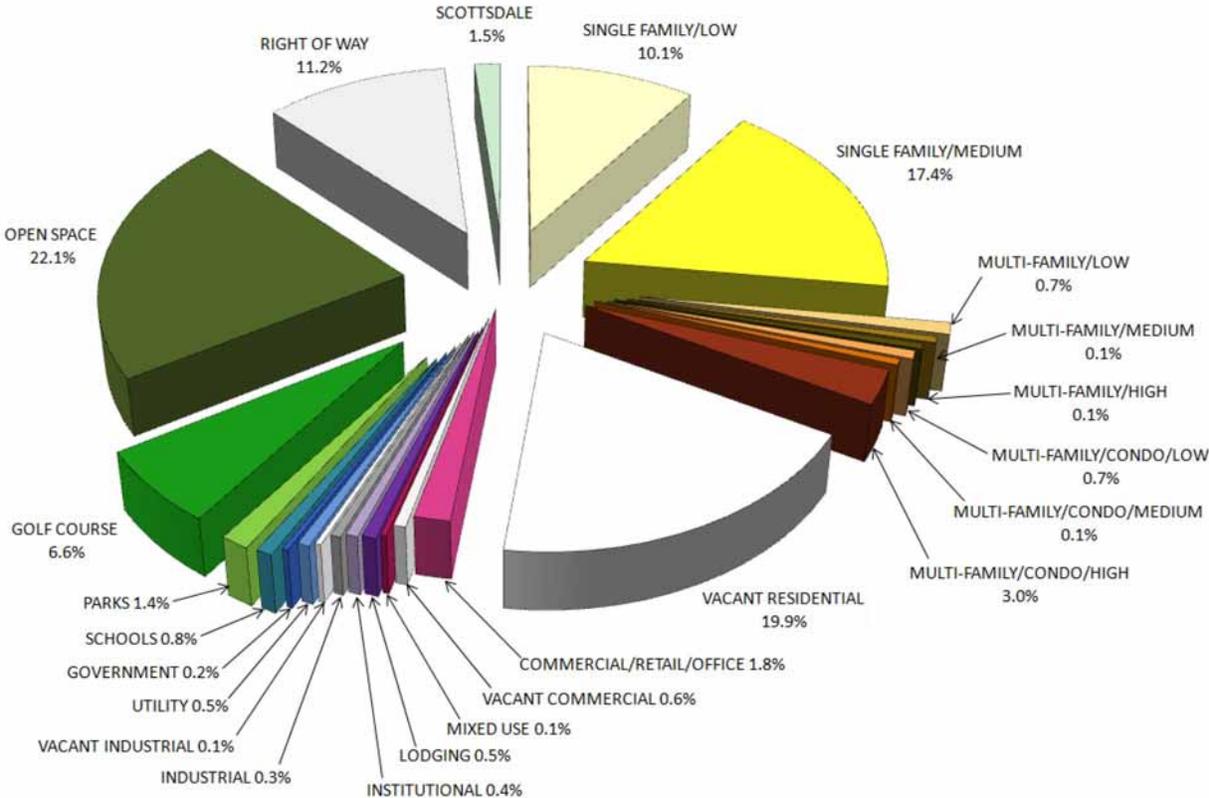
McDowell Mountain School



Fountain Hills Middle School



TOWN-WIDE LAND USE



Land Use	Residential Units	Developed Acres	Undeveloped Developable Acres	Undeveloped Undevelopable Acres	Total Acres
Residential					
Single Family – L	954	1,277.8	1,522.1		6,674.0
Single Family – M	7,263	2,275.7	920.2		
Multi-Family – L	458	86.3			
Multi-Family – M	80	7.5			
Multi-Family – H	229	12.9			
Multi-Family/Condo – L	554	88.1		38.0	
Multi-Family/Condo – M	159	14.4			
Multi-Family/Condo – H	3,027	431.0			
Commercial/Retail		209.4	80.8		
Mixed Use	259	17.2			17.2
Lodging		18.7	44.2		62.9
Institutional		49.6			49.6
Industrial		34.3	2.0		36.3
Utility		56.0			56.0
Government/Town Owned		28.0			28.0
Schools		110.5			110.5
Parks		128.1	51.2		179.3
Golf Course		904.7			904.7
Open Space				2,877.6	2,877.6
Scottsdale Owned Land				199.9	199.9
Right of Way/Streets		1,519.5			1,519.5
Total	12,983	7,269.7	2,658.5	3,077.5	13,005.7



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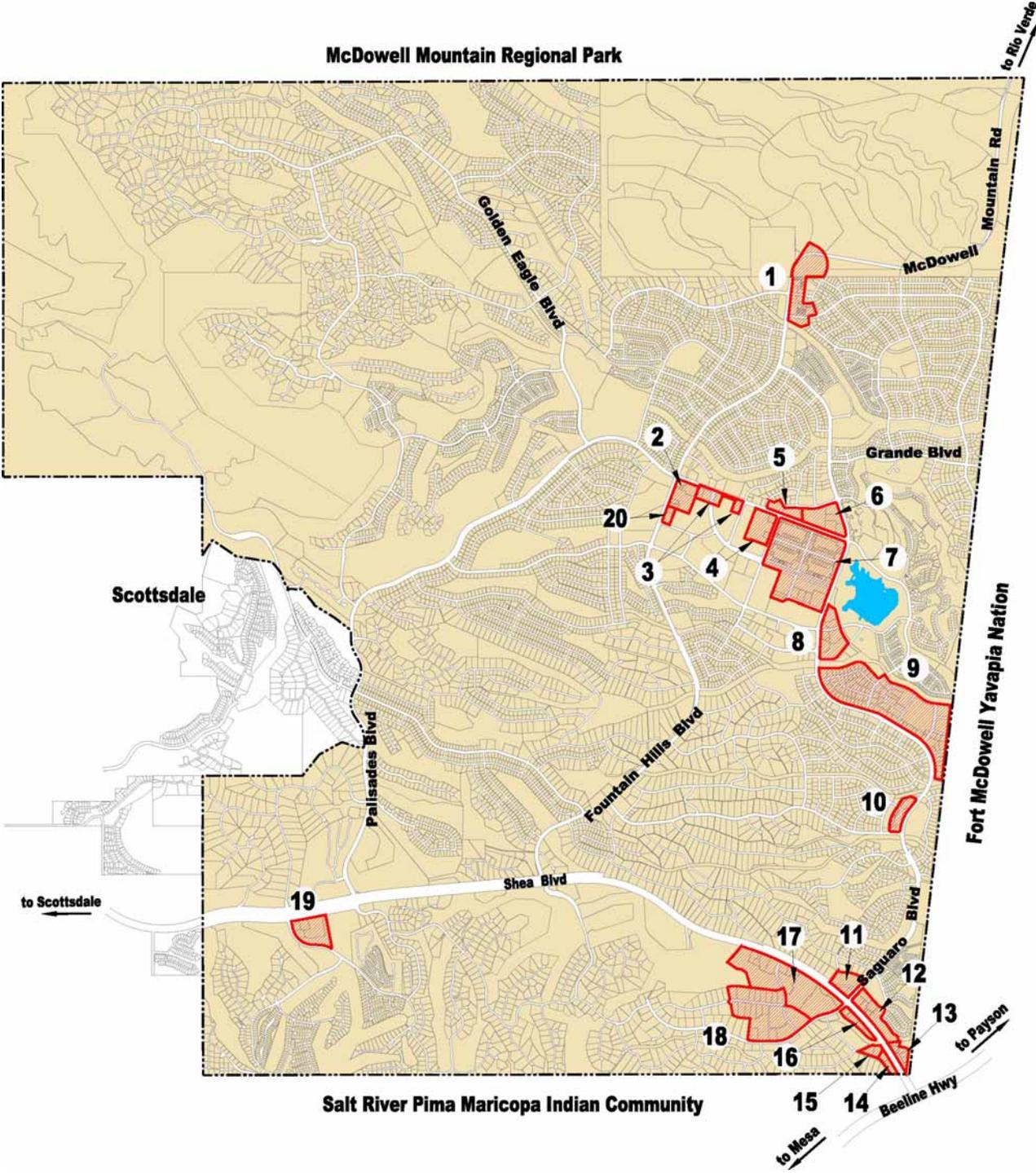


SHOPPING CENTERS

1. **Northside Business District** (36, 900 sf) Along the east side of Fountain Hills Blvd in the north part of town
2. **Palisades Plaza** (91,445 sf) Located at Fountain Hills and Palisades Blvds (Anchored by Safeway)
3. **Town Center I** (44,010 sf) Includes all businesses bordered by Palisades Blvd, Fountain Hills Blvd, Avenida Vida Buena, and Avenue of the Fountains
4. **Fountain Hills Plaza** (140,421 sf) Located at Palisades Blvd and La Montana Drive (Anchored by Bashas)
5. **La Montana & Palisades Plaza** (42,585 sf) Located at the northeast corner of La Montana and Palisades Blvd
6. **Red Mountain Plaza** (132,192 sf) Corner of Palisades Blvd and Saguaro Blvd
7. **Downtown** (673,267 sf) Includes all businesses bordered by Saguaro Blvd, Palisades Blvd, La Montana Dr, and Avenue of the Fountains
8. **Plaza Fountainside** (87,656 sf) On the southwest side of Fountain Park
9. **Enterprise Colony District** (523,193 sf) Along Saguaro Blvd, Colony Drive, and Enterprise Drive between Rand and Colony Drives
10. **Plat 202** (53,299 sf) Located along Saguaro Blvd between Kingstree Blvd and Malta Dr
11. **Circle K Center** (11,400 sf) Located at the northeast corner of Saguaro and Shea Blvds
12. **Red Rock Business Center** (52,282 sf) Located at the southeast corner of Saguaro and Shea Blvds
13. **Crossroads Center** (19,452 sf) NW of the Beeline Highway on Shea Blvd
14. **Kern Plaza** (9496 sf) Located between N. Firebrick Dr , E. Shea Blvd
15. **Firebrick Plaza** (18,768 sf) Located between N. Firebrick Dr and E. Shea Blvd
16. **Plat 704** (41,855 sf) Located at the southeast corner of Saguaro and Shea Blvds
17. **Four Peaks Plaza** (306,307 sf) Located on Shea Blvd just west of Saguaro Blvd (Anchored by Target)
18. **Industrial Park** Located on the northwest side of Technology Dr and Saguaro Blvd
19. **Eagle Mountain Village Plaza** (82,712 sf) On Shea Blvd at the southwest edge of Fountain Hills (Anchored by Fry's)
20. **Fountain View Plaza** (12,544 sf) Located along N. Fountain Hills Blvd between Palisades and Avenida Vida Buena

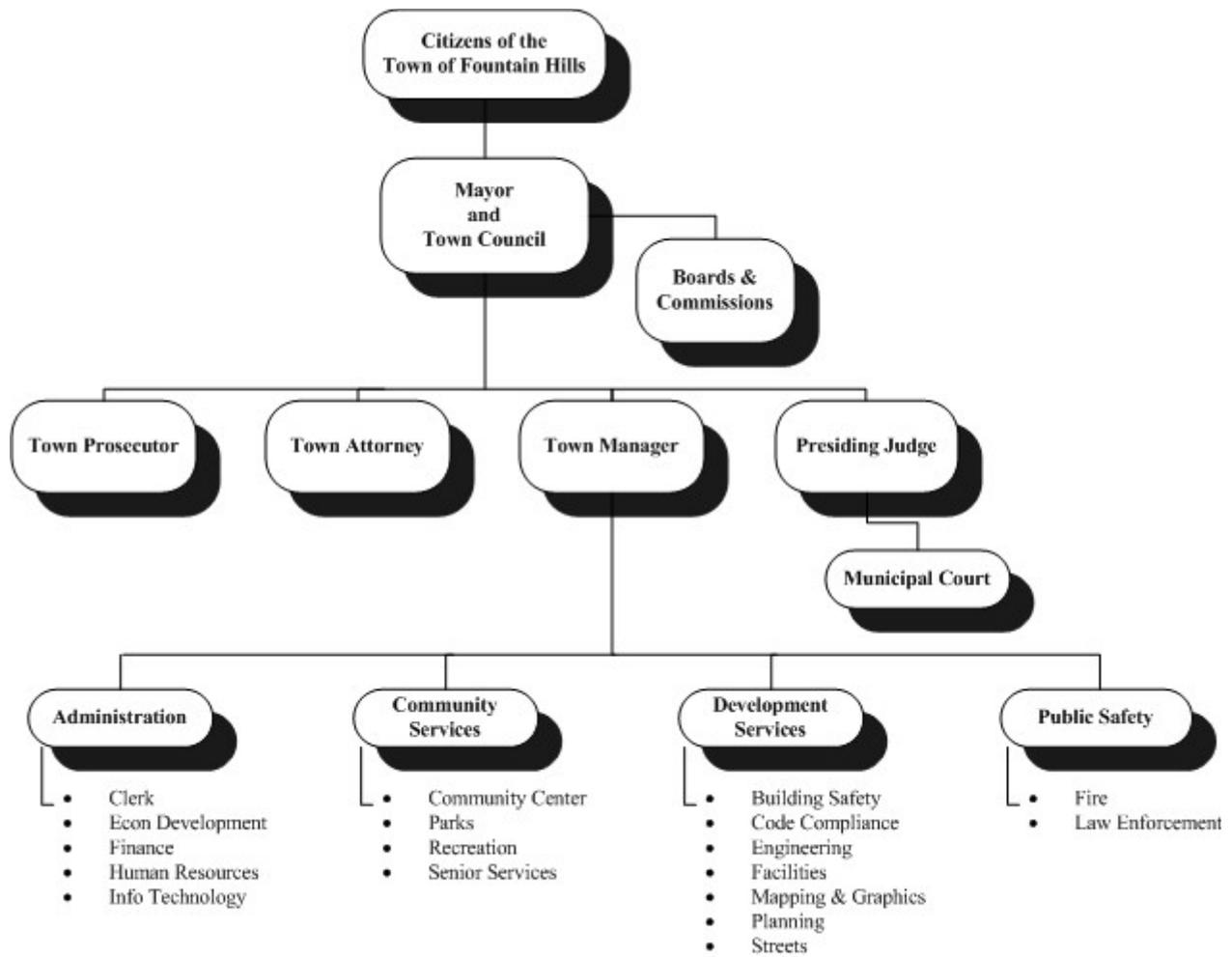


SHOPPING CENTER LOCATION MAP



Town Council







Jay Schlum was re-elected Mayor of Fountain Hills in May, 2010 and is currently serving in his second full term.

He moved to Fountain Hills 27 years ago when his family relocated from Michigan. There was no High School in town at that time so he attended Coronado High School in Scottsdale. After graduation he attended Northern Arizona University where he studied Business Management and Public Speaking.

Jay has been very active in the Fountain Hills community. He served as a Fountain Hills Planning and Zoning Commissioner, PTA vice president and is actively involved with the local Community Theater. Jay volunteers and performs in productions. He has also served on the advisory committee for the Boys and Girls Club of Fountain Hills.

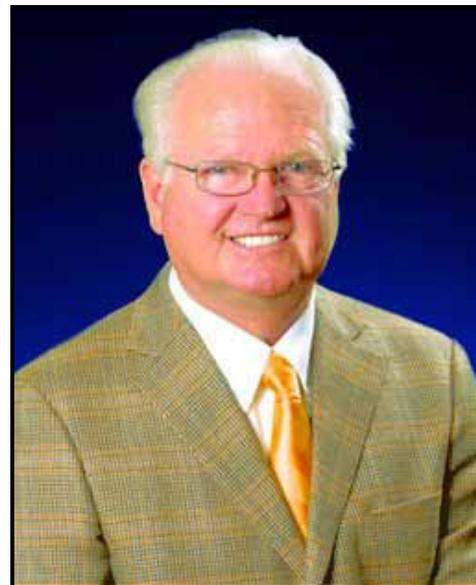
Presently, Jay is a coach with the Fountain Hills Little League. Jay and his wife, Denise, have two school age children, Carly and Timothy.

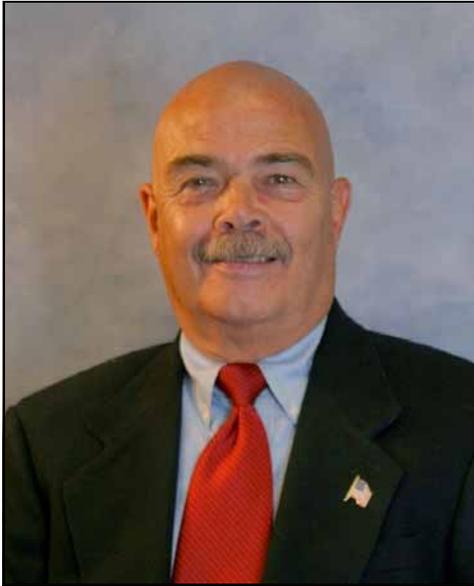
Councilmember **Dennis Brown** and his wife, Judy, moved to Fountain Hills in 1996. In 1999, they opened their construction company, Echelon Company, building both commercial and residential products in Fountain Hills.

Councilmember Brown was the President of the Fountain Hills Licensed Contractors Association for five years from 2002 through 2007.

In 2002, a Planning and Zoning Commission seat became available. He was appointed to serve on the commission and served for more than seven years, four of which were as Chair of the commission. During his seven year tenure on the Planning and Zoning Commission, the commission rewrote the Town's sign ordinance, passed the Saguaro protection ordinance, and wrote the Commercial Architectural Guidelines.

Councilmember Brown and his wife have supported Little League baseball and football, the Fountain Hills Community Theater, Movies in the Park, and numerous other local organizations. They have two sons and one daughter who have given them five – count them five – granddaughters.





Vice Mayor **Dennis Contino** is a long-time Fountain Hills resident. Dennis and his wife, Renee, chose Fountain Hills for its safe, beautiful environment in which to raise and school their four children.

Dennis has a BA in Business Administration and has owned and managed businesses during his career. He ran the local food bank for 19 years. He has belonged and been very active in local organizations including Kiwanis and Rotary.

Dennis was a founding member of the Public Safety Commission in Fountain Hills. Previously, he chaired Maricopa County CDAC for community development funding.

Dennis' passion and love for Fountain Hills comes through with any conversation and throughout his campaign. Dennis encourages conversation and ideas from residents. He actively rides his scooter around town stopping to speak with residents and business owners.

Councilmember **Ginny Dickey** was elected to her first term on the Town Council during the Primary Election on March 14, 2006. Since she received the highest number of votes, the Town Council unanimously appointed her to fill a vacancy on the Council for the remaining term ending May 31, 2006.

Since 1983, Councilmember Dickey has been very involved in the community and was inducted into the Hall of Fame in 2010. She served on the Fountain Hills Unified School District Board from 1994 to 2002, twice as President.

A Charter Member of the Fountain Hills Cultural Council Board for seven years, Councilmember Dickey also served nine years on the Community Theater Board, earning their Founders Award in 2009. She is a member of Metropolitan Business and Professional Women, the American Association of University Women, the League of Conservation Voters and the Sierra Club. She participated in all of the Fountain Hills Town Hall planning sessions, starting in 1984.

Councilmember Dickey was Assistant Director of Legislative Affairs for the Arizona Department of Environmental Quality for 7 years. She previously was on the staff of the Arizona State Senate and has been a bookkeeper and substitute teacher.

Born and raised in New York, she lived in Vermont and New Hampshire before following her parents and family members to Fountain Hills. She has a Bachelor of Science degree in Mathematics from Tufts University.





Councilmember **Tait Elkie** has lived in Arizona for over 25 years, and moved to Fountain Hills in 2006. His volunteer activities include serving as Judge Advocate and Color Guard member for the Veterans of Foreign Wars (Post #7507), member of the American Legion (Post #58), President of Sunset Kiwanis, Mentor for the Fountain Hills Teen Court, Treasurer for the Fountain Hills Republican Club, and as a Director for the Fountain Hills Community Foundation. Councilmember Elkie is also a supporter of the Golden Eagle Foundation, Fountain Hills High School (Falcon Fiesta), and the Fountain Hills Community Theater.

Councilmember Elkie earned his Bachelor of Science in Justice Studies at Arizona State University, and his Juris Doctor at California Western School of Law in 2002.

Councilmember Elkie has been a licensed and practicing attorney in Arizona since 2002. In 2008 Councilmember Elkie opened his own practice in Fountain Hills, and became an active member of the Fountain Hills Chamber of Commerce. Prior to becoming an attorney, Councilmember Elkie served in the United States Marine Corps for four years, attained the rank of Sergeant, and was honorably discharged in 1993. While in the Marines, Councilmember Elkie served during the first Gulf War in 1991, and also participated in Operation Restore Hope in Somalia in 1993.

Councilmember **Cassie Hansen** moved to Arizona from Aurora, Illinois in 1977, and spent the summer living in a spec home built by her parents in Fountain Hills.

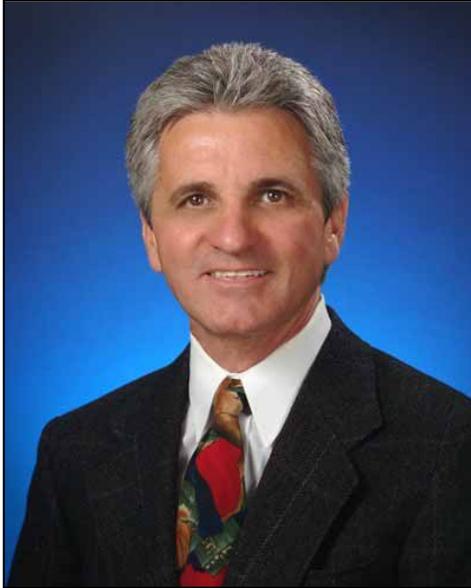
In 1980, she met husband Bruce in Phoenix where they began their telecommunications business in 1983. Moving to Fountain Hills in 1989, they worked on the successful incorporation effort. Appointed by the interim council to serve as Town Clerk, Hansen became the first Town employee.

Serving as Town Clerk and Director of Administration for thirteen years, her areas of responsibility included human resources, facilities, finance, IT, and administrative support. She was the liaison with many community groups including the design and construction of the library/museum and community center, and the relocation of the Senior Center to Building C of the old Town Hall complex.



Cassie has been an ongoing participant in the community since 1989 having actively supported and/or participated in the Civic Association, the Community Chorus, the Arts Council and Public Art Committee, the Fountain Hills Community Theater, the Chamber Players, Sunridge Foundation, Fountain Hills Chamber of Commerce (1998 Business Person of the Year), Fountain Lake Republican Women's Club, the Fountain Hills Republican Club, the Library Association, the Historical Society (2004 First Hall of Fame), Boys & Girls Club, Catleguard, PTO, and mentor/director of various third grade musical programs.





Originally from Massachusetts, Councilmember **Henry Leger** moved to Arizona in 1970 to attend the University of Arizona. Henry and his wife, Janet, were attracted to Fountain Hills because of its natural beauty, small town character and because it is a safe place to live and raise a family. Henry holds a Master's Degree in Educational Psychology from the University of Arizona and has worked as a professional in the field of leadership and organizational development for the past 25 years. Throughout his career, he has held a number of leadership positions in education and government and has worked as an internal consultant for several Fortune 500 companies.

As a long time resident, Henry immersed himself into Fountain Hills society by volunteering much of his time on community activities and initiatives. He has been very active in his neighborhood property owners' association serving as a board member, treasurer and member of the association's Committee of Architecture.

Henry served as President and Vice President of the Church Council at Shepherd of the Hills Lutheran Church in Fountain Hills and has been involved in his children's education as a teacher's aide and parent volunteer. Henry served as a member of the Technical Advisory Committee, Co-chair of the Youth Visioning Institute, and member of the survey team for the town's citizen-driven strategic planning initiative.



Elected Officials Terms of Office

Mayor:**Jay Schlum**

Term of Office: Mayor: June 2008 – May 2010
 Second term: June 2010 – May 2012
 Councilmember: June 2004 – May 2008

Councilmembers:**Dennis Brown**

Term of Office: Partial term: May 2009 – May 2012

Dennis Contino

Term of Office: First term: June 2008 – May 2012

Ginny Dickey

Term of Office: Partial term: April 2006 – May 2006
 First term: June 2006 – May 2010
 Second term: June 2010 – May 2014

Tait Elkie

Term of Office: First term: June 2010 – May 2014

Cassie Hansen

Term of Office: First term: June 2008 – May 2012

Henry Leger

Term of Office: First term: June 2006 – May 2010
 Second term: June 2010 – May 2014





Desert Canyon Golf Course

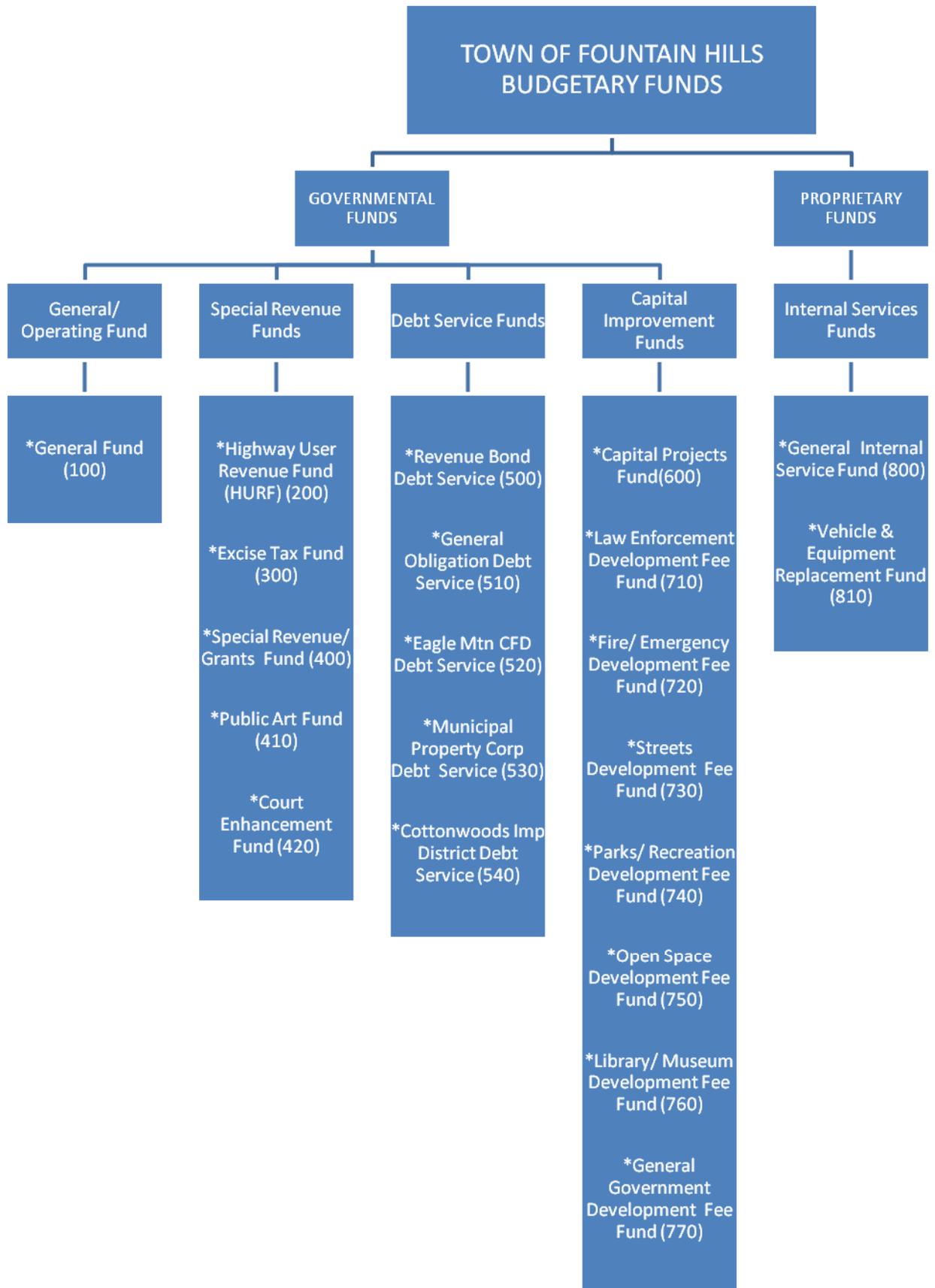


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Financial Overview & Policies





Fund Structure

The accounts of the Town are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. Operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures. Town resources are allocated to and accounted for in individual funds based on the purposes for which they are to be spent and the means by which spending activities are controlled. The Town of Fountain Hills appropriates all funds in its budget process.

The General Fund (Fund 100) is the primary operating fund of the Town and accounts for the resources and uses of various Fountain Hills departments. It exists to account for the financing of services traditionally associated with local government. These services include police and fire protection, development services (public works/planning), community services (parks and recreation/community center), general administration, and any other activity for which a special fund has not been created. Governmental accounting requires the General Fund be used for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. The Town maintains the following Special Revenue Funds:

«**The Highway User Revenue Fund (HURF) (Fund 200)** is funded by State Shared Revenues. The State of Arizona taxes motor fuels and collects a variety of fees and charges relating to the registration and operation of motor vehicles. These revenues are deposited in the Arizona Highway User Revenue Fund (HURF) and are then distributed to the cities, towns and counties and to the State Highway Fund. This fund may only be used for street and highway purposes.

«**The Excise Tax Fund (Fund 300)** is a restricted fund which may only be used for Economic Development, and the repayment of Civic Center and Mountain Bonds. Revenue for this fund comes from .4% of Local Sales Tax collections that have been dedicated for this purpose. The combined Designated Unreserved and Reserved fund balance saved in this fund will be no less than the annual debt service payment and prior year available funds for Downtown Development.

«**The Special Revenue/Grants Fund (Fund 400)** is restricted by the terms of the individual Grants or Program funds received. An example of this would be ARRA/ Stimulus Funds. These funds are to be used only for the specific program or programs for which the funds have been awarded and in accordance with all the grant conditions.

«**The Public Art Fund (Fund 410)** is funded by Developer In-Lieu contributions. These funds may only be used for the purchase of art and for the installation of this art throughout the community. Maintenance of the art is provided through the transfer of funds to the Public Art Fund from the General Fund.



«**The Court Enhancement Fund (Fund 420)** is a restricted fund which may only be used to enhance the technological, operational and security capabilities of the Fountain Hills Municipal Court and to support the operation of the Court collection program. Revenues are derived from Court Fees and Bond Forfeitures.

Debt Service Funds are established for the payment of principal and interest on bonded indebtedness. Revenues are derived from a secondary property tax levy, pledged excise taxes, municipal property lease payments and shared revenues. Revenues are received in amounts sufficient to pay the annual debt service payment; therefore, the Designated Unreserved and Reserved Fund Balance will be no less than the annual debt service payment due on July 1 of the new fiscal year and no more than 2% greater than the annual delinquency factor based on the past five years delinquency rates.

Debt Service funds include:

Revenue Bond Debt Service (Fund 500)

General Obligation Debt Service (Fund 510)

Eagle Mountain CFD Debt Service (Fund 520)

Municipal Property Corporation Debt Service (Fund 530)

Capital Improvement Funds are used for the acquisition and or construction of major capital items including facilities, heavy equipment, technology, open space, park improvements and major road improvements.

«**The Capital Projects Fund (Fund 600)** The Capital Projects Fund revenues are restricted revenues derived from excess General Fund revenues and 50% of the construction related local sales tax. The Capital Projects Fund is the primary source of Capital Improvements funding for the Town.

The Development Fee Funds (Funds 710-770) are restricted funds which may only be used for the planning, design and construction of public facilities serving the needs of the new development from which it was collected. The Town is required to develop an Infrastructure Improvement Plan (IIP) that identifies each public improvement that is proposed to be the subject of a development fee. This IIP is incorporated as part of the Town's Capital Improvement Program (CIP). The Development Fees must be expended within six (6) years of collection or refunded to the taxpayer.

Development Fee funds include:

Law Enforcement (Fund 710)

Fire/Emergency (Fund 720)

Streets (Fund 730)

Park/Recreation (Fund 740)

Open Space (Fund 750)

Library/Museum (Fund 760)

General Government (Fund 770)

Internal Service Funds (Fund 800-810) are proprietary funds used to account for the Town's business-type activities. These funds are considered self-supporting in that the services rendered are financed through user charges or are on a cost reimbursement basis.



Internal Service Funds include:

General Internal Service Fund (Fund 800)

Vehicle & Equipment Replacement Fund (Fund 810)

Budgetary and Accounting Basis

The budget is prepared on a modified accrual basis of accounting for all fund types. This means that expenditures are recorded when the related fund liability is incurred, and revenues are recognized only when they are measurable and available. In all cases, when goods and services are not received by year-end, the encumbrances lapse. It also means certain transactions are recognized in the budget on a basis other than Generally Accepted Accounting Principles (GAAP), which is the basis used to prepare the Town's Comprehensive Annual Financial Report (CAFR). The major differences between the budgetary and GAAP basis are:

Certain revenues, expenditures and transfers are not included on a budget basis, but are accrued and reported on a GAAP basis. For example, increases or decreases in compensated absences are not reported for budget purposes, but are presented as revenues or expenditures on a GAAP basis.

Depreciation is not budgeted as an expenditure in budgetary accounting.

Capital outlays are an expenditure in budgetary accounting and an asset in GAAP.

Certain debt service principal and interest payments are accounted for as expenses in the General Fund for budget basis purposes, but are reported as expenses in the Debt Service Fund on the GAAP basis.

All actual amounts in the budget document are shown on the budgetary basis to facilitate meaningful comparisons.

Operating and Capital Budget Relationship

Included within the annual budget is a Capital Improvement Program plan presented on a budget basis. Capital Project budget funding sources are matched with budgeted expenditures. Governmental accounting procedures require adequate budget to pay for an entire contract to be available and appropriated in the period in which a contract is entered.

Therefore, expenditures are presented on a budget basis as opposed to cash flow basis.

For example, a 180 day construction contract entered into in May of fiscal year one would have cash expenditures from May of fiscal year one through October of fiscal year two, however, the entire budget for this contract must be appropriated in fiscal year one, the year in which the contract was entered; any unspent funds at fiscal year-end are carried forward and budgeted again in year two.



Town of Fountain Hills Financial Policies

The principles of sound financial management establish the framework for overall fiscal planning and management. The principles set forth guidelines for both current activities and long range planning. Following these principles will enhance the Town's financial health as well as its image and credibility with its citizens, the public in general, bond rating agencies and investors. The policies will be reviewed annually to assure the highest standards of fiscal management. Policy changes will be needed as the Town continues to grow and becomes more diverse and complex in the services it provides, as well as the organization under which it operates to provide these services to its citizens. The Town Manager and staff have the primary role of reviewing and providing guidance in the financial area to the Town Council.

The overall financial goals underlying these principles are:

- Fiscal Conservatism: to ensure that the Town is at all times in a solid financial condition, defined as:
 - Cash solvency – the ability to pay bills
 - Budgetary solvency – the ability to balance the budget
 - Long run solvency – the ability to pay future costs
 - Service level solvency – the ability to provide needed and desired services
- Adhering to the highest accounting and management practices as set by the Government Finance Officers' Association standards for financial reporting and budgeting, by the Governmental Standards Board and other professional standards.
- One time capital costs are paid for with one time revenues.
- To maintain an Aa3 or better bond rating in the financial community to assure the Town taxpayers that the Town government is well managed and financially sound.
- To have the ability to withstand local and regional economic fluctuations, to adjust to changes in the service requirements of our community, and to respond to changes in Federal and State priorities and funding as they affect the Town's residents.
- To deliver quality services in an affordable, efficient and cost-effective basis providing full value for each tax dollar.

Fund Balance Policy

Fund balance is defined as the cumulative difference of all revenues and expenditures, also considered are the difference between fund assets and fund liabilities, known as fund equity. Fund balance is an important indicator of the Town's financial position and adequate reserves must be maintained to allow the Town to continue providing services to the community during periods of economic downturns and/or unexpected emergencies or requirements.



The level of Fund Balance is related to the degree of uncertainty that the Town faces. A prudent level of financial resources is necessary to protect against the need to reduce service levels or raise taxes and fees due to temporary revenue shortfalls or unpredicted one-time expenditures. With the Town dependency upon State Shared Income and State Sales Tax revenues for one third of the General Fund budget, there is increased opportunity for fluctuation.

Additionally, a significant portion of Town revenue is received from sales taxes – both state shared and local - which are sensitive to fluctuations in the economy. Therefore, the level of reserves needs to be sufficient to ensure stability in ongoing government operations during a slowdown in the economy or legislative changes to the revenue sharing formula.

Other objectives that influence the size of the fund balance are:

- Preserving or improving the Aa3 bond rating
- Maintaining a positive trend to historical fund balances
- Maintaining a rating equal to or better than surrounding communities
- Maintaining ratios consistent with desired outcomes of ten key ratios of financial condition

General Fund Balance

The Town fund balance consists of three (3) components which are defined below. In order to satisfy the objective of maintaining a bond rating equal to or better than surrounding peer communities, a fund balance of at least 30% of revenues is recommended. The three components added together will help achieve the 30% Guidelines:

In order to achieve the objectives of this policy, and to maintain sufficient working capital and a comfortable margin of safety to address emergencies and unexpected declines in revenue without borrowing, the following guidelines shall be adhered to by the Town Manager, staff and Town Council.

Designated Unreserved Fund – the Town will maintain a designated unreserved fund balance in the General Fund of a minimum ten percent (10%) of the average actual General Fund revenues for the preceding five fiscal years. These reserves will be designated for “pay-as-you-go” capital replacement expenditures, equipment replacement, capital projects, prepay existing Town debt, or any other expenditure that is non-recurring in nature. The 10% is the minimum and is based on the Property and Equipment Replacement Schedule, which may be increased to accelerate accumulation funds for a large capital expenditure. To the extent these reserves are expended, additional funds necessary to restore this additional ten percent (10%) amount will be provided in at least approximately equal contributions during the five fiscal years following the fiscal year in which the event occurred. The designated General Fund Balance can only be authorized for expenditure upon recommendation of the Town Manager and vote of the Town Council.

Rainy Day Fund - the Town will maintain a Rainy Day Fund separate and apart from the General Fund which shall be designated for use in the event of an unanticipated expenditure or loss of revenue. The Rainy Day Fund balance at the end of any fiscal year will be



equal to no less than 30 days of annual operating expenditures for the upcoming year. This contingency will provide for the temporary financing of an unforeseen nature for that year. Expenditures for these emergency or unforeseen appropriations can only be undertaken with Town Manager approval and only if funds are not available in the department requesting the contingency funding.

The initial Rainy Day Fund deposit shall be made by transferring the total amount of the “undesigned unreserved fund balance” from the General Fund to the Rainy Day Fund.

At the end of each fiscal year, the Town Council shall transfer 5% of any surplus revenues (before transfers to the Capital Projects Fund) to the Rainy Day Fund. Deposits shall be made as set forth herein until the Rainy Day Fund balance is equal to 10% of the average of the General Fund revenues for the immediately preceding five years.

Rainy Day funds may only be expended for any one of the following purposes or under the following circumstances:

1. To replace the loss of more than 25% of the Town’s local share of State Shared Revenues received pursuant to ARIZ REV STAT 43-206.
2. For any event that threatens the health, safety, or welfare of the Town’s citizens.
3. For any event that threatens the fiscal stability of the Town.
4. To address any matter declared as an emergency by the Governor or the Mayor.

All withdrawals from the Rainy Day Fund shall be subject to the following rules:

1. Any appropriation shall require the approval by at least 2/3 of the entire Town Council.
2. The maximum amount of Rainy Day withdrawals in any fiscal year shall not exceed one-half of the total balance in the fund.

Any amounts withdrawn from the Rainy Day Fund shall be replenished as follows:

1. All amounts shall be repaid in not more than five years, in equal annual installments of not less than 1% of the previous fiscal year General Fund balance.
2. Repayment shall be appropriated as part of the annual budget adoption.

Reserved Fund Balance – the Town will maintain a reserved fund balance in the General Fund of 20% of the average actual General Fund revenues for the preceding five fiscal years, indicating stable fiscal policies. The maintenance of this fiscal balance is a particularly important factor considered by credit rating agencies in their evaluation of the credit worthiness of the Town. It is of primary importance that the Town’s credit rating be protected.

During the annual budget process, the Town Manager will estimate the surplus or deficit for the current year and prepare a projection of the year-end undesigned general fund balance. Such projection will include an analysis of trends in fund balance levels on an historical and future projection basis.



Funds in excess of the fund balance goal will be retained in the undesignated unreserved General Fund Balance, and may be considered to supplement "pay as you go" capital outlay expenditures, or may be used to prepay existing Town debt. These funds may not be used to establish or support costs that are recurring in nature.

The undesignated unreserved, designated unreserved and reserved fund balance will be established each fiscal year during the budget process depending on planned expenditures but cannot exceed accumulated revenues. This policy will be reviewed by the Town Manager every three years following adoption or sooner at the direction of the Town Council.

HURF Fund Balance

The Highway User Revenue Fund (HURF) is a restricted fund and depends upon State Shared Revenues for over 90% of annual revenues. This fund may only be used for street and highway purposes. The combined undesignated unreserved, designated unreserved and reserved Fund Balance will be based on the minimum requirement as specified in the Property and Equipment Replacement Schedule. The schedule will be reviewed on an annual basis to determine the required amount to be set aside as designated unreserved .

Financial Planning

Fiscal planning refers to the process of identifying resources and allocating those resources among competing purposes. The primary vehicle for this planning is the preparation, monitoring and analysis of the Town's budget. It is increasingly important to monitor the performance of the programs competing to receive funding.

The Town Manager shall submit to the Town Council a proposed annual budget, with their recommendations, and shall execute the budget as finally adopted, pursuant to Section 15.1-602 of the Arizona Revised Statutes, as amended. The Town will budget revenues and expenditures on the basis of a fiscal year which begins July 1 and ends the following June 30. The Town Council will adopt the budget no later than June 30.

The Town will prepare a budget in accordance with the guidelines established by the Government Finance Officers Association in its Distinguished Budget Award Program. The proposed budget will contain the following:

- Revenue estimates by major category, by major fund;
- Expenditure estimates by department levels and major expenditure category, by major fund;
- Estimated fund balance by major fund;
- Debt service by issue detailing principal and interest amounts by fund;
- Proposed personnel staffing levels;
- A detailed schedule of capital projects, including a capital improvement program;
- Any additional information, data, or analysis requested of management by the Town Council.

The operating budget will be based on the principle that current operating expenditures,



including debt service, will be funded with current revenues creating a balanced budget. The Town will not balance the current budget at the expense of meeting future years' expenditures; for example accruing future years' revenues or rolling over short-term debt to avoid planned debt retirement.

Ongoing operating costs should be supported by ongoing, stable revenue sources. This protects the Town from fluctuating service levels, and avoids crises when one-time revenues are reduced or removed. Revenues from growth or development should be targeted to costs related to development, or invested in improvements that will benefit future residents or make future service provision efficient.

The Town Manager will provide an estimate of the Town's revenues annually for each fiscal year. The estimates of special (grant, excise tax, etc.) revenues and interfund transfers will also be provided by the Town Manager.

The budget will fully appropriate the resources needed for authorized regular staffing. At no time shall the number of regular full-time employees on the payroll exceed the total number of full-time positions authorized by the Town Council. All personnel actions shall be in conformance with applicable federal and state law and all Town ordinances and policies.

The Town Manager shall provide annually a budget preparation schedule outlining the preparation timelines for the proposed budget. Budget packages for the preparation of the budget, including forms and instructions, shall be distributed to Town departments in a timely manner for the department's completion. Department Directors shall prepare and return their budget proposals to the Administration Department, as required in the budget preparation schedule.

Performance measurement indicators will be integrated into the budget process as appropriate.

Alternatives for improving the efficiency and effectiveness of the Town's programs and the productivity of its employees will be considered during the budget process. Duplication of services and inefficiency in service delivery should be eliminated wherever they are identified.

Department Directors are required to monitor revenues and control expenditures to prevent exceeding their total departmental expenditure budget. It is the responsibility of these department directors to immediately notify the Town Manager of any exceptional circumstances that could result in a departmental expenditure budget to be exceeded.

A quarterly report on the status of the General Fund budget and trends will be prepared within 60 days of the end of each quarter by the Administration Department. In addition, the quarterly report shall include revenue and expenditure projections through the end of the fiscal year.

If a deficit is projected during any fiscal year, the Town will take steps to reduce expenditures, increase revenues or, if a deficit is caused by an emergency, consider using the un-designated unreserved General Fund Balance, to the extent necessary to ensure a balanced budget at the close of the fiscal year. The Town Manager may institute a cessation



during the fiscal year on hiring's, promotions, transfers, and capital equipment purchases. Such action will not be taken arbitrarily and without knowledge and support of the Town Council.

Expenditure Control

Management must ensure compliance with the legally adopted budget. In addition, purchases and expenditures must comply with legal requirements.

Expenditures will be controlled by an annual budget at the departmental level. The Town Council shall adopt appropriations through the budget process. Written procedures will be maintained for administrative approval and processing of certain budget transfers within funds.

The Town will maintain a purchasing system that provides needed materials in a timely manner to avoid interruptions in the delivery of services. All purchases shall be made in accordance with the applicable state and federal laws. The Town will endeavor to obtain supplies, equipment and services as economically as possible.

Expenditures will be controlled through appropriate internal controls and procedures in processing invoices for payment.

The Town shall pay applicable contractor invoices in accordance with the requirements of Arizona Revised Statutes 34-221.

The State of Arizona sets a limit on the expenditures of local jurisdictions. The Town will comply with these expenditure limitations and will submit an audited expenditure limitation report, audited financial statements, and audited reconciliation report as defined by the Uniform Expenditure Reporting System (A.R.S. Section 41-1279.07) to the State Auditor General each year.

Assets will be capitalized at \$10,000 and will be recorded in the Town of Fountain Hills Summary of General Fixed Assets.

Revenues and Collections

All government employees are considered stewards of public funds. In order to provide funding for service delivery, the Town must have reliable revenue sources. These diverse revenues must be collected equitably, timely, and efficiently.

The Town's goal is a General Fund revenue base that is equally balanced between sales taxes, state shared revenues, property tax, service fees and other revenue sources.

The Town will strive for a diversified and stable revenue base to shelter it from economic changes or short-term fluctuations and in any one revenue source by doing the following:

- Establishing new charges and fees as needed and as permitted by law at reasonable levels.
- Pursuing legislative change, when necessary, to permit changes or establishment of user charges and fees.



- Aggressively collecting all revenues, late penalties, outstanding taxes owed and related interest as authorized by the Arizona Revised Statutes.

The Town will monitor all taxes to insure they are equitably administered and collections are timely and accurate. Fees and charges should be based on benefits and/or privileges granted by the Town, or based on costs of a particular service.

The Town should pursue intergovernmental aid for those programs and activities that address a recognized need and are consistent with the Town's long-range objectives. Any decision to pursue intergovernmental aid should include the consideration of the following:

- Present and future funding requirements.
- Cost of administering the funds.
- Costs associated with special conditions or regulations attached to the grant award.

The Town will attempt to recover all allowable costs - both direct and indirect - associated with the administration and implementation of programs funded through intergovernmental aid. In the case of the School District, the Town may determine to recover less than full cost of services provided. In the case of State and Federally mandated programs, the Town will attempt to obtain full funding for the service from the governmental entity requiring the service be provided. Allowable costs will be determined based upon a "Cost Allocation Study" prepared periodically.

Local sales tax revenues are derived from several sources with a significant portion from construction related activity. To ensure that the revenues from growth or development are targeted to costs related to development, or invested in improvements that will benefit future residents or make future service provision efficient the Town will designate 50% of those one-time revenues to the Capital Projects Fund. At the end of each fiscal year these revenues will be transferred from the General Fund to the Capital Projects Fund for future appropriation.

User Fees Cost Recovery

User fees and charges are payments for voluntarily purchased, publicly provided services that benefit specific individuals.

The Town may establish user fees and charges for certain services provided to users receiving a specific benefit.

User fees and charges will be established to recover as much as possible the direct and indirect costs of the program or service, unless the percentage of full cost recovery has been mandated by specific action of the Town Council. It is recognized that occasionally competing policy objectives may result in reduced user fees and charges that recover a smaller portion of service costs.

Periodically, the Town will recalculate the full costs of activities supported by user fees to identify the impact of inflation and other attendant costs.

Debt Policy

The purpose of this debt policy is to provide for the preservation and enhancement of the



Town's bond ratings, the maintenance of adequate debt service reserves, compliance with debt instrument covenants and provisions and required disclosures to investors, underwriters and rating agencies. The overall debt management policy of the Town of Fountain Hills is to ensure that financial resources are adequate in any general economic situation to not preclude the Town's ability to pay its debt when due.

These policies are meant to supplement the legal framework of public debt laws provided by the Arizona Constitution, State Statutes, Federal tax laws and the Town's current bond resolutions and covenants. The Arizona Constitution limits a city or town's bonded debt capacity (outstanding principal) to certain percentages of the Town's secondary assessed valuation by the type of project to be constructed. There is a limit of 20% of secondary assessed valuation for projects involving water, sewer, artificial lighting, parks, open space, and recreational facility improvements. There is a limit of 6% of secondary assessed valuation for any other general-purpose project.

General

The Town will use current revenues to pay for short-term capital projects, repair and maintenance items and will reserve long-term debt for capital improvements with useful lives of ten (10) years or more. The Town will not use long-term debt to fund current governmental operations and will manage its cash in a fashion that will prevent any borrowing to meet working capital needs. However, exclusive reliance upon pay-as-you-go funds for capital improvements requires existing residents to pay for improvements that will benefit new residents who relocate to the area after the expenditure is made. Financing capital projects with debt provides for an "intergenerational equity", as the actual users of the capital asset pay for its cost over time, rather than one group of users paying in advance for the costs of the asset. Where there is a benefit to all future residents, debt financing should be given consideration.

To increase its reliance on current revenue to finance its capital improvements, and promote a "pay-as-you-go" philosophy, the Town will appropriate each year a percentage of current revenues to maintain a minimum 10% of average actual General Fund revenues for the preceding five fiscal years in the Designated Unreserved Fund.

Capital Improvement Program

As part of the budget process each year the Town will prepare a capital spending plan that provides a detailed summary of specific capital projects for the five fiscal years subsequent to the fiscal year presented. The plan will include the name of the project, project schedule, capital cost by fiscal year and a recommended specific funding source. The five-year capital improvement plan will be developed within the constraints of the Town's ability to finance the plan.

The Town Manager and Department Directors will develop formal ranking criteria that will be used in the evaluation of all capital projects. The Town of Fountain Hills' capital improvement program ranking criteria will give greatest weight to those projects which protect the health and safety of its citizens. Pay-as-you-go project financing shall be given the highest priority. Capital improvements that must rely upon debt financing shall be ac-



corded a lower priority.

Department Directors will submit a detailed description of the useful life of capital projects submitted in conjunction with the preparation of the Town's CIP. Projects with a useful life of less than ten years shall not be eligible for inclusion in bond issues. The Manager shall incorporate an estimate of the useful life of proposal capital improvements in developing an amortization schedule for each bond issue. If a short-lived asset or project (less than ten years) is included in a bond issue, then the bond amortization schedule shall be adjusted to reflect the asset's rapid depreciation. At no time shall the amortization exceed the life of the asset.

Lease purchase financing shall be discouraged and only be undertaken when the project is considered essential to the efficient operation of the Town or to remove expenditures that would exceed the State imposed expenditure limitation. The Town Manager or designee shall determine that pay-as-you-go expenditures do not cause the state imposed expenditure limitation to be exceeded in any fiscal year.

All capital project requests will be accompanied by a description of the sources of funding to cover project costs. Where borrowing is recommended, a dedicated source of funds to cover debt service requirements must be identified. All capital project requests will be required to identify any impact the project may have on future operating costs of the Town. The Town will seek grants to finance capital improvements and will favor those projects which are likely to receive grant money.

All capital project appropriations and amendments to the capital improvement plan must be approved by the Town Council.

The capital program will include all equipment and facilities with a useful life of greater than ten years and a cost greater than \$50,000. Debt financing shall not exceed the useful life of the infrastructure improvement or asset.

Financing Alternatives

Financing alternatives are listed below but are not limited to:

- Grants
 - Developer Contributions
 - General Obligation Bond – requires voter approval, supported by an ad valorem (property) tax
 - Revenue Bonds – repaid with revenue stream (HURF, revenue generated by project)
 - Municipal Property Corporation Bonds – repaid with a dedicated revenue source
 - CFD or Special District Bonds – supported by an ad valorem property tax
 - Capital Leases – repaid within operating budget
 - Commercial Paper (CP) or Bond Anticipation Notes (BAN) with terms less than two years
- Town Debt Service costs (GO, Revenue Bonds, MPC, Leases) shall not exceed 20% of the Town's operating revenue in order to control fixed costs and ensure expenditure flexibility. Improvement District (ID), Community Facility District (CFD) and Special District debt service is not included in this calculation because it is paid by district property owners and is not an obligation of the general citizenry. Separate criteria have been established and in-



cluded within the Town's CFD policy.

In accordance with requirements of the State of Arizona Constitution, total bonded debt will not exceed the 20% limitation and 6% limitation of the total secondary assessed valuation of taxable property in the Town.

The Town shall comply with all U.S. Internal Revenue Service arbitrage rebate requirements for bonded indebtedness.

Where applicable, the Town will structure General Obligation bond issues to create level debt service payments over the life of the issue. The goal will be to strive for a debt repayment schedule to be no more than fifteen (15) years; at no time will the debt exceed twenty-five (25) years.

Refunding bonds will be measured against a standard of the net present value debt service savings exceeding 3% of the principal amount of the bonds being refunded, or if savings exceed \$750,000, or for the purposes of modifying restrictive covenants or to modify the existing debt structure to the benefit of the Town. Refinancing undertaken for other reasons should proceed only when the advantages have been clearly shown in a cost/benefit analysis of the transaction.

The Town will seek to maintain and, if possible, improve the current bond rating in order to minimize borrowing costs and preserve access to credit.

An analysis showing how a new issue combined with current debt impacts the Town's debt capacity and conformance with Town debt policies will accompany every future bond issue proposal. The debt capacity analysis should reflect a positive trend and include:

- Percent of debt outstanding as a percent of the legal debt limit
- Measures of the tax and revenue base
- Evaluation of trends relating to expenditures and fund balance
- Debt service as a percentage of assessed valuation
- Measures of debt burden on the community
- Tax-exempt market factors affecting interest costs
- Debt ratios

Municipal Property Corporation and contractual debt, which is non-voter approved, will be utilized only when a dedicated revenue source (e.g. excise taxes) can be identified to pay debt service expenses. The project to be financed will generate net positive revenues (i.e., the additional revenues generated by the project will be greater than the debt service requirements).

The Town's privilege tax to debt service goal will be a ratio of at least 3.5:1 to ensure the Town's ability to pay for long term debt from this elastic revenue source.

Issuance of Obligations

The Town shall select the underwriter and the paying agent/registrars for each debt issuance based on competitive bid. The underwriter must be a firm domiciled in Arizona with an office in the Phoenix area and a record of prior working relationships.

The request for proposals process will be designed to select the service providers that offer



the Town the best combination of expertise and price. The Town is not required to select the firm offering the lowest price, but a report must be prepared by the Town Manager providing justification to the Town Council for a recommendation when other than the lowest bidder is chosen. The review of all proposals submitted shall be the responsibility of the Town Manager.

The Town of Fountain Hills will use competitive sales as the primary means of selling new General Obligation or Revenue bonds that are repaid through ad valorem (property) taxes. Negotiated sales will be permitted for all other debt issues when it is expected to result in a lower true interest cost than would a competitive sale of that same date and structure or there is evidence of volatile market conditions, complex security features, or another overriding factor. The Town Manager or designee and Town Attorney will coordinate their activities to ensure that all securities are issued in the most efficient and cost-effective manner and in compliance with the Town's governing statutes and regulations. The Manager and the Town Attorney shall consult and jointly select the bond counsel for a bond issue. The Town Attorney will review all documents related to the issuance of securities by the jurisdiction.

The Town will seek a rating on all new issues which are being sold in the public market if economically feasible.

The Town will report on an annual basis all financial information and/or notices of material events to the rating agencies and Nationally-Recognized Municipal Securities Information Repositories (NRMSIR's). The annual report will include but not be limited to the Town's Comprehensive Annual Financial Report (CAFR).

The Town will require any institution or individual investing monies as an agent for the Town to do so in a manner consistent and in compliance with the Town's adopted Investment Policy.

The Town will provide detailed draw schedules for any project to be funded with borrowed monies. The Town will invest the proceeds or direct a trustee to invest the proceeds of all borrowings in a manner that will ensure the availability of funds as described in the draw schedules.

The Town acknowledges the responsibilities of the underwriting community and pledges to make all reasonable efforts to assist underwriters in their efforts to comply with SEC Rule 15c2-12 and MSRB Rule G-36.



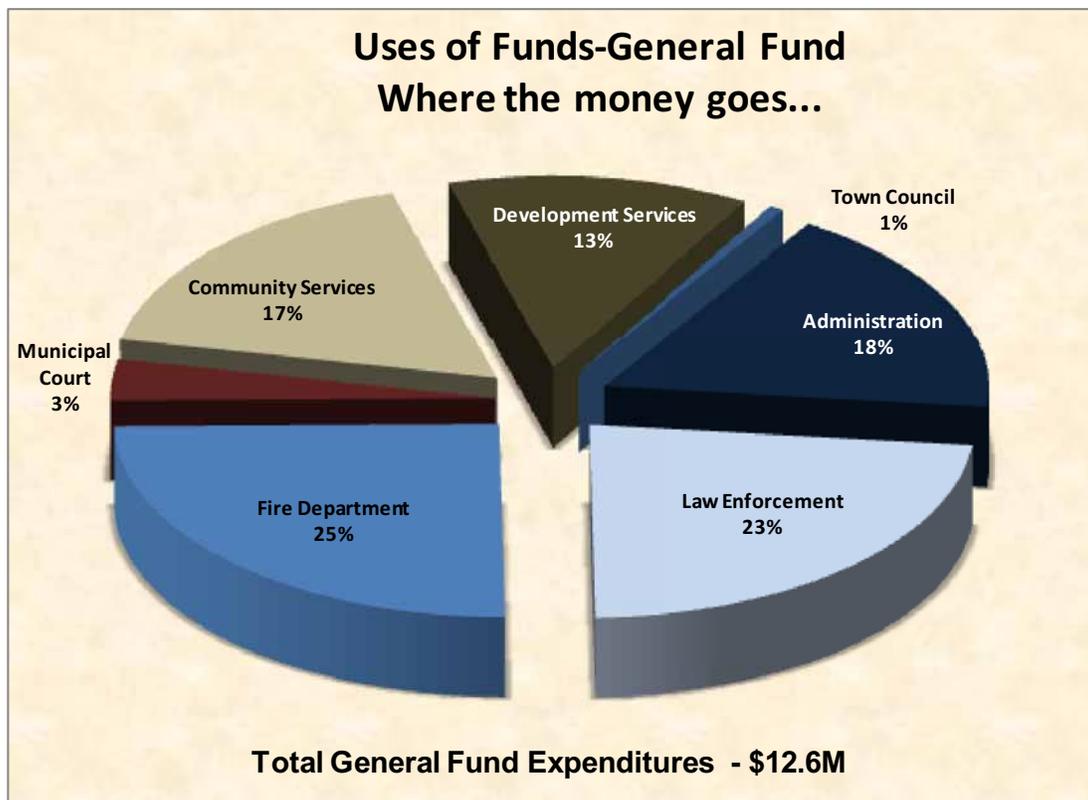
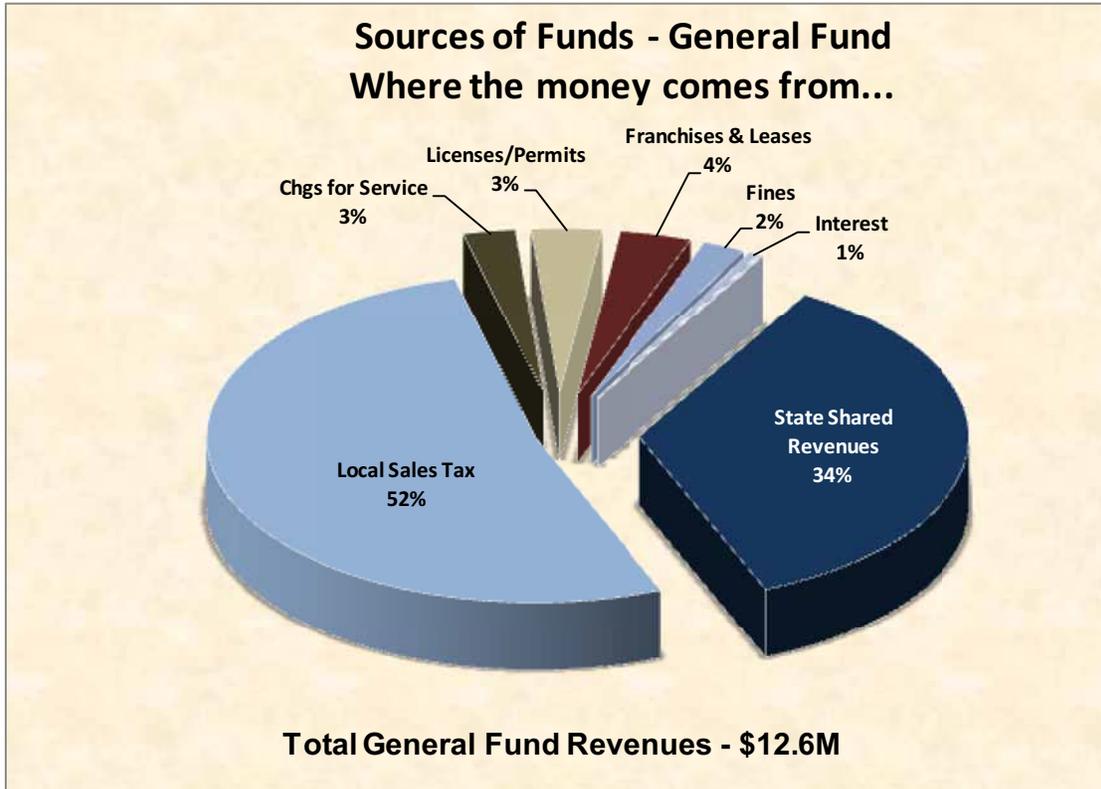


The Horse



Budget Highlights





Budget Introduction

In FY2010 the Town introduced program budgeting; program budgeting is a method of budgeting expenditures to meet programmatic objectives rather than budgeting on a line-item basis. In program budgeting, specific performance objectives or outcomes are defined and the costs to produce those outcomes are enumerated in the budget. With each year's budget, we have moved closer to producing a true Program Budget. In FY2012 the budget document includes Department level, Division level and Program level budgets. We believe program budgeting will provide the citizens with a much better picture of the true cost of providing Town services.

The proposed budget is based on revenue projections that are conservative and based on the expectation that the local and national economy will continue at its existing pace and that we will not see any significant improvement in revenues in the next fiscal year.

As the "Sources of Funds-General Fund" chart on the previous page shows, 86% of the Town's general fund resources are derived from local sales tax and state shared revenues.

It should be noted that these sources of revenue are very sensitive to the upward and downward cycles of the economy as well as to annual legislative appropriations. Additionally, these revenues are distributed to cities and towns based on each municipality's population compared to that of the entire state. Some municipalities have abundant available land for expansion and will continue to grow in population, while others, like Fountain Hills, have fixed borders and limited population growth. Over time, Fountain Hills will, therefore, represent a smaller and smaller percentage of the total and will be allocated a smaller percentage of state shared revenues.

General Fund Budget Overview

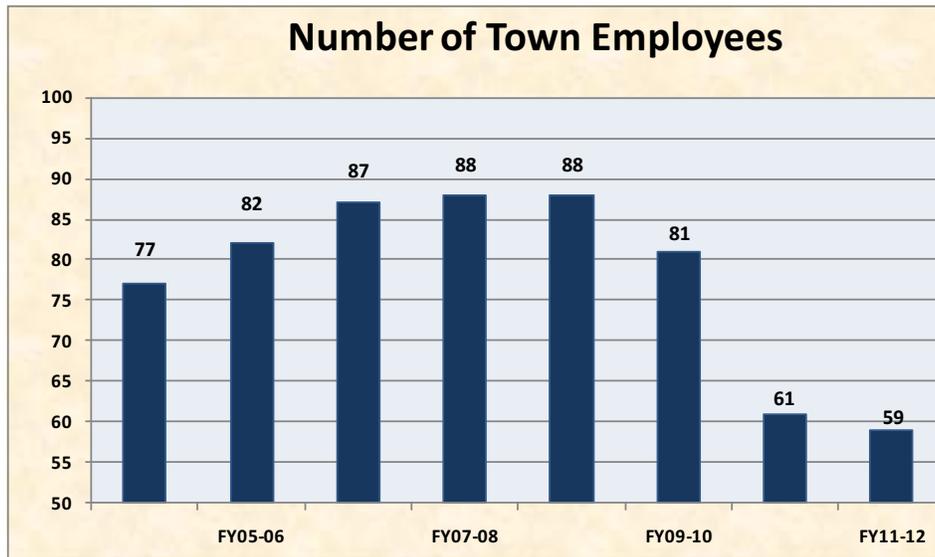
The General Fund supports core services and is the largest fund with the greatest potential for revenue fluctuations. Revenues from taxes, state shared revenues, license and permit fees, and charges for services provide the major resources to fund programs and services delivered by the Town.

In FY2009, the Town budgeted \$16,142,395 in General Fund revenues. By FY2010 budgeted General Fund revenues had decreased by 9% to \$14,696,229. Following is a brief summary of what is included in the proposed General Fund Budget for FY2012:

Salaries and Benefits - After the staff reductions made during FY2010, there remains a total of 59 full time equivalent employees (FTE)'s proposed for fiscal year 2012, compared to 115 FTE in FY2003, and 81 FTE in FY2010. Most Town employees' salaries and benefits are funded through the General Fund (except Streets and Downtown Development staff who are funded with restricted revenues). Salaries normally include wages, overtime, sick leave, vacation and a set aside for merit increases. Wages for all Town employees have been frozen since FY2009. A one percent adjustment will be made across the board in FY2012. Employee benefits include health insurance, employer taxes, disability, workers



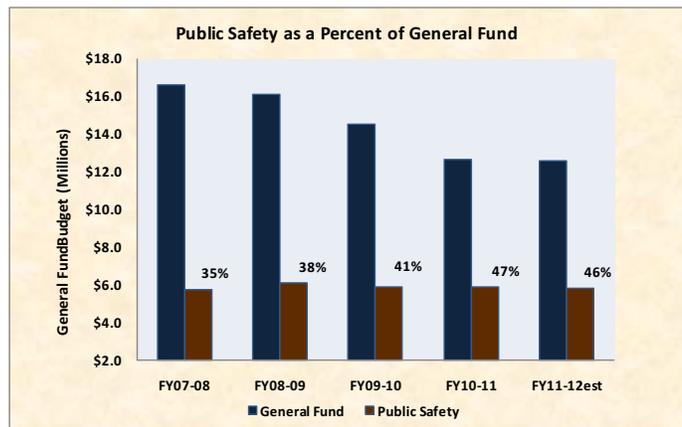
compensation insurance, and employer match retirement contributions. Because local governments are primarily a service industry, salaries and benefits comprise a major portion of expenditures. For Fountain Hills, salaries & benefits represent 28% of the total General Fund budget in FY2012. The chart below shows that the number of Town employees is at the lowest level in over ten years while the level of service to the citizens has remained constant.



Contractual Services - The Town contracts with outside professionals for a number of services. Two major contracts included in this category are:

- 1) Fire protection and emergency medical services (\$2,937,940), currently under contract with Rural Metro Corporation; and
- 2) Police protection (\$2,879,843) currently provided through the Maricopa County Sheriff's Office.

These contracts alone represent 46% of the General Fund budget in FY2012.



Repairs and Maintenance - Repairs and maintenance includes annual landscape maintenance contracts, equipment and vehicle repairs, and facilities maintenance (janitorial, building maintenance, etc.). Maintenance of the Town's 121 acres of parks, Town medians, dams, and washes are provided by independent contractors. These contracts are solicited through a bid process to obtain the most competitive price for the Town. The scope of these contracts has been significantly reduced over the last two fiscal years to compensate for the declining revenues available. In FY2012 Repair and Maintenance represents 3% of the total budget.



Supplies and Services - Supplies and services include operational costs such as utilities, insurance, office supplies, etc. for Town Hall and other Town-owned buildings. The Town owns the Library, the Museum, the Community Center, two fire stations, a vehicle maintenance facility, the Kiwanis building, and the Community Theater building. Other items in this category are gas and oil, postage, travel, and communications.

Capital Outlays - Capital outlays include the purchase of furniture and equipment, and the improvement of Town facilities with a cost of at least \$10,000 but less than \$50,000. Expenditures of \$50,000 or more are included in the Capital Improvement Program. The Town began, with the FY2011 budget, the inclusion of equipment replacement within an expanded Vehicle Replacement Program. There are two vehicles being proposed for replacement in FY2012.

HURF/Streets Fund Overview

The HURF/Streets fund is a fund restricted to Streets and Transportation related purposes. Due to recent legislative action the available resources in HURF have been reduced by an additional \$176,138 in FY2012 for the fourth year in a row.

The HURF/Streets fund provides funding for the following Town programs:

- Streets Dept Administration
- Adopt-A-Street
- Legal
- Open Space
- Pavement Management
- Street Signage
- Street Sweeping
- Traffic Management
- Traffic Signals
- Vehicle Maintenance



Special Revenue Fund Overview

All Special Revenues (Grants, etc) are received in the Special Revenue Fund. Operating expenses are also recorded in the Special Revenue Fund unless the projects supported are in the Capital Projects Program or the funds are in support of ongoing Town services. In these cases, funds are transferred from the Special Revenue Fund to either the Capital Projects Fund or the General Fund.

Due to State funding reductions, the Town will discontinue providing an elderly and handicapped transportation program previously managed through contract with Maricopa County.

The Town is budgeting \$8,995,911 in bond proceeds, \$4,351,600 in Grants, \$505,000 in Excise Tax funds, \$3,066,528 from Capital Projects Fund and \$221,000 in other funding to support various Capital Projects in FY2012.



Debt Service Funds Overview

Total debt service revenues for FY2012 are budgeted at \$2.8 million including secondary property taxes for voter approved bonds, transfers from the General Fund for the Community Center and excise taxes to pay for Municipal Property Corporation (MPC) debt (mountain bonds and Civic Center phase II). The following is a summary of the debt payments for FY2012:

General Obligation Bonds (property taxes)	\$1.02 million
Municipal Property Corporation (excise taxes)	\$4.01 million
Eagle Mountain Facilities District (property taxes)	\$0.4 million

Development Fees Fund Overview

With limited funds from development anticipated, there are no projects budgeted to be funded from Development Fees in the next fiscal year. However, new legislation requires that the Town update the Infrastructure Improvement Plan (IIP) and conduct a revised development fee study prior to August 1, 2014. Therefore, funds have been included in the budget for the study.

Capital Projects Fund Overview

As mentioned earlier, ARRA/Stimulus and Grant funds have given the Town the opportunity to move forward on \$3,844,826 in major capital projects that might otherwise have been delayed due to the economy.

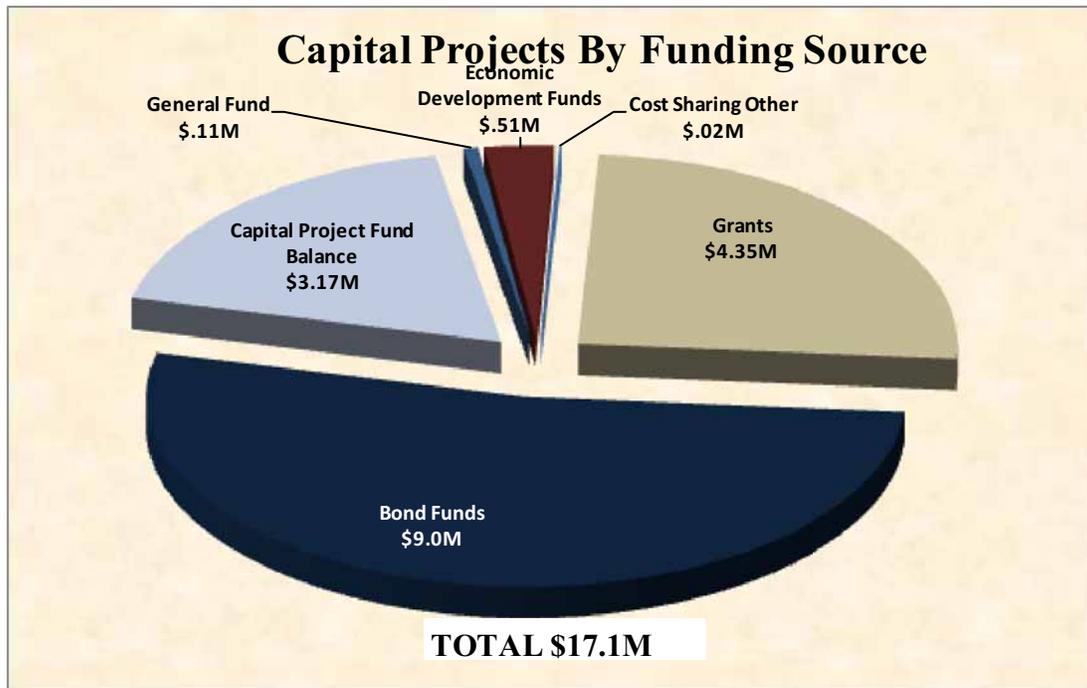
The Capital Improvement Projects programmed for FY2012 include:

Downtown Improvements	\$ 805,000
Street/Sidewalk Projects	\$ 14,876,826
Drainage	\$ 75,000
Traffic Signal Projects	\$ 200,000
Parks & Recreation	\$ 155,000
General Government Projects	\$ 372,500
Fire & Emergency Med Projects	\$ 387,000
Vehicle Replacement Program	\$ 100,000
Contingency	<u>\$ 168,713</u>
TOTAL	\$17,140,039

The annual impact on the operating budget as a result of budgeted capital improvement projects is estimated at \$12,500 in additional operating expenses in FY2012. At the same time, we anticipate a savings of \$7,462 derived from energy audits and the photovoltaic installations.

No ongoing personnel related costs are anticipated from the completion of these projects.





<u>Project Category</u>	<u>FY 2011-12 Budget</u>	<u>Capital Project Fund</u>	<u>Excise Tax Fund</u>	<u>Non Town Funds</u>
Downtown Improvements	\$805,000	\$200,000	\$505,000	\$100,000
Street/Sidewalk Improvements	\$14,876,826	\$2,145,815		\$12,731,011
Traffic Signals	\$200,000	\$200,000		
Park Improvements	\$155,000	\$155,000		
General Government Projects	\$372,500	\$75,000		\$297,500
Fire & EMS Projects	\$387,000	\$47,000		\$340,000
Drainage	\$75,000	\$75,000		
Vehicle Replacement Program	\$100,000	\$100,000		
Contingency	\$168,713	\$168,713		
TOTAL	\$17,140,039	\$3,166,528	\$505,000	\$13,468,511



**FY 2012 PROPOSED BUDGET
SUMMARY OF EXPENDITURES
GENERAL FUND**

Fund/Department	2009 Actual	2010 Actual	2011 Budget	2012 Proposed
MAYOR & COUNCIL	\$64,141	\$67,819	\$72,427	\$75,745
ADMINISTRATION	\$2,817,997	\$2,546,435	\$2,388,791	\$2,241,390
MUNICIPAL COURT	\$393,410	\$406,768	\$421,291	\$432,844
DEVELOPMENT SERVICES	\$2,757,379	\$2,161,477	\$1,589,757	\$1,600,490
COMMUNITY SERVICES	\$2,643,314	\$2,403,429	\$2,348,680	\$2,189,948
FIRE & EMERGENCY MED	\$3,212,135	\$3,041,707	\$3,062,411	\$3,156,212
LAW ENFORCEMENT	\$2,880,355	\$2,811,426	\$2,751,687	\$2,899,522
GENERAL FUND	\$14,768,731	\$13,439,063	\$12,635,044	\$12,596,151
TOTAL OF FUNDS	\$14,768,731	\$13,439,063	\$12,635,044	\$12,596,151

**FY 2012 PROPOSED BUDGET
SUMMARY OF EXPENDITURES
SPECIAL REVENUE FUNDS**

Fund/Department	2009 Actual	2010 Actual	2011 Budget	2012 Proposed
DEVELOPMENT SERVICES	\$2,046,912	\$1,568,347	\$1,284,211	\$1,278,299
HIGHWAY USERS FUND	\$2,046,912	\$1,568,347	\$1,284,211	\$1,278,299
ADMINISTRATION	\$765,819	\$118,580	\$572,976	\$211,364
EXCISE TAX FUND	\$765,819	\$118,580	\$572,976	\$211,364
ADMINISTRATION	\$592,161	\$224,688	\$5,286,874	\$1,500,000
DEVELOPMENT SERVICES	\$0	\$0	\$199,000	\$0
SPECIAL REVENUE FUND	\$592,161	\$224,688	\$5,485,874	\$1,500,000
COMMUNITY SERVICES	\$32,387	\$18,825	\$20,350	\$3,825
PUBLIC ART FUND	\$32,387	\$18,825	\$20,350	\$3,825
MUNICIPAL COURT	\$27,284	\$8,793	\$40,350	\$33,250
COURT ENHANCEMENT FUND	\$27,284	\$8,793	\$40,350	\$33,250
TOTAL OF FUNDS	\$3,464,563	\$1,939,233	\$7,403,761	\$3,026,737



**FY 2012 PROPOSED BUDGET
SUMMARY OF EXPENDITURES
DEBT SERVICE FUNDS**

Fund/Department	2009 Actual	2010 Actual	2011 Budget	2012 Proposed
DEVELOPMENT SERVICES	\$116,242	\$136,413	\$0	\$0
REVENUE BOND DEBT SERV	\$116,242	\$136,413	\$0	\$0
ADMINISTRATION	\$1,338,003	\$1,368,138	\$1,030,813	\$1,019,413
GEN OBLIG BD DEBT SERV	\$1,338,003	\$1,368,138	\$1,030,813	\$1,019,413
DEVELOPMENT SERVICES	\$369,510	\$388,760	\$410,710	\$421,610
EAGLE MTN CFD DEBT SERV	\$369,510	\$388,760	\$410,710	\$421,610
ADMINISTRATION	\$1,345,379	\$1,409,538	\$1,418,630	\$4,011,948
MUNIC PROP CORP DEBT SERV	\$1,345,379	\$1,409,538	\$1,418,630	\$4,011,948
ADMINISTRATION	\$0	\$0	\$3,315	\$0
COTTONWOODS IMP DIST	\$0	\$0	\$3,315	\$0
ADMINISTRATION	\$0	\$3,850	\$0	\$3,315
COTTONWOODS MAINT DIST	\$0	\$3,850	\$0	\$3,315
TOTAL OF FUNDS	\$3,169,133	\$3,306,698	\$2,863,468	\$5,456,286



**FY 2012 PROPOSED BUDGET
SUMMARY OF EXPENDITURES
CAPITAL**

Fund/Department	2009 Actual	2010 Actual	2011 Budget	2012 Proposed
ADMINISTRATION	\$612,768	\$402,911	\$714,823	\$1,271,213
DEVELOPMENT SERVICES	\$1,884,518	\$846,697	\$5,656,293	\$15,251,826
COMMUNITY SERVICES	\$1,734,924	\$0	\$9,000	\$230,000
FIRE & EMERGENCY MED	\$0	\$0	\$66,000	\$387,000
CAPITAL PROJECTS FUND	\$4,232,211	\$1,249,608	\$6,446,116	\$17,140,039
LAW ENFORCEMENT	\$5,187	\$384	\$0	\$5,000
LAW ENFORCEMENT DEV FEE	\$5,187	\$384	\$0	\$5,000
FIRE & EMERGENCY MED	\$1,293	\$85	\$0	\$5,000
FIRE/EMERGENCY DEV FEE	\$1,293	\$85	\$0	\$5,000
DEVELOPMENT SERVICES	\$524,736	\$130,597	\$0	\$20,000
STREETS DEV FEE	\$524,736	\$130,597	\$0	\$20,000
COMMUNITY SERVICES	\$17,457	\$1,151	\$0	\$15,000
PARK/REC DEV FEE	\$17,457	\$1,151	\$0	\$15,000
COMMUNITY SERVICES	\$45,508	\$682	\$0	\$15,000
OPEN SPACE DEV FEE	\$45,508	\$682	\$0	\$15,000
COMMUNITY SERVICES	\$2,294	\$128	\$0	\$5,000
LIBRARY/MUSEUM DEV FEE	\$2,294	\$128	\$0	\$5,000
ADMINISTRATION	\$11,561	\$767	\$0	\$5,000
GENERAL GOVT DEV FEE	\$11,561	\$767	\$0	\$5,000
TOTAL OF FUNDS	\$4,840,248	\$1,383,401	\$6,446,116	\$17,210,039

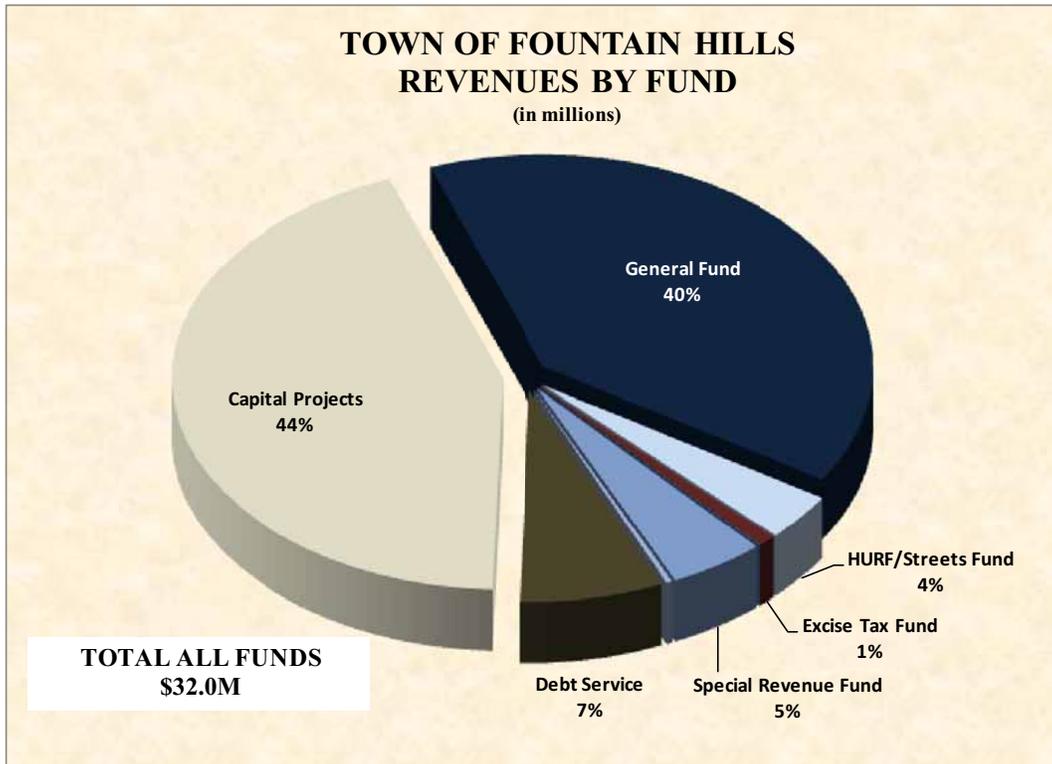


Revenue Summary



Revenue

This section provides a broad overview of the revenues included in the FY2012 budget. Information is presented for general, special revenue, debt service and capital project funds.



Total revenues for all funds are estimated at \$32,028,371. The general fund portion represents approximately 40% of the total. Special revenue funds represent another 5% of the budget. HURF/Street funds represent 4% while the excise tax fund represents 1% of the total. Debt service represents 7% and capital projects represent the remaining 44% of the total revenues.



**FY 2012 PROPOSED BUDGET
SUMMARY - REVENUES
GENERAL FUND**

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALES TAX-LOCAL	\$6,375,366	\$6,044,684	\$6,020,520	\$6,611,688
BUSINESS LICENSE	\$111,495	\$99,475	\$109,180	\$113,544
ANIMAL LICENSE	\$42,168	\$49,182	\$45,088	\$46,896
BUILDING PERMIT	\$294,356	\$178,944	\$155,140	\$199,296
SIGN PERMITS	\$500	\$400	\$0	\$250
PLANNING & ZONING FEES	\$19,058	\$4,705	\$6,000	\$10,000
LANDSCAPE PERMITS	\$6,861	\$4,200	\$0	\$1,040
ENCROACHMENT PERMITS	\$53,707	\$17,002	\$17,000	\$25,000
VARIANCES	\$2,190	\$3,740	\$4,000	\$5,000
SUBDIVISION FEES	\$8,842	\$16,500	\$15,000	\$12,000
SPECIAL EVENT PERMIT	\$2,450	\$1,700	\$0	\$500
ENGINEERING FEES	\$0	\$2,080	\$0	\$2,500
PLAN REVIEW	\$0	\$8,772	\$4,506	\$21,000
FRANCHISE FEES	\$321,964	\$309,052	\$300,000	\$303,000
CELL TOWER LEASE	\$69,891	\$109,016	\$100,464	\$145,464
SALES TAX-STATE	\$1,948,661	\$1,797,356	\$1,765,065	\$1,701,480
INCOME TAX-STATE	\$3,659,964	\$3,162,174	\$2,384,218	\$1,898,160
VEHICLE LICENSE TAX	\$889,826	\$821,321	\$850,000	\$758,400
FIRE INSURANCE PREM TAX	\$145,895	\$127,647	\$119,452	\$124,230
PROGRAM FEES	\$197,717	\$192,728	\$214,591	\$218,091
RENTAL FEES	\$152,064	\$92,602	\$94,328	\$79,584
TAXABLE SALES	\$14,596	\$12,364	\$15,000	\$15,000
BAR SALES	\$21,256	\$0	\$0	\$0
NON-TAXABLE RENTAL	\$28,776	\$13,902	\$6,500	\$7,980
NON-TAXABLE FEES	\$3,851	\$2,005	\$1,500	\$2,520
ADOPT-A-STREET FEE	\$360	\$0	\$0	\$0
SPONSORSHIPS	\$7,943	\$17,304	\$13,900	\$12,000
DONATIONS	\$4,591	\$515	\$700	\$700
REIMBURSEMENTS/REFUNDS	\$0	\$27,538	\$0	\$0
AUCTION/RECYCLE PROCEEDS	\$189	\$814	\$0	\$0
RESTITUTION/INS PROCEEDS	\$4,081	\$1,399	\$0	\$0
MISCELLANEOUS REVENUE	\$13,983	\$31,158	\$40,738	\$9,996
COURT FINES/FEES	\$315,274	\$259,571	\$255,078	\$260,160
ABATEMENTS	\$138	\$33	\$0	\$0
JCEF REVENUE	\$4,493	\$0	\$0	\$0
INTEREST INCOME	\$77,140	\$7,459	\$10,800	\$60,000
TRANSFER IN	\$28,365	\$36,074	\$90,000	\$0
TOTAL GENERAL FUND	\$14,828,010	\$13,453,414	\$12,638,768	\$12,645,479



**FY 2012 PROPOSED BUDGET
SUMMARY - REVENUES
SPECIAL REVENUE FUNDS**

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
HIGHWAY USERS TAX	\$1,468,335	\$1,391,100	\$1,315,800	\$1,132,332
LOCAL TRAN ASSIST (LTAF)	\$108,000	\$62,772	\$0	\$0
IN-LIEU FEES	\$0	\$84,979	\$15,068	\$25,200
ADOPT-A-STREET FEE	\$0	\$240	\$120	\$0
REIMBURSEMENTS/REFUNDS	\$0	\$3,850	\$2,482	\$0
MISCELLANEOUS REVENUE	\$4,299	\$12,186	\$5,000	\$4,800
INTEREST INCOME	\$6,225	\$170	\$120	\$120
TRANSFER IN	\$191,638	\$0	\$0	\$0
TOTAL HIGHWAY USERS FUND	\$1,778,496	\$1,555,296	\$1,338,590	\$1,162,452
SALES TAX-LOCAL	\$1,337,066	\$0	\$0	\$0
SALES-EXCISE TAX	\$(26,017)	\$285,497	\$270,600	\$272,136
INTEREST INCOME	\$11,122	\$745	\$29	\$0
TOTAL EXCISE TAX FUND	\$1,322,171	\$286,242	\$270,629	\$272,136
GRANTS	\$381,836	\$4,616	\$3,890,676	\$1,500,000
FEDERAL STIMULUS FUNDS	\$0	\$0	\$1,081,614	\$0
LOCAL TRAN ASSIST (LTAF)	\$45,971	\$0	\$0	\$0
LTAF II	\$0	\$36,074	\$0	\$0
PROP 202/GAMING REV	\$189,900	\$183,998	\$200,000	\$0
REIMBURSEMENTS/REFUNDS	\$0	\$0	\$282,625	\$0
TRANSFER IN	\$0	\$0	\$30,959	\$0
TOTAL SPECIAL REVENUE FUND	\$617,707	\$224,688	\$5,485,874	\$1,500,000
DEVELOPMENT FEES	\$8,409	\$0	\$0	\$0
IN-LIEU FEES	\$0	\$194	\$20,416	\$0
DONATIONS	\$5,500	\$0	\$0	\$0
TRANSFER IN	\$0	\$12,325	\$10,350	\$0
TOTAL PUBLIC ART FUND	\$13,909	\$12,519	\$30,766	\$0
CCEF REVENUE	\$24,866	\$20,761	\$15,000	\$14,520
JCEF REVENUE	\$0	\$7,967	\$4,000	\$0
INTEREST INCOME	\$893	\$432	\$250	\$300
TOTAL COURT ENHANCEMENT FUND	\$25,759	\$29,161	\$19,250	\$14,820
TOTAL FUNDS	\$3,758,042	\$2,107,906	\$7,145,109	\$2,949,408



**FY 2012 PROPOSED BUDGET
SUMMARY - REVENUES
DEVELOPMENT FEES**

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
DEVELOPMENT FEES	\$10,497	\$8,646	\$7,980	\$8,352
INTEREST INCOME	\$2,992	\$177	\$0	\$24
TOTAL LAW ENFORCEMENT DEV FEE	\$13,489	\$8,823	\$7,980	\$8,376
DEVELOPMENT FEES	\$2,378	\$1,978	\$1,795	\$1,878
INTEREST INCOME	\$734	\$34	\$0	\$0
TOTAL FIRE/EMERGENCY DEV FEE	\$3,111	\$2,012	\$1,795	\$1,878
DEVELOPMENT FEES	\$50,408	\$181,487	\$48,775	\$49,344
INTEREST INCOME	\$4,717	\$77	\$0	\$0
TOTAL STREETS DEV FEE	\$55,125	\$181,564	\$48,775	\$49,344
DEVELOPMENT FEES	\$14,621	\$22,076	\$7,425	\$8,874
INTEREST INCOME	\$5,500	\$(65)	\$0	\$0
TRANSFER IN	\$541,416	\$0	\$0	\$0
TOTAL PARK/REC DEV FEE	\$561,537	\$22,011	\$7,425	\$8,874
DEVELOPMENT FEES	\$6,785	\$9,897	\$4,835	\$5,202
INTEREST INCOME	\$6,180	\$1,544	\$0	\$198
TOTAL OPEN SPACE DEV FEE	\$12,965	\$11,441	\$4,835	\$5,400
DEVELOPMENT FEES	\$2,118	\$3,253	\$875	\$1,044
INTEREST INCOME	\$734	\$35	\$0	\$0
TOTAL LIBRARY/MUSEUM DEV FEE	\$2,853	\$3,288	\$875	\$1,044
DEVELOPMENT FEES	\$20,898	\$16,194	\$16,910	\$17,574
INTEREST INCOME	\$5,252	\$472	\$0	\$198
TOTAL GENERAL GOVT DEV FEE	\$26,151	\$16,666	\$16,910	\$17,772
TOTAL FUNDS	\$675,230	\$245,806	\$88,595	\$92,688



**FY 2012 PROPOSED BUDGET
SUMMARY - REVENUES
DEBT SERVICE AND CAPITAL PROJECTS**

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
INTEREST INCOME	\$9	\$2	\$0	\$0
TRANSFER IN	\$115,843	\$136,413	\$0	\$0
TOTAL REVENUE BOND DEBT SERV	\$115,851	\$136,415	\$0	\$0
PROPERTY TAX-CY	\$1,321,932	\$1,485,589	\$1,040,484	\$1,020,000
INTEREST INCOME	\$563	\$(9)	\$300	\$102
TOTAL GEN OBLIG BD DEBT SERV	\$1,322,495	\$1,485,579	\$1,040,784	\$1,020,102
PROPERTY TAX-CY	\$369,303	\$410,607	\$426,250	\$420,000
INTEREST INCOME	\$29	\$0	\$100	\$84
TOTAL EAGLE MTN CFD DEBT SERV	\$369,332	\$410,607	\$426,350	\$420,084
SALES-EXCISE TAX	\$0	\$856,492	\$827,500	\$631,200
INTEREST INCOME	\$20,400	\$1,997	\$1,200	\$504
TRANSFER IN	\$983,287	\$387,000	\$387,000	\$193,500
TOTAL MUNIC PROP CORP DEBT SERV	\$1,003,686	\$1,245,490	\$1,215,700	\$825,204
PROPERTY ASSESSMENTS	\$662	\$0	\$3,315	\$0
TRANSFER IN	\$(296)	\$0	\$0	\$0
TOTAL COTTONWOODS IMP DIST	\$366	\$0	\$3,315	\$0
PROPERTY TAX-CY	\$1,360	\$3,323	\$0	\$3,315
TAXABLE SALES	\$2,014	\$0	\$0	\$0
TOTAL COTTONWOODS MAINT DIST	\$3,374	\$3,323	\$0	\$3,315
SALES TAX-LOCAL	\$1,072,511	\$457,767	\$66,678	\$104,580
GRANTS	\$769,573	\$0	\$0	\$4,351,600
SALES TAX-STATE	\$0	\$0	\$0	\$0
INTEREST INCOME	\$115,989	\$9,819	\$300	\$0
TRANSFER IN	\$1,755,674	\$555,964	\$4,447,451	\$9,615,911
TOTAL CAPITAL PROJECTS FUND	\$3,713,748	\$1,023,550	\$4,514,429	\$14,072,091
TOTAL FUNDS	\$6,528,854	\$4,304,963	\$7,200,578	\$16,340,796
GRAND TOTAL ALL FUNDS	\$25,790,135	\$20,112,089	\$27,073,050	\$32,028,371



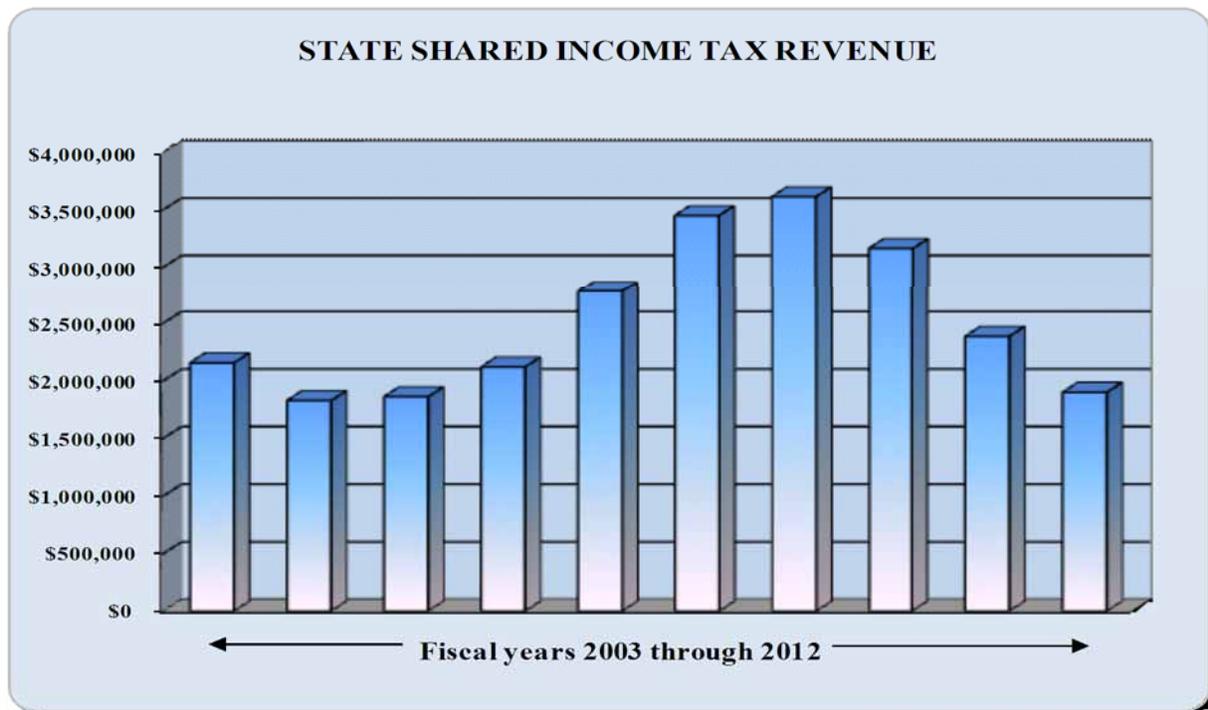
Restrictions	Fiscal Year	Amount	Percent Change
No restrictions on usage. Must be expended for public purposes.	1996-97	\$1,071,161	39.8% ¹
	1997-98	\$1,210,113	13.0%
	1998-99	\$1,412,702	16.7%
	1999-00	\$1,567,610	11.0%
	2000-01	\$1,688,004	7.7%
	2001-02	\$2,110,536	25.0% ¹
	2002-03	\$2,153,635	2.0%
	2003-04	\$1,826,315	-15.2%
	2004-05	\$1,860,154	1.9%
	2005-06	\$2,118,592	13.9%
	2006-07	\$2,780,715	31.3% ¹
	2007-08	\$3,446,760	24.0%
	2008-09	\$3,610,480	4.7%
	2009-10	\$3,162,174	-12.4%
2010-11 (est.)	\$2,384,218	-24.6% ¹	
2011-12 (est.)	\$1,898,167	-20.4% ¹	

¹ Change as a result of census population

Assumptions

A 1972 citizen's initiative gave the cities and towns a percentage share of the state income tax, officially called urban revenue sharing; Arizona cities and towns receive 15% of the State's income tax collections. This state shared revenue is distributed to cities and towns based on the relation of their population to the total population of all incorporated cities and towns in the state according to the latest census. Amounts distributed are based on actual income tax collections from two years prior to the fiscal year in which the Town receives the funds. The projection for FY2011-2012 is provided by the League of Arizona Cities and Towns and the State's Joint Legislative Budget Committee (JLBC).

Major Influences: Personal Income, Corporate Net Profits, Population and State Policy

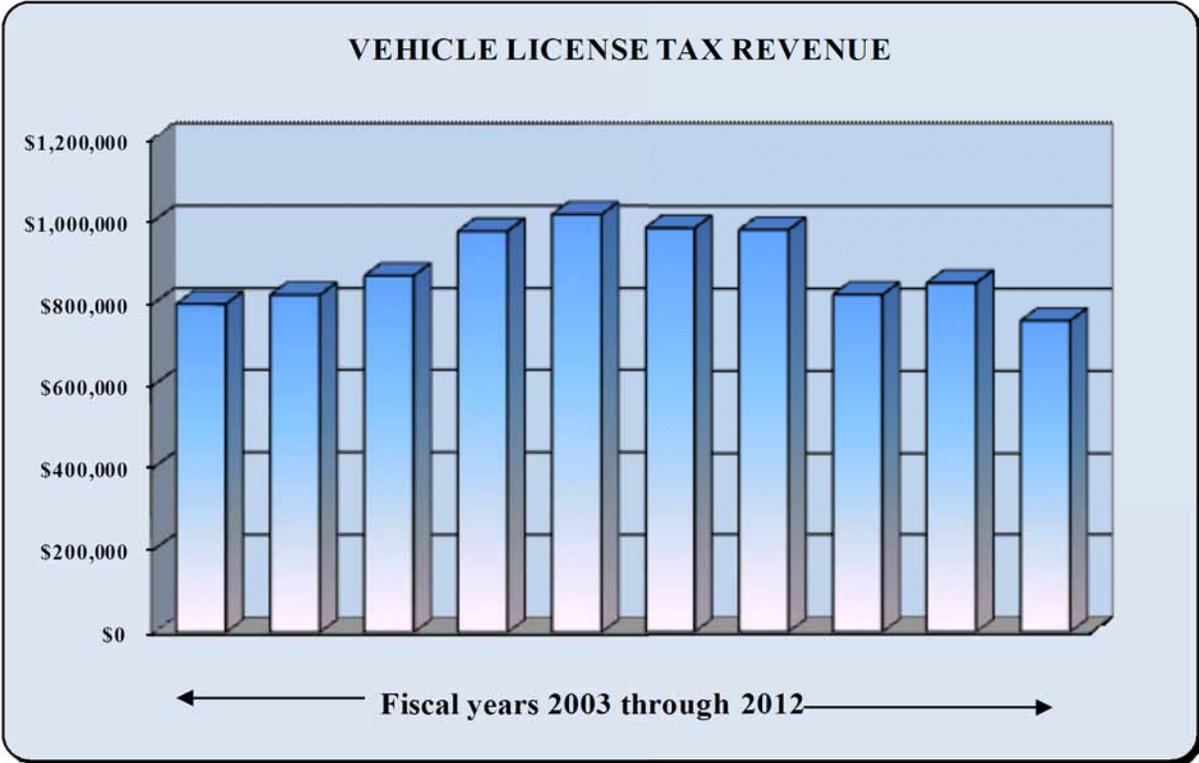


Restrictions	Fiscal Year	Amount	Percent Change
No restrictions on usage. Must be expended for public purposes.	1996-97	\$378,103	38.4%
	1997-98	\$403,775	6.8%
	1998-99	\$476,430	18.0%
	1999-00	\$524,796	10.2%
	2000-01	\$576,264	9.8%
	2001-02	\$667,570	15.8%
	2002-03	\$797,344	19.4%
	2003-04	\$819,497	2.8%
	2004-05	\$865,823	5.7%
	2005-06	\$974,452	12.5%
	2006-07	\$1,014,853	4.1%
	2007-08	\$982,943	-3.1%
	2008-09	\$978,600	-0.4%
	2009-10	\$821,321	-16.1%
	2010-11 (est.)	\$850,000	3.5%
2011-12 (est.)	\$758,394	-10.8%	

Assumptions

Approximately 20% of the revenues collected for the licensing of motor vehicles is distributed to incorporated cities and towns. The Town receives its share of the vehicle license tax collections based on its population in relation to the total incorporated population of the county (0.6%). The remainder of the revenues collected are shared by schools, counties, and the state.

Major Influences: Automobile sales, Population, and State Policy



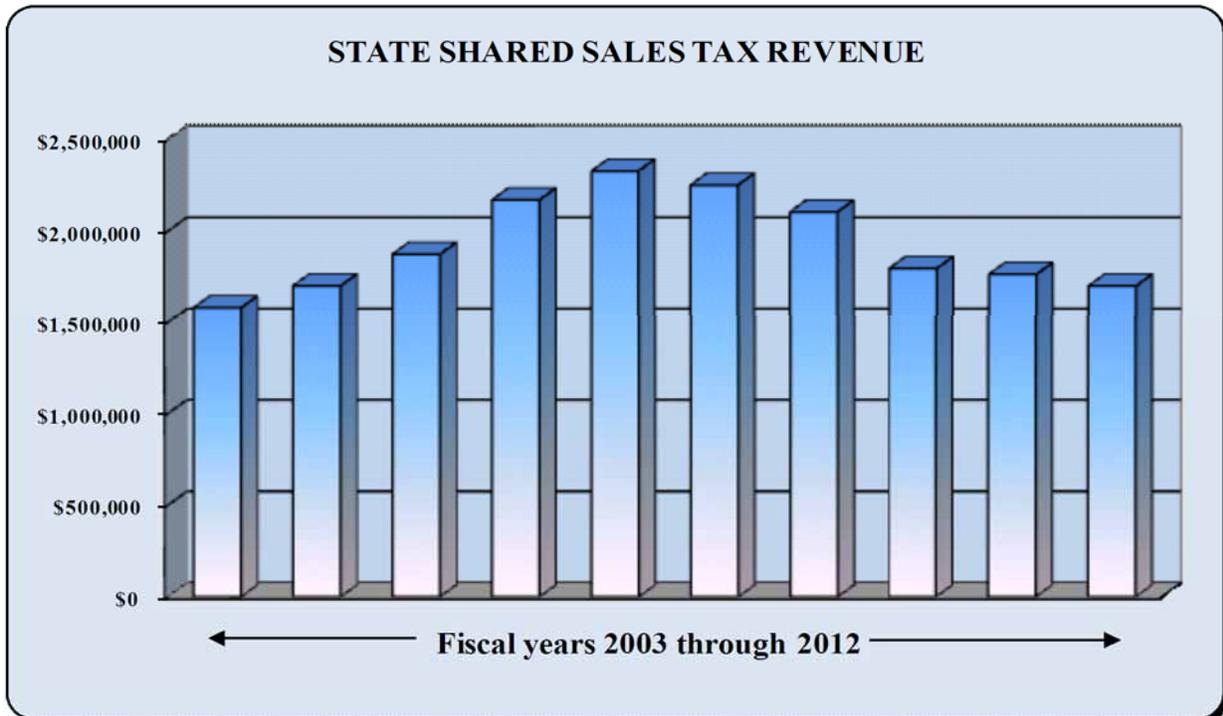
Restrictions	Fiscal Year	Amount	Percent Change
No restrictions on usage. Must be expended for public purposes.	1996-97	\$998,459	20.3% ¹
	1997-98	\$1,054,548	5.6%
	1998-99	\$1,130,422	7.2%
	1999-00	\$1,242,559	9.9%
	2000-01	\$1,320,401	6.3%
	2001-02	\$1,559,318	18.1% ¹
	2002-03	\$1,582,535	1.5%
	2003-04	\$1,702,374	7.6%
	2004-05	\$1,874,577	10.1%
	2005-06	\$2,170,940	15.8%
	2006-07	\$2,327,899	7.2% ¹
	2007-08	\$2,250,912	-3.3%
	2008-09	\$2,104,480	-6.5%
	2009-10	\$1,797,356	-14.6%
2010-11 (est.)	\$1,765,065	-1.8%	
2011-12 (est.)	\$1,701,437	-3.6% ¹	

¹ Change due to census population

Assumptions

The State assesses a 6.3% sales tax, of which cities and towns share in the collections based on the relation of its population to the total population of all incorporated cities and towns using the 2005 census figures (Fountain Hills represents .5% of the state total). The FY 2011-2012 revenue projection is based on the League of Arizona Cities and Towns bulletin and by the Arizona Department of Revenue forecast for Sales and Use Tax.

Major Influences: Construction Activity, Retail Sales, Population and Economy



Restrictions	Fiscal Year	Amount	Percent Change
Revenues from the 2.6% local sales tax are allocated to the Capital Projects Fund, Municipal Property Corporation, Downtown Development and the General Fund. General Fund proceeds are not restricted but must be expended for public purpose.	2002-03	\$5,051,871	16.0% ¹
	2003-04	\$7,733,643	53.1%
	2004-05	\$8,745,998	13.1%
	2005-06	\$10,866,239	24.2%
	2006-07	\$11,075,430	1.9%
	2007-08	\$10,470,882	-5.5%
	2008-09	\$8,740,324	-16.5%
	2009-10	\$7,370,272	-15.7%
	2010-11 (est.)	\$7,806,598	5.9%
	2011-12 (est.)	\$7,536,627	-3.5%

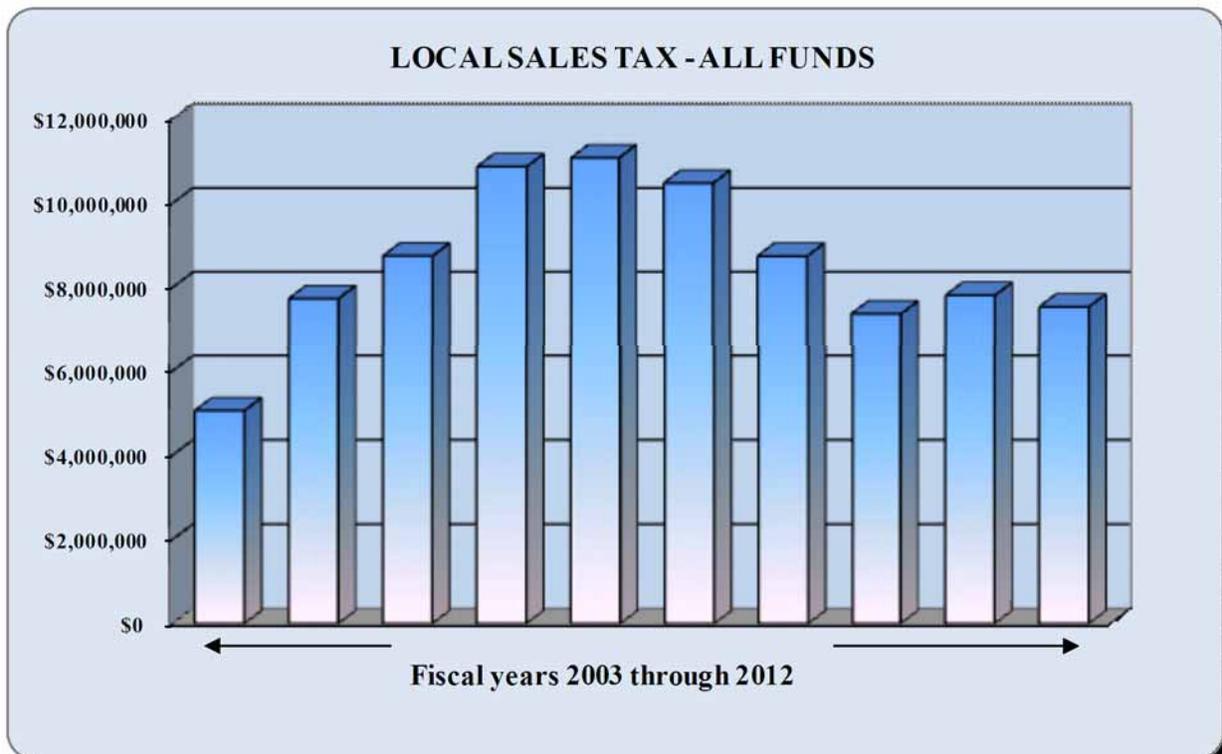
¹ Rate increase

Assumptions

The local sales tax rate in Fountain Hills is 2.6% - total receipts for FY11-12 are estimated to be \$7,536,627. The construction related sales tax is derived from one-time activities and has been dedicated for one-time expenditures. Another portion of the local sales tax is dedicated for Municipal Property Corporation bond payments and downtown development; the following is a breakdown of the dedicated and non-dedicated (General Fund) projections:

Dedications:

Downtown Fund	\$ 283,172
Civic Center II Bonds	\$ 283,172
Mountain Bonds	\$ 566,344
Capital Projects	\$ 87,077
General Fund	<u>\$6,316,862</u>
 Total Projections	 \$7,536,627

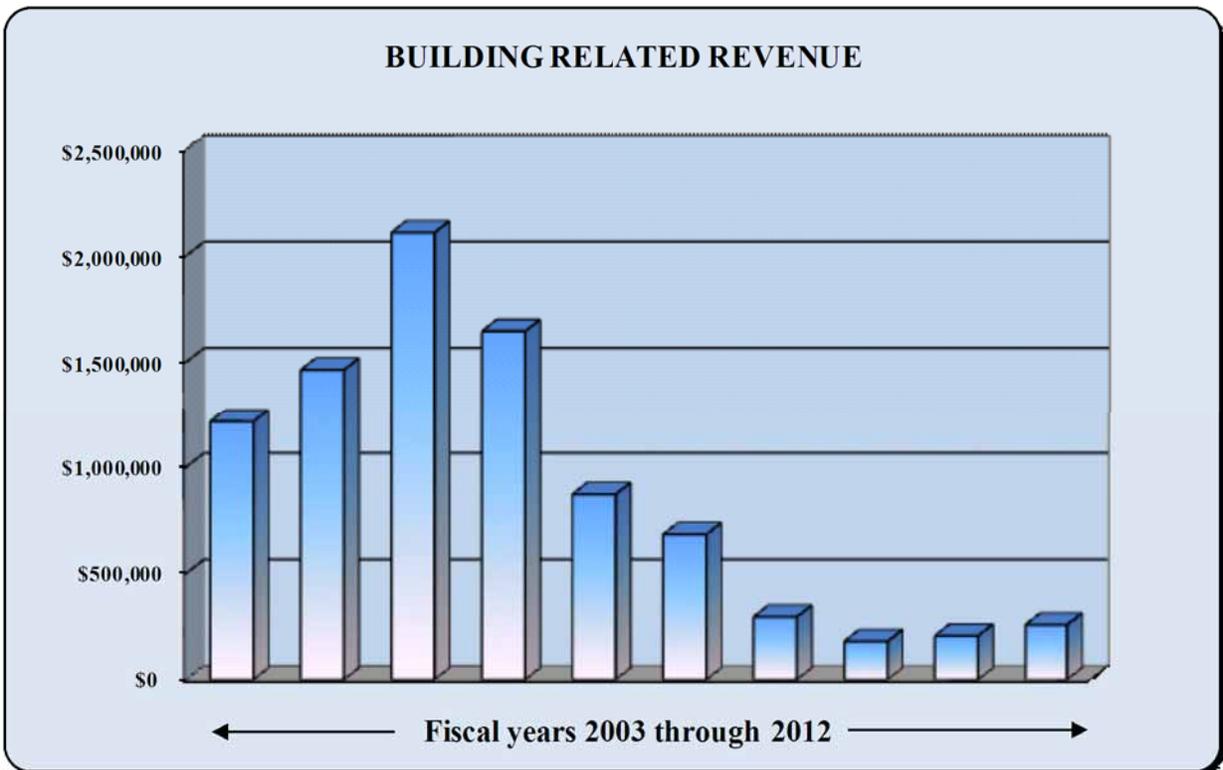


Restrictions	Fiscal Year	Amount	Percent Change
No restrictions on usage. Must be expended for public purpose.	2000-01	\$2,127,305	-16.5%
	2001-02	\$1,275,891	-40.0%
	2002-03	\$1,213,553	-4.9%
	2003-04	\$1,461,030	20.4%
	2004-05	\$2,107,617	44.3%
	2005-06	\$1,643,454	-22.0%
	2006-07	\$870,386	-47.0%
	2007-08	\$681,445	-21.7%
	2008-09	\$294,356	-56.8%
	2009-10	\$178,945	-39.2%
	2010-11 (est.)	\$205,646	14.9%
	2011-12 (est.)	\$257,300	25.1%
Accounts: 3220-3250			

Assumptions

Revenues from this source include the fees collected from building permits, rezoning, improvement plans, encroachment and subdivision plans. The increase in 2004-05 is due to the a large number of multi-family units that were constructed that year. The estimates for FY2011-12 are based on construction activity provided by the local developer and planning staff and reflect the general economic slowdown in new home construction. The projected number of permits for next fiscal year is 5 single family , 0 multi-family units, and 2 commercial projects.

Major Influences: Population, Economy, Development, Public Policy

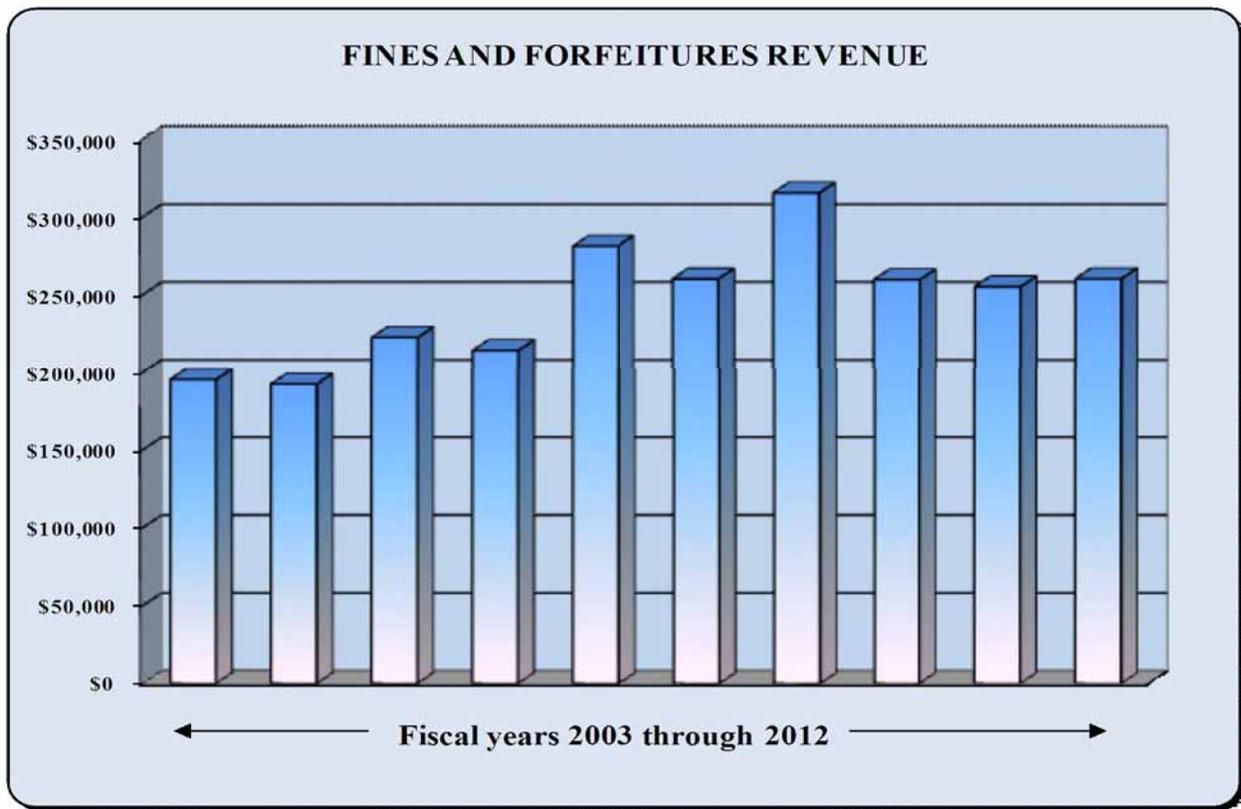


Restrictions	Fiscal Year	Amount	Percent Change
No restrictions on usage. Must be expended for public purpose.	1996-97	\$209,485	-0.9%
	1997-98	\$208,900	-0.3%
	1998-99	\$259,453	24.2%
	1999-00	\$293,910	13.3%
	2000-01	\$310,359	5.6%
	2001-02	\$265,605	-14.4%
	2002-03	\$195,091	-26.5%
	2003-04	\$192,158	-1.5%
	2004-05	\$222,451	15.8%
	2005-06	\$214,008	-3.8%
	2006-07	\$281,173	31.4%
	2007-08	\$260,044	-7.5%
	2008-09	\$315,274	21.2%
	2009-10	\$259,571	-17.7%
	2010-11 (est.)	\$255,078	-1.7%
2011-12 (est.)	\$260,180	2.0%	

Assumptions

Municipal Court fines come from traffic violations and other fines paid for the violation of municipal ordinances. The decline in fines and forfeitures beginning in fiscal year 2001-2002 is related to the elimination of duplicate law enforcement within the Town. The decrease in fines for FY2005-06 is due to an increase in the percentage of fines being remitted to the State of Arizona from 44% to 48%.

Major Influences: Population, Enforcement, Public Policy

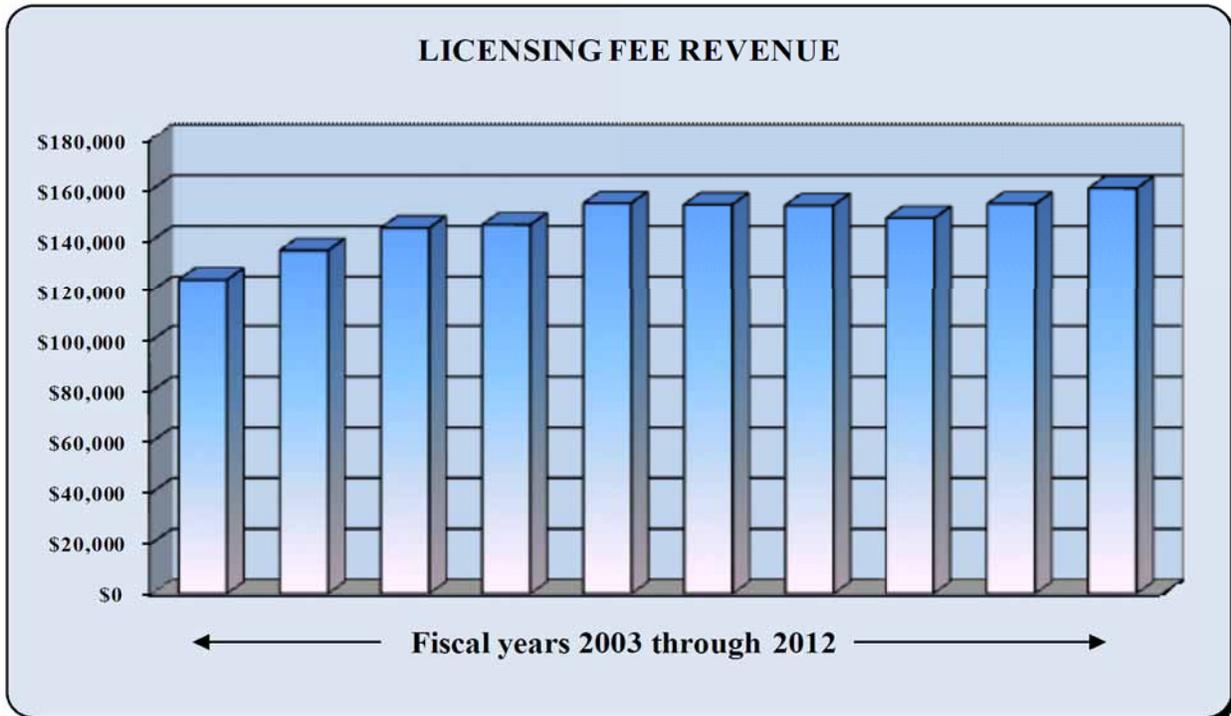


Restrictions	Fiscal Year	Amount	Percent Change
No restrictions on usage. Must be expended for public purpose.	1996-97	\$70,038	13.7%
	1997-98	\$81,125	15.8%
	1998-99	\$90,717	11.8%
	1999-00	\$100,134	10.4%
	2000-01	\$115,681	15.5%
	2001-02	\$112,173	-3.0%
	2002-03	\$124,292	10.8%
	2003-04	\$135,919	9.4%
	2004-05	\$144,785	6.5%
	2005-06	\$146,033	0.9%
	2006-07	\$154,464	5.8%
	2007-08	\$153,958	-0.3%
	2008-09	\$153,663	-0.2%
	2009-10	\$148,657	-3.3%
2010-11 (est.)	\$154,268	3.8%	
2011-12 (est.)	\$160,440	4.0%	

Assumptions

License fees are derived from a license tax on professions, occupations, businesses (\$113,544) and animals (\$46,896) within the Town. The license fee is used primarily as a means of regulating businesses and animal control within the community. The estimate for FY2011-12 is based on 2,452 active business licenses and 2,937 animal licenses.

Major Influences: Economy, Enforcement

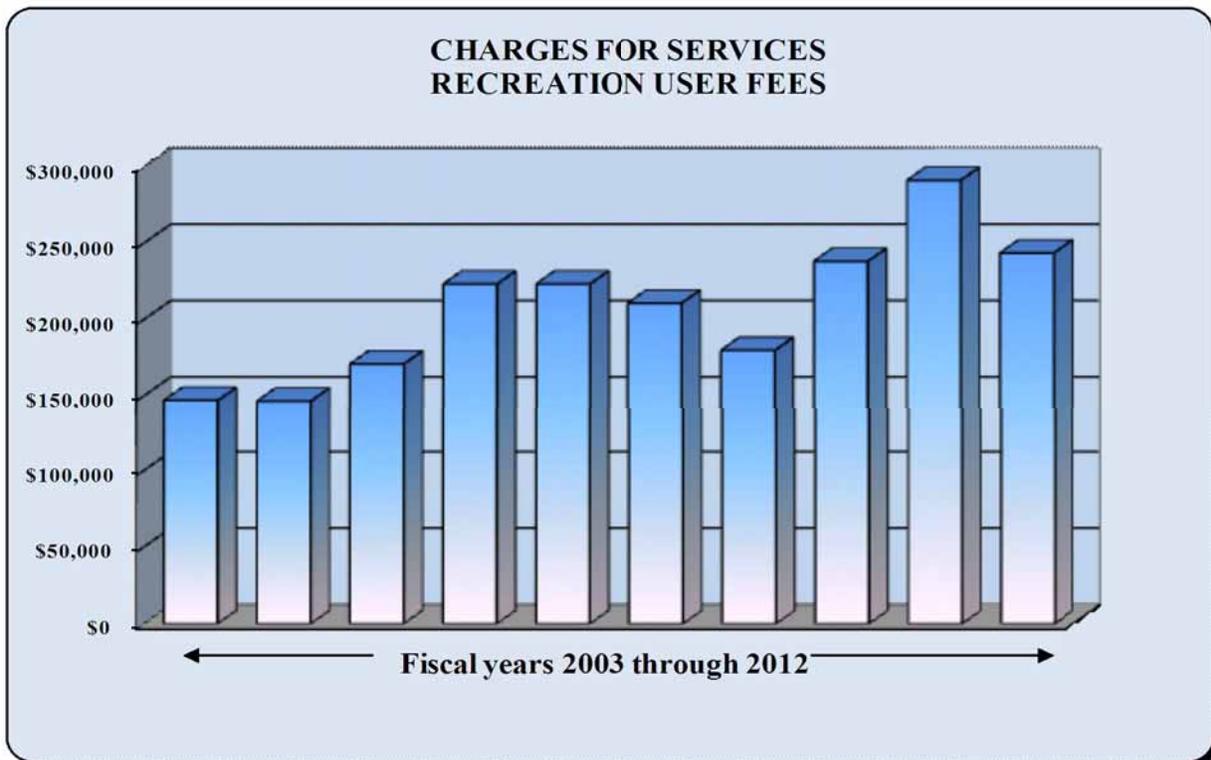


Restrictions	Fiscal Year	Amount	Percent Change
No restrictions on usage. Must be expended for public purpose.	1996-97	\$150,209	
	1997-98	\$140,332	-6.6%
	1998-99	\$143,228	2.1%
	1999-00	\$169,636	18.4%
	2000-01	\$175,724	3.6%
	2001-02	\$175,376	-0.2%
	2002-03	\$146,734	-16.3%
	2003-04	\$146,334	-0.3%
	2004-05	\$170,709	16.7%
	2005-06	\$222,991	30.6%
	2006-07	\$223,166	0.1%
	2007-08	\$210,520	-5.7%
	2008-09	\$179,551	-14.7%
	2009-10	\$237,898	32.5%
2010-11 (est.)	\$290,909	22.3%	
2011-12 (est.)	\$243,344	-16.4%	

Assumptions

Charges for services are collected from users of Town facilities (parks) and recreation programs for youths to seniors. Senior Services offers programs for senior citizens including home delivered meals, fitness programs, special interest classes and trips, as well as social events. The decrease for FY11-12 reflects a general decline in the number of participants in recreation programs.

Major Influences: Population, Internal Policy on Rates

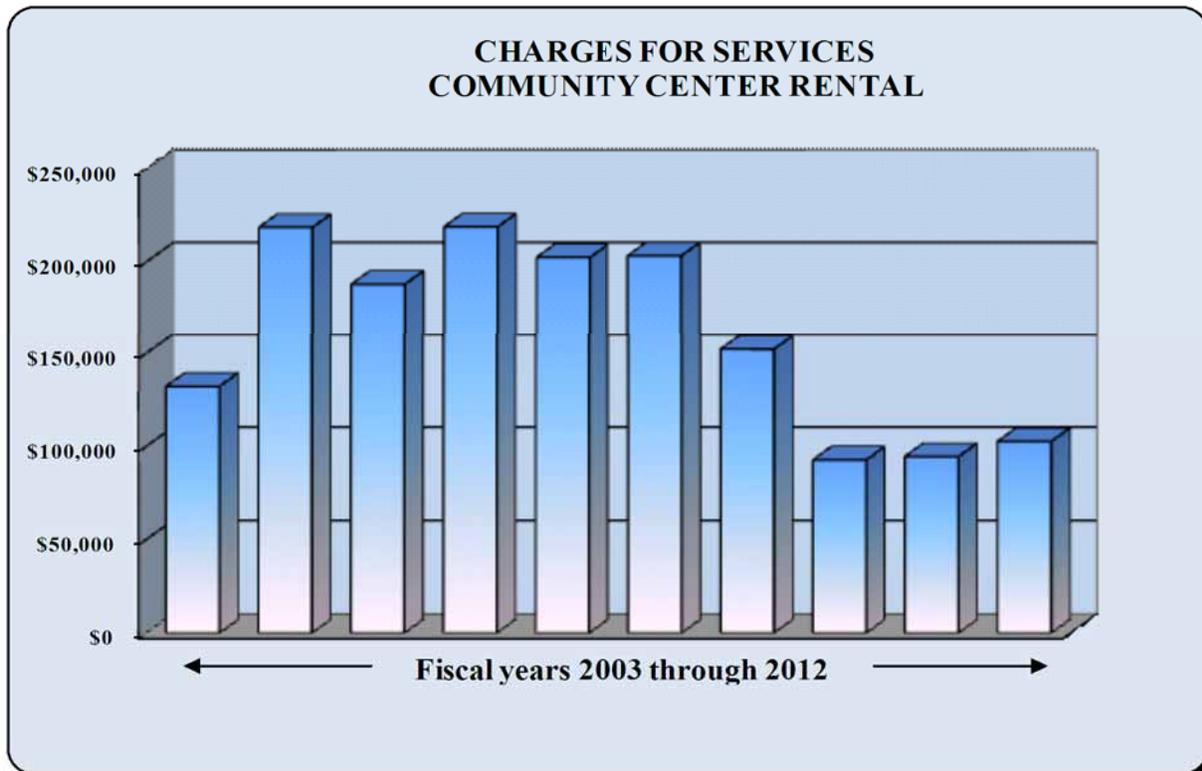


Restrictions	Fiscal Year	Amount	Percent Change
No restrictions on usage. Must be expended for public purpose.	1996-97	\$14,170	
	1997-98	\$13,591	-4.1%
	1998-99	\$18,140	33.5%
	1999-00	\$16,183	-10.8%
	2000-01	\$14,420	-10.9%
	2001-02	\$112,347	679.1%
	2002-03	\$132,003	17.5%
	2003-04	\$218,339	65.4%
	2004-05	\$187,837	-14.0%
	2005-06	\$218,600	16.4%
	2006-07	\$202,250	-7.5%
	2007-08	\$203,000	0.4%
	2008-09	\$152,064	-25.1%
2009-10	\$92,602	-39.1%	
2010-11 (est.)	\$94,328	1.9%	
2011-12 (est.)	\$102,500	8.7%	

Assumptions

The Town Community Center provides a venue for community groups, Senior programs, wedding and general meetings to meet. The decrease for FY11-12 reflects a general decline in the number of rentals.

Major Influences: Population, Internal Policy on Rates

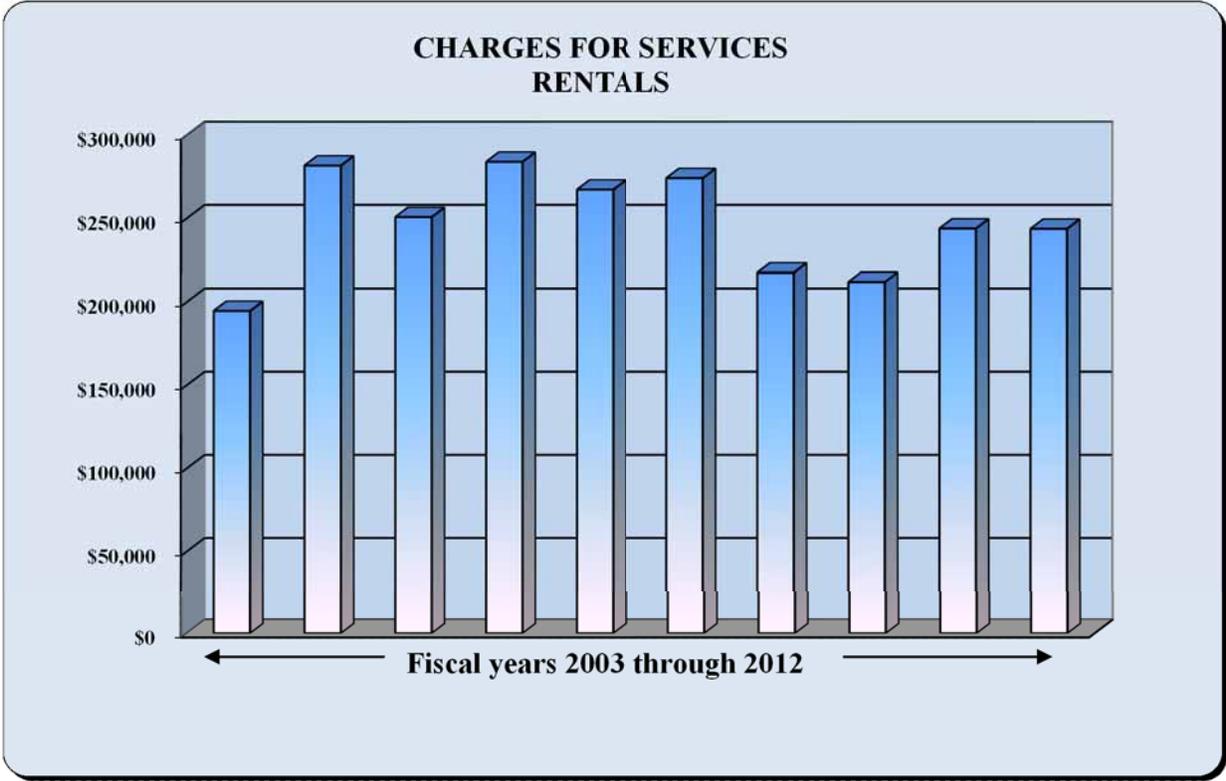


Restrictions	Fiscal Year	Amount	Percent Change
No restrictions on usage. Must be expended for public purpose.	2001-02	\$112,347	
	2002-03	\$194,744	73.3%
	2003-04	\$281,795	44.7%
	2004-05	\$250,837	-11.0%
	2005-06	\$284,075	13.3%
	2006-07	\$267,350	-5.9%
	2007-08	\$274,244	2.6%
	2008-09	\$217,539	-20.7%
	2009-10	\$212,037	-2.5%
	2010-11 (est.)	\$243,973	15.1%
	2011-12 (est.)	\$243,764	-0.1%

Assumptions

In September 2001 a new Community Center opened providing a venue for weddings, banquets, civic meetings, etc. The Center also provides meeting space for the Seniors Division, local organizations such as the Chamber of Commerce, Fountain Hills Realtors and various homeowners associations. Additional rental charges are collected from cellular providers for use of town property for their towers.

Major Influences: Population, Internal Policy on Rates

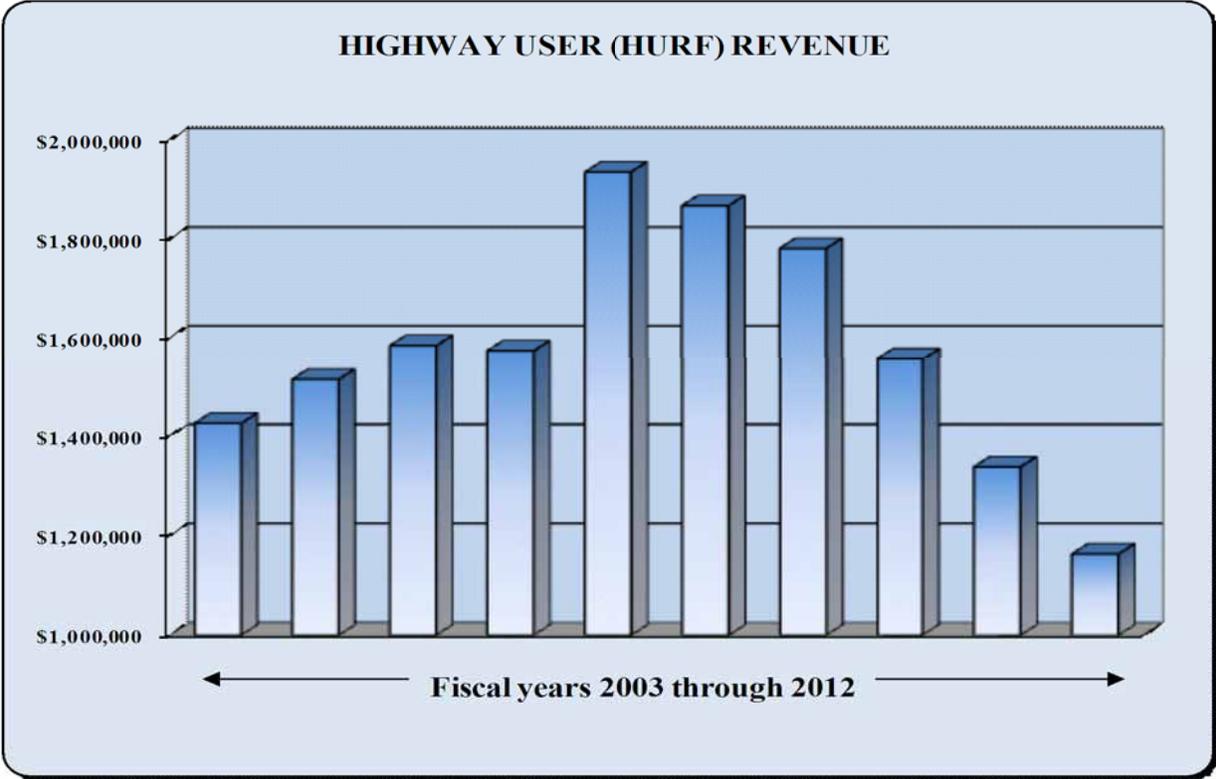


Restrictions	Fiscal Year	Amount	Percent Change
There is a State constitutional restriction on the use of these funds which requires that these funds be used solely for street and highway purposes. Payment of principal and interest on highway and street bonds are an approved use.	1996-97	\$1,017,600	24.3%
	1997-98	\$996,805	-2.0%
	1998-99	\$1,082,173	8.6%
	1999-00	\$1,136,051	5.0%
	2000-01	\$1,171,463	3.1%
	2001-02	\$1,369,677	16.9%
	2002-03	\$1,426,688	4.2%
	2003-04	\$1,515,787	6.2%
	2004-05	\$1,584,706	4.5%
	2005-06	\$1,574,453	-0.6%
	2006-07	\$1,935,340	22.9%
	2007-08	\$1,867,348	-3.5%
	2008-09	\$1,780,982	-4.6%
2009-10	\$1,557,852	-12.5%	
2010-11 (est.)	\$1,338,590	-14.1%	
2011-12 (est.)	\$1,162,452	-13.2%	

Assumptions

Cities and towns receive 27.5% of fuel tax and transportation related fees collected by the state based on population and county of origin of gasoline sales. The increases in HURF allocations in FY 1997 and 2002 were the result of the 1995 and 2000 census population growth. The estimate for FY2012 is based on the information provided by the League of Arizona Cities and Towns and declined due to a adjusted revenue sharing by the State legislature.

Major Influences: Gasoline sales, Population, Economy and State Policy



Expenditure Summary



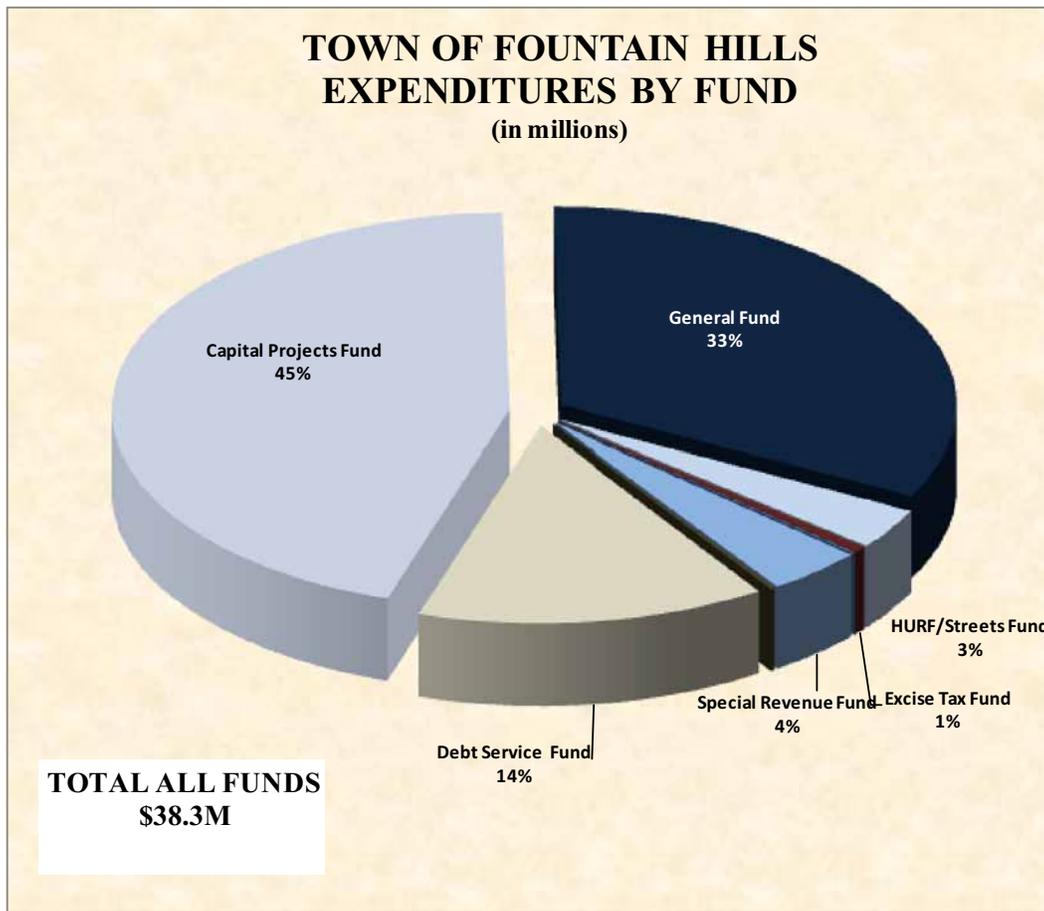
Expenditures

This section provides a broad overview of the expenditures included in the FY2012 budget. Information is presented for general, special revenue, debt service and capital project funds.

All Funds Expenditure Summary

Total expenditures for all funds are \$38,289,213, including transfers. The general fund portion of \$12,596,151 represents 32.9% of the total. Highway User Revenue Fund (Streets Fund) represents 3.3% of the total Town budget. Other special revenue funds represent 4.7% of the budget, with debt service representing 14.3% and capital projects representing 44.8%.

With the introduction of program budgeting all expenditures are categorized by line item or program. A summary of all programs and proposed costs are shown on the next pages.



FY 2012 PROPOSED EXPENDITURES BY FUND AND PROGRAM
GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
NOT DEFINED	\$82,423	\$0	\$0	\$0
ACCOUNTING	\$0	\$62,773	\$36,896	\$54,356
ADMINISTRATION	\$11,202,454	\$5,000,652	\$1,893,210	\$1,647,264
AMENITIES	\$0	\$166,952	\$214,248	\$218,153
ANIMAL CONTROL	\$21,783	\$39,398	\$65,808	\$66,398
ATTORNEY SERVICES	\$0	\$185,678	\$194,100	\$186,512
AUDIT SERVICES	\$0	\$78,759	\$71,160	\$70,141
BOARDS & COMMISSIONS	\$230	\$38,541	\$28,621	\$52,775
BROADCAST/CHANNEL 11	\$0	\$17,546	\$0	\$0
BUDGET	\$0	\$49,135	\$45,946	\$39,318
BUILDING INSPECTION	\$506,993	\$95,949	\$239,380	\$271,480
BUILDING MAINTENANCE	\$2,310	\$558,486	\$635,676	\$600,114
CAPITAL IMPROVEMENT PROG	\$0	\$121,151	\$90,730	\$85,688
CIVIL CASES	\$0	\$0	\$44,485	\$47,235
CODE COMPLIANCE	\$148,293	\$134,820	\$104,517	\$125,852
COMMUNITY EVENTS	\$76,345	\$113,272	\$102,083	\$123,197
CONSTITUENT COMMUNICATIONS	\$0	\$30,643	\$0	\$0
CRIMINAL CASES	\$0	\$0	\$89,918	\$92,765
CURRENT PLANNING	\$252,191	\$162,869	\$132,992	\$99,206
CUSTOMER SERVICE	\$0	\$12,350	\$27,393	\$30,770
ELECTIONS	\$0	\$58,060	\$41,042	\$174,863
EMERGENCY MEDICAL	\$0	\$0	\$20,000	\$1,361,411
PW-ENGINEERING	\$760,604	\$119,995	\$103,639	\$149,316
ENVIRONMENTAL SERVICE	\$7,966	\$78,132	\$56,736	\$44,720
EVENT PLANNING	\$0	\$70,685	\$51,235	\$49,261
FACILITY RENTAL	\$0	\$13,100	\$0	\$0
FIELD PREP/MAINT	\$0	\$138,506	\$168,030	\$184,980
FINANCIAL COLLECTIONS	\$0	\$142,894	\$0	\$0
FIRE PROJECTS	\$1,754	\$48,978	\$2,762,381	\$1,501,745
FOUNTAIN	\$0	\$219,283	\$190,102	\$200,724
HOME DELIVERED MEALS	\$51,599	\$87,939	\$100,533	\$103,657
INCARCERATION/TRANSPORT	\$106,581	\$81,154	\$96,000	\$96,000
INTERGOVERNMENTAL RELATIONS	\$0	\$27,614	\$0	\$0
JUVENILE	\$0	\$67,936	\$19,442	\$20,173
LANDSCAPE MAINTENANCE	\$0	\$187,280	\$197,742	\$233,356
LEGISLATION	\$0	\$36,678	\$41,323	\$42,099
LICENSING	\$0	\$31,510	\$23,617	\$37,849
LONG RANGE PLANNING	\$0	\$69,308	\$43,517	\$28,104
MAPPING & GRAPHICS	\$154,580	\$105,242	\$76,516	\$74,355
COM CTR MARKETING	\$0	\$68,953	\$0	\$0
MEDIA RELATIONS	\$0	\$12,947	\$0	\$0
OPEN SPACE	\$63,335	\$160,270	\$148,892	\$34,057
OPERATIONAL SUPPORT	\$1,244,147	\$198,685	\$218,975	\$30,360
PATROL	\$0	\$2,690,809	\$2,582,036	\$2,729,379
PAYROLL	\$0	\$16,028	\$15,118	\$14,795
PERMITTING	\$0	\$283,238	\$156,413	\$109,430
PUBLIC DEFENDER	\$0	\$8,250	\$9,960	\$9,960



FY 2012 PROPOSED EXPENDITURES BY FUND AND PROGRAM

GENERAL FUND (CONT.)

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
PROSECUTOR	\$0	\$110,000	\$110,000	\$110,000
PURCHASING	\$0	\$18,610	\$34,157	\$16,716
RECORDS MANAGEMENT	\$0	\$19,427	\$19,770	\$15,061
RECREATIONAL TRIPS	\$4,055	\$29,970	\$0	\$0
RECRUITMENT	\$95	\$11,802	\$3,559	\$7,396
RISK MANAGEMENT	\$0	\$249,127	\$328,131	\$270,968
SENIOR MEMBERSHIPS	\$1,310	\$16,414	\$73,849	\$59,454
SENIOR PROGRAMS	\$1,869	\$11,471	\$0	\$2
SOCIAL/COMMUNITY SERVICES	\$0	\$452,577	\$434,235	\$372,435
SUPPORT	\$0	\$53,085	\$161,145	\$169,901
SPECIAL EVENTS	\$0	\$10,053	\$13,904	\$26,897
SPECIAL INTEREST PROGRAMS	\$7,828	\$54,741	\$40,621	\$35,198
SPORTS ACTIVITIES	\$26,827	\$86,053	\$72,018	\$65,317
STORMWATER MANAGEMENT	\$10,499	\$92,208	\$48,140	\$208,991
STRATEGIC PLANNING	\$18	\$18,587	\$18,533	\$18,939
TELECOMMUNICATIONS	\$0	\$3,891	\$0	\$0
TRAFFIC MGMT	\$0	\$119,888	\$0	\$0
TRAINING & DEVELOPMENT	\$0	\$10,872	\$12,425	\$1,964
TRANSPORTATION	\$0	\$70,502	\$0	\$0
TREASURY	\$0	\$0	\$27,103	\$30,325
VIDEO SERVICES	\$0	\$3,930	\$7,856	\$18,506
VOLUNTEERS	\$28,431	\$30,299	\$31,685	\$56,994
WEB SITE	\$0	\$19,265	\$15,120	\$33,003
YOUTH & TEEN PROGRAMS	\$4,211	\$53,841	\$42,386	\$36,269
TOTAL GENERAL FUND	\$14,768,731	\$13,439,063	\$12,635,044	\$12,596,151
HIGHWAY USER REVENUE FUND (HURF)				
ADMINISTRATION	\$1,756,675	\$389,028	\$176,276	\$200,717
ADOPT A STREET	\$0	\$324	\$19,319	\$3,297
LEGAL SERVICES	\$24,221	\$20,260	\$21,400	\$21,408
OPEN SPACE	\$0	\$99,922	\$300,825	\$298,944
PAVEMENT MANAGEMENT	\$3,181	\$522,282	\$98,049	\$149,041
STREET SIGNS	\$81,221	\$77,349	\$106,336	\$74,821
STREET SWEEPING	\$0	\$147,180	\$206,023	\$150,188
TRAFFIC MGMT	\$0	\$1,089	\$97,446	\$96,355
TRAFFIC SIGNALS	\$53,972	\$166,099	\$166,407	\$200,694
VEHICLE MAINTENANCE	\$127,642	\$144,813	\$92,131	\$82,834
TOTAL HIGHWAY USER REV FUND	\$2,046,912	\$1,568,347	\$1,284,211	\$1,278,299
EXCISE TAX FUND				
ADMINISTRATION	\$765,819	\$118,580	\$572,976	\$211,364
TOTAL EXCISE TAX FUND	\$765,819	\$118,580	\$572,976	\$211,364



FY 2012 PROPOSED EXPENDITURES BY FUND AND PROGRAM

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SPECIAL REVENUE FUNDS				
ENVIRONMENTAL SERVICE	\$0	\$0	\$199,000	\$0
GRANTS ADMIN	\$592,161	\$224,688	\$5,168,451	\$1,500,000
TRANSPORTATION	\$0	\$0	\$118,423	\$0
TOTAL SPECIAL REVENUE FUND	\$592,161	\$224,688	\$5,485,874	\$1,500,000
ART ACQUISITION/MAINT	\$32,387	\$18,825	\$20,350	\$3,825
TOTAL PUBLIC ART FUND	\$32,387	\$18,825	\$20,350	\$3,825
COURT ENHANCEMENT	\$27,284	\$8,793	\$40,350	\$33,250
TOTAL COURT ENHANCEMENT FUND	\$27,284	\$8,793	\$40,350	\$33,250
GRAND TOTAL SPECIAL REV FUNDS	\$651,832	\$252,306	\$5,546,574	\$1,537,075
DEBT SERVICE FUNDS				
REVENUE BOND DEBT SERVICE	\$116,242	\$136,413	\$0	\$0
GEN OBLIG BD DEBT SERVICE	\$1,338,003	\$1,368,138	\$1,030,813	\$1,019,413
EAGLE MTN CFD DEBT SERVICE	\$369,510	\$388,760	\$410,710	\$421,610
MUNIC PROP CORP DEBT SERVICE	\$1,345,379	\$1,409,538	\$1,418,630	\$4,011,948
COTTONWOODS IMP DIST	\$0	\$0	\$3,315	\$0
COTTONWOODS MAINT DIST	\$0	\$3,850	\$0	\$3,315
TOTAL DEBT SERVICE FUNDS	\$3,169,133	\$3,306,698	\$2,863,468	\$5,456,286
CAPITAL PROJECTS FUND				
NOT DEFINED	\$0	\$0	\$54,823	\$168,713
DOWNTOWN DEVELOPMENT	\$0	\$17,450	\$570,000	\$805,000
FIRE PROJECTS	\$0	\$0	\$66,000	\$387,000
GENERAL GOV'T PROJECTS	\$612,768	\$385,461	\$90,000	\$297,500
LIBRARY/MUSEUM PROJ	\$0	\$0	\$9,000	\$75,000
OPEN SPACE	\$31,112	\$0	\$0	\$0
PARK DEVELOPMENT	\$1,703,813	\$0	\$0	\$155,000
PAVEMENT MANAGEMENT	\$1,436,508	\$844,699	\$5,507,493	\$14,876,826
STORMWATER MANAGEMENT	\$14,922	\$0	\$0	\$75,000
TRAFFIC SIGNALS	\$384,401	\$1,998	\$148,800	\$200,000
VEHICLE REPLACEMENT	\$48,687	\$0	\$0	\$100,000
TOTAL CAPITAL PROJECTS	\$4,232,211	\$1,249,608	\$6,446,116	\$17,140,039



FY 2012 PROPOSED EXPENDITURES BY FUND AND PROGRAM
DEVELOPMENT FEES

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
LAW ENFORCEMENT DEV FEE	\$5,187	\$384	\$0	\$5,000
FIRE/EMERGENCY DEV FEE	\$1,293	\$85	\$0	\$5,000
STREETS DEV FEE	\$524,736	\$130,597	\$0	\$20,000
PARK/REC DEV FEE	\$17,457	\$1,151	\$0	\$15,000
OPEN SPACE DEV FEE	\$45,508	\$682	\$0	\$15,000
LIBRARY/MUSEUM DEV FEE	\$2,294	\$128	\$0	\$5,000
GENERAL GOVT DEV FEE	\$11,561	\$767	\$0	\$5,000
TOTAL DEVELOPMENT FEES	\$608,037	\$133,794	\$0	\$70,000

VEHICLE/EQUIP REPL FUND

ADMINISTRATION	\$48,687	\$0	\$0	\$0
EQUIPMENT REPLACEMENT	\$0	\$0	\$125,150	\$0
TOTAL VEHICLE/EQUIP REPL FUND	\$48,687	\$0	\$125,150	\$0

GRAND TOTAL OF ALL FUNDS	\$26,242,676	\$20,068,395	\$29,348,388	\$38,289,213
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Operating Expenditures by Division

Department	Division	Budget
Mayor & Council	Council Operations	\$75,745
Municipal Court	Court Operations	\$432,844
Administration	Town Manager	\$607,979
	Town Clerk	\$259,280
	Human Resources/Risk Mgmt	\$426,069
	Finance	\$314,958
	Information Technology	\$234,055
	Legal Services	\$306,472
	Economic Development	\$92,577
	TOTAL ADMINISTRATION	\$2,241,390
Development Services	Engineering	\$501,191
	Facilities	\$492,377
	Planning	\$172,029
	Code Compliance	\$125,851
	Mapping & Graphics	\$74,355
	Building Safety	\$234,687
	TOTAL DEVELOPMENT SERVICES	\$1,600,490
Community Services	Recreation	\$471,594
	Community Center Operations	\$425,185
	Senior Services	\$239,322
	Parks-Fountain Park	\$408,722
	Parks-Golden Eagle Park	\$378,014
	Parks-Desert Vista Park	\$106,103
	Parks-Four Peaks Park	\$126,951
	Parks-Open Space/Trails	\$34,057
	TOTAL COMMUNITY SERVICES	\$2,189,948
Law Enforcement	Law	\$2,899,522
Fire & Emergency Med	Fire	\$3,156,212
Total General Fund Operations		\$12,596,151
Special Revenue Fund Operations		
Development Services	Streets	\$1,278,299
Administration	Economic/Downtown Development	\$211,364
All Fund Operations		<u><u>\$14,085,814</u></u>



Expenditure Limitation

Each year the Economic Estimates Commission of the State of Arizona develops expenditure limits for local governments in Arizona based on a formula using 1979-80 expenses adjusted for inflation and population growth. Cities and town are required to stay within the limits or incur a penalty (reduction in State Shared revenues).

The final FY11-12 expenditure limitation for the Town of Fountain Hills is \$24,781,571 which is \$3,809,807 less than the prior year due to the decreased population. The limit applies to FY12 expenditures of the Town (all funds) but allows for certain exemptions and deductions. For example, debt service payments, HURF, bond proceeds, stimulus and grant expenditures are not included when determining compliance with the expenditure limitation. However, development fee and capital project expenditures are subject to the limitation. The table below is an estimate of the Town's expenditure limitation, deductions and exclusions and final spending authority.

EXPENDITURE LIMITATION ANALYSIS (Estimate)

Total Expenditures	\$38,289,213
Exclusions from Revenues:	
Bond Proceeds carried forward	\$0
Bond Proceeds	\$8,995,911
Debt Service Payments	\$5,456,285
Dividends,Interest,Gains	\$60,000
Grants	\$4,253,100
Received from State(LTAF, GETUM Grants)	\$0
Contributions from private organization	\$0
Highway User Revenues excess 1979-80	\$1,132,332
Savings Reserved for Capital Purchase (voter approved)	\$0
Contracts with Other Political Subdivisions	\$0
Refunds, Reimbursements	\$0
Voter Approved Exclusions	\$0
Prior Years Carryforward	\$2,694,279
Total Exclusions	\$22,591,907
Expenditures subject to limitation	\$15,697,306
Expenditure Limitation	\$24,781,571
Under/(Over) Limitation	\$9,084,265





The Fountain at Night



Budget Process And Schedule



Mission of the Budget Process

Communication and involvement with citizens and other stakeholders is stressed. The broad nature of the budget mission allows issues to be addressed that have limited the success of budgeting in the past. Apathy is a serious illness of government; it is in the best interests of government to have involved stakeholders.

The term stakeholder refers to anyone affected by or who has a stake in government. This term stakeholder includes, but is not limited to: citizens, customers, elected officials, management, employees and their representatives, businesses, vendors, other governments, and the media. It is vital that the budget processes include diverse stakeholders.

Each year the Town of Fountain Hills budget is developed from the Town Council's priorities by the Finance Department with the individual departments and the Town Manager. Meetings with each department, the Town Manager and the Finance Department are held during the month of March. After these meetings are completed, a proposed balanced budget is prepared for submittal to the full Town Council and public in May.

Recommended Budget Practices

The Town of Fountain Hills budget process is designed to meet citizens' needs for information and input; decision makers' needs for information and advice from citizens on their desired blend of services; and the time line set by the State of Arizona through Arizona Budget Law.

The Town of Fountain Hills budget process incorporates the recommended practices promulgated by the National Advisory Council on State and Local Budgeting (NACSLB). Concurrently, Town staff apply diligent effort into improving the processes, decisions and outcomes with each new budget year. The NACSLB's practices encourage governments to consider the long term consequences of actions to ensure that impacts of budget decisions are understood over a multi-year planning horizon and to assess whether program and service levels can be sustained.

Budget Definition

All cities and towns in Arizona are required to adopt an annual budget. State law dictates that fiscal years begin on July 1 and end on June 30. Certain parts of the budget document such as summaries of revenues and expenditures showing two years of spending history are required by State law.

A good budget process is characterized by several essential features:

- Incorporates a long-term perspective
- Establishes linkages to broad goals
- Focuses budget decisions on results and outcomes



- Involves and promotes effective communication with stakeholders
- Provides incentives to government management and employees

These key characteristics of good budgeting make clear that the budget process is not simply an exercise in balancing revenues and expenditures one year at a time, but is strategic in nature, encompassing a multi-year financial and operating plan that allocates resources on the basis of identified goals. A good budget process moves beyond the traditional concept of line-item expenditure control, providing incentives and flexibility to managers that can lead to improved program efficiency and effectiveness.

Principles and Elements of the Budget Process

The budget process consists of four broad principles that stem from the definition and mission previously described. These principles encompass many functions that spread across a governmental organization. They reflect the fact that development of a balanced budget is a political and managerial process that also has financial and technical dimensions. Each of the principles of the budget process incorporates components or elements that represent achievable results. These elements help translate the guiding principles into action components. Individual budgetary practices are derived from these elements. The principles and elements provide a structure to categorize budgetary practices.

Establish broad goals to guide government decision-making – a government should have broad goals that provide overall direction for the government and serve as a basis for decision-making.

- Assess community needs, priorities, challenges and opportunities
- Identify opportunities and challenges for governmental services, capital assets, and management
- Develop and disseminate broad goals
- Develop approaches to achieve goals – a government should have specific policies, plans, programs, and management strategies to define how it will achieve its long-term goals
- Adopt financial policies
- Develop programmatic, operating, and capital policies and plans
- Develop programs and services that are consistent with policies and plans
- Develop management strategies
- Develop a budget consistent with approaches to achieve goals – a financial plan and budget that moves toward achievement of goals, within the constraints of available resources, should be prepared and adopted.
- Develop a process for preparing and adopting a budget
- Develop and evaluate financial options



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- Make choices necessary to adopt a budget
 - Evaluate performance and make adjustments – program and financial performance should be continually evaluated, and adjustments made, to encourage progress toward achieving goals.
 - Monitor, measure, and evaluate performance
 - Make adjustments as needed

When does the “budget season” start?

The budget process typically begins in January when the Finance Department begins to review current levels of service, Council goals and objectives as identified at the annual Council retreat, proposed capital improvements, and financial forecasts.

In reality, the budget process for the Town is actually an ongoing process. Throughout the fiscal year, citizens and staff submit suggestions for new services, regulations, funding sources, and improved service delivery, as well as concerns to the Town Council and commissions for discussion, study, and/or implementation. Advisory boards and commissions develop plans for new or enhanced programs to be included in the following year’s budget proposal.

Implementing, Monitoring, and Amending the Budget

A budget is an annual planning tool - it identifies the Town’s work plan and matches the financial, material, and human resources available with the requirements to complete the work plan. It includes information about the organization and identifies the Council policy that directed the budget preparation. Although a budget is often discussed as a financial document, the financial portion means very little without the policy and administrative information that explains what the organization intends to do with the financial resources.

In July, the Town staff begins the process of implementing the newly adopted budget and is accountable for budgetary control throughout the fiscal year. Revenue and expenditure patterns are examined, compared to budget plans, and corrective action, if necessary, is taken during the fiscal year. Town management is provided with a monthly budget and activity report; the Town Council is provided a summary budget report at the end of each quarter disclosing actual revenue, expenditure, and fund balance performance as compared to the budget.

The Town of Fountain Hills budget is adopted at a department level and the Capital Improvement Plan is adopted at a project level. Control of each legally adopted annual budget is at the department level; the Town Manager may at any time transfer any unencumbered appropriation balance or portion thereof between general classifications of expenditure (line items) within a department. The items are reduced by a like amount. At the request of the Town Manager, the Council may transfer any unencumbered appropriation balance or portion thereof between one department to another.



Pursuant to Arizona Revised Statutes, “No expenditure shall be made for a purpose not included in such budget..”. Thus a Contingency line item is included within the General Fund to accommodate most unplanned expenditures. The other option in amending the budget, according to state law, is for the Council to declare an emergency and then transfer the monies from one line item or department to another. In essence, any approved Council transfers do amend the budget although the budget is never reprinted. All transfers are reflected on the following year’s legal schedules as required by the Auditor General’s Office.

What funds are included in this budget?

The accounts of the Town are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. Government resources are allocated to and accounted for in individual funds based on the purposes for which they are to be spent and the means by which spending activities are controlled. The Town of Fountain Hills appropriates all funds in its budget process:

General Fund – revenues and expenditures to carry out basic governmental activities such as police and fire, recreation, planning, legal services, administrative services, etc. (non-restricted).

Special Revenue Funds – revenues derived from specific taxes or other earmarked revenue sources, usually required by statute or ordinance to finance particular activities. Highway User Revenue Fund (HURF) and grants are examples of special revenue funds (restricted by statute).

Excise Tax Revenue Funds – designated for bond payments for mountains, Civic Center phase II project, and downtown development (restricted by legislative action).

Debt Service Funds – established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Municipal Property Corporation (MPC) and Community Facilities District (CFD) funds are included within the debt service funds.

Capital Projects Funds – to account for the purchase or construction of major capital facilities, heavy equipment, park improvements and major road improvements. The Capital Project Fund revenues are derived from excess General Fund revenues and 85% of the construction related local sales tax.

When can a citizen have input into the budget process?

Town staff welcomes comments and suggestions throughout the year. The first opportunity for the Town Council to contribute to the budget is during the annual goal setting retreat which is typically held around the beginning of the calendar year. The proposed budget is presented to the public and Town Council in May at which time a public hearing is held to receive input. This is the opportunity to increase the budget for the next fiscal year before the maximum spending amount is established. Once the maximum spending amount is adopted as the tentative budget, line items can only be exchanged or decreased prior to the budget’s final adoption.



Budget Schedule

Monday, August 23, 2010	Budget Retreat for all Town Staff Strategic Plan Review Program Performance Budget Update
Monday, August 30, 2010	Capital Improvement Program Budget Kick-off Meeting w/ Budget Managers 20 year CIP/IIP distributed to Directors for review and 5 year update Begin Sidewalk Master Plan Update Begin Pavement Management Plan - Debt Service Scheduling Overview of capital budget process
Thursday, September 16, 2010	Directors submit updated 20 year CIP and 5-year CIP project information sheets to Finance Sidewalk Master Plan completed Pavement Management Plan completed
September 20 - September 30, 2010	Finance prepares Capital Improvement Program
Tuesday, October 5, 2010	Council receives preliminary CIP budget
Tuesday, October 12, 2010	Council Budget Meeting on CIP
Thursday, October 28, 2010	Council Strategic Planning/Goal Setting Retreat Develop broad policies or ideas to drive budget process Develop Council Goals/Priorities for fiscal year
Wednesday, November 10, 2010	Staff Retreat regarding Implementation of Council Goals Draft Council Goals/Priorities distributed to Department Directors and Budget Managers
Monday, November 15, 2010	Operating Budget Kick-off Meeting with Department Directors and Budget Managers
Wednesday, November 24, 2010	Written Dept Mission Statement (Word Template) due to Finance Directors submit requests for new/revised programs with justification Directors submit requests for new staff/reclassifications with justification



Budget Schedule

Tuesday, November 30, 2010	Council/Staff Retreat on Goals for FY2011-12 Finance submits early revenue projections to Executive Budget Committee Update Executive Budget Committee on program and staffing requests
Monday, December 6, 2010	Executive Budget Committee review Goals expenses prior to Council Work Study
Tuesday, December 14, 2010	Council Work Study on Goals
Thursday, December 16, 2010	Council formally adopts Council Goals for FY2011-12
Monday, December 20, 2010	Public Budget Open House Strategic Plan Review and Council Goals Update
Thursday, December 23, 2010	Performance Budget Forms (Program level) due to Finance Deadline for input of operating budget into accounting program
December 27, 2010 - January 27, 2011	Finance prepares preliminary Operating & CIP budget document
Tuesday, February 1, 2011	Finance submits preliminary Operating & CIP Budget to Executive Budget Committee
Tuesday, February 8, 2011	Council Work Study on preliminary budget
February 8 - February 24, 2011	Department Budget Meetings with Working Budget Committee
Monday, March 7, 2011	Update Executive Budget Committee on Operating Budget
March 8 - March 24, 2011	Finance prepares Proposed Budget incorporating items from Executive Budget Committee
Monday, May 2, 2011	Council receives proposed budget Proposed budget published on line
May 4 - May 19, 2011	Finance meets with individual Council members to review Proposed Budget
Tuesday, May 10, 2011	Council Budget Meeting - Work Study Public Budget Open House
Thursday, May 19, 2011	Council Budget Meeting -Adopt Tentative Budget (maximum expenditures)
Wednesday, May 25 & June 1	Publish Tentative Budget in newspaper
Thursday, June 2, 2011	Council Budget Meeting - Adopt Final budget
Thursday, June 16, 2011	Council Budget Meeting -Adopt Tax Levy



OPERATING BUDGETS

MAYOR & TOWN COUNCIL

MUNICIPAL COURT

ADMINISTRATION

DEVELOPMENT SERVICES

COMMUNITY SERVICES

LAW ENFORCEMENT

FIRE & EMERGENCY MEDICAL





Sunridge Canyon Golf Course



Mayor & Town Council



MAYOR & TOWN COUNCIL

Mission Statement

The Mayor and Town Council are charged with serving the best interests of the community by providing for its safety and well-being; respecting its special, small-town character and quality of life; providing superior public services; sustaining the public trust through open and responsive government; and maintaining the stewardship and preservation of its financial and natural resources.



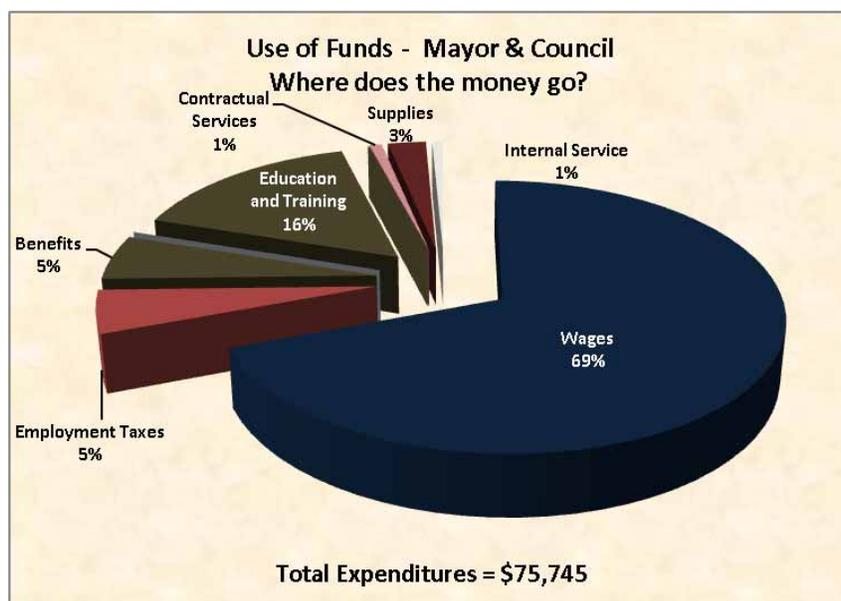
Front Row: Councilmember Ginny Dickey, Mayor Jay T. Schlum, Councilmember Cassie Hansen
Back Row: Councilmember Tait D. Elkie, Councilmember Dennis Brown, Vice Mayor Dennis Contino, Councilmember Henry Leger



Department Overview

The Town Council is comprised of the Mayor and six Councilmembers, all of whom are elected at large to serve the citizens of the Town of Fountain Hills. The term of office for the Mayor is two years, and Councilmembers serve overlapping terms of four years. The corporate powers of the Town are vested in the Council and are exercised only as directed or authorized by law via ordinance, resolution, order or motion. The Council appropriates funds and provides policy direction to Town staff. The Council appoints a Town Manager, who is responsible for the day-to-day administration of the Town. The Council also appoints the Municipal Court Judge, Town Attorney, and Prosecuting Attorney.

Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$35,600	\$52,384	\$52,354	\$52,518
Employment Taxes	\$3,407	\$3,750	\$3,972	\$3,983
Benefits	\$0	\$3,570	\$4,015	\$4,152
Dues & Memberships	\$0	\$360	\$360	\$0
Education and Training	\$12,975	\$5,331	\$8,480	\$11,950
Maintenance & Repair	\$0	\$34	\$0	\$0
Utilities	\$0	\$0	\$476	\$0
Contractual Services	\$8,649	\$1,000	\$2,295	\$630
Supplies	\$3,510	\$1,390	\$350	\$1,950
Internal Service	\$0	\$0	\$25	\$562
TOTAL	\$64,141	\$67,819	\$72,427	\$75,745



COUNCIL GOALS FOR FY2011-12

From the Values listed in *Strategic Plan 2010*, Council identified the following Strategic Directions as Goals for FY2011-12.

Strategic Value: CIVILITY

C1 Practice the art of civility in all public settings and encourage those around you to do the same.

C2 Support community events and activities that create opportunities to build community and friendship.

Build on success of current service events and opportunities.

Provide new event to provide opportunity for community service and camaraderie building. Support and contribute to state centennial activities and incorporate centennial activities.

Develop a proposal to reduce the cost of facility use and rental fees for residents and organizations in Fountain Hills.

Develop a program to encourage organizations to partner with the Town in facility maintenance and upkeep.

C3 Genuinely solicit and consider public and stakeholder feedback as part of the decision-making process.

Encourage greater citizen participation in Town Halls.

Expand web-based feedback instruments to encourage public stakeholder feedback.

Consider strategies that utilize social media as a feedback instrument.

Strategic Value: ENVIRONMENTAL SUSTAINABILITY

ES3 Explore and implement new technologies and opportunities that will minimize noise, air, and light pollution and reduce energy consumption.

Conduct and analyze Town energy audit and employ strategies to reduce energy consumption.

Investigate ways to reduce energy costs.

Recommend sustainable practices.

Strategic Value: CIVIC RESPONSIBILITY

CR2 Discover, recognize, and utilize the talents of our citizens and use these assets to address community needs.

Expand "Take Pride" Day where volunteers complete small jobs to promote facility maintenance and upkeep of amenities, perhaps as a semi-annual event or as part of Centennial activities.

Establish a senior mobility program that uses volunteers to escort seniors to doctor's appointments, services, and other errands.



CR3 Foster a culture of public service and volunteerism.

Continue to utilize Volunteer Coordinator to foster volunteerism for activities and initiatives.

Expand on the Adopt A Street program to include citizen stewardship of community assets.

CR4 Implement a comprehensive communications plan to encourage informed citizen participation in civic life.

Develop a communications strategy to effectively provide information to citizens.

Develop a single community activities and events calendar to showcase Town, partner, and regional activities and serve as a clearinghouse to communicate opportunities.

Close the loop on citizen inquiries and inform council members of final answers/resolution.

Utilize civic events to share information about Town issues.

CR7 Communicate the role of local government and clearly define the trade-offs between service levels and amenities and the associated costs so residents can make informed choices.

Deliver budget presentations to identified community stakeholder groups.

Continue to present Citizens Academy.

Create an easy-to-understand, meaningful document that translates the budget for public consumption.

Clearly communicate policy decisions and implications of decisions.

Investigate the potential of becoming an Arizona We Want pilot community.

Strategic Value: EDUCATION, LEARNING AND CULTURE

ELC2 Support partners in providing arts and cultural opportunities and amenities.

Identify local talent and promote opportunities to showcase talents at community events and activities.

Support public art walk.

ELC4 Position the community's arts and cultural businesses, venues, and amenities as economic drivers integrated into the Town's comprehensive economic strategy.

Increase external awareness of and interest in public art.

Continue to support Greening project.

Continue to support the arts district.

ELC5 Encourage access to higher learning opportunities or the establishment of an educational or training campus within our community.

Broker a commitment from an organization to establish an educational or training facility/program in Fountain Hills. Report on activities to date.



Strategic Value: ECONOMIC VITALITY

EV1 Develop a comprehensive economic development strategy for the Town’s future and work with our partners to forward economic growth and awareness.

Develop a comprehensive community marketing plan/campaign.

EV2 Develop and maintain a balanced, equitable, sustainable, local financing structure to support the Town’s core government services at desired service levels.

Revisit the 2007 Revenue Enhancement Analysis Report and identify potential strategies for consideration and/or implementation.

Review and consider implementation of a storm water maintenance fee.

Consider establishing a financial sustainability commission to review and recommend strategies to ensure long-term financial sustainability.

EV4 Promote retention, expansion, and relocation of quality businesses.

Provide opportunities to receive feedback from those investing in our community.

Develop strategies that focus on business retention within the community.

Continue to review codes to identify opportunities to relieve businesses of unnecessary regulation.

Examine possibilities associated with acquisition of properties not used by school district for possible business location or other municipal uses.

EV5 Promote Fountain Hills as a visitor destination.

Continue to support and partner with the Fountain Hills and Fort McDowell Tourism Bureau.

EV6 Identify a slate of economic development tools and strategies (including tax incentives, fee abatements, etc.) to stimulate economic growth.

Develop a strategy to focus new development and business relocation to the Downtown Core (along Avenue of the Fountains).

Analyze and facilitate necessary rezoning (and related activities) to support future Lakeside District development and look at other tools that might prepare us for making the Downtown Vision Plan come to life as the economy improves.

Strategic Value: RECREATIONAL OPPORTUNITIES AND AMENITIES

R2 Provide an interconnected, multi-use trail and bicycle system that promotes active living, physical activity, education, and appreciation of our parks and natural resources.

Utilizing the Urban Trails Plan, identify improvements along circuits that better accommodate and promote multi-modal use of urban trails.

Provide analysis of pedestrian movements with the Town and identify interconnect gaps.

Work with Sonoran Conservancy and other organizations to expand and maintain Preserve Trails.



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

GENERAL FUND

MAYOR & COUNCIL

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$35,600	\$52,384	\$52,354	\$16,518
SALARIES-PART TIME	\$0	\$0	\$0	\$36,000
FICA	\$2,723	\$2,232	\$2,991	\$2,754
MEDICARE	\$0	\$750	\$0	\$240
WORKERS COMPENSATION	\$474	\$558	\$643	\$651
UNEMPLOYMENT INSURANCE	\$210	\$210	\$338	\$338
GROUP HEALTH INSURANCE	\$0	\$1,531	\$1,791	\$1,928
GROUP DENTAL INSURANCE	\$0	\$106	\$113	\$94
GROUP VISION INSURANCE	\$0	\$16	\$17	\$16
DISABILITY INSURANCE	\$0	\$70	\$246	\$247
RETIREMENT	\$0	\$1,799	\$1,799	\$1,817
LIFE INSURANCE	\$0	\$49	\$49	\$50
DUES, SUBSCRIPT & PUBLICAT	\$0	\$360	\$360	\$0
TRAINING/CONT ED	\$3,159	\$191	\$0	\$0
MEETINGS & CONFERENCES	\$9,815	\$5,140	\$8,480	\$11,950
BUILDING MAIN/REPAIR	\$0	\$18	\$0	\$0
SIGN REPAIR & REPLACEMENT	\$0	\$17	\$0	\$0
TELECOMMUNICATIONS	\$0	\$0	\$476	\$0
PROFESSIONAL FEES	\$0	\$0	\$0	\$0
PRINTING EXPENSE	\$0	\$0	\$795	\$630
ADVERTISING/SIGNAGE	\$6,168	\$0	\$0	\$0
COMMUNITY SERVICE CONTRACTS	\$2,481	\$1,000	\$1,500	\$0
OFFICE SUPPLIES	\$3,415	\$638	\$350	\$1,950
FOOD & BEVERAGE SUPPLIES	\$0	\$706	\$0	\$0
POSTAGE & DELIVERY	\$95	\$0	\$0	\$0
MISCELLANEOUS EXPENSE	\$0	\$46	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$100	\$48
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$25	\$38
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$476
TOTAL MAYOR & COUNCIL	\$64,141	\$67,819	\$72,427	\$75,745





Municipal Court



MUNICIPAL COURT

Mission Statement

The Fountain Hills Municipal Court is committed to professionally serving the citizens of Fountain Hills by administering justice in a fair, efficient and respectful manner, so as to enhance public trust and community confidence in our court system.

Department Overview

The Fountain Hills Municipal Court is the judicial branch of the Fountain Hills government. Pursuant to State law and the Town Code, decisions regarding the overall function of the Court are the sole responsibility of the Presiding Judge, who also has exclusive supervisory authority over all court personnel. The Court has jurisdiction over civil traffic, criminal traffic and criminal misdemeanor offenses and violations of our Town Code and ordinances. The Court also has authority over specified juvenile offenses. In addition the Municipal Court Judge has authority to issue arrest/search warrants, civil orders of protection and injunctions against harassment. As part of the Arizona State Court System, the Fountain Hills Municipal Court is subject to the authority and administrative supervision of the Arizona Supreme Court. The Fountain Hills Municipal Court has legal obligations and reporting responsibilities to the State as well as to the Town of Fountain Hills. The Court must comply with constantly changing federal, state and local laws and administrative rules, including those relating to crimes and criminal procedure, victims’ rights, record keeping, ADA, Minimum Accounting Standards and judicial ethics.

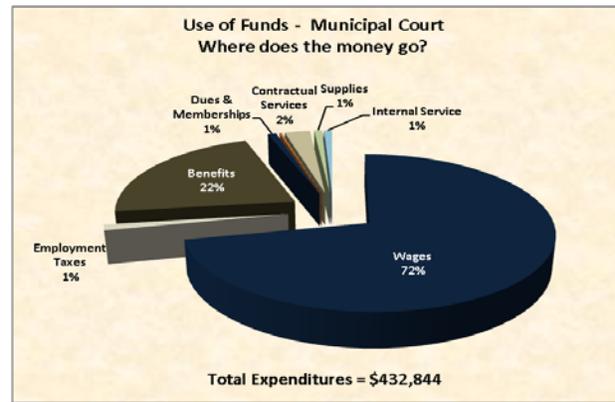
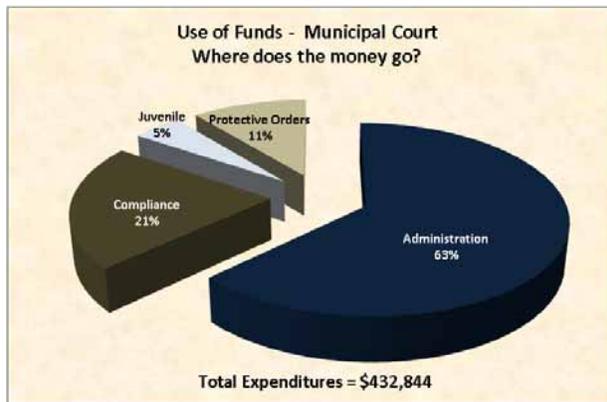
Cost Effectiveness:

Program Name	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$393,410	\$195,938	\$267,446	\$272,671
Collections	\$0	\$142,894	\$0	\$0
Compliance	\$0	\$0	\$89,918	\$92,765
Juvenile	\$0	\$67,936	\$19,442	\$20,173
Protective Orders	\$0	\$0	\$44,485	\$47,235
TOTAL	\$393,410	\$406,768	\$421,291	\$432,844

The increase in Administration and Compliance program costs is primarily due to two factors—the increased cost of employee benefits and internal service charges for telecommunications.



Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$295,942	\$309,451	\$308,400	\$310,064
Employment Taxes	\$4,995	\$5,244	\$5,388	\$5,379
Benefits	\$73,613	\$75,634	\$78,540	\$93,797
Dues & Memberships	\$1,102	\$3,482	\$3,750	\$3,750
Education and Training	\$2,757	\$33	\$800	\$800
Maintenance and Repair	\$929	\$696	\$800	\$800
Utilities	\$19	\$0	\$2,378	\$0
Contractual Services	\$11,087	\$9,643	\$16,235	\$11,235
Supplies	\$2,966	\$2,190	\$3,500	\$3,500
Equipment	\$0	\$397	\$0	\$0
Internal Service	\$0	\$0	\$1,500	\$3,519
TOTAL	\$393,410	\$406,768	\$421,291	\$432,844



Performance Indicators:

	<u>FY08-09</u>	<u>FY09-10</u>	<u>FY10-11*</u>
Cases Filed	4,971	3,520	2,500
Cases Terminated	5,240	3,782	2,800
Hearings/Trials Held	1,225	1,089	750

*estimated



FY2010-11 Department Accomplishments

Initiative	Strategic Value
Implemented home detention/electronic monitoring alternative for eligible defendants as a cost reduction measure.	Civility
Complied with recognized Supreme Court/AOC guidelines for timely case processing, management and finances.	Civility
Continued the Fountain Hills Community Teen Court which includes students from Fountain Hills and the surrounding communities through a partnership with Fountain Hills High School, Boys & Girls Clubs and Juvenile Court of Maricopa County.	Civic Responsibility
Continued the review, updating and implementation of policies, procedures and measures to enhance sentence enforcement and court security.	Civility

FY2011-12 Objectives

Initiative	Strategic Value
Provide all court and judicial services as mandated by the Constitution, statutes and ordinances as fairly, effectively and efficiently as possible.	Civic Responsibility
Effectively and efficiently monitor and enforce timely compliance with Court ordered sentencing and diversion programs while holding defendants accountable for their actions and obligations.	Civic Responsibility
Provide access to the Court for juvenile offenders including a diversion program for first time, minor violation offenders and provide an opportunity for area teens to participate in the juvenile justice process.	Civility
Provide timely and appropriate legal access to those individuals seeking the aid of the Court in the form of orders of protection and injunctions against harassment.	Civility



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

GENERAL FUND

MUNICIPAL COURT

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$294,099	\$309,414	\$308,400	\$310,064
OVERTIME	\$1,843	\$37	\$0	\$0
FICA	\$4,232	\$0	\$0	\$0
MEDICARE	\$0	\$4,391	\$4,468	\$4,495
WORKERS COMPENSATION	\$557	\$664	\$580	\$569
UNEMPLOYMENT INSURANCE	\$205	\$189	\$340	\$315
GROUP HEALTH INSURANCE	\$31,198	\$36,219	\$39,050	\$53,989
GROUP DENTAL INSURANCE	\$2,513	\$2,908	\$2,890	\$2,825
GROUP VISION INSURANCE	\$305	\$340	\$280	\$466
DISABILITY INSURANCE	\$1,358	\$1,309	\$1,470	\$1,461
RETIREMENT	\$37,458	\$34,040	\$33,910	\$34,107
LIFE INSURANCE	\$781	\$818	\$940	\$949
DUES, SUBSCRIPT & PUBLICAT	\$1,102	\$3,482	\$3,750	\$3,750
TRAINING/CONT ED	\$1,987	\$0	\$300	\$300
MEETINGS & CONFERENCES	\$771	\$33	\$500	\$500
EQUIPMENT MAINT/REPAIR	\$298	\$0	\$0	\$0
OFFICE EQUIP MAINT/ REPAIR	\$631	\$696	\$800	\$800
TELECOMMUNICATIONS	\$19	\$0	\$2,378	\$0
AUDITING EXPENSE	\$283	\$0	\$5,000	\$0
PROFESSIONAL FEES	\$0	\$49	\$135	\$135
LEGAL FEES	\$816	\$1,975	\$2,000	\$2,000
PRINTING EXPENSE	\$2,286	\$490	\$2,000	\$2,000
ADVERTISING/SIGNAGE	\$200	\$0	\$0	\$0
INTERGOVT AGREEMENTS	\$4,500	\$4,500	\$4,600	\$4,600
BANK/MERC ACCT FEES	\$3,003	\$2,629	\$2,500	\$2,500
OFFICE SUPPLIES	\$2,966	\$1,901	\$3,300	\$3,300
CLEANING/JANITORIAL SUPPLIES	\$0	\$13	\$0	\$0
FOOD & BEVERAGE SUPPLIES	\$0	\$275	\$200	\$200
SMALL TOOLS	\$0	\$397	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$0	\$32
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$1,500	\$1,059
ISF-VEHICLE REPLACEMENT CHARGE	\$0	\$0	\$0	\$50
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$2,378
TOTAL MUNICIPAL COURT	\$393,410	\$406,768	\$421,291	\$432,844



Administration



ADMINISTRATION DEPARTMENT

Mission Statement

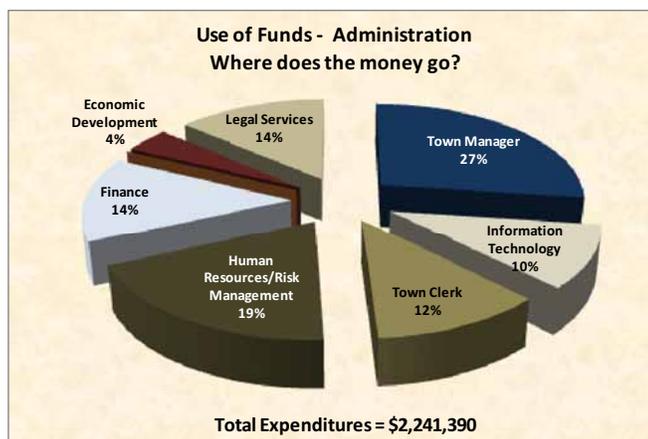
The Administration Department is dedicated to serving the citizens of Fountain Hills by providing Administrative direction and support to the Town Departments. Administration provides accurate and current information on Council legislation and administrative actions; provides for the delivery of comprehensive financial services to internal and external customers; provides support to Town staff; reaches out to political leaders and geographical neighbors to continue to grow relationships in the best interests of the Town and enhances the Town’s economic base through business attraction, retention and business vitality activities.

Department Overview

The Administration Department is made up of six (6) Divisions: Town Manager, Town Clerk, Human Resources/Risk Management, Finance, Information Technology, and Economic Development. The Town Manager provides direct supervision over the Town Clerk, Human Resources/Risk Management, and Economic Development. The Town Manager also administers the budget for Legal Services. The Deputy Town Manager is responsible for Finance and Information Technology.

Cost Effectiveness:

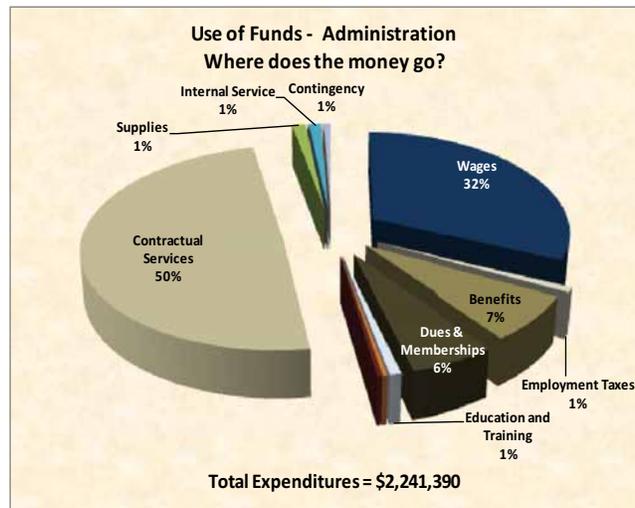
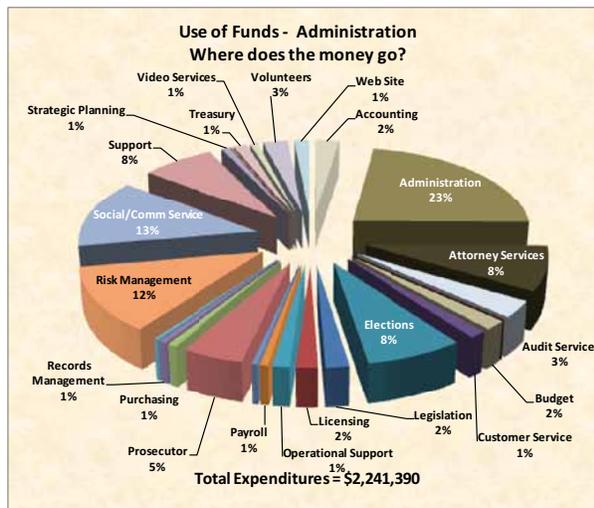
Division Name	Expenditures by Division			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Town Manager	\$1,619,526	\$924,314	\$882,336	\$607,979
Information Technology	\$352,852	\$165,621	\$198,517	\$234,055
Town Clerk	\$103,833	\$143,721	\$134,389	\$259,280
Human Resources/Risk Management	\$150,034	\$444,659	\$483,947	\$426,069
Finance	\$347,421	\$296,711	\$302,182	\$314,958
Public Information	\$161,908	\$179,316	\$0	\$0
Economic Development	\$0	\$88,166	\$73,359	\$92,577
Legal Services	\$0	\$303,928	\$314,060	\$306,472
Undefined	\$82,423	\$0	\$0	\$0
TOTAL	\$2,817,997	\$2,546,435	\$2,388,791	\$2,241,390



Program Name	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Not Defined	\$82,423	\$0	\$0	\$0
Accounting	\$0	\$62,773	\$36,896	\$54,356
Administration	\$1,462,884	\$603,418	\$531,139	\$509,068
Attorney Services	\$0	\$185,678	\$194,100	\$186,512
Audit Services	\$0	\$78,759	\$71,160	\$70,141
Boards & Commissions	\$0	\$0	\$0	\$261
Broadcast/Channel 11	\$0	\$17,546	\$0	\$0
Budget	\$0	\$49,135	\$45,946	\$39,318
Constituent Communication	\$0	\$30,643	\$0	\$0
Customer Service	\$0	\$12,350	\$27,393	\$30,770
Elections	\$0	\$58,060	\$41,041	\$174,862
Intergovernmental Relationships	\$0	\$27,614	\$0	\$0
Legislation	\$0	\$36,678	\$41,323	\$42,099
Licensing	\$0	\$31,510	\$23,617	\$37,849
Com Ctr Marketing	\$0	\$49,103	\$0	\$0
Media Relations	\$0	\$12,947	\$0	\$0
Operational Support	\$1,244,147	\$198,685	\$218,975	\$30,360
Payroll	\$0	\$16,028	\$15,118	\$14,795
Public Defender	\$0	\$8,250	\$9,960	\$9,960
Prosecutor	\$0	\$110,000	\$110,000	\$110,000
Purchasing	\$0	\$18,610	\$34,157	\$16,716
Records Management	\$0	\$19,427	\$19,770	\$15,061
Recruitment	\$95	\$11,802	\$3,559	\$7,396
Risk Management	\$0	\$249,127	\$328,131	\$270,968
Social/Community Services	\$0	\$436,808	\$362,640	\$291,266
Support	\$0	\$53,085	\$161,145	\$169,901
Special Events	\$0	\$10,053	\$0	\$0
Strategic Planning	\$17	\$18,587	\$18,533	\$18,939
Telecommunications	\$0	\$3,891	\$0	\$0
Training & Development	\$0	\$10,872	\$12,425	\$1,964
Transportation	\$0	\$70,502	\$0	\$0
Treasury	\$0	\$0	\$27,103	\$30,325
Video Services	\$0	\$3,930	\$7,856	\$18,506
Volunteers	\$28,431	\$30,299	\$31,684	\$56,994
Web Site	\$0	\$19,265	\$15,120	\$33,003
TOTAL	\$2,817,997	\$2,546,435	\$2,388,791	\$2,241,390



Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$827,898	\$955,041	\$680,136	\$714,390
Employment Taxes	\$20,201	\$19,617	\$16,103	\$17,647
Benefits	\$160,581	\$168,378	\$154,051	\$163,481
Dues & Memberships	\$51,120	\$51,603	\$117,657	\$137,691
Education and Training	\$14,055	\$13,255	\$30,702	\$18,605
Maintenance and Repair	\$88,488	\$45,566	\$6,570	\$7,500
Utilities	\$54,638	\$51,526	\$14,168	\$6,496
Contractual Services	\$1,322,106	\$1,176,286	\$1,086,256	\$1,107,078
Supplies	\$49,450	\$27,747	\$17,626	\$28,291
Equipment	\$0	\$6,930	\$2,800	\$250
Internal Service	\$0	\$0	\$16,289	\$24,961
Transfers	\$75,704	\$30,487	\$39,959	\$0
Contingency	\$96,601	\$0	\$206,475	\$15,000
Capital	\$57,240	\$0	\$0	\$0
TOTAL	\$2,817,997	\$2,546,435	\$2,388,791	\$2,241,390



FY2010-11 Department Accomplishments

Initiative	Strategic Value
Staff developed a "Citizen's Academy" program for residents of Fountain Hills	Education, Learning and Culture
Presentation in the Freedom Series debuted at the Community Center	Education, Learning and Culture
A performance by a local artist kicked off a number of concerts that were offered this spring in Fountain Park.	Education, Learning and Culture
Docent led art walks and new art pieces added to Town collection at Town Hall and the Community Center	Education, Learning and Culture
Second annual Make a Difference Day; renamed to Take Pride Day	Civic Responsibility
Explore citizen satisfaction with Town services and infrastructure	Maintain and Improve Community Infrastructure
Town has recently begun posting weekly reports on the Town website	Civility
The week of December 12, 2010 was proclaimed as Meet Your Neighbor Week; a Mayoral proclamation and publicity preceded this event	Civility
The Town is a member of "Water Use It Wisely" an organization that helps promote water conservation through Public Service Announcements, printed material and special event appearances	Environmental Stewardship
Enhanced local business vitality by supporting local business vitality through the Customer Loyalty Program.	Economic Vitality



FY2011-12 Objectives

Initiative	Strategic Value	Estimated Cost/Funding Source
Build on success of current service events and opportunities	Civility	\$5,000 General Fund
Provide new event to provide opportunity for community service and camaraderie building	Civility	\$2,000 General Fund
Support and contribute to state centennial activities	Civility	\$10,000 General Fund \$75,000 CIP Fund
Encourage greater citizen participation in Town Halls	Civility	\$200 General Fund
Expand web-based feedback instruments to encourage public stakeholder feedback	Civility	\$500 General Fund
Discover, recognize, and utilize the talents of our citizens and use these assets to address community needs	Civic Responsibility	\$4,400 General Fund
Develop a single activities calendar to showcase Town, community, and regional events.	Civic Responsibility	\$0



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

GENERAL FUND

ADMINISTRATION

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$827,337	\$836,579	\$632,274	\$636,522
SALARIES-PART TIME	\$0	\$74,083	\$47,862	\$77,868
OVERTIME	\$561	\$187	\$0	\$0
SEVERANCE	\$0	\$44,193	\$0	\$0
FICA	\$17,469	\$4,680	\$3,539	\$5,957
MEDICARE	\$0	\$12,023	\$10,225	\$9,228
WORKERS COMPENSATION	\$2,015	\$2,405	\$1,573	\$1,664
UNEMPLOYMENT INSURANCE	\$717	\$508	\$766	\$798
GROUP HEALTH INSURANCE	\$67,525	\$75,649	\$70,465	\$78,339
GROUP DENTAL INSURANCE	\$5,128	\$5,733	\$5,260	\$4,256
GROUP VISION INSURANCE	\$757	\$791	\$570	\$607
DISABILITY INSURANCE	\$3,216	\$3,067	\$2,901	\$3,047
RETIREMENT	\$81,802	\$80,944	\$73,002	\$75,301
LIFE INSURANCE	\$2,153	\$2,193	\$1,853	\$1,931
LICENSES/FILING FEES	\$88	\$4,330	\$75,700	\$85,565
DUES, SUBSCRIPT & PUBLICAT	\$51,032	\$47,273	\$41,956	\$52,126
TRAINING/CONT ED	\$2,188	\$3,021	\$12,425	\$2,723
MEETINGS & CONFERENCES	\$11,867	\$10,234	\$18,277	\$15,883
BUILDING MAIN/REPAIR	\$359	\$0	\$0	\$0
EQUIPMENT MAINT/REPAIR	\$86,117	\$44,480	\$5,000	\$7,000
VEHICLE MAINT/REPAIR	\$35	\$778	\$500	\$500
OFFICE EQUIP MAINT/ REPAIR	\$1,977	\$211	\$1,070	\$0
SIGN REPAIR & REPLACEMENT	\$0	\$97	\$0	\$0
REFUSE/RECYCLING	\$200	\$0	\$0	\$0
TELECOMMUNICATIONS	\$53,027	\$50,732	\$12,718	\$4,837
GAS & OIL	\$1,411	\$794	\$1,450	\$1,659
AUDITING EXPENSE	\$41,331	\$59,229	\$55,000	\$56,000
PROFESSIONAL FEES	\$56,460	\$32,716	\$33,676	\$46,804
LEGAL FEES	\$413,354	\$301,350	\$312,560	\$305,460
INSURANCE EXPENSE	\$256,592	\$216,246	\$290,000	\$231,700
RENTALS & LEASES	\$0	\$2,139	\$0	\$0
PRINTING EXPENSE	\$1,939	\$1,124	\$14,230	\$24,086
ADVERTISING/SIGNAGE	\$10,881	\$5,924	\$12,610	\$17,620
INTERGOVT AGREEMENTS	\$79,644	\$70,500	\$0	\$113,178
CONTRACTUAL SERVICES	\$13,333	\$455,544	\$0	\$0
CONSTITUENT COMMUNICATION	\$48,561	\$19,736	\$0	\$15,360
BANK/MERC ACCT FEES	\$10,791	\$10,903	\$11,040	\$11,180
ELECTION EXPENSE	\$0	\$0	\$0	\$0
COMMUNITY SERVICE CONTRACTS	\$389,135	\$874	\$357,140	\$182,490
HOLIDAY LIGHTING	\$0	\$0	\$0	\$0
TOURISM	\$0	\$0	\$0	\$103,200
OFFICE SUPPLIES	\$21,799	\$6,288	\$4,550	\$6,357
CLEANING/JANITORIAL SUPPLIES	\$0	\$7	\$0	\$0
SAFETY SUPPLIES	\$27	\$0	\$0	\$0
OPERATING SUPPLIES	\$113	\$862	\$2,085	\$7,820
FOOD & BEVERAGE SUPPLIES	\$3,567	\$3,711	\$4,292	\$7,823
PROGRAM MATERIALS	\$2,882	\$8,416	\$6,699	\$6,196



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

GENERAL FUND

ADMINISTRATION

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
POSTAGE & DELIVERY	\$20,880	\$8,351	\$0	\$95
MISCELLANEOUS EXPENSE	\$184	\$112	\$0	\$0
SMALL TOOLS	\$0	\$782	\$0	\$0
SOFTWARE	\$0	\$1,721	\$2,800	\$250
HARDWARE	\$0	\$3,245	\$0	\$0
PERIPHERALS	\$0	\$1,182	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$4,066	\$2,448
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$8,014	\$11,222
ISF-VEHICLE REPLACEMENT CHARGE	\$0	\$0	\$2,984	\$2,985
ISF-MOTOR POOL CHARGES	\$0	\$0	\$1,225	\$845
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$7,462
TRANSFER OUT	\$75,704	\$30,487	\$48,959	\$0
CONTINGENCY	\$96,601	\$0	\$197,475	\$15,000
FURNITURE/EQUIPMENT	\$0	\$0	\$0	\$0
COMPUTER HARDWARE	\$20,379	\$0	\$0	\$0
COMPUTER SOFTWARE	\$36,862	\$0	\$0	\$0
TOTAL ADMINISTRATION	\$2,817,997	\$2,546,435	\$2,388,791	\$2,241,390



Town Manager Division

Service Delivery Plan:

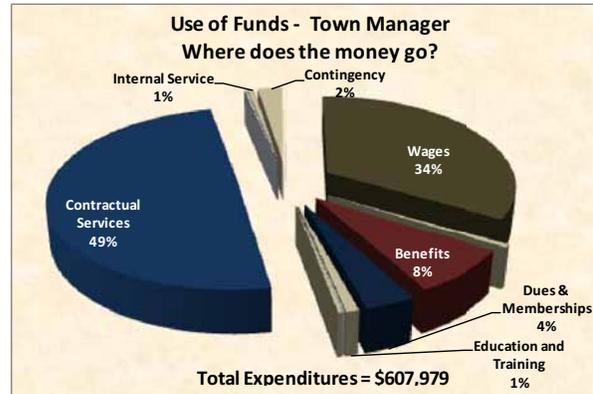
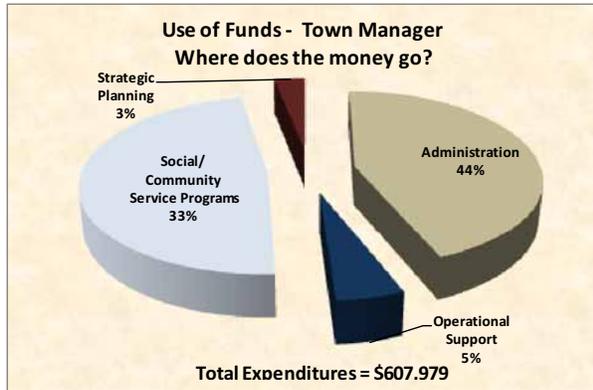
Provide leadership to ensure a high quality of life for the citizens of Fountain Hills by utilizing Town resources to the greatest extent possible and offering superior service. Work in conjunction with the Strategic Planning Advisory Commission (SPAC) for successful implementation of the strategic plan. Provide citizens, in partnership with community organizations, youth services, promotion of youth, the arts, social services, and tourism related activities.

Cost Effectiveness:

	Expenditures by Program			
Program Name	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$373,361	\$270,234	\$282,188	\$267,414
Operational Support	\$1,244,147	\$198,685	\$218,975	\$30,360
Social/Community Service Programs	\$0	\$436,808	\$362,640	\$291,266
Strategic Planning	\$18	\$18,587	\$18,533	\$18,939
TOTAL	\$1,619,526	\$924,314	\$882,336	\$607,979

	Expenditures by Category			
Category	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$269,729	\$315,117	\$220,113	\$204,104
Employment Taxes	\$5,159	\$3,669	\$3,837	\$3,560
Benefits	\$56,441	\$45,856	\$50,195	\$48,843
Dues & Memberships	\$17,605	\$19,380	\$18,320	\$22,057
Education and Training	\$6,633	\$3,632	\$8,775	\$5,670
Maintenance and Repair	\$20,597	\$18,309	\$1,570	\$500
Utilities	\$2,235	\$48,900	\$2,701	\$1,950
Contractual Services	\$1,116,590	\$442,932	\$357,140	\$301,050
Supplies	\$27,936	\$11,223	\$750	\$1,000
Internal Service	\$0	\$0	\$3,460	\$4,245
Contingency	\$96,601	\$10,296	\$215,475	\$15,000
TOTAL	\$1,619,526	\$924,314	\$882,336	\$607,979





Activities/Outcomes:

Performance Measures:

	FY 08-09 Actual	FY 09-10 Actual	FY 10-11 Actual	FY 11-12 Proposed
Townwide Full-Time Equivalents	88	81	61	59
Townwide Full-Time Equivalents per 1,000 residents	3.6	3.3	2.5	2.7

Quality:

Citizen satisfaction survey results of above average	N/A	N/A	N/A	100%
Citizens rating the services provided by the Town of Fountain Hills as 3.5 or higher	N/A	N/A	N/A	72%

Productivity:

Personnel Costs per Full-Time Equivalent	\$58,057	\$62,916	\$68,128	\$66,608
Program Operating Budget (All Funds)	\$11.7M	\$10.3M	\$11.8M	\$12.1M
Program Operating Budget expense per resident	\$479	\$422	\$481	\$538



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

DIVISION - TOWN MANAGER

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$269,488	\$315,117	\$220,113	\$204,104
OVERTIME	\$240	\$0	\$0	\$0
FICA	\$4,313	\$0	\$0	\$0
MEDICARE	\$0	\$2,991	\$3,192	\$2,960
WORKERS COMPENSATION	\$638	\$598	\$510	\$478
UNEMPLOYMENT INSURANCE	\$208	\$79	\$135	\$122
GROUP HEALTH INSURANCE	\$22,918	\$18,977	\$22,562	\$23,487
GROUP DENTAL INSURANCE	\$1,751	\$1,450	\$1,580	\$1,206
GROUP VISION INSURANCE	\$256	\$210	\$145	\$128
DISABILITY INSURANCE	\$1,094	\$857	\$1,034	\$952
RETIREMENT	\$29,667	\$23,718	\$24,213	\$22,452
LIFE INSURANCE	\$756	\$646	\$661	\$618
DUES, SUBSCRIPT & PUBLICAT	\$17,605	\$19,380	\$18,321	\$22,057
TRAINING/CONT ED	\$468	\$558	\$0	\$0
MEETINGS & CONFERENCES	\$6,165	\$3,074	\$8,775	\$5,670
EQUIPMENT MAINT/REPAIR	\$20,562	\$17,515	\$0	\$0
VEHICLE MAINT/REPAIR	\$35	\$778	\$500	\$500
OFFICE EQUIP MAINT/ REPAIR	\$0	\$0	\$1,070	\$0
SIGN REPAIR & REPLACEMENT	\$0	\$17	\$0	\$0
TELECOMMUNICATIONS	\$969	\$48,106	\$1,701	\$750
GAS & OIL	\$1,266	\$794	\$1,000	\$1,200
AUDITING EXPENSE	\$27,331	\$0	\$0	\$0
PROFESSIONAL FEES	\$1,724	\$1,267	\$0	\$0
LEGAL FEES	\$413,354	\$0	\$0	\$0
INSURANCE EXPENSE	\$256,105	\$0	\$0	\$0
RENTALS & LEASES	\$0	\$2,139	\$0	\$0
PRINTING EXPENSE	\$0	\$250	\$0	\$0
ADVERTISING/SIGNAGE	\$6,239	\$0	\$0	\$0
CONTRACTUAL SERVICES	\$13,333	\$427,500	\$0	\$0
CONSTITUENT COMMUNICATION	\$0	\$0	\$0	\$15,360
BANK/MERC ACCT FEES	\$10,791	\$10,903	\$0	\$0
COMMUNITY SERVICE CONTRACTS	\$387,715	\$874	\$357,140	\$182,490
HOLIDAY LIGHTING	\$0	\$0	\$0	\$0
TOURISM	\$0	\$0	\$0	\$103,200
OFFICE SUPPLIES	\$11,458	\$2,785	\$750	\$1,000
CLEANING/JANITORIAL SUPPLIES	\$0	\$7	\$0	\$0
SAFETY SUPPLIES	\$27	\$0	\$0	\$0
OPERATING SUPPLIES	\$0	\$111	\$0	\$0
FOOD & BEVERAGE SUPPLIES	\$1,172	\$265	\$0	\$0
PROGRAM MATERIALS	\$0	\$113	\$0	\$0
POSTAGE & DELIVERY	\$15,279	\$7,942	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$400	\$269
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$75	\$40
ISF-VEHICLE REPLACEMENT CHARGE	\$0	\$0	\$2,984	\$2,985
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$951
TRANSFER OUT	\$0	\$15,295	\$9,000	\$0
CONTINGENCY	\$96,601	\$0	\$206,475	\$15,000
TOTAL TOWN MANAGER DIVISION	\$1,619,526	\$924,314	\$882,336	\$607,979



Town Clerk Division

Service Delivery Plan:

Serve as the Town’s election official; conduct municipal elections and all related activities in the most efficient and effective manner in full compliance with all applicable State statutes and Town Code provisions. Maintain documents necessary for the effective administration and operation of the municipal government.

Cost Effectiveness:

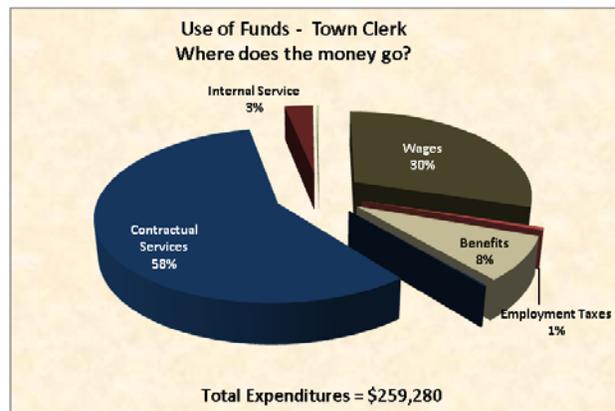
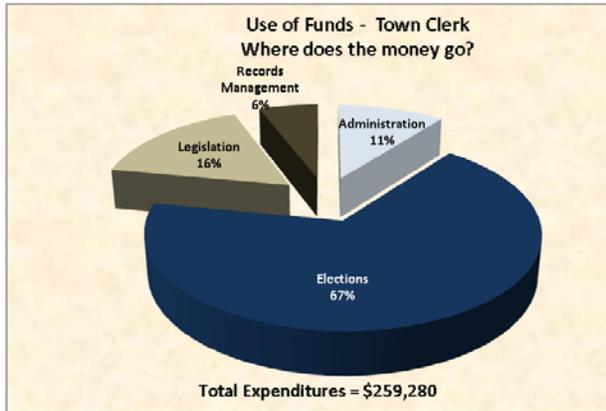
	Expenditures by Program			
Program Name	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$103,833	\$29,556	\$32,254	\$27,258
Elections	\$0	\$58,061	\$41,042	\$174,862
Legislation	\$0	\$36,678	\$41,323	\$42,099
Records Management	\$0	\$19,427	\$19,770	\$15,061
TOTAL	\$103,833	\$143,721	\$134,389	\$259,280

Proposed increase in elections program is due to the potential for three elections next fiscal year:
 Asking the voters to approve \$30M in road bonds
 Primary election for Mayor and Council
 General election for Mayor and Council (if necessary)

	Expenditures by Category			
Category	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$75,088	\$76,579	\$76,586	\$77,351
Employment Taxes	\$1,232	\$1,271	\$1,350	\$1,364
Benefits	\$18,386	\$18,940	\$20,914	\$21,699
Dues & Memberships	\$653	\$275	\$425	\$575
Education and Training	\$1,711	\$525	\$710	\$641
Maintenance and Repair	\$0	\$81	\$0	\$0
Utilities	\$0	\$0	\$476	\$0
Contractual Services	\$6,163	\$46,017	\$29,430	\$148,932
Supplies	\$600	\$33	\$400	\$480
Internal Service	\$0	\$0	\$4,098	\$8,239
TOTAL	\$103,833	\$143,721	\$134,389	\$259,280

Proposed increase in contractual services is for the elections costs billed by Maricopa County.





STRATEGIC FOCUS:

CIVIC RESPONSIBILITY

	FY08-09 Actual	FY09-10 Actual	FY10-11 Budget	FY11-12 Proposed
Performance Measures:				
Registered voters	-	16,075 ¹ 15,511 ²	16,200	16,400
Voter Turnout %	-	28% ¹ 50% ²	-	33%
Quality:				
Percent of total contracts processed within 5 business days after approval	100%	100%	100%	100%
Percent of agendas meeting notices posted in compliance with state law and Town policy	100%	100%	100%	100%
Productivity:				
Town Council agendas/meeting notices posted	44/40	41/21	40/23	40/20
Ordinances processed	9	8	16	15
Resolutions processed	32	41	45	35
Contract and agreements processed	19	17	29	15
Request for Public Information processed	122	104	134	120



ANALYSIS OF PERFORMANCE MEASURES:

- 1) In FY2010 two elections were held. The March 9, 2010 Primary Election was for Mayor and three Town Council seats. All seats were elected outright at the Primary Election and the General Election was not needed as a run-off election. This election had 16,075 registered voters and a 28% voter turnout.
- 2) The May 18, 2010 General Election was a Special Election held to obtain voter approval of the Town's General Plan. This election had 15,511 registered voters and a 50% voter turnout; however, the State of Arizona placed their 1% sales tax measure on this ballot, which may have contributed to the increase in voter turnout for this election.
- 3) Current Town policy on posting of the Town Council agendas is to post by 6 p.m. the Thursday prior to the date of the Town Council meeting; State law requires a minimum of 24 hours notice for public meetings. The Town is proactive in meeting or exceeding State's posting requirements on agenda and meeting notices.



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - TOWN CLERK**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$75,088	\$76,579	\$76,586	\$77,351
FICA	\$1,009	\$0	\$0	\$0
MEDICARE	\$0	\$1,022	\$1,110	\$1,120
WORKERS COMPENSATION	\$182	\$211	\$176	\$181
UNEMPLOYMENT INSURANCE	\$41	\$38	\$64	\$63
GROUP HEALTH INSURANCE	\$8,872	\$9,200	\$11,102	\$11,954
GROUP DENTAL INSURANCE	\$610	\$655	\$704	\$549
GROUP VISION INSURANCE	\$88	\$90	\$94	\$93
DISABILITY INSURANCE	\$343	\$341	\$360	\$360
RETIREMENT	\$8,256	\$8,424	\$8,424	\$8,509
LIFE INSURANCE	\$218	\$229	\$230	\$234
LICENSES/FILING FEES	\$43	\$0	\$0	\$0
DUES, SUBSCRIPT & PUBLICAT	\$610	\$275	\$425	\$575
TRAINING/CONT ED	\$777	\$525	\$0	\$541
MEETINGS & CONFERENCES	\$934	\$0	\$710	\$100
SIGN REPAIR & REPLACEMENT	\$0	\$81	\$0	\$0
TELECOMMUNICATIONS	\$0	\$0	\$476	\$0
PROFESSIONAL FEES	\$6,021	\$14,250	\$16,645	\$9,454
INSURANCE EXPENSE	\$30	\$0	\$0	\$0
PRINTING EXPENSE	\$30	\$0	\$7,635	\$18,000
ADVERTISING/SIGNAGE	\$82	\$3,722	\$5,150	\$8,300
INTERGOVT AGREEMENTS	\$0	\$0	\$0	\$113,178
CONTRACTUAL SERVICES	\$0	\$28,045	\$0	\$0
ELECTION EXPENSE	\$0	\$0	\$0	\$0
OFFICE SUPPLIES	\$564	\$33	\$400	\$480
POSTAGE & DELIVERY	\$36	\$0	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$798	\$507
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$3,300	\$7,256
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$476
TOTAL TOWN CLERK DIVISION	\$103,833	\$143,721	\$134,389	\$259,280



Human Resources/Risk Management Division

Service Delivery Plan:

Lead the organization in the acquisition, maintenance, development, supervision and measurement of the human assets and the results of their work (quality, productivity and service).

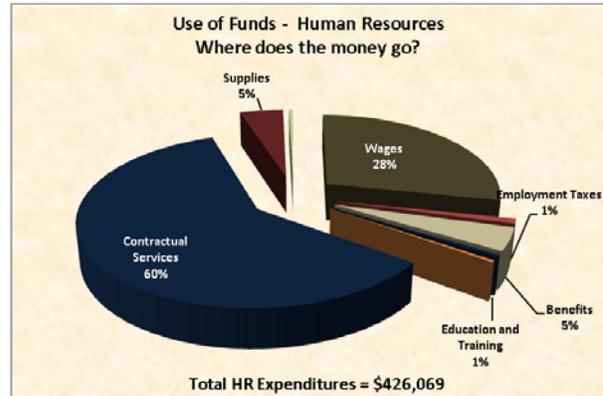
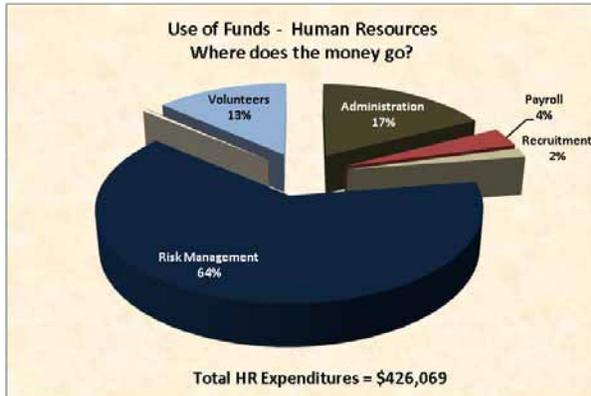
Cost Effectiveness:

	Expenditures by Program			
Program Name	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$121,509	\$61,450	\$93,031	\$73,952
Payroll	\$0	\$16,028	\$15,128	\$14,795
Recruitment	\$95	\$11,802	\$3,559	\$7,396
Risk Management	\$0	\$249,127	\$328,131	\$270,968
Training & Development	\$0	\$5,451	\$12,425	\$1,964
Transportation	\$9	\$70,502	\$0	\$0
Volunteers	\$28,431	\$30,299	\$31,685	\$56,994
TOTAL	\$150,034	\$444,659	\$483,947	\$426,069

	Expenditures by Category			
Category	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$107,862	\$111,729	\$102,078	\$120,289
Employment Taxes	\$3,039	\$3,320	\$2,826	\$3,958
Benefits	\$16,433	\$17,190	\$15,804	\$18,858
Dues & Memberships	\$1,728	\$1,644	\$1,647	\$1,787
Education and Training	\$567	\$60	\$12,725	\$2,064
Utilities	\$212	\$0	\$1,427	\$1,460
Contractual Services	\$13,727	\$298,702	\$302,621	\$256,130
Supplies	\$6,475	\$12,014	\$12,501	\$19,711
Internal Service	\$0	\$0	\$1,360	\$1,812
Transfers	\$0	\$0	\$30,959	\$0
TOTAL	\$150,034	\$444,659	\$483,947	\$426,069

Wages are now 100% funded out of the General Fund causing an increase due to the elimination of the Transportation program. Contractual Services decreased due to lower liability insurance premiums.





Activities/Outcomes:

Performance Measures:

	FY 09-10 Actual	FY 10-11 Target	FY 10-11 Actual	FY 11-12 Target
Increase the percentage of employee performance reviews completed on schedule	N/A	N/A	88%	90%
Increase the number of applications received per recruitment for non-exempt positions	N/A	Over 10 average	12 average	Over 15 average
Increase the number of applications received per recruitment for exempt positions	N/A	Over 20 average	20 average	Over 25 average

Quality:

Decrease the number of days lost to injury per worker's compensation claim	0	1	1	1
Maintain the turnover rate of full-time employees at an acceptable rate (less than 6%)	3.4%	4.5%	5.76%	5.75%

Productivity:

Number of full-time employees departed from Town service	15	1	4	3
Number of exit interviews conducted	0	1	2	3
Ensure supervisors receive performance evaluation documentation four weeks in advance	100%	100%	100%	100%
Quarterly track and analyze performance evaluation trends, including number of performance evaluations that were late, type of increases each employee received, etc.	N/A	N/A	N/A	100%
Number of exempt recruitments conducted	0	0	3	3
Number of full-time non-exempt recruitments conducted	1	0	0	1
Average number of days to fill a vacant recruitment	N/A	N/A	N/A	35
Number of worker's compensation claims due to injury	3	5	3	3



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - HUMAN RESOURCES**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$107,862	\$91,359	\$84,901	\$91,006
SALARIES-PART TIME	\$0	\$20,186	\$17,177	\$29,283
OVERTIME	\$0	\$183	\$0	\$0
FICA	\$2,684	\$1,339	\$1,000	\$2,240
MEDICARE	\$0	\$1,584	\$1,500	\$1,320
WORKERS COMPENSATION	\$289	\$332	\$235	\$280
UNEMPLOYMENT INSURANCE	\$66	\$64	\$91	\$118
GROUP HEALTH INSURANCE	\$5,553	\$6,123	\$5,233	\$7,713
GROUP DENTAL INSURANCE	\$393	\$422	\$432	\$376
GROUP VISION INSURANCE	\$63	\$64	\$64	\$66
DISABILITY INSURANCE	\$407	\$399	\$402	\$424
RETIREMENT	\$9,751	\$9,911	\$9,416	\$10,002
LIFE INSURANCE	\$265	\$270	\$257	\$277
DUES, SUBSCRIPT & PUBLICAT	\$1,728	\$1,644	\$1,647	\$1,787
TRAINING/CONT ED	\$0	\$0	\$12,425	\$1,964
MEETINGS & CONFERENCES	\$567	\$60	\$300	\$100
BUILDING MAIN/REPAIR	\$43	\$0	\$0	\$0
TELECOMMUNICATIONS	\$169	\$0	\$1,427	\$1,460
PROFESSIONAL FEES	\$11,583	\$11,355	\$11,931	\$22,750
LEGAL FEES	\$0	\$0	\$0	\$500
INSURANCE EXPENSE	\$457	\$216,246	\$290,000	\$231,700
PRINTING EXPENSE	\$0	\$125	\$0	\$0
ADVERTISING/SIGNAGE	\$1,687	\$477	\$690	\$1,180
INTERGOVT AGREEMENTS	\$0	\$70,500	\$0	\$0
OFFICE SUPPLIES	\$913	\$664	\$500	\$812
OPERATING SUPPLIES	\$113	\$138	\$1,260	\$4,930
FOOD & BEVERAGE SUPPLIES	\$2,395	\$3,353	\$4,292	\$7,773
PROGRAM MATERIALS	\$2,882	\$7,435	\$6,449	\$6,196
POSTAGE & DELIVERY	\$162	\$232	\$0	\$0
MISCELLANEOUS EXPENSE	\$0	\$100	\$0	\$0
SMALL TOOLS	\$0	\$92	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$356	\$307
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$904	\$470
ISF-MOTOR POOL CHARGES	\$0	\$0	\$100	\$80
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$956
TRANSFER OUT	\$0	\$0	\$30,959	\$0
TOTAL HUMAN RESOURCES DIVISION	\$150,034	\$444,659	\$483,947	\$426,069



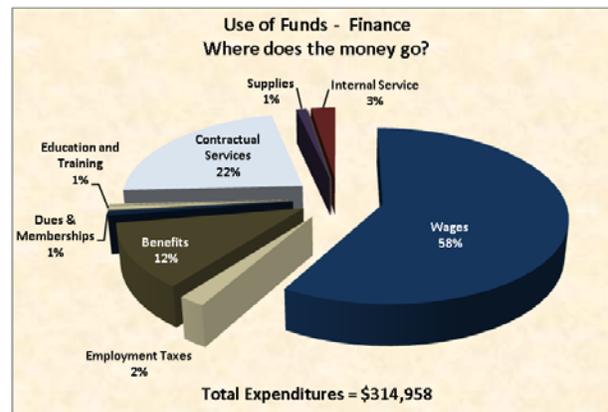
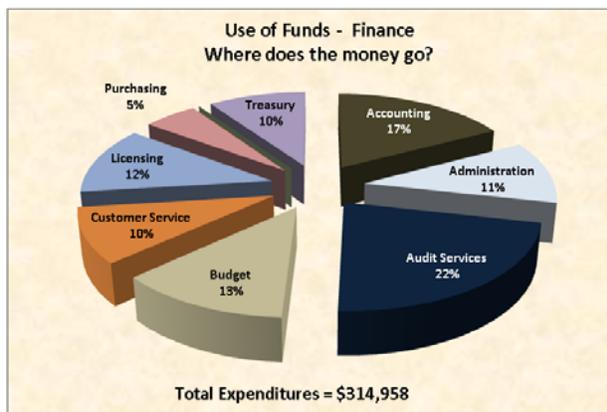
Finance Division

Service Delivery Plan:

Provide efficient and cost effective financial oversight of both the short and long term components of the Town’s functions. Provide safe, secure and effective cash, banking, merchant service, tax service and debt service administration for the Town.

Cost Effectiveness:

Program Name	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Accounting	\$0	\$62,773	\$36,896	\$54,355
Administration	\$347,421	\$33,521	\$35,911	\$35,223
Audit Services	\$0	\$78,759	\$71,160	\$70,141
Boards & Commissions	\$0	\$0	\$0	\$261
Budget	\$0	\$49,135	\$45,946	\$39,318
Customer Service	\$0	\$12,350	\$27,393	\$30,770
Licensing	\$0	\$31,510	\$23,617	\$37,849
Purchasing	\$0	\$18,610	\$34,157	\$16,716
Special Events	\$0	\$10,053	\$0	\$0
Treasury	\$0	\$0	\$27,103	\$30,325
TOTAL	\$347,421	\$296,711	\$302,182	\$314,958



	Expenditures by Category			
Category	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$228,800	\$186,548	\$170,976	\$183,734
Employment Taxes	\$8,130	\$6,735	\$6,113	\$6,455
Benefits	\$41,963	\$33,622	\$39,832	\$37,753
Dues & Memberships	\$19,197	\$1,858	\$3,478	\$2,618
Education and Training	\$1,991	\$1,850	\$1,737	\$2,348
Maintenance and Repair	\$316	\$0	\$0	\$0
Utilities	\$833	\$539	\$4,312	\$780
Contractual Services	\$42,600	\$61,587	\$69,170	\$70,050
Supplies	\$3,888	\$3,582	\$2,725	\$3,310
Equipment	\$0	\$390	\$0	\$0
Internal Service	\$0	\$0	\$3,839	\$7,910
Transfers	(\$296)	\$0	\$0	\$0
TOTAL	\$347,421	\$296,711	\$302,182	\$314,958

Activities/Outcomes:

Performance Measures:

	FY 08-09 Actual	FY 09-10 Actual	FY 10-11 Estimate	FY 11-12 Target
Consecutive years for GFOA annual Certificate of Achievement for Excellence in Financial Reporting Award	14	15	16	17
Consecutive years for GFOA annual Distinguished Budget Presentation Award	7	8	9	10
Fiscal plan for Pavement Management Program	\$0	\$0	\$0	\$29.6M



Quality:

	FY 08-09 Actual	FY 09-10 Actual	FY 10-11 Estimate	FY 11-12 Target
Actual revenue versus forecast	93%	92%	96%	97%
Unqualified audit opinion	Yes	Yes	Yes	Yes

Productivity:

	FY 08-09 Actual	FY 09-10 Actual	FY 10-11 Estimate	FY 11-12 Target
Accounts Payable Checks Issued	N/A	1,540	1,560	1,550
Purchase Orders Processed	667	1,343	968	1,000
Local tax revenues from audits	\$14,771	\$31,175	\$20,000	\$30,000
Business Licenses processed	N/A	2,214	1,959	2,100



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

GENERAL FUND

DIVISION - FINANCE

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$228,486	\$132,648	\$140,291	\$135,149
SALARIES-PART TIME	\$0	\$53,896	\$30,685	\$48,585
OVERTIME	\$314	\$3	\$0	\$0
FICA	\$7,254	\$3,341	\$2,539	\$3,717
MEDICARE	\$0	\$2,677	\$2,822	\$1,959
WORKERS COMPENSATION	\$591	\$541	\$395	\$426
UNEMPLOYMENT INSURANCE	\$285	\$176	\$357	\$353
GROUP HEALTH INSURANCE	\$19,059	\$16,439	\$18,621	\$15,426
GROUP DENTAL INSURANCE	\$1,588	\$1,293	\$1,306	\$969
GROUP VISION INSURANCE	\$224	\$163	\$139	\$160
DISABILITY INSURANCE	\$783	\$545	\$585	\$630
RETIREMENT	\$19,779	\$14,780	\$18,807	\$20,158
LIFE INSURANCE	\$530	\$402	\$374	\$410
LICENSES/FILING FEES	\$45	\$1,093	\$900	\$735
DUES, SUBSCRIPT & PUBLICAT	\$19,152	\$765	\$2,578	\$1,883
TRAINING/CONT ED	\$794	\$742	\$0	\$90
MEETINGS & CONFERENCES	\$1,197	\$1,109	\$1,737	\$2,258
BUILDING MAIN/REPAIR	\$316	\$0	\$0	\$0
TELECOMMUNICATIONS	\$833	\$539	\$4,312	\$780
AUDITING EXPENSE	\$14,000	\$59,229	\$55,000	\$56,000
PROFESSIONAL FEES	\$28,000	\$73	\$100	\$100
PRINTING EXPENSE	\$600	\$749	\$2,530	\$2,050
ADVERTISING/SIGNAGE	\$0	\$1,536	\$500	\$720
BANK/MERC ACCT FEES	\$0	\$0	\$11,040	\$11,180
OFFICE SUPPLIES	\$3,678	\$2,066	\$2,300	\$3,215
OPERATING SUPPLIES	\$0	\$491	\$175	\$0
FOOD & BEVERAGE SUPPLIES	\$0	\$0	\$0	\$50
PROGRAM MATERIALS	\$0	\$868	\$250	\$0
POSTAGE & DELIVERY	\$26	\$145	\$0	\$45
MISCELLANEOUS EXPENSE	\$184	\$12	\$0	\$0
SMALL TOOLS	\$0	\$390	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$1,637	\$839
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$1,977	\$3,419
ISF-MOTOR POOL CHARGES	\$0	\$0	\$225	\$0
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$3,652
TRANSFER OUT	\$(296)	\$0	\$0	\$0
TOTAL FINANCE DIVISION	\$347,421	\$296,711	\$302,182	\$314,958



Information Technology Division

Service Delivery Plan:

The Information Technology Division is dedicated to providing professional support in a timely and responsive manner while focusing on high availability and reliable technology. The division also endeavors to implement alternative technologies to reduce operating and maintenance costs.

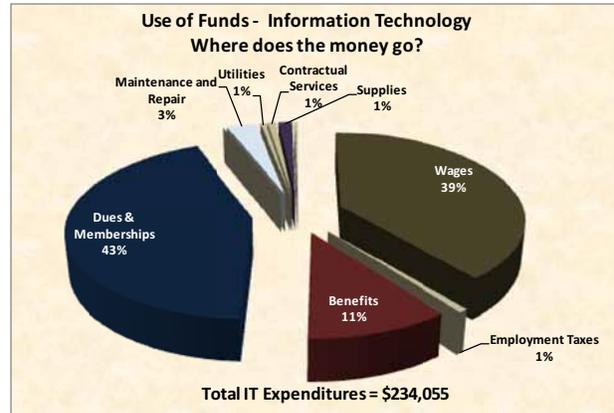
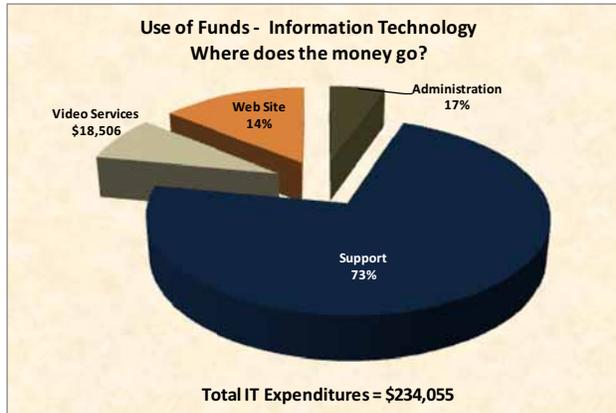
Cost Effectiveness:

Program Name	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$352,852	\$99,294	\$14,396	\$12,645
Support	\$0	\$53,085	\$161,145	\$169,901
Telecommunications	\$0	\$3,891	\$0	\$0
Training & Development	\$0	\$5,421	\$0	\$0
Video Services	\$0	\$3,930	\$7,856	\$18,506
Web Site	\$0	\$0	\$15,120	\$33,003
TOTAL	\$352,852	\$165,621	\$198,517	\$234,055

Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$74,507	\$80,546	\$80,381	\$91,035
Employment Taxes	\$1,371	\$1,428	\$1,448	\$1,641
Benefits	\$12,932	\$19,342	\$21,362	\$25,286
Dues & Memberships	\$9,952	\$14,074	\$83,299	\$101,830
Education and Training	\$0	\$684	\$0	\$0
Maintenance and Repair	\$67,532	\$27,176	\$5,000	\$7,000
Utilities	\$50,071	\$782	\$3,527	\$1,320
Contractual Services	\$244	\$0	\$0	\$2,000
Supplies	\$3,004	\$248	\$650	\$3,190
Equipment	\$0	\$6,148	\$2,850	\$271
Transfers	\$76,000	\$15,291	\$0	\$482
Capital	\$57,240	\$0	\$0	\$0
TOTAL	\$352,852	\$165,621	\$198,517	\$234,055

Wages increased due to an increase in existing staff time for the website and MUNIS program. The increase in Dues & Memberships includes a server upgrade. The increase in Contractual Services includes a new website design.





Activities/Outcomes:

Performance Measures:

	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Percentage of emergency related helpdesk tickets resolved within 2 business hours	98%	98%	100%	100%
Percentage of high priority helpdesk tickets resolved within 4 hours	85%	90%	95%	99%
Percentage of helpdesk tickets resolved within 12 hours	95%	95%	95%	95%

Quality:

	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Total number of tickets opened	1,279	1,612	1,361	1,500
Total number of tickets closed without resolution	N/A	N/A	20	10
Total number of tickets resolved within established timeframe	1,275	1,500	1,300	1,500
Number of issues resolved during initial contact	1,000	1,200	1,200	1,300

Productivity:

	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Employee cost involved for support	\$13,322	\$15,197	\$15,479	\$17,695



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - INFORMATION TECH**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$74,500	\$80,546	\$80,381	\$91,035
OVERTIME	\$7	\$0	\$0	\$0
FICA	\$1,152	\$0	\$0	\$0
MEDICARE	\$0	\$1,154	\$1,166	\$1,320
WORKERS COMPENSATION	\$142	\$218	\$188	\$211
UNEMPLOYMENT INSURANCE	\$77	\$57	\$94	\$110
GROUP HEALTH INSURANCE	\$5,569	\$9,184	\$10,743	\$13,497
GROUP DENTAL INSURANCE	\$393	\$798	\$1,056	\$881
GROUP VISION INSURANCE	\$63	\$112	\$101	\$114
DISABILITY INSURANCE	\$264	\$340	\$379	\$504
RETIREMENT	\$6,470	\$8,673	\$8,842	\$10,013
LIFE INSURANCE	\$173	\$234	\$241	\$277
LICENSES/FILING FEES	\$0	\$3,222	\$74,800	\$84,830
DUES, SUBSCRIPT & PUBLICAT	\$9,952	\$10,852	\$8,499	\$17,000
TRAINING/CONT ED	\$0	\$648	\$0	\$0
MEETINGS & CONFERENCES	\$0	\$36	\$0	\$0
EQUIPMENT MAINT/REPAIR	\$65,555	\$26,965	\$5,000	\$7,000
OFFICE EQUIP MAINT/ REPAIR	\$1,977	\$211	\$0	\$0
TELECOMMUNICATIONS	\$50,071	\$782	\$3,527	\$1,320
PROFESSIONAL FEES	\$244	\$0	\$0	\$2,000
OFFICE SUPPLIES	\$3,004	\$87	\$0	\$250
OPERATING SUPPLIES	\$0	\$122	\$650	\$2,890
FOOD & BEVERAGE SUPPLIES	\$0	\$25	\$0	\$0
POSTAGE & DELIVERY	\$0	\$14	\$0	\$50
SOFTWARE	\$0	\$1,721	\$2,800	\$250
HARDWARE	\$0	\$3,245	\$0	\$0
PERIPHERALS	\$0	\$1,182	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$50	\$21
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$0	\$6
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$476
TRANSFER OUT	\$76,000	\$15,192	\$0	\$0
COMPUTER HARDWARE	\$20,379	\$0	\$0	\$0
COMPUTER SOFTWARE	\$36,862	\$0	\$0	\$0
TOTAL INFORMATION TECH DIVISION	\$352,852	\$165,621	\$198,517	\$234,055



**Economic Development Division -
(General Fund)**

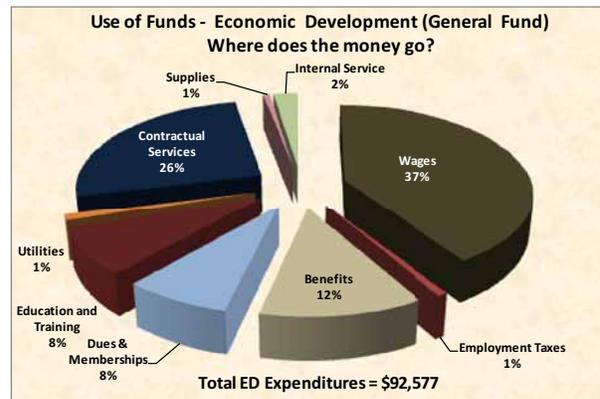
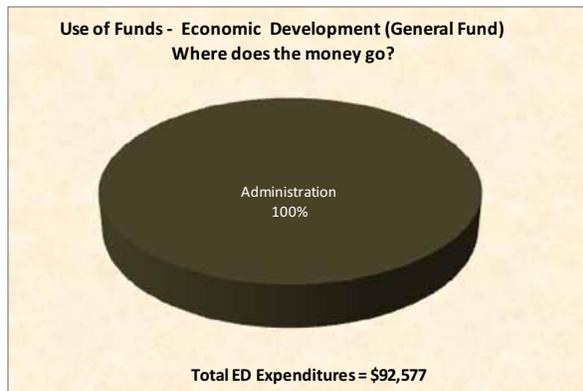
Service Delivery Plan:

Enhance the Town’s economic base through business attraction and business vitality activities.

Cost Effectiveness:

	Expenditures by Program			
Program Name	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$0	\$88,166	\$73,359	\$92,577
TOTAL	\$0	\$88,166	\$73,359	\$92,577

	Expenditures by Category			
Category	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$0	\$56,244	\$30,002	\$37,877
Employment Taxes	\$0	\$983	\$529	\$669
Benefits	\$0	\$14,156	\$5,944	\$11,042
Dues & Memberships	\$0	\$10,797	\$8,987	\$7,324
Education and Training	\$0	\$4,343	\$6,755	\$7,883
Utilities	\$0	\$269	\$1,725	\$986
Contractual Services	\$0	\$1,200	\$15,335	\$23,956
Supplies	\$0	\$174	\$600	\$600
Internal Service	\$0	\$1,192	\$2,658	\$2,240
TOTAL	\$0	\$88,166	\$73,359	\$92,577



Activities/Outcomes:

Performance Measures:

Complete economic development strategy document.	100%
Host prospect visits (town wide)	2
Assist in the location of targeted office user	1
Assist in the location of a retailer townwide	2

Quality:

Council adoption of the economic development strategy document	adopted
Track and follow-up on all proposals submitted to GPEC and ACA.	100%
Response to "office users" targeted business outreach	5%
Response to retail outreach	5%

Productivity:

Oversee, draft and develop a comprehensive economic development strategy utilizing the Council's adopted Strategic Plan, Economic Vitality area as the foundation for the document.	.5
Develop and submit prospect proposals to the Greater Phoenix Economic Council (GPEC) and Arizona Commerce Authority (ACA) from leads which fit the targeted business sectors and which are able to be accommodated in Fountain Hills.	7
Develop and implement strategy to attract "office user" businesses in targeted business sectors.	1
Outreach to "office user" targets in an identified geographical market.	30 contacts
Develop and implement strategy to attract retailers to shopping center property.	1
Outreach to retailers in conjunction with shopping center property owners & leasing agents.	30 contacts
Hold an informational exchange forum with property owners & leasing agents of office space and / or retail space.	1



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - ECONOMIC DEVELOPMENT**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$0	\$52,897	\$30,002	\$37,877
SEVERANCE	\$0	\$3,347	\$0	\$0
MEDICARE	\$0	\$790	\$435	\$549
WORKERS COMPENSATION	\$0	\$155	\$69	\$88
UNEMPLOYMENT INSURANCE	\$0	\$38	\$25	\$32
GROUP HEALTH INSURANCE	\$0	\$7,365	\$2,204	\$6,262
GROUP DENTAL INSURANCE	\$0	\$521	\$182	\$275
GROUP VISION INSURANCE	\$0	\$62	\$27	\$46
DISABILITY INSURANCE	\$0	\$227	\$141	\$177
RETIREMENT	\$0	\$5,821	\$3,300	\$4,167
LIFE INSURANCE	\$0	\$161	\$90	\$115
DUES, SUBSCRIPT & PUBLICAT	\$0	\$10,797	\$8,987	\$7,324
TRAINING/CONT ED	\$0	\$130	\$0	\$128
MEETINGS & CONFERENCES	\$0	\$4,213	\$6,755	\$7,755
TELECOMMUNICATIONS	\$0	\$269	\$1,275	\$527
GAS & OIL	\$0	\$0	\$450	\$459
PROFESSIONAL FEES	\$0	\$1,200	\$5,000	\$12,500
PRINTING EXPENSE	\$0	\$0	\$4,065	\$4,036
ADVERTISING/SIGNAGE	\$0	\$0	\$6,270	\$7,420
OFFICE SUPPLIES	\$0	\$157	\$600	\$600
POSTAGE & DELIVERY	\$0	\$18	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$825	\$505
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$1,758	\$19
ISF-MOTOR POOL CHARGES	\$0	\$0	\$900	\$765
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$951
TOTAL ECONOMIC DEVELOPMENT DIVISION	\$0	\$88,166	\$73,359	\$92,577



Legal Services Division

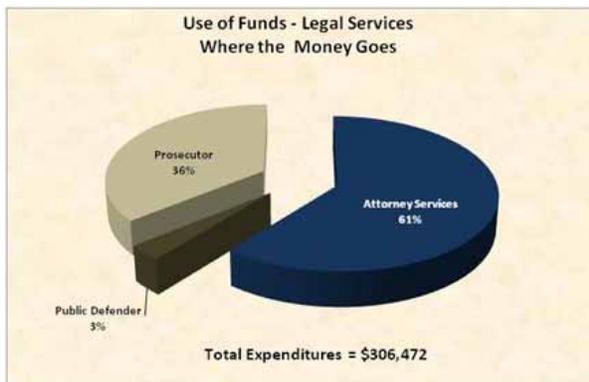
Service Delivery Plan:

The Town Attorney and Town Prosecutor are appointed by the Town Council to serve as general counsel for the Town in addition to responsibility for the efficient disposition of criminal cases prosecuted in the Municipal Court.

Cost Effectiveness:

	Expenditures by Program			
Program Name	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Attorney Services	\$0	\$194,845	\$194,100	\$186,512
Public Defender	\$0	\$8,250	\$9,960	\$9,960
Prosecutor	\$0	\$100,833	\$110,000	\$110,000
TOTAL	\$0	\$303,928	\$314,060	\$306,472

	Expenditures by Category			
Category	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Dues & Memberships	\$0	\$2,578	\$1,500	\$1,500
Contractual Services	\$0	\$301,350	\$312,560	\$304,960
Internal Service	\$0	\$0	\$0	\$12
TOTAL	\$0	\$303,928	\$314,060	\$306,472



Activities/Outcomes:

Productivity	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Number of Resolutions prepared	32	41	45	35
Number of Ordinances prepared	9	8	16	15
Number of Contracts prepared	19	17	29	15
Number of Requests for Proposals	N/A	N/A	2	4
Number of IGA's prepared	N/A	N/A	9	2
Number of Town Code Amendments prepared	N/A	N/A	4	4

**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - LEGAL SERVICES**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
DUES, SUBSCRIPT & PUBLICAT	\$0	\$2,578	\$1,500	\$1,500
LEGAL FEES	\$0	\$301,350	\$312,560	\$304,960
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$0	\$12
TOTAL LEGAL SERVICES DIVISION	\$0	\$303,928	\$314,060	\$306,472



Desert Botanical Garden



Development Services



DEVELOPMENT SERVICES DEPARTMENT

Mission Statement

The Development Services Department is dedicated to enhancing the quality of life in Fountain Hills by ensuring the construction of quality infrastructure; maintenance of roadways and traffic control devices; maintenance of Town-owned washes, dams, medians and open space; maintenance of public facilities; plan review, construction permitting, and building inspections; environmental compliance, enforcement of Town codes, improved environmental quality as well as the use of innovative and proven land planning techniques. The department strives to provide quality customer service in a professional and timely manner.

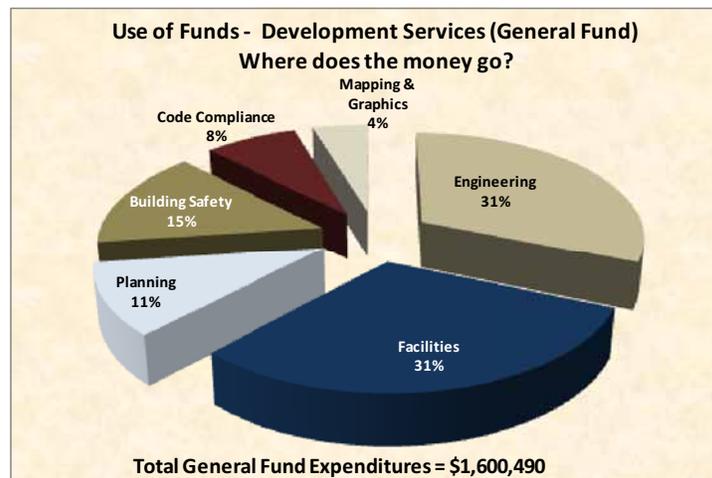
Department Overview

The Development Services Department is made up of seven (7) Divisions: Engineering, Facilities, Planning, Building Safety, Code Compliance and Mapping in the General Fund. The Streets Division is funded through the Highway Users Revenue Fund (HURF). The Development Services Director provides direct supervision over Division heads and the executive management assistant.

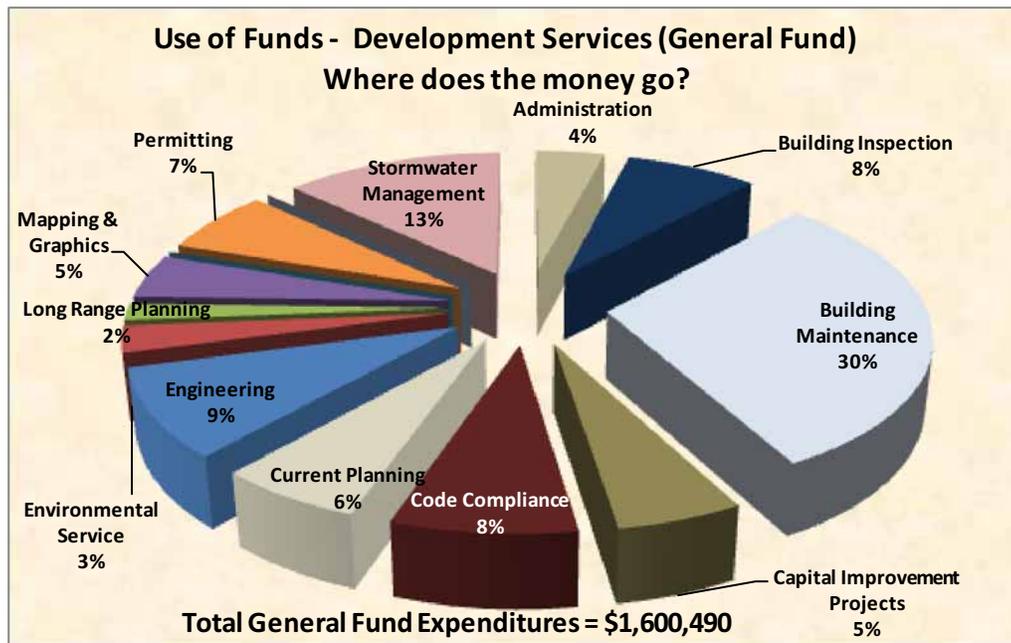
Cost Effectiveness:

Division Name	Expenditures by Division			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Engineering	\$1,103,613	\$748,815	\$394,284	\$501,191
Facilities	\$471,544	\$483,931	\$526,641	\$492,377
Planning	\$372,355	\$310,309	\$233,245	\$172,029
Building Safety	\$506,993	\$378,360	\$254,554	\$234,687
Code Compliance	\$148,293	\$134,820	\$104,517	\$125,852
Mapping & Graphics	\$154,580	\$105,242	\$76,516	\$74,354
TOTAL DEVELOPMENT SERVICES	\$2,757,379	\$2,161,477	\$1,589,757	\$1,600,490

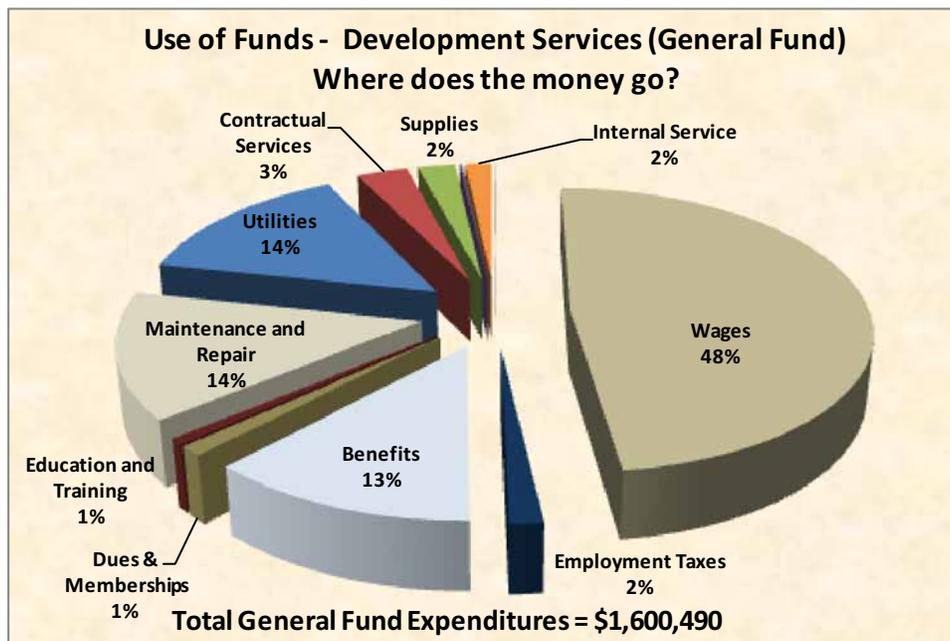
The overall Development Services budget increased less than 1%. If the additional wash maintenance totaling \$68,500 is excluded, the department budget decreased 3.6%. While the overall budget stayed fairly flat, divisions will have variances due to program budgeting. Each employee's time was evaluated and adjusted by program. Therefore, causing changes in salaries, employment taxes, and benefits between divisions.



Program	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$850,607	\$141,768	\$54,875	\$65,152
Building Inspection	\$506,993	\$95,122	\$98,141	\$125,256
Building Maintenance	\$2,310	\$479,894	\$521,549	\$199,032
Capital Improvement Projects	\$0	\$121,151	\$90,730	\$18,181
Code Compliance	\$148,293	\$134,820	\$104,517	\$11,195
Current Planning	\$252,191	\$162,869	\$132,992	\$229,868
Engineering	\$760,605	\$119,995	\$103,639	\$230,698
Environmental Service	\$7,966	\$78,132	\$56,736	\$51,013
Long Range Planning	\$0	\$69,308	\$43,517	\$37,076
Mapping & Graphics	\$154,580	\$105,242	\$76,516	\$1,915
Open Space	\$63,335	\$157,842	\$101,993	\$0
Permitting	\$0	\$283,238	\$156,412	\$25,680
Plan Review	\$0	\$0	\$0	\$750
Stormwater Management	\$10,499	\$92,208	\$48,140	\$208,991
Traffic Management	\$0	\$119,888	\$0	\$0
TOTAL	\$2,757,379	\$2,161,477	\$1,589,757	\$1,600,490



Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$1,484,831	\$1,361,987	\$803,834	\$770,369
Employment Taxes	\$46,247	\$46,407	\$26,515	\$24,805
Benefits	\$333,620	\$288,184	\$208,290	\$198,940
Dues & Memberships	\$8,288	\$8,212	\$8,766	\$18,181
Education and Training	\$16,180	\$6,469	\$10,450	\$11,195
Maintenance and Repair	\$458,340	\$102,943	\$226,412	\$229,868
Utilities	\$246,442	\$274,165	\$211,391	\$230,698
Contractual Services	\$74,964	\$7,626	\$46,810	\$51,013
Supplies	\$10,602	\$27,631	\$27,041	\$37,076
Equipment	\$1,919	\$8,389	\$1,895	\$1,915
Damages/Vandalism	\$0	\$89	\$155	\$0
Internal Service	\$0	\$0	\$17,448	\$25,680
Transfers	\$31,680	\$24,326	\$750	\$750
Capital	\$44,267	\$5,050	\$0	\$0
TOTAL	\$2,757,379	\$2,161,477	\$1,589,757	\$1,600,490



FY2010-11 Department Accomplishments

Initiative	Strategic Value
Completed Town-owned wash and ADWR jurisdictional dam maintenance	Maintain and Improve Community Infrastructure
Completed the 2010 edition of the "Land Use Analysis and Statistical Report"	Economic Vitality
Completed Medical Marijuana, Tract Housing, Planned Area Development Ordinances	Public Safety, Health and Welfare
Completed a Manufactured Housing IGA with Maricopa County	Civility
Coordinated the Arizona Technical Advisory Panel review of the Downtown Area Specific Plan	Economic Vitality
Completed single trash hauler RFP process and Ordinance	Maintain and Improve Community Infrastructure
Organized paper shredding and electronics recycling events	Environmental Stewardship
Completed construction of the Shea Blvd. Climbing Lane, Fountain Hills Blvd. Sidewalk to the Middle School and Del Cambre Sidewalk capital projects	Maintain and Improve Community Infrastructure
Completed Zone 4 Pavement Management Program	Maintain and Improve Community Infrastructure

FY2011-12 Objectives

Initiative	Strategic Value	Estimated Cost/Funding Source
Foster a culture of public service and volunteerism.	Civic Responsibility	\$0
Explore and implement new technologies and opportunities that will minimize noise, air, and light pollution and reduce energy consumption	Environmental Stewardship	\$0



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

GENERAL FUND

DEVELOPMENT SERVICES

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$1,479,565	\$1,191,585	\$773,834	\$732,701
SALARIES-PART TIME	\$0	\$76,833	\$30,000	\$37,668
OVERTIME	\$5,265	\$756	\$0	\$0
SEVERANCE	\$0	\$92,813	\$0	\$0
FICA	\$25,299	\$4,620	\$3,077	\$2,881
MEDICARE	\$0	\$18,752	\$11,872	\$10,662
WORKERS COMPENSATION	\$19,682	\$22,240	\$10,272	\$10,280
UNEMPLOYMENT INSURANCE	\$1,265	\$795	\$1,295	\$982
GROUP HEALTH INSURANCE	\$175,281	\$136,723	\$109,126	\$105,844
GROUP DENTAL INSURANCE	\$13,728	\$11,221	\$7,321	\$6,088
GROUP VISION INSURANCE	\$1,999	\$1,596	\$1,593	\$987
DISABILITY INSURANCE	\$6,318	\$4,884	\$3,528	\$3,270
RETIREMENT	\$132,233	\$130,945	\$84,363	\$80,582
LIFE INSURANCE	\$4,060	\$2,815	\$2,359	\$2,169
LICENSES/FILING FEES	\$339	\$2,935	\$2,100	\$9,800
DUES, SUBSCRIPT & PUBLICAT	\$7,949	\$5,277	\$6,666	\$8,381
TRAINING/CONT ED	\$7,407	\$5,193	\$0	\$0
MEETINGS & CONFERENCES	\$8,773	\$1,276	\$10,450	\$11,195
BUILDING MAIN/REPAIR	\$71,071	\$18,454	\$16,419	\$10,623
HVAC REPAIR	\$0	\$26,614	\$75,253	\$29,782
PLUMBING REPAIR	\$0	\$4,123	\$7,065	\$8,765
ELECTRICAL REPAIR/MAINT	\$0	\$2,180	\$3,730	\$2,360
FIRE PROTECTION SYSTEMS	\$0	\$4,248	\$6,819	\$6,955
GROUNDS MAINT/REPAIR	\$382,684	\$9,559	\$155	\$1,195
IRRIGATION REPAIR	\$0	\$129	\$0	\$0
BACKFLOW TESTING & MAINTENANCE	\$0	\$2,703	\$500	\$465
WASH MAINTENANCE	\$0	\$0	\$61,700	\$130,200
DAM INSPECTION AND MAINT	\$0	\$952	\$20,570	\$20,400
EQUIPMENT MAINT/REPAIR	\$2,166	\$6,282	\$9,825	\$6,393
VEHICLE MAINT/REPAIR	\$2,227	\$2,345	\$2,818	\$1,912
OFFICE EQUIP MAINT/ REPAIR	\$0	\$0	\$1,712	\$2,363
OTHER MAINT/REPAIR	\$193	\$18,542	\$7,656	\$3,575
ART MAINT/REPAIR/INSTALL	\$0	\$95	\$0	\$0
PARKING LOT REPAIR	\$0	\$5	\$891	\$0
SIDEWALK/PATHWAY REPAIR	\$0	\$15	\$0	\$0
SIGN REPAIR & REPLACEMENT	\$0	\$1,921	\$125	\$0
PAINTING	\$0	\$621	\$6,385	\$45
LIGHTING REPAIR	\$0	\$4,154	\$4,790	\$4,835
ELECTRICITY EXPENSE	\$154,763	\$178,628	\$162,600	\$184,055
REFUSE/RECYCLING	\$7,664	\$19,000	\$4,005	\$6,150
TELECOMMUNICATIONS	\$8,998	\$4,651	\$13,571	\$5,243
WATER/SEWER	\$61,787	\$63,574	\$23,515	\$29,900
GAS & OIL	\$13,230	\$8,312	\$7,700	\$5,350
PROFESSIONAL FEES	\$66,580	\$4,647	\$9,635	\$10,288
ENGINEERING FEES	\$0	\$0	\$19,800	\$20,000
PRINTING EXPENSE	\$2,471	\$1,185	\$1,875	\$3,225
ADVERTISING/SIGNAGE	\$1,958	\$278	\$500	\$2,500



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DEVELOPMENT SERVICES**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
CONTRACTUAL SERVICES	\$3,176	\$1,516	\$15,000	\$15,000
CONSTITUENT COMMUNICATION	\$433	\$0	\$0	\$0
COMMUNITY SERVICE CONTRACTS	\$346	\$0	\$0	\$0
OFFICE SUPPLIES	\$6,378	\$6,427	\$9,380	\$9,651
CLEANING/JANITORIAL SUPPLIES	\$705	\$13,046	\$12,690	\$22,260
SAFETY SUPPLIES	\$277	\$889	\$780	\$770
OPERATING SUPPLIES	\$0	\$3,255	\$0	\$0
FOOD & BEVERAGE SUPPLIES	\$0	\$2,237	\$2,000	\$2,100
PROGRAM MATERIALS	\$0	\$281	\$650	\$550
UNIFORMS	\$2,413	\$1,433	\$1,541	\$1,569
POSTAGE & DELIVERY	\$828	\$63	\$0	\$176
SMALL TOOLS	\$1,919	\$7,389	\$1,895	\$1,915
PERIPHERALS	\$0	\$33	\$0	\$0
FURNITURE/APPLIANCES	\$0	\$967	\$0	\$0
DAMAGES/VANDALISM	\$0	\$89	\$155	\$0
ISF-COPIER CHARGES	\$0	\$0	\$2,442	\$2,421
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$920	\$313
ISF-VEHICLE REPLACEMENT CHARGE	\$0	\$0	\$13,286	\$8,349
ISF-MOTOR POOL CHARGES	\$0	\$0	\$800	\$3,870
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$10,727
TRANSFER OUT	\$31,680	\$24,326	\$750	\$750
VEHICLES	\$0	\$0	\$0	\$0
FURNITURE/EQUIPMENT	\$0	\$5,050	\$0	\$0
BUILDING IMPROVEMENTS	\$44,267	\$0	\$0	\$0
TOTAL DEVELOPMENT SERVICES	\$2,757,379	\$2,161,477	\$1,589,757	\$1,600,490

Salaries were reduced to eliminate excess FTE's due to retirement while redistributing the work. Wash Maintenance increased \$68,500 in order to keep up with required maintenance. Cleaning/Janitorial Supplies increased approximately \$10,000 to align with needs.



Building Safety Division

Service Delivery Plan:

The Building Safety Division is dedicated to processing applications for permits to construct homes, commercial buildings, fences, swimming pools and other structures in a manner that is responsive and customer friendly. The Division coordinates the review of plans for the structures it permits and conducts construction inspections.

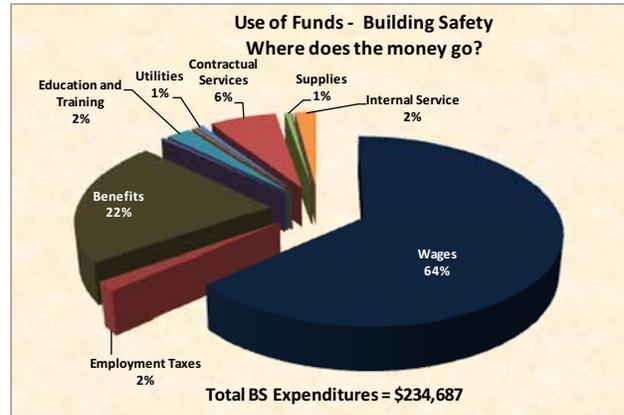
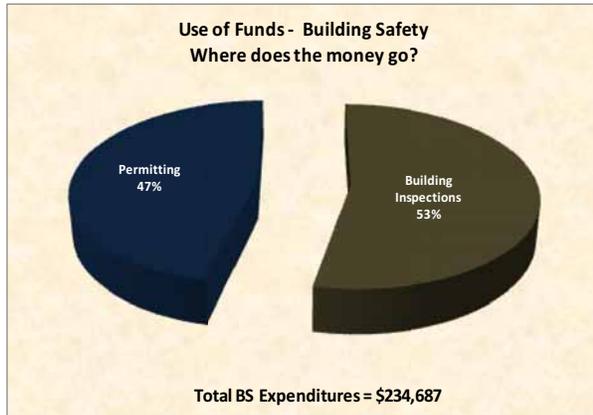
Cost Effectiveness:

	Expenditures by Program			
Program Name	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Building Inspections	\$506,993	\$95,122	\$98,141	\$125,257
Permitting	\$0	\$283,238	\$156,413	\$109,430
TOTAL	\$506,993	\$378,360	\$254,554	\$234,687

The increase in the proposed FY12 budget for building inspections is attributed to the reallocation of personnel within the Division. The decrease in the proposed FY12 budget for permitting is attributed to the elimination of a part-time position due to retirement and reallocation of personnel within the Building Safety Division to the Code Compliance Division.

	Expenditures by Category			
Category	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$362,658	\$291,056	\$179,600	\$149,100
Employment Taxes	\$9,769	\$7,983	\$4,700	\$4,000
Benefits	\$109,137	\$65,512	\$40,000	\$51,100
Dues & Memberships	\$731	\$0	\$920	\$920
Education and Training	\$7,631	\$3,586	\$5,590	\$5,590
Maintenance and Repair	\$267	\$504	\$940	\$619
Utilities	\$5,571	\$2,280	\$3,481	\$1,816
Contractual Services	\$176	\$20	\$15,200	\$15,200
Supplies	\$892	\$147	\$800	\$1,350
Equipment	\$10	\$51	\$150	\$150
Internal Service	\$0	\$0	\$3,174	\$4,842
Transfers	\$10,149	\$7,221	\$0	\$0
TOTAL	\$506,993	\$378,360	\$254,554	\$234,687





Activities/Outcomes:

Performance Measures	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Percentage of all residential building plan reviews completed within established turnaround times	NA	96%	97%	97%
Percentage of all commercial building plan reviews completed within established turnaround times	NA	95%	97%	97%

Quality	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Number of building plan reviews conducted (multiple reviews possible)	NA	411	375	415
Number of residential plan reviews conducted (multiple reviews possible)	NA	349	325	360
Number of commercial plan reviews conducted (multiple reviews possible)	NA	62	50	55
Number of building inspection FTEs	NA	3	2.5	2.5
Total number of permits	NA	436	380	420
Total number of inspections (all inspections)	NA	1,936	1,745	1,920

Productivity	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Average expenditure per inspection during the reporting period (includes all inspections)	NA	\$49.13	\$56.24	\$65.26
Average cost per permit	NA	\$649.83	\$669.88	\$559.30



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - BUILDING SAFETY**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$362,658	\$261,841	\$179,600	\$149,100
SALARIES-PART TIME	\$0	\$10,327	\$0	\$0
OVERTIME	\$0	\$0	\$0	\$0
SEVERANCE	\$0	\$18,889	\$0	\$0
FICA	\$4,996	\$640	\$0	\$0
MEDICARE	\$0	\$4,036	\$2,600	\$2,200
WORKERS COMPENSATION	\$4,457	\$3,166	\$1,500	\$1,500
UNEMPLOYMENT INSURANCE	\$316	\$140	\$600	\$300
GROUP HEALTH INSURANCE	\$57,841	\$31,870	\$16,200	\$31,500
GROUP DENTAL INSURANCE	\$4,220	\$2,689	\$1,600	\$1,800
GROUP VISION INSURANCE	\$578	\$388	\$900	\$300
DISABILITY INSURANCE	\$1,588	\$1,110	\$900	\$700
RETIREMENT	\$43,711	\$28,837	\$19,800	\$16,400
LIFE INSURANCE	\$1,199	\$617	\$600	\$400
DUES, SUBSCRIPT & PUBLICAT	\$731	\$0	\$920	\$920
TRAINING/CONT ED	\$5,858	\$3,586	\$0	\$0
MEETINGS & CONFERENCES	\$1,774	\$0	\$5,590	\$5,590
EQUIPMENT MAINT/REPAIR	\$0	\$0	\$287	\$287
VEHICLE MAINT/REPAIR	\$267	\$504	\$653	\$332
TELECOMMUNICATIONS	\$2,220	\$881	\$2,481	\$816
GAS & OIL	\$3,351	\$1,399	\$1,000	\$1,000
PRINTING EXPENSE	\$176	\$20	\$200	\$200
ADVERTISING/SIGNAGE	\$0	\$0	\$0	\$0
CONTRACTUAL SERVICES	\$0	\$0	\$15,000	\$15,000
OFFICE SUPPLIES	\$613	\$147	\$800	\$800
UNIFORMS	\$279	\$0	\$0	\$550
SMALL TOOLS	\$10	\$51	\$150	\$150
ISF-COPIER CHARGES	\$0	\$0	\$28	\$62
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$51	\$10
ISF-VEHICLE REPLACEMENT CHARGE	\$0	\$0	\$2,595	\$2,595
ISF-MOTOR POOL CHARGES	\$0	\$0	\$500	\$510
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$1,665
TRANSFER OUT	\$10,149	\$7,221	\$0	\$0
VEHICLES	\$0	\$0	\$0	\$0
TOTAL BUILDING SAFETY DIVISION	\$506,993	\$378,360	\$254,554	\$234,687



Code Compliance Division

Service Delivery Plan:

The Code Compliance Division is actively involved in maintaining an excellent quality of life by addressing community issues such as abandoned vehicles, property maintenance, improperly maintained pools, illegal signs, improper parking on private property, dumping or other destruction in Town-owned washes. The Code Compliance Division strives to address problems in a confidential, friendly and understanding way which allows for sufficient time to come into compliance voluntarily.

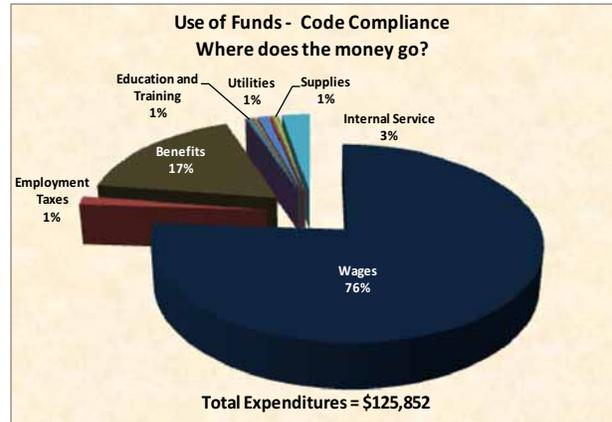
Cost Effectiveness:

	Expenditures by Program			
Program Name	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Code Compliance	\$148,293	\$134,820	\$104,517	\$125,852
TOTAL	\$148,293	\$134,820	\$104,517	\$125,852

Increases in the proposed FY12 budget are attributed to the reallocation of personnel from the Planning Division to the Code Compliance Division.

	Expenditures by Category			
Category	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$107,768	\$101,924	\$71,781	\$95,670
Employment Taxes	\$3,394	\$2,788	\$1,295	\$1,721
Benefits	\$29,523	\$26,593	\$18,644	\$21,673
Dues & Memberships	\$70	\$70	\$70	\$135
Education and Training	\$198	\$757	\$720	\$575
Maintenance and Repair	\$90	\$130	\$616	\$330
Utilities	\$4170	\$1,886	\$4,767	\$1,408
Contractual Services	\$2,727	\$250	\$65	\$265
Supplies	\$250	\$275	\$684	\$580
Equipment	\$103	\$146	\$0	\$0
Internal Service	\$0	\$0	\$5,875	\$3,495
TOTAL	\$148,293	\$134,820	\$104,517	\$125,852





Activities/Outcomes:

Performance Measures	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Percentage of code violations brought into voluntary compliance prior to initiation of administrative or judicial action	NA	99%	99%	99%

Quality	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Number of Code Enforcement Officers	NA	2.0	1.0	1.5
Number of code violation cases	NA	1024	850	1000
Number of code violation cases reviewed in court proceedings (does not include barking dog cases)	NA	1	3	2

Productivity	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Average cost per code violation case	NA	\$131.66	\$122.96	\$126.08



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - CODE COMPLIANCE**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$107,276	\$99,568	\$71,781	\$95,670
OVERTIME	\$492	\$0	\$0	\$0
SEVERANCE	\$0	\$2,356	\$0	\$0
FICA	\$1,544	\$0	\$0	\$0
MEDICARE	\$0	\$1,455	\$1,041	\$1,387
WORKERS COMPENSATION	\$1,750	\$1,246	\$166	\$224
UNEMPLOYMENT INSURANCE	\$100	\$87	\$88	\$110
GROUP HEALTH INSURANCE	\$15,939	\$13,610	\$9,391	\$9,641
GROUP DENTAL INSURANCE	\$1,232	\$1,146	\$710	\$657
GROUP VISION INSURANCE	\$188	\$168	\$95	\$115
DISABILITY INSURANCE	\$0	\$436	\$337	\$446
RETIREMENT	\$11,855	\$10,950	\$7,896	\$10,524
LIFE INSURANCE	\$310	\$283	\$215	\$290
LICENSES/FILING FEES	\$0	\$0	\$0	\$100
DUES, SUBSCRIPT & PUBLICAT	\$70	\$70	\$70	\$35
TRAINING/CONT ED	\$0	\$757	\$0	\$0
MEETINGS & CONFERENCES	\$198	\$0	\$720	\$575
VEHICLE MAINT/REPAIR	\$90	\$130	\$616	\$330
TELECOMMUNICATIONS	\$1,330	\$599	\$1,767	\$408
GAS & OIL	\$2,840	\$1,287	\$3,000	\$1,000
PROFESSIONAL FEES	\$2,727	\$250	\$0	\$0
PRINTING EXPENSE	\$0	\$0	\$65	\$265
OFFICE SUPPLIES	\$51	\$91	\$450	\$450
UNIFORMS	\$185	\$185	\$234	\$130
POSTAGE & DELIVERY	\$14	\$0	\$0	\$0
SMALL TOOLS	\$103	\$146	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$77	\$58
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$276	\$32
ISF-VEHICLE REPLACEMENT CHARGE	\$0	\$0	\$5,522	\$2,929
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$476
TOTAL CODE COMPLIANCE DIVISION	\$148,293	\$134,820	\$104,517	\$125,852



Engineering Division

Service Delivery Plan:

The Engineering Division is responsible for design, contract administration and construction oversight for capital projects. The Division is also responsible for the review of commercial and residential plans, utility plans, encroachment permits as well as the maintenance of Town-owned washes and six ADWR jurisdictional dams.

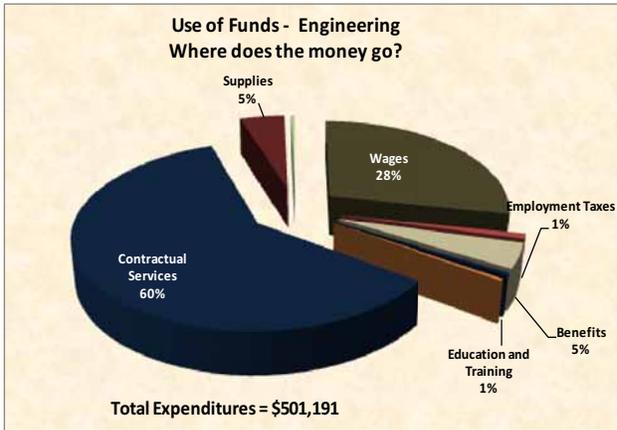
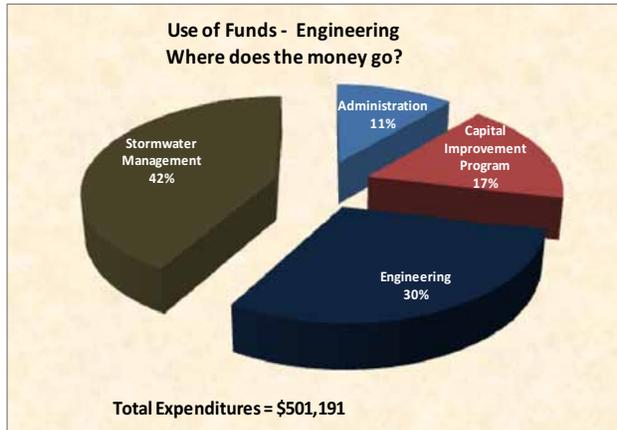
Cost Effectiveness:

	Expenditures by Program			
Program Name	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$269,174	\$137,731	\$49,843	\$57,196
Capital Improvement Program	\$0	\$121,151	\$90,730	\$85,688
Engineering	\$760,604	\$119,995	\$103,778	\$149,316
Open Space	\$63,335	\$157,842	\$101,993	\$0
Stormwater Management	\$10,499	\$92,208	\$47,940	\$208,991
Traffic Management	\$0	\$119,888	\$0	\$0
TOTAL	\$1,103,613	\$748,815	\$394,284	\$501,191

Increases in the proposed FY12 budget include the reallocation of personnel within the Development Services Department and increased wash maintenance.

	Expenditures by Category			
Category	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$490,482	\$514,332	\$205,455	\$229,601
Employment Taxes	\$13,789	\$15,134	\$6,608	\$6,948
Benefits	\$98,357	\$111,185	\$59,473	\$62,509
Dues & Memberships	\$4,203	\$2,024	\$2,256	\$10,796
Education and Training	\$5,270	\$1,145	\$600	\$2,250
Maintenance and Repair	\$384,180	\$26,778	\$83,369	\$152,112
Utilities	\$75,518	\$59,026	\$6,981	\$3,970
Contractual Services	\$15,101	\$1,560	\$20,800	\$20,950
Supplies	\$3,630	\$4,365	\$1,587	\$2,152
Equipment	\$208	\$35	\$150	\$450
Internal Service	\$0	\$0	\$7,005	\$9,453
Transfers	\$12,875	\$13,232	\$0	\$0
TOTAL	\$1,103,613	\$748,815	\$394,284	\$501,191





Activities/Outcomes:

Performance Measures	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Percentage of reviews of final plats, site plans and commercial plans completed within established turn-around time	NA	NA	90%	95%
Percentage of inspections completed within 24-hours of notice	NA	95%	97%	98%

Quality	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Acres of Town-owned washes maintained	108	0	35	75
Number of right-of-way and encroachment permits issued	NA	338	242	300
Number of easements released or acquired	NA	NA	15	15
Number of Capital improvement (CIP) projects completed	NA	8	3	5
Total number of inspections (includes multiple inspection totals for residential, commercial & CIP projects)	NA	NA	NA	NA

Decreased wash maintenance in FY10 is due to budget constraints.

Productivity	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Expenditure per inspection (includes multiple inspection totals for residential, commercial & CIP projects)	NA	NA	NA	NA

Tracking of the total number of inspections and associated costs will begin in FY12.



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - ENGINEERING**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$487,172	\$459,645	\$205,455	\$229,601
OVERTIME	\$3,310	\$0	\$0	\$0
SEVERANCE	\$0	\$54,687	\$0	\$0
FICA	\$6,858	\$0	\$0	\$0
MEDICARE	\$0	\$6,879	\$2,979	\$3,329
WORKERS COMPENSATION	\$6,629	\$8,010	\$3,455	\$3,417
UNEMPLOYMENT INSURANCE	\$302	\$246	\$174	\$202
GROUP HEALTH INSURANCE	\$56,582	\$53,235	\$33,109	\$33,735
GROUP DENTAL INSURANCE	\$4,067	\$3,906	\$2,096	\$1,664
GROUP VISION INSURANCE	\$624	\$554	\$218	\$242
DISABILITY INSURANCE	\$2,282	\$1,814	\$836	\$916
RETIREMENT	\$33,491	\$50,519	\$22,599	\$25,257
LIFE INSURANCE	\$1,310	\$1,157	\$615	\$695
LICENSES/FILING FEES	\$0	\$0	\$0	\$6,350
DUES, SUBSCRIPT & PUBLICAT	\$4,203	\$2,024	\$2,256	\$4,446
TRAINING/CONT ED	\$1,084	\$481	\$0	\$0
MEETINGS & CONFERENCES	\$4,187	\$664	\$600	\$2,250
GROUPS MAINT/REPAIR	\$382,638	\$9,428	\$0	\$0
IRRIGATION REPAIR	\$0	\$123	\$0	\$0
BACKFLOW TESTING & MAINTENANCE	\$0	\$2,444	\$0	\$0
WASH MAINTENANCE	\$0	\$0	\$61,700	\$130,200
DAM INSPECTION AND MAINT	\$0	\$952	\$20,570	\$20,400
EQUIPMENT MAINT/REPAIR	\$0	\$371	\$0	\$0
VEHICLE MAINT/REPAIR	\$1,542	\$1,510	\$549	\$550
OFFICE EQUIP MAINT/ REPAIR	\$0	\$0	\$550	\$962
OTHER MAINT/REPAIR	\$0	\$11,950	\$0	\$0
ELECTRICITY EXPENSE	\$13,128	\$10,207	\$0	\$0
REFUSE/RECYCLING	\$7,664	\$315	\$0	\$0
TELECOMMUNICATIONS	\$3,486	\$1,880	\$4,280	\$1,870
WATER/SEWER	\$45,004	\$41,919	\$0	\$0
GAS & OIL	\$6,237	\$4,705	\$2,700	\$2,100
PROFESSIONAL FEES	\$10,243	\$1,400	\$200	\$0
ENGINEERING FEES	\$0	\$0	\$19,800	\$20,000
PRINTING EXPENSE	\$1,079	\$160	\$800	\$950
ADVERTISING/SIGNAGE	\$603	\$0	\$0	\$0
CONTRACTUAL SERVICES	\$3,176	\$0	\$0	\$0
OFFICE SUPPLIES	\$2,911	\$1,264	\$1,330	\$1,601
SAFETY SUPPLIES	\$0	\$0	\$50	\$100
OPERATING SUPPLIES	\$0	\$2,533	\$0	\$0
UNIFORMS	\$685	\$545	\$207	\$275
POSTAGE & DELIVERY	\$34	\$22	\$0	\$176
SMALL TOOLS	\$208	\$35	\$150	\$450
ISF-COPIER CHARGES	\$0	\$0	\$1,500	\$1,170
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$336	\$37
ISF-VEHICLE REPLACEMENT CHARGE	\$0	\$0	\$5,169	\$2,825
ISF-MOTOR POOL CHARGES	\$0	\$0	\$0	\$2,805
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$2,616
TRANSFER OUT	\$12,875	\$13,232	\$0	\$0
TOTAL ENGINEERING DIVISION	\$1,103,613	\$748,815	\$394,284	\$501,191



Facilities Division

Service Delivery Plan:

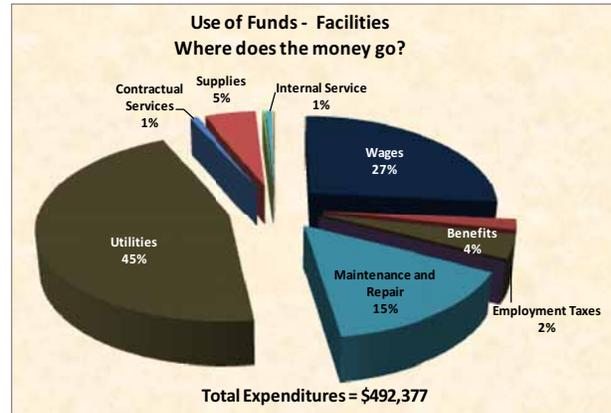
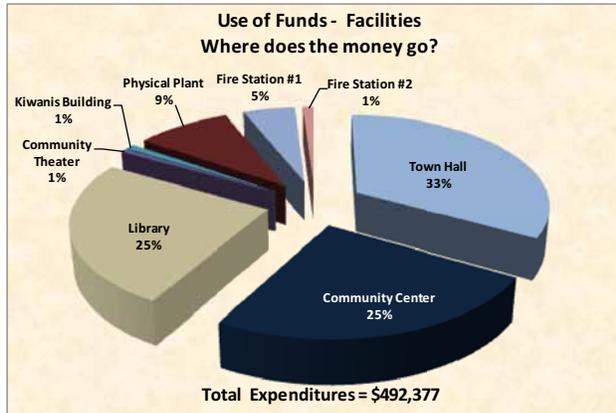
The Facilities Division is dedicated to maintaining a safe and clean environment in Town-owned buildings for citizens and employees to enjoy. The Facilities Division maintains Town Hall, Community Center, Library, Fire Stations No.1 and No. 2, Kiwanis Building and the Community Theatre.

Cost Effectiveness:

Location	Expenditures by Location			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Town Hall	\$469,574	\$194,593	\$168,593	\$164,004
Community Center	\$597	\$115,079	\$124,119	\$121,970
Library	\$1,053	\$94,794	\$100,236	\$123,783
Community Theater	\$0	\$3,328	\$9,640	\$2,813
Kiwanis Building	\$0	\$4,409	\$9,915	\$4,438
Physical Plant	\$0	\$2,318	\$70,200	\$45,407
Fire Station #1	\$0	\$30,332	\$25,645	\$24,864
Fire Station #2	\$16	\$5,938	\$17,916	\$5,098
Other	\$304	\$33,140	\$0	\$0
TOTAL	\$471,544	\$483,931	\$526,642	\$492,377

Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$159,730	\$144,246	\$127,359	\$130,572
Employment Taxes	\$12,183	\$12,561	\$9,005	\$9,187
Benefits	\$14,692	\$17,833	\$33,847	\$19,923
Education and Training	\$165	\$216	\$0	\$0
Maintenance and Repair	\$73,017	\$75,051	\$140,008	\$75,164
Utilities	\$161,103	\$197,940	\$193,053	\$223,096
Contractual Services	\$610	\$3,355	\$4,500	\$3,818
Supplies	\$2,715	\$17,997	\$16,470	\$25,494
Equipment	\$1,590	\$8,123	\$1,495	\$1,215
Damages/Vandalism	\$0	\$88	\$155	\$0
Internal Service	\$0	\$0	\$0	\$3,132
Transfers	\$1,471	\$1,471	\$750	\$776
Capital	\$44,267	\$5,050	\$0	\$0
TOTAL	\$471,544	\$483,931	\$526,642	\$492,377





Activities/Outcomes:

Performance Measures	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Percentage of maintenance requests resolved within 24 hours	95%	95%	80%	79%
Percentage of maintenance requests resolved within 48 hours	98%	96%	94%	92%
Percentage of trade related work orders completed in-house versus contracts	90%	85%	75%	70%

Decrease in percentages due to Staff reductions, buildings aging and more maintenance/repairs required.

Quality	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Square footage of buildings maintained by staff	85,957	117,387*	117,387*	117,387*
Square footage of buildings cleaned by staff	56,332	23,500**	23,500**	23,500**
Number of annual maintenance requests	1,960	1,157	1,201	1,625
Number of Custodial Staff	2.0	1.25	1.25	1.25
Community Center Custodial Staff	0.50	0.10	0.10	0.10
Library / Museum Custodial Staff	0.50	0.40	0.40	0.40
Town Hall Custodial Staff	1.0	0.75	0.75	0.75

*Building square footage maintained increased due to Facilities assuming maintenance of the Community Center building in FY10.

** Building square footage cleaned by Staff decreased due to reductions in staff.

Productivity	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Civic Center utility costs per square foot (water, sewer, electric)	\$0.57	\$0.47	\$0.49	\$0.47

Civic Center utility costs include parking lot lighting and landscape irrigation.



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

GENERAL FUND

DIVISION - FACILITIES MAINTENANCE

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$158,267	\$90,215	\$97,359	\$92,904
SALARIES-PART TIME	\$0	\$51,017	\$30,000	\$37,668
OVERTIME	\$1,463	\$756	\$0	\$0
SEVERANCE	\$0	\$2,258	\$0	\$0
FICA	\$5,923	\$3,019	\$3,077	\$2,881
MEDICARE	\$0	\$2,003	\$1,082	\$1,347
WORKERS COMPENSATION	\$5,999	\$7,387	\$4,642	\$4,750
UNEMPLOYMENT INSURANCE	\$260	\$152	\$205	\$209
GROUP HEALTH INSURANCE	\$2,422	\$6,159	\$22,203	\$8,098
GROUP DENTAL INSURANCE	\$1,027	\$1,078	\$907	\$770
GROUP VISION INSURANCE	\$114	\$154	\$136	\$136
DISABILITY INSURANCE	\$395	\$347	\$423	\$434
RETIREMENT	\$10,495	\$9,831	\$9,908	\$10,204
LIFE INSURANCE	\$238	\$264	\$270	\$281
TRAINING/CONT ED	\$165	\$216	\$0	\$0
BUILDING MAIN/REPAIR	\$71,071	\$18,454	\$16,419	\$10,623
HVAC REPAIR	\$0	\$26,614	\$75,253	\$29,782
PLUMBING REPAIR	\$0	\$4,123	\$7,065	\$8,765
ELECTRICAL REPAIR/MAINT	\$0	\$2,180	\$3,730	\$2,360
FIRE PROTECTION SYSTEMS	\$0	\$4,248	\$6,819	\$6,955
GROUNDS MAINT/REPAIR	\$46	\$131	\$155	\$1,195
IRRIGATION REPAIR	\$0	\$5	\$0	\$0
BACKFLOW TESTING & MAINTENANCE	\$0	\$259	\$500	\$465
EQUIPMENT MAINT/REPAIR	\$1,688	\$5,686	\$8,220	\$4,625
VEHICLE MAINT/REPAIR	\$20	\$200	\$1,000	\$700
OFFICE EQUIP MAINT/ REPAIR	\$0	\$0	\$1,000	\$1,239
OTHER MAINT/REPAIR	\$193	\$6,593	\$7,656	\$3,575
ART MAINT/REPAIR/INSTALL	\$0	\$95	\$0	\$0
PARKING LOT REPAIR	\$0	\$5	\$891	\$0
SIDEWALK/PATHWAY REPAIR	\$0	\$15	\$0	\$0
SIGN REPAIR & REPLACEMENT	\$0	\$1,885	\$125	\$0
PAINTING	\$0	\$403	\$6,385	\$45
LIGHTING REPAIR	\$0	\$4,154	\$4,790	\$4,835
ELECTRICITY EXPENSE	\$141,635	\$168,421	\$162,600	\$184,055
REFUSE/RECYCLING	\$0	\$5,916	\$4,005	\$6,150
TELECOMMUNICATIONS	\$1,914	\$1,027	\$1,933	\$1,741
WATER/SEWER	\$16,783	\$21,655	\$23,515	\$29,900
GAS & OIL	\$771	\$921	\$1,000	\$1,250
PROFESSIONAL FEES	\$0	\$2,997	\$4,435	\$3,688
PRINTING EXPENSE	\$324	\$41	\$65	\$130
ADVERTISING/SIGNAGE	\$286	\$0	\$0	\$0
CONTRACTUAL SERVICES	\$0	\$316	\$0	\$0
OFFICE SUPPLIES	\$641	\$182	\$150	\$150
CLEANING/JANITORIAL SUPPLIES	\$705	\$13,046	\$12,690	\$22,260
SAFETY SUPPLIES	\$277	\$889	\$730	\$670
OPERATING SUPPLIES	\$0	\$722	\$0	\$0
FOOD & BEVERAGE SUPPLIES	\$0	\$2,191	\$1,800	\$1,800



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - FACILITIES MAINTENANCE**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
PROGRAM MATERIALS	\$0	\$258	\$0	\$0
UNIFORMS	\$1,092	\$703	\$1,100	\$614
POSTAGE & DELIVERY	\$0	\$6	\$0	\$0
SMALL TOOLS	\$1,590	\$7,157	\$1,495	\$1,215
FURNITURE/APPLIANCES	\$0	\$967	\$0	\$0
DAMAGES/VANDALISM	\$0	\$89	\$155	\$0
ISF-COPIER CHARGES	\$0	\$0	\$0	\$26
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$0	\$15
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$3,117
TRANSFER OUT	\$1,471	\$1,471	\$750	\$750
FURNITURE/EQUIPMENT	\$0	\$5,050	\$0	\$0
BUILDING IMPROVEMENTS	\$44,267	\$0	\$0	\$0
TOTAL FACILITIES MAINTENANCE DIVISION	\$471,544	\$483,931	\$526,642	\$492,377



Mapping & Graphics Division

Service Delivery Plan:

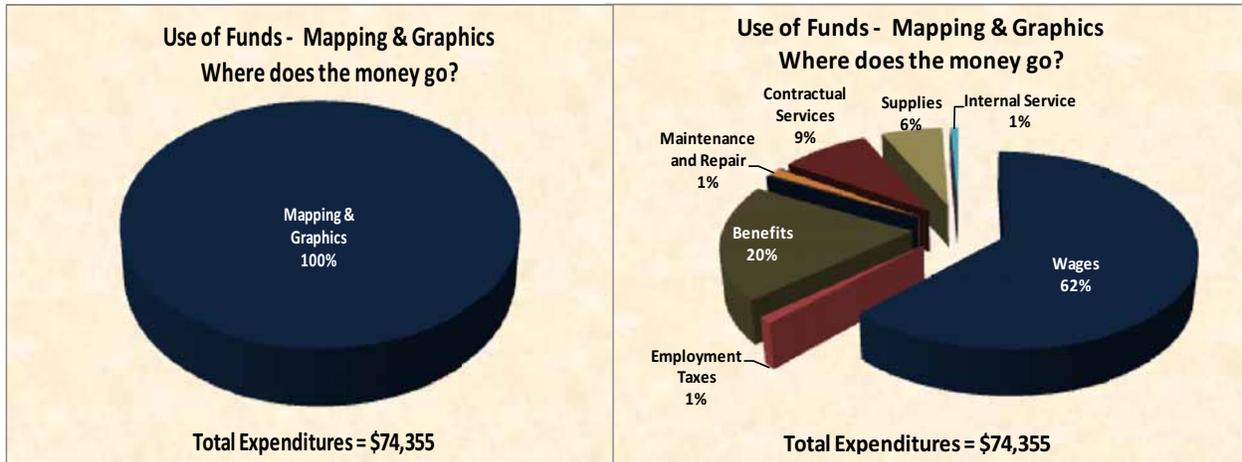
The Mapping and Graphics Division is dedicated to providing excellent customer service in a professional and timely manner. The Division is responsible for providing internal and external customers with maps, geographic information and research.

Cost Effectiveness:

	Expenditures by Program			
Program Name	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Mapping & Graphics	\$154,580	\$105,242	\$76,516	\$74,355
TOTAL	\$154,580	\$105,242	\$76,516	\$74,355

	Expenditures by Category			
Category	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$109,105	\$78,369	\$52,491	\$46,330
Employment Taxes	\$1,844	\$1,348	\$940	\$828
Benefits	\$31,350	\$21,509	\$11,606	\$14,390
Dues & Memberships	\$0	\$0	\$0	\$150
Education and Training	\$668	\$290	\$360	\$0
Maintenance and Repair	\$479	\$225	\$995	\$995
Utilities	\$0	\$0	\$476	\$0
Contractual Services	\$10,697	\$0	\$5,065	\$6,600
Supplies	\$429	\$3,501	\$4,500	\$4,500
Equipment	\$8	\$0	\$0	\$0
Internal Service	\$0	\$0	\$83	\$562
TOTAL	\$154,580	\$105,242	\$76,516	\$74,355

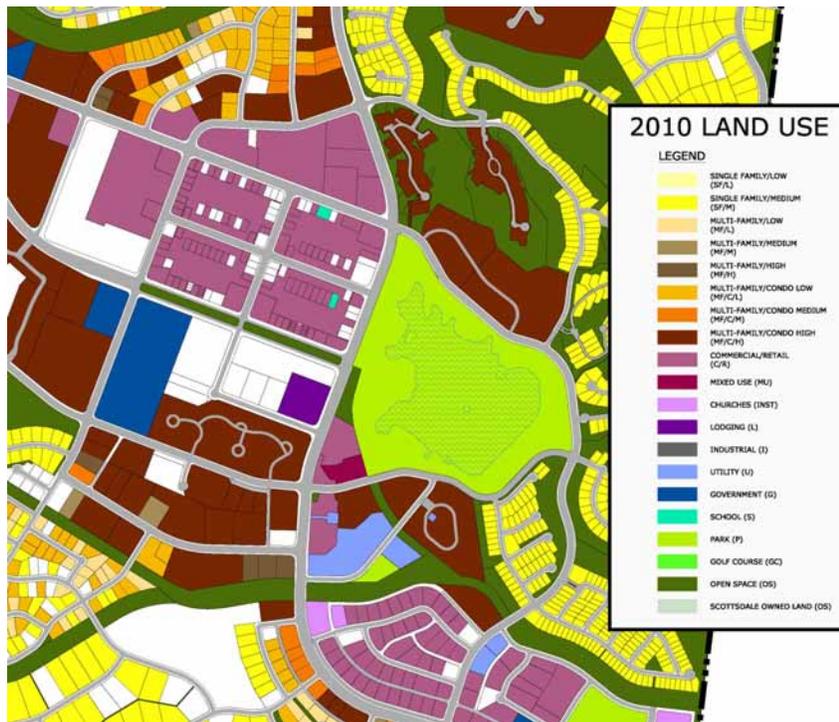




Activities/Outcomes:

Performance Measures	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
eFountain Work Order survey satisfaction rating	NA	95%	94%	95%

Quality	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Number of internal customer requests processed	NA	35	73	75
Number of aerial site plans completed	NA	75	94	100
Number of external customer requests processed	NA	75	78	75
GIS database maintenance in hours	NA	180	86	100



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - MAPPING & GRAPHICS**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$109,105	\$72,266	\$52,491	\$46,330
SEVERANCE	\$0	\$6,103	\$0	\$0
FICA	\$1,490	\$0	\$0	\$0
MEDICARE	\$0	\$1,097	\$761	\$672
WORKERS COMPENSATION	\$265	\$217	\$122	\$109
UNEMPLOYMENT INSURANCE	\$90	\$34	\$57	\$47
GROUP HEALTH INSURANCE	\$17,430	\$11,945	\$4,959	\$8,387
GROUP DENTAL INSURANCE	\$1,430	\$999	\$408	\$476
GROUP VISION INSURANCE	\$194	\$112	\$61	\$71
DISABILITY INSURANCE	\$0	\$319	\$247	\$218
RETIREMENT	\$12,002	\$7,948	\$5,774	\$5,096
LIFE INSURANCE	\$294	\$186	\$157	\$142
DUES, SUBSCRIPT & PUBLICAT	\$0	\$0	\$0	\$150
MEETINGS & CONFERENCES	\$668	\$290	\$360	\$0
EQUIPMENT MAINT/REPAIR	\$479	\$225	\$995	\$995
TELECOMMUNICATIONS	\$0	\$0	\$476	\$0
PROFESSIONAL FEES	\$9,842	\$0	\$5,000	\$6,600
PRINTING EXPENSE	\$855	\$0	\$65	\$0
OFFICE SUPPLIES	\$429	\$3,501	\$4,500	\$4,500
SMALL TOOLS	\$8	\$0	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$23	\$35
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$10	\$0
ISF-MOTOR POOL CHARGES	\$0	\$0	\$50	\$51
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$476
TOTAL MAPPING & GRAPHICS DIVISION	\$154,580	\$105,242	\$76,516	\$74,355



Planning Division

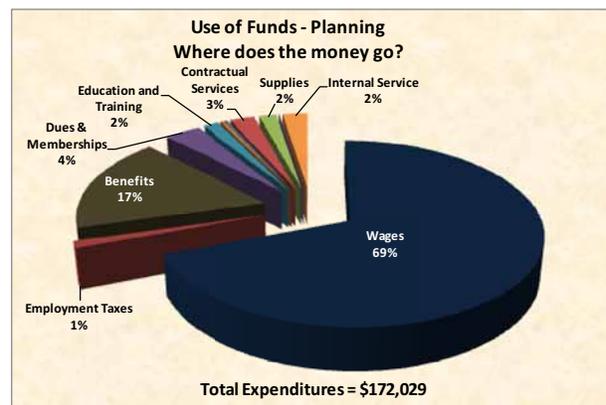
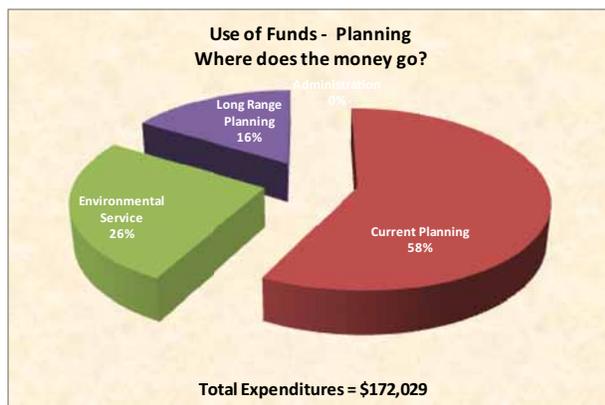
Service Delivery Plan:

The Planning and Zoning Division is dedicated to enhancing the quality of life in Fountain Hills through innovative, proven planning techniques, and providing excellent customer service in a professional and timely manner. The Division implements land-use planning related goals, policies and programs as approved by the Town Council. The Department processes applications for zoning interpretations and verifications, preliminary and final subdivision plats, variances from the requirements of the Zoning Ordinance, Temporary Use Permits, Special Use Permits, Concept Plans (site plans), signs and amendments to the General Plan and Area Specific Plans. We also process amendments to the Town’s regulations; the Zoning Ordinance, Subdivision Ordinance and Town Code.

Environmental Planning provides regulatory compliance oversight to Fountain Hills operations and facilities. These programs include, but are not limited to, Storm Water and Air Quality programs. Environmental Planning is also responsible for coordinating recycling programs, energy efficiency activities to and help promote and implement sustainable activities within the Town. This Division also maintains regulatory compliance permits for the Town.

Cost Effectiveness:

Program Name	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$112,198	\$0	\$0	\$0
Current Planning	\$252,191	\$162,869	\$132,992	\$99,206
Environmental Service	\$7,966	\$78,132	\$56,736	\$44,719
Long Range Planning	\$0	\$69,308	\$43,517	\$28,104
TOTAL	\$372,355	\$310,309	\$233,245	\$172,029



Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$255,088	\$232,060	\$167,148	\$119,096
Employment Taxes	\$5,267	\$6,593	\$3,967	\$2,121
Benefits	\$50,560	\$45,551	\$44,720	\$29,345
Dues & Memberships	\$3,284	\$6,118	\$5,520	\$6,180
Education and Training	\$2,247	\$476	\$3,180	\$2,780
Maintenance and Repair	\$307	\$255	\$485	\$648
Utilities	\$80	\$13,033	\$2,634	\$408
Contractual Services	\$45,651	\$2,441	\$1,180	\$4,180
Supplies	\$2,686	\$1,346	\$3,000	\$3,000
Equipment	\$0	\$34	\$100	\$100
Internal Service	\$0	\$0	\$1,311	\$4,171
Transfers	\$7,185	\$2,402	\$0	\$0
TOTAL	\$372,355	\$310,309	\$233,245	\$172,029

Decreases in the proposed FY12 budget are attributed to the reallocation of personnel within the Planning Division to the Code Compliance Division.

Activities/Outcomes:

Performance Measures	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Percentage of first reviews of plans completed within the established department turn-around time	100%	100%	100%	100%

Quality	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Number of temporary use permits completed	14	10	8	9
Number of ordinances/code changes processed	4	5	9	5
Number of zoning cases	24	7	0	1
Number of subdivision cases	20	18	6	6
Number of concept plan reviews	45	5	1	4
Number of A-frame sign permits	NA	37	43	50
Number of paper shredding events held	4	4	2	2*
Number of recycling events held	2	1	1	1

*Funding for paper shredding events was eliminated after FY10; paper shredding events held after FY10 will be based on the availability of sponsorships. The Town holds an annual electronics recycling event and in FY09 a household hazardous waste recycling event was held through a grant from the Arizona Department of Environmental Quality.



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

GENERAL FUND

DIVISION - PLANNING

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$255,088	\$208,051	\$167,148	\$119,096
SALARIES-PART TIME	\$0	\$15,490	\$0	\$0
OVERTIME	\$0	\$0	\$0	\$0
SEVERANCE	\$0	\$8,519	\$0	\$0
FICA	\$4,489	\$960	\$0	\$0
MEDICARE	\$0	\$3,282	\$3,409	\$1,727
WORKERS COMPENSATION	\$582	\$2,213	\$387	\$280
UNEMPLOYMENT INSURANCE	\$197	\$136	\$171	\$114
GROUP HEALTH INSURANCE	\$25,067	\$19,903	\$23,264	\$14,483
GROUP DENTAL INSURANCE	\$1,752	\$1,403	\$1,600	\$721
GROUP VISION INSURANCE	\$300	\$221	\$183	\$123
DISABILITY INSURANCE	\$2,053	\$857	\$785	\$556
RETIREMENT	\$20,681	\$22,861	\$18,386	\$13,101
LIFE INSURANCE	\$709	\$307	\$502	\$361
LICENSES/FILING FEES	\$339	\$2,935	\$2,100	\$3,350
DUES, SUBSCRIPT & PUBLICAT	\$2,945	\$3,183	\$3,420	\$2,830
TRAINING/CONT ED	\$300	\$154	\$0	\$0
MEETINGS & CONFERENCES	\$1,947	\$322	\$3,180	\$2,780
EQUIPMENT MAINT/REPAIR	\$0	\$0	\$323	\$486
VEHICLE MAINT/REPAIR	\$308	\$0	\$0	\$0
OFFICE EQUIP MAINT/ REPAIR	\$0	\$0	\$162	\$162
SIGN REPAIR & REPLACEMENT	\$0	\$36	\$0	\$0
PAINTING	\$0	\$219	\$0	\$0
REFUSE/RECYCLING	\$0	\$12,770	\$0	\$0
TELECOMMUNICATIONS	\$48	\$264	\$2,634	\$408
GAS & OIL	\$31	\$0	\$0	\$0
PROFESSIONAL FEES	\$43,767	\$0	\$0	\$0
PRINTING EXPENSE	\$36	\$964	\$680	\$1,680
ADVERTISING/SIGNAGE	\$1,069	\$278	\$500	\$2,500
CONTRACTUAL SERVICES	\$0	\$1,200	\$0	\$0
CONSTITUENT COMMUNICATION	\$433	\$0	\$0	\$0
COMMUNITY SERVICE CONTRACTS	\$346	\$0	\$0	\$0
OFFICE SUPPLIES	\$1,733	\$1,242	\$2,150	\$2,150
FOOD & BEVERAGE SUPPLIES	\$0	\$46	\$200	\$300
PROGRAM MATERIALS	\$0	\$23	\$650	\$550
UNIFORMS	\$173	\$0	\$0	\$0
POSTAGE & DELIVERY	\$780	\$35	\$0	\$0
SMALL TOOLS	\$0	\$0	\$100	\$100
PERIPHERALS	\$0	\$33	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$814	\$1,070
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$247	\$219
ISF-MOTOR POOL CHARGES	\$0	\$0	\$250	\$504
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$2,378
TRANSFER OUT	\$7,185	\$2,402	\$0	\$0
VEHICLES	\$0	\$0	\$0	\$0
TOTAL PLANNING DIVISION	\$372,355	\$310,309	\$233,245	\$172,029



Community Services



COMMUNITY SERVICES

Mission Statement

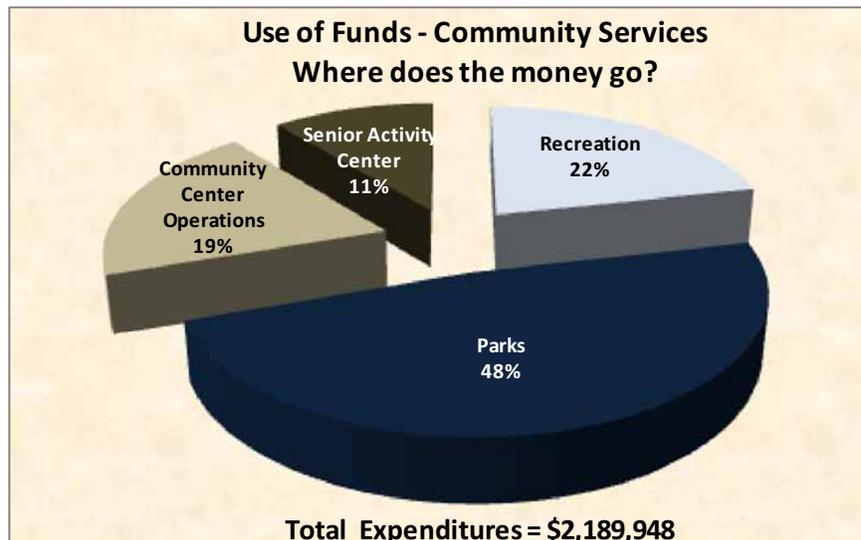
The mission of the Fountain Hills Community Services Department is to provide exceptional customer service to enhance the quality of life by providing and maintaining safe, available, and accessible parks and facilities, recreation programs, events, and services that will meet the intellectual, social, cultural, and leisure needs of all residents.

Department Overview

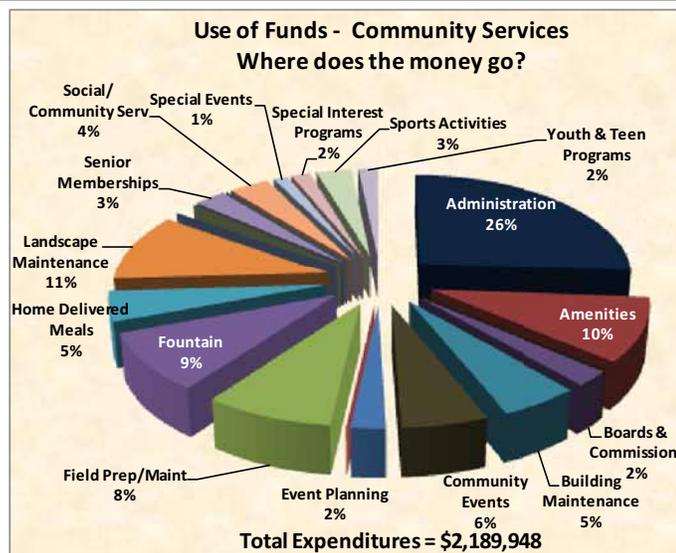
Management and operations of Parks, Recreation, Community Center, Senior Services, McDowell Mountain Preserve, Desert Botanical Garden, a growing public trails system, and public art.

Cost Effectiveness:

Division Name	Expenditures by Division			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Recreation	\$650,743	\$561,247	\$521,543	\$471,595
Parks	\$969,904	\$924,713	\$1,004,997	\$1,053,846
Community Center Operations	\$830,743	\$683,388	\$589,860	\$425,185
Senior Activity Center	\$191,924	\$234,081	\$232,280	\$239,322
TOTAL	\$2,643,314	\$2,403,429	\$2,348,680	\$2,189,948

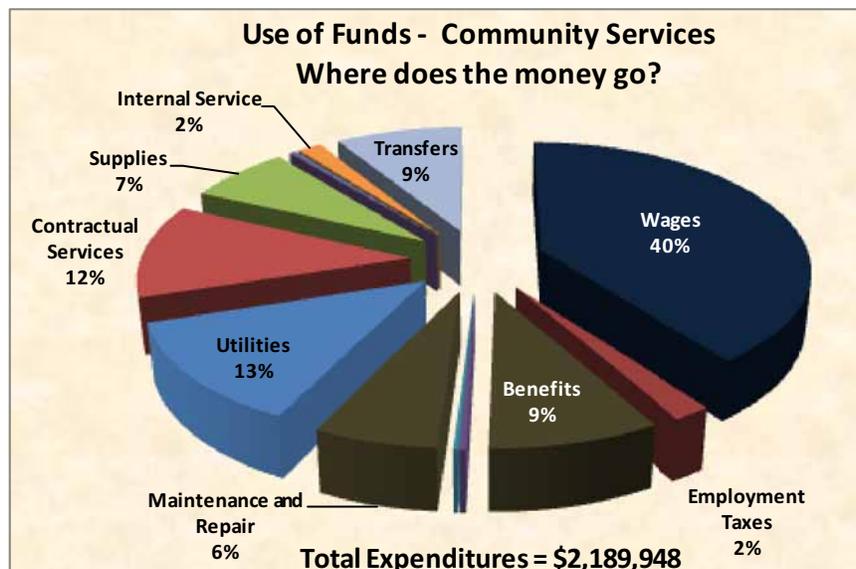


Program Name	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$2,469,040	\$998,741	\$821,288	\$574,250
Amenities	\$0	\$166,952	\$214,248	\$218,153
Boards & Commissions	\$230	\$38,541	\$28,621	\$52,514
Building Maintenance	\$0	\$78,593	\$113,527	\$115,694
Community Events	\$76,345	\$113,272	\$102,083	\$123,197
Event Planning	\$0	\$70,685	\$51,235	\$49,261
Facility Rental	\$0	\$13,100	\$0	\$0
Field Prep/Maint	\$0	\$138,506	\$168,030	\$184,980
Fountain	\$0	\$219,283	\$190,102	\$200,724
Home Delivered Meals	\$51,599	\$87,939	\$100,533	\$103,657
Landscape Maintenance	\$0	\$187,280	\$197,742	\$233,356
Community Center Marketing	\$0	\$19,851	\$0	\$0
Open Space	\$0	\$2,428	\$46,899	\$34,057
Recreational Trips	\$4,055	\$29,970	\$0	\$0
Senior Memberships	\$1,310	\$16,414	\$73,849	\$59,455
Senior Programs	\$1,869	\$11,471	\$0	\$0
Social/Community Serv	\$0	\$15,769	\$71,595	\$76,969
Special Events	\$0	\$0	\$13,904	\$26,897
Special Interest Programs	\$7,828	\$54,741	\$40,621	\$35,198
Sports Activities	\$26,827	\$86,053	\$72,017	\$65,317
Youth & Teen Programs	\$4,211	\$53,840	\$42,386	\$36,269
TOTAL	\$2,643,314	\$2,403,429	\$2,348,680	\$2,189,948



Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$1,019,788	\$985,677	\$882,507	\$872,796
Employment Taxes	\$47,282	\$43,272	\$43,476	\$42,659
Benefits	\$188,479	\$203,066	\$196,716	\$188,860
Dues & Memberships	\$3,121	\$4,663	\$3,576	\$7,443
Education and Training	\$3,850	\$4,058	\$4,450	\$4,500
Maintenance and Repair	\$344,775	\$92,585	\$102,033	\$137,029
Utilities	\$317,336	\$262,561	\$294,432	\$281,389
Contractual Services	\$151,523	\$253,766	\$250,608	\$258,953
Supplies	\$104,559	\$100,280	\$139,936	\$156,616
Equipment	\$4,223	\$6,310	\$8,210	\$6,800
Damages/Vandalism	(\$2,610)	\$2,131	\$2,400	\$2,400
Internal Service	\$0	\$0	\$23,736	\$37,003
Transfers	\$411,953	\$414,517	\$396,600	\$193,500
Capital	\$49,033	\$31,541	\$0	\$0
TOTAL	\$2,643,314	\$2,403,429	\$2,348,680	\$2,189,948

Each employee's time was evaluated and adjusted by program; therefore, causing changes in salaries, employment taxes, and benefits between divisions.



FY2010-11 Department Accomplishments

Initiative	Strategic Value
Received designation as a Playful City USA from Kaboom!, a national recognition for communities dedicated to play.	Recreational Opportunities and Amenities
Implemented teen programming at the Community Center.	Recreational Opportunities and Amenities
Continued "Greening of Downtown" at Fountain Park with trees, a wildflower garden, demonstration area, and donor column.	Civic Responsibility
Celebrated 20 years of the Turkey Trot 5K Run and Fitness Walk with expanded event and increased sponsorships.	Recreational Opportunities and Amenities
Updated special event application, review and fees to streamline the process for applicants and staff.	Civility
Completed initial signage package in the Fountain Hills McDowell Mountain Preserve.	Recreational Opportunities and Amenities
Partnered with Fountain Hills/Fort McDowell Visitors Bureau to expand wedding destination marketing.	Economic Vitality
Provided over 10,000 meals to approximately 100 Home Delivered Meals clients.	Public Safety, Health and Welfare
Fingerprinted 260 HDM volunteers as required by new state law.	Public Safety, Health and Welfare
Partnered with various travel companies to provide trip options to Senior Activity Center members.	Recreational Opportunities and Amenities
Hosted 30 special educational and health related seminars for Senior Activity Center members and the community.	Public Safety, Health and Welfare



FY2011-12 Objectives

Initiative	Strategic Value	Estimated Cost/Funding Source
Continue dialogue with representatives of the Maricopa Community College to bring a satellite facility to the Town.	Education, Learning and Culture	\$0
Continue to work with special event sponsors to host events and with the Public Art Committee to expand the collection on display.	Education, Learning and Culture	\$0
Support through either funding or staff assisted events that help build community and develop friendships.	Civility	\$5,000 General Fund
Develop and implement a comprehensive Urban Trail Plan, including the installation of signage.	Recreational Opportunities and Amenities	\$10,000 General Fund
Support locally the State’s Centennial effort by encouraging events locally that promote the Centennial.	Civility	\$10,000 General Fund
Continue to work with the Special Event Committee to streamline the special event application process.	Civility	\$0
Provide exceptional customer service including quality programs and events, and easy registration and facility rentals.	Recreational Opportunities and Amenities	\$0
Continue to expand community events through partnerships and other resources.	Civility	\$0



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

GENERAL FUND

COMMUNITY SERVICES

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$1,013,477	\$807,945	\$746,174	\$670,980
SALARIES-PART TIME	\$0	\$159,292	\$136,333	\$201,816
OVERTIME	\$6,311	\$2,475	\$0	\$0
SEVERANCE	\$0	\$15,966	\$0	\$0
FICA	\$30,349	\$12,270	\$9,361	\$15,437
MEDICARE	\$0	\$13,999	\$16,097	\$9,726
WORKERS COMPENSATION	\$14,829	\$15,723	\$16,359	\$15,843
UNEMPLOYMENT INSURANCE	\$2,103	\$1,280	\$1,659	\$1,653
GROUP HEALTH INSURANCE	\$94,601	\$102,085	\$106,364	\$102,144
GROUP DENTAL INSURANCE	\$8,007	\$8,892	\$7,497	\$6,582
GROUP VISION INSURANCE	\$1,171	\$1,208	\$1,003	\$985
DISABILITY INSURANCE	\$3,476	\$3,351	\$3,277	\$3,311
RETIREMENT	\$78,996	\$85,190	\$76,487	\$73,793
LIFE INSURANCE	\$2,229	\$2,342	\$2,088	\$2,045
LICENSES/FILING FEES	\$577	\$2,065	\$1,245	\$1,205
DUES, SUBSCRIPT & PUBLICAT	\$2,544	\$2,598	\$2,331	\$6,238
TRAINING/CONT ED	\$1,534	\$1,435	\$0	\$440
MEETINGS & CONFERENCES	\$2,316	\$2,623	\$4,450	\$4,060
BUILDING MAIN/REPAIR	\$52,765	\$5,508	\$1,600	\$900
HVAC REPAIR	\$0	\$0	\$950	\$950
PLUMBING REPAIR	\$0	\$1,479	\$3,800	\$3,600
ELECTRICAL REPAIR/MAINT	\$0	\$1,844	\$4,600	\$6,900
GROUNDS MAINT/REPAIR	\$263,263	\$18,492	\$3,000	\$14,450
IRRIGATION REPAIR	\$0	\$10,879	\$5,550	\$7,400
BACKFLOW TESTING & MAINTENANCE	\$0	\$268	\$0	\$1,000
EQUIPMENT MAINT/REPAIR	\$14,550	\$13,254	\$23,450	\$30,575
VEHICLE MAINT/REPAIR	\$7,105	\$10,708	\$13,755	\$12,404
OFFICE EQUIP MAINT/ REPAIR	\$1,485	\$2,034	\$2,830	\$1,700
OTHER MAINT/REPAIR	\$159	\$5,270	\$25,185	\$15,300
ART MAINT/REPAIR/INSTALL	\$0	\$31	\$0	\$0
PARKING LOT REPAIR	\$0	\$0	\$2,000	\$0
STRIPING	\$0	\$1,193	\$2,275	\$1,400
SIDEWALK/PATHWAY REPAIR	\$0	\$1,230	\$400	\$400
SIGN REPAIR & REPLACEMENT	\$0	\$1,955	\$600	\$200
PAINTING	\$5,450	\$2,404	\$688	\$0
LIGHTING REPAIR	\$0	\$15,037	\$11,350	\$39,850
ELECTRICITY EXPENSE	\$238,876	\$200,211	\$203,176	\$211,236
REFUSE/RECYCLING	\$1,121	\$5,558	\$6,140	\$7,780
TELECOMMUNICATIONS	\$13,249	\$7,792	\$29,574	\$8,682
WATER/SEWER	\$50,606	\$36,642	\$39,572	\$41,780
GAS & OIL	\$13,486	\$12,358	\$15,970	\$11,911
PROFESSIONAL FEES	\$23,095	\$30,297	\$16,315	\$14,815
INSTRUCTOR FEES	\$10,254	\$27,305	\$26,504	\$20,066
RENTALS & LEASES	\$13,213	\$20,449	\$18,495	\$19,573
PRINTING EXPENSE	\$1,049	\$878	\$2,710	\$2,970
ADVERTISING/SIGNAGE	\$11,320	\$1,373	\$460	\$2,136
CONTRACTUAL SERVICES	\$20,802	\$144,928	\$93,549	\$104,219



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
COMMUNITY SERVICES**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
CONSTITUENT COMMUNICATION	\$23,463	\$22,754	\$19,950	\$3,100
BANK/MERC ACCT FEES	\$6,606	\$5,783	\$5,270	\$5,694
COMMUNITY SERVICE CONTRACTS	\$41,721	\$0	\$0	\$0
LANDSCAPE CONTRACTS	\$0	\$0	\$67,355	\$86,380
OFFICE SUPPLIES	\$9,871	\$5,547	\$12,250	\$10,350
CLEANING/JANITORIAL SUPPLIES	\$4	\$14,388	\$12,024	\$11,204
SAFETY SUPPLIES	\$182	\$2,044	\$1,260	\$1,000
OPERATING SUPPLIES	\$2,757	\$43,697	\$69,910	\$72,605
FOOD & BEVERAGE SUPPLIES	\$4,931	\$851	\$1,720	\$1,770
PROGRAM MATERIALS	\$80,552	\$28,528	\$31,859	\$54,012
UNIFORMS	\$6,210	\$5,154	\$6,296	\$3,775
POSTAGE & DELIVERY	\$52	\$28	\$4,617	\$1,900
MISCELLANEOUS EXPENSE	\$0	\$43	\$0	\$0
SMALL TOOLS	\$4,223	\$6,310	\$8,210	\$6,800
DAMAGES/VANDALISM	\$(2,610)	\$2,131	\$2,400	\$2,400
ISF-COPIER CHARGES	\$0	\$0	\$10,270	\$3,865
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$2,424	\$661
ISF-VEHICLE REPLACEMENT CHARGE	\$0	\$0	\$11,042	\$13,044
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$19,434
TRANSFER OUT	\$411,953	\$414,517	\$396,600	\$193,500
VEHICLES	\$0	\$0	\$0	\$0
FURNITURE/EQUIPMENT	\$0	\$0	\$0	\$0
BUILDING IMPROVEMENTS	\$38,116	\$0	\$0	\$0
PARK IMPROVEMENTS	\$10,917	\$0	\$0	\$0
OTHER CAPITAL OUTLAY	\$0	\$31,541	\$0	\$0
TOTAL COMMUNITY SERVICES	\$2,643,314	\$2,403,429	\$2,348,680	\$2,189,948



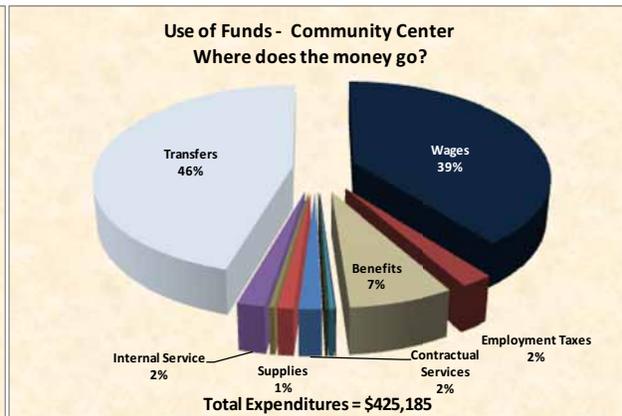
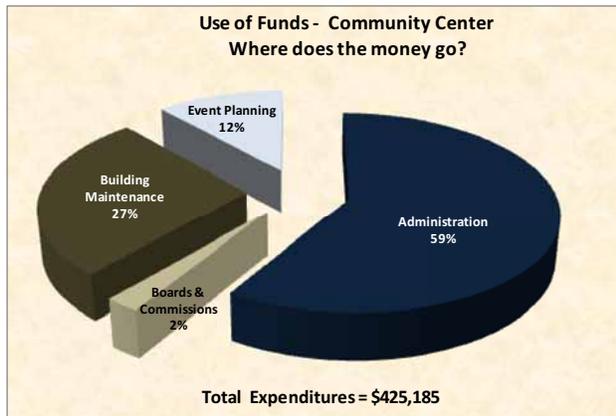
Community Center Division

Service Delivery Plan:

The Community Center strives to enhance the quality of life of Fountain Hills’ residents by providing and maintaining a safe, available, and accessible facility that will meet the needs of all residents.

Cost Effectiveness:

Program Name	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$830,743	\$504,581	\$425,098	\$250,252
Boards & Commissions	\$0	\$16,429	\$0	\$9,978
Building Maintenance	\$0	\$78,593	\$113,527	\$115,694
Event Planning	\$0	\$70,685	\$41,485	\$49,261
Facility Rental	\$0	\$13,100	\$0	\$0
TOTAL	\$830,743	\$683,388	\$589,860	\$425,185



Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$252,141	\$228,748	\$142,584	\$167,498
Employment Taxes	\$10,028	\$8,933	\$8,802	\$9,554
Benefits	\$51,746	\$49,760	\$25,110	\$31,060
Dues & Memberships	\$340	\$314	\$113	\$188
Education and Training	\$74	\$0	\$0	\$0
Maintenance and Repair	\$9,828	\$2,049	\$4,423	\$1,600
Utilities	\$59,824	\$1,079	\$9,533	\$816
Contractual Services	\$14,179	\$3,652	\$4,665	\$6,555
Supplies	\$7,467	\$1,795	\$3,950	\$4,650
Equipment	\$0	\$58	\$2,500	\$1,550
Internal Service	\$0	\$0	\$1,180	\$8,214
Transfers	\$387,000	\$387,000	\$387,000	\$193,500
Capital	\$38,116	\$0	\$0	\$0
TOTAL	\$830,743	\$683,388	\$589,860	\$425,185

The decrease in Transfers is attributed to the restructuring of the debt on the facility.

Activities/Outcomes:

Performance Measures:

	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
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OUTCOMES

To attain a high overall satisfaction rating (good or better) with the quality of service on rental evaluations.	N/A	N/A	N/A	95%
To achieve a high return rate on rental surveys.	N/A	N/A	N/A	75%

OUTPUTS

Number of bookins	3,644	3,396	3,315	3,300
Number of patrons served	83,309	74,517	68,492	68,000
Number of hours worked by volunteer staff in support of facility operations	N/A	866	900	900

EFFICIENCY

Net operating costs of facility per capita.	N/A	\$23.68	\$19.17	\$14.90
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Parks Division

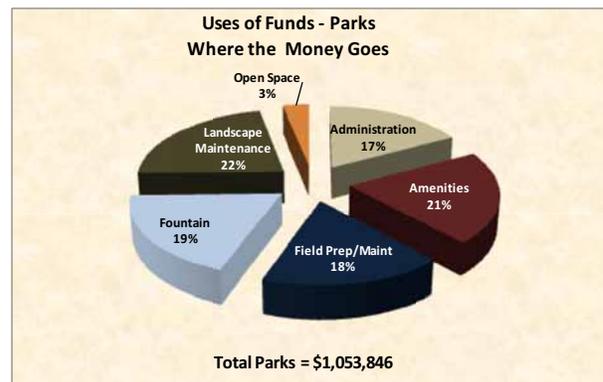
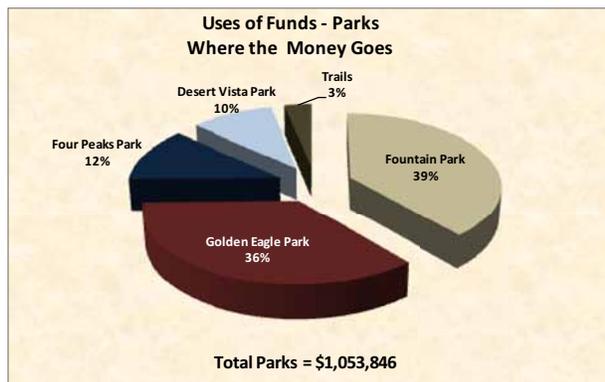
Service Delivery Plan:

The Parks Division staff is dedicated to providing safe, clean and green parks that will meet the intellectual, social cultural, and leisure needs of all park patrons. The Town’s park system has been developed to enhance the quality of life of Fountain Hills’ residents with hiking trails and park facilities for Youth and Adult Sports Programs; Youth and Teen Programs, Special Events, and Facility Rentals. Each year our qualified staff works to meet these goals through efficient park maintenance and operations methods.

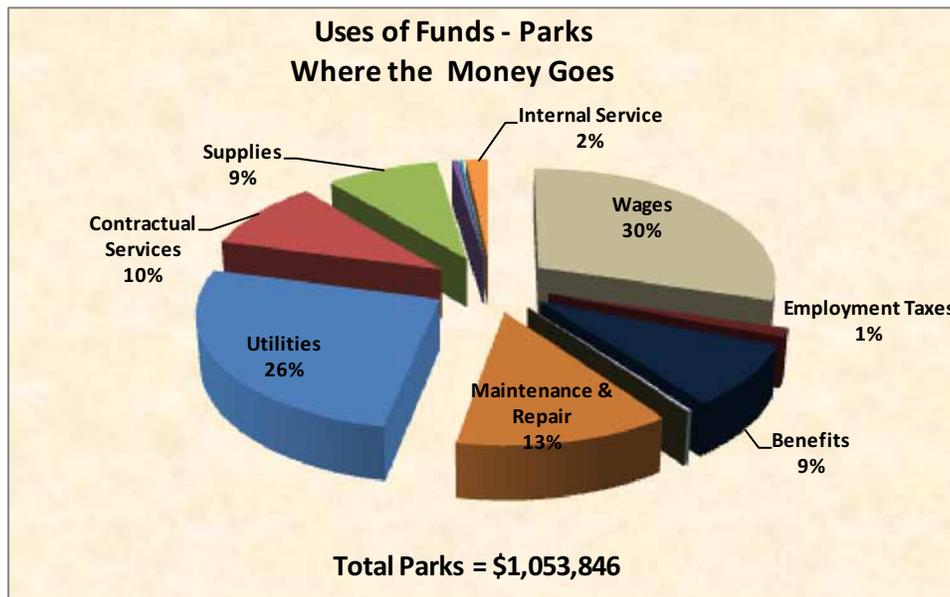
Cost Effectiveness:

Location Name	Expenditures by Location			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Fountain Park	\$365,855	\$383,621	\$384,443	\$408,722
Golden Eagle Park	\$402,204	\$319,483	\$339,527	\$378,014
Four Peaks Park	\$144,715	\$120,274	\$124,503	\$126,950
Desert Vista Park	\$57,130	\$98,907	\$109,625	\$106,103
Trails	\$0	\$2,428	\$46,899	\$34,057
TOTAL	\$969,904	\$924,713	\$1,004,997	\$1,053,846

Program Name	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Parks Administration	\$969,904	\$210,265	\$187,976	\$182,576
Park Amenities	\$0	\$166,952	\$214,248	\$218,153
Field Preparation/Maintenance	\$0	\$138,506	\$168,030	\$184,980
Fountain	\$0	\$219,283	\$190,102	\$200,724
Landscape Maintenance	\$0	\$187,280	\$197,742	\$233,356
Open Space	\$0	\$2,428	\$46,899	\$44,057
TOTAL	\$969,904	\$924,713	\$1,004,997	\$1,053,846



Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$254,437	\$289,357	\$318,664	\$313,386
Employment Taxes	\$11,893	\$13,525	\$13,844	\$13,719
Benefits	\$66,253	\$77,433	\$99,073	\$91,875
Dues & Memberships	\$1,219	\$2,145	\$2,010	\$2,200
Education and Training	\$1,335	\$956	\$800	\$1,190
Maintenance and Repair	\$333,672	\$85,478	\$96,388	\$135,329
Utilities	\$249,416	\$256,813	\$273,455	\$276,120
Contractual Services	\$16,814	\$88,407	\$84,285	\$102,610
Supplies	\$5,367	\$56,039	\$85,926	\$91,916
Equipment	\$4,223	\$5,823	\$5,210	\$5,250
Damages/Vandalism	(\$2,610)	\$2,131	\$2,400	\$2,400
Internal Service	\$0	\$0	\$14,342	\$17,851
Transfers	\$16,968	\$15,065	\$8,600	\$0
Capital	\$10,917	\$31,541	\$0	\$0
TOTAL	\$969,904	\$924,713	\$1,004,997	\$1,053,846



Activities/Outcomes:

Performance Measures: To maintain a high overall satisfaction rating (good or better) with the appearance and availability of the Town Parks and recreation facilities. Keep track of the number of bookings, rentals, special events and revenue generated from increased activity in the Towns' park system.

Quality: To keep the Parks Division operating cost and trail maintenance as efficient as possible with the current staff and equipment. Also to continue to provide the level of service to meet the expectations of park patrons without major increases in the Parks Division Budget.

Productivity: Provide the public with safe, clean amenities to increase rentals at each town park. Also provide clean and safe environment for special events held annually in the parks.

Outcomes:

	FY09 Actual	FY10 Actual	FY11 Estimate	FY12 Target
Restrooms serviced and cleaned	365/days	365/days	365/days	365/days
Ramadas serviced and available	365/days	365/days	365/days	365/days
Towns Signature Fountain operational	365/days	365/days	365/days	365/days
Park Facilities and Amenities available for Special Events * closed 1 month for overseeding/maintenance	11 months	11 months	11 months	11 months

Outputs:

	FY09 Actual	FY10 Actual	FY11 Estimate	FY12 Target
Park bookings	N/A	861	2,437	2,500
Park rentals/ revenue	N/A	217/ \$5,660	313/ \$17,081	350/ \$18,000
Park hosted special events	N/A	10	10	10



Four Peaks Park



Golden Eagle Park



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

GENERAL FUND

DIVISION - PARKS

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$253,734	\$288,056	\$318,664	\$313,386
OVERTIME	\$703	\$37	\$0	\$0
SEVERANCE	\$0	\$1,264	\$0	\$0
FICA	\$3,599	\$5	\$479	\$0
MEDICARE	\$0	\$4,079	\$4,141	\$4,543
WORKERS COMPENSATION	\$8,048	\$9,150	\$8,781	\$8,739
UNEMPLOYMENT INSURANCE	\$246	\$291	\$443	\$437
GROUP HEALTH INSURANCE	\$33,960	\$39,977	\$57,301	\$51,177
GROUP DENTAL INSURANCE	\$2,488	\$3,143	\$3,783	\$3,304
GROUP VISION INSURANCE	\$439	\$491	\$471	\$490
DISABILITY INSURANCE	\$1,026	\$1,265	\$1,506	\$1,477
RETIREMENT	\$27,621	\$31,672	\$35,055	\$34,473
LIFE INSURANCE	\$718	\$885	\$957	\$954
LICENSES/FILING FEES	\$275	\$1,215	\$1,245	\$1,205
DUES, SUBSCRIPT & PUBLICAT	\$944	\$930	\$765	\$995
TRAINING/CONT ED	\$1,320	\$520	\$0	\$390
MEETINGS & CONFERENCES	\$15	\$436	\$800	\$800
BUILDING MAIN/REPAIR	\$44,588	\$5,508	\$1,600	\$900
HVAC REPAIR	\$0	\$0	\$950	\$950
PLUMBING REPAIR	\$0	\$1,479	\$3,800	\$3,600
ELECTRICAL REPAIR/MAINT	\$0	\$1,844	\$4,600	\$6,900
GROUNDS MAINT/REPAIR	\$263,263	\$18,492	\$3,000	\$14,450
IRRIGATION REPAIR	\$0	\$10,879	\$5,550	\$7,400
BACKFLOW TESTING & MAINTENANCE	\$0	\$268	\$0	\$1,000
EQUIPMENT MAINT/REPAIR	\$13,800	\$13,235	\$21,950	\$30,575
VEHICLE MAINT/REPAIR	\$6,413	\$9,620	\$12,940	\$12,404
OTHER MAINT/REPAIR	\$159	\$2,331	\$25,185	\$15,300
ART MAINT/REPAIR/INSTALL	\$0	\$31	\$0	\$0
PARKING LOT REPAIR	\$0	\$0	\$2,000	\$0
STRIPING	\$0	\$1,193	\$2,275	\$1,400
SIDEWALK/PATHWAY REPAIR	\$0	\$1,230	\$400	\$400
SIGN REPAIR & REPLACEMENT	\$0	\$1,928	\$100	\$200
PAINTING	\$5,450	\$2,404	\$688	\$0
LIGHTING REPAIR	\$0	\$15,037	\$11,350	\$39,850
ELECTRICITY EXPENSE	\$193,306	\$200,211	\$203,176	\$211,236
REFUSE/RECYCLING	\$0	\$5,558	\$6,140	\$7,780
TELECOMMUNICATIONS	\$4,730	\$3,905	\$9,146	\$4,308
WATER/SEWER	\$39,483	\$36,642	\$39,572	\$41,780
GAS & OIL	\$11,897	\$10,497	\$15,420	\$11,016
PROFESSIONAL FEES	\$14,883	\$14,704	\$15,250	\$14,250
RENTALS & LEASES	\$1,849	\$543	\$1,580	\$1,780
PRINTING EXPENSE	\$81	\$0	\$100	\$200
ADVERTISING/SIGNAGE	\$0	\$145	\$0	\$0
CONTRACTUAL SERVICES	\$0	\$73,015	\$0	\$0
LANDSCAPE CONTRACTS	\$0	\$0	\$67,355	\$86,380
OFFICE SUPPLIES	\$0	\$52	\$300	\$300
CLEANING/JANITORIAL SUPPLIES	\$4	\$14,207	\$12,024	\$11,204



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - PARKS**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SAFETY SUPPLIES	\$0	\$2,044	\$1,260	\$1,000
OPERATING SUPPLIES	\$1,648	\$36,677	\$63,832	\$66,722
FOOD & BEVERAGE SUPPLIES	\$0	\$16	\$120	\$120
PROGRAM MATERIALS	\$594	\$0	\$4,200	\$10,250
UNIFORMS	\$3,121	\$3,042	\$4,190	\$2,320
SMALL TOOLS	\$4,223	\$5,823	\$5,210	\$5,250
DAMAGES/VANDALISM	\$(2,610)	\$2,131	\$2,400	\$2,400
ISF-COPIER CHARGES	\$0	\$0	\$3,300	\$733
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$0	\$28
ISF-VEHICLE REPLACEMENT CHARGE	\$0	\$0	\$11,042	\$13,044
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$4,046
TRANSFER OUT	\$16,968	\$15,065	\$8,600	\$0
VEHICLES	\$0	\$0	\$0	\$0
PARK IMPROVEMENTS	\$10,917	\$0	\$0	\$0
OTHER CAPITAL OUTLAY	\$0	\$31,541	\$0	\$0
TOTAL PARKS DIVISION	\$969,904	\$924,713	\$1,004,997	\$1,053,846

Grounds Maintenance/Repair increased in order to landscape in front of the amphitheater. Lighting Repair increased due to several periodic repairs to the lighting systems in the parks. Landscape Contracts increased for tree trimming and maintenance of existing and new trees.



Desert Vista Park



Fountain Park



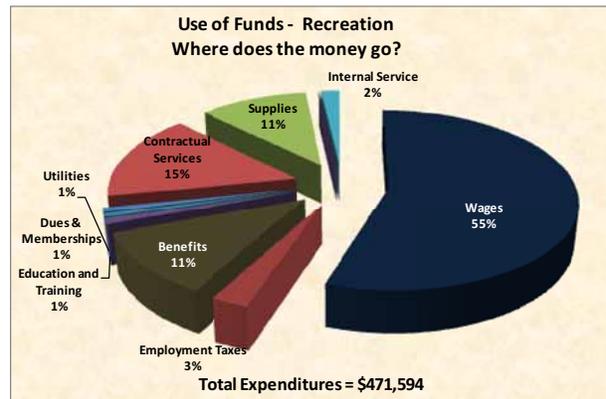
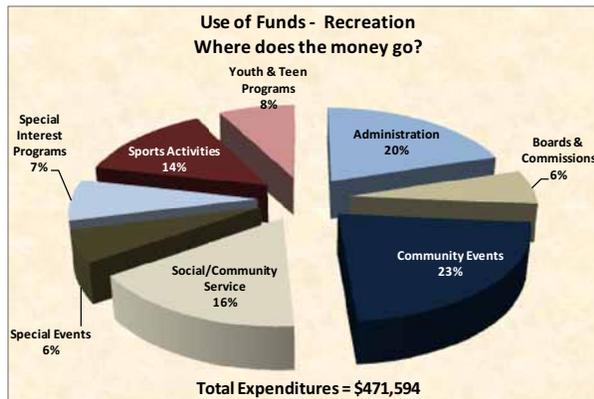
Recreation Division

Service Delivery Plan:

The Recreation Division strives to enhance the quality of life of Fountain Hills’ residents by providing recreation services that will meet the intellectual, social cultural, and leisure needs of all residents. Program activities include: Special Interest Classes, Youth and Adult Sports Programs; Youth and Teen Programs, Special Events, and Facility Rentals.

Cost Effectiveness:

Program Name	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$537,235	\$229,319	\$167,774	\$95,168
Boards & Commissions	\$230	\$22,113	\$28,621	\$29,372
Community Events	\$74,412	\$99,412	\$83,624	\$106,404
Social/Community Service	\$0	\$15,769	\$71,595	\$76,969
Special Events	\$0	\$0	\$13,904	\$26,897
Special Interest Programs	\$7,828	\$54,741	\$40,621	\$35,198
Sports Activities	\$26,827	\$86,053	\$73,018	\$65,317
Youth & Teen Programs	\$4,211	\$53,840	\$42,386	\$36,269
TOTAL	\$650,743	\$561,247	\$521,543	\$471,594



Contractual Services increased for programs relating to teens as well as co-ed softball. The elimination of the printing of the *In The Loop Community Activity Guide* resulted in a decrease in Constituent Communications. Publication will now be online only. Program Materials increased related to Council Goal C2 for the Centennial Celebration and Council Goal EL2 for a local talent event.



Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$407,509	\$336,220	\$295,285	\$260,289
Employment Taxes	\$19,830	\$14,606	\$14,121	\$12,783
Benefits	\$63,617	\$62,071	\$62,122	\$53,125
Dues & Memberships	\$1,562	\$1,938	\$1,453	\$5,055
Education and Training	\$2,441	\$2,912	\$3,450	\$3,180
Maintenance and Repair	\$661	\$3,029	\$1,115	\$100
Utilities	\$6,464	\$3,573	\$8,769	\$4,045
Contractual Services	\$98,807	\$97,913	\$88,439	\$73,280
Supplies	\$46,891	\$36,164	\$39,732	\$51,367
Equipment	\$0	\$430	\$500	\$0
Internal Service	\$0	\$0	\$5,556	\$8,370
Transfers	\$2,960	\$2,402	\$1,000	\$0
TOTAL	\$650,743	\$561,247	\$521,543	\$471,594

Activities/Outcomes:

Performance Measures:

	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
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OUTCOMES

To attain a high overall satisfaction rating (good or better) with the quality of Town recreation programs on program evaluations.	N/A	N/A	N/A	95%
To achieve a high return rate on recreation program surveys.	N/A	N/A	N/A	75%

OUTPUTS

Number of individual program participants ¹	1,926	1,950	2,425	2,083
Number of team sports program participants	975	945	960	1,080
Number of hours worked by volunteer staff in support of recreation activities	N/A	1,360	1,380	1,400
Number of Youth Sports & School District Facility Bookings	1,805	1,585	1,554	1,500

EFFICIENCY

Net operating costs of recreation programs per capita ²	N/A	\$18.22	\$15.45	\$15.68
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¹ Does not include participation at special events, drop-in teen programs, or BGC partnerships
² Populations are those used for distribution of shared revenues as of July 1, 2006. FY10 & FY11 are based on the US Census.



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - RECREATION**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$402,165	\$270,793	\$263,952	\$192,103
SALARIES-PART TIME	\$0	\$57,510	\$31,333	\$68,186
OVERTIME	\$5,344	\$2,337	\$0	\$0
SEVERANCE	\$0	\$5,581	\$0	\$0
FICA	\$13,837	\$4,594	\$3,500	\$5,216
MEDICARE	\$0	\$4,819	\$5,231	\$2,783
WORKERS COMPENSATION	\$4,770	\$4,752	\$4,965	\$4,393
UNEMPLOYMENT INSURANCE	\$1,223	\$441	\$425	\$391
GROUP HEALTH INSURANCE	\$27,955	\$29,374	\$31,515	\$28,823
GROUP DENTAL INSURANCE	\$2,182	\$2,280	\$1,998	\$1,383
GROUP VISION INSURANCE	\$315	\$309	\$297	\$241
DISABILITY INSURANCE	\$1,307	\$1,119	\$1,131	\$966
RETIREMENT	\$31,020	\$28,217	\$26,459	\$21,124
LIFE INSURANCE	\$839	\$771	\$722	\$588
LICENSES/FILING FEES	\$0	\$270	\$0	\$0
DUES, SUBSCRIPT & PUBLICAT	\$1,562	\$1,668	\$1,453	\$5,055
TRAINING/CONT ED	\$214	\$755	\$0	\$0
MEETINGS & CONFERENCES	\$2,227	\$2,157	\$3,450	\$3,180
EQUIPMENT MAINT/REPAIR	\$0	\$19	\$0	\$0
VEHICLE MAINT/REPAIR	\$661	\$60	\$815	\$0
OFFICE EQUIP MAINT/ REPAIR	\$0	\$0	\$300	\$100
OTHER MAINT/REPAIR	\$0	\$2,924	\$0	\$0
SIGN REPAIR & REPLACEMENT	\$0	\$27	\$0	\$0
REFUSE/RECYCLING	\$1,121	\$0	\$0	\$0
TELECOMMUNICATIONS	\$4,647	\$2,465	\$8,219	\$3,150
GAS & OIL	\$697	\$1,097	\$550	\$895
PROFESSIONAL FEES	\$7,469	\$15,593	\$500	\$0
INSTRUCTOR FEES	\$10,179	\$27,305	\$26,504	\$20,066
RENTALS & LEASES	\$10,839	\$19,906	\$16,915	\$17,565
PRINTING EXPENSE	\$0	\$878	\$850	\$750
ADVERTISING/SIGNAGE	\$639	\$205	\$150	\$300
CONTRACTUAL SERVICES	\$3,000	\$9,170	\$23,565	\$31,535
CONSTITUENT COMMUNICATION	\$23,463	\$22,754	\$17,955	\$1,000
BANK/MERC ACCT FEES	\$2,402	\$2,103	\$2,000	\$2,064
COMMUNITY SERVICE CONTRACTS	\$40,817	\$0	\$0	\$0
OFFICE SUPPLIES	\$4,469	\$3,282	\$6,250	\$5,500
OPERATING SUPPLIES	\$495	\$2,189	\$0	\$0
FOOD & BEVERAGE SUPPLIES	\$0	\$334	\$50	\$400
PROGRAM MATERIALS	\$39,701	\$28,176	\$27,159	\$42,762
UNIFORMS	\$2,225	\$2,112	\$1,656	\$805
POSTAGE & DELIVERY	\$0	\$28	\$4,617	\$1,900
MISCELLANEOUS EXPENSE	\$0	\$43	\$0	\$0
SMALL TOOLS	\$0	\$430	\$500	\$0
ISF-COPIER CHARGES	\$0	\$0	\$4,790	\$2,656
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$766	\$423
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$5,291
TRANSFER OUT	\$2,960	\$2,402	\$1,000	\$0
TOTAL RECREATION DIVISION	\$650,743	\$561,247	\$521,543	\$471,594



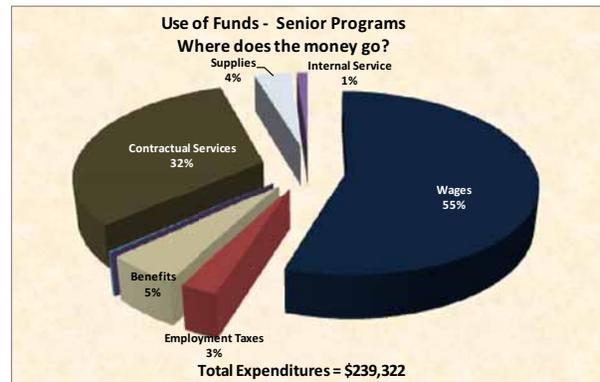
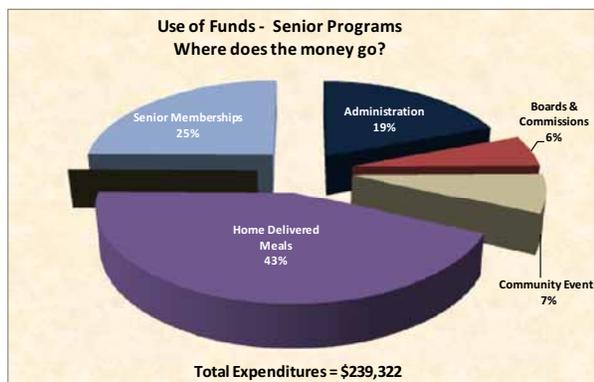
Seniors Division

Service Delivery Plan:

The Senior Services Division strives to enhance the quality of life of Fountain Hills’ seniors by providing meeting space to members for programs and presentations. Host special socialization events and an annual membership drive event. Coordinate meeting schedule with support groups and offer social services for the community. Coordinate delivery of a quality noon time meal to Town residents who require assistance in obtaining nutritional meals.

Cost Effectiveness:

Program Name	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$131,159	\$54,577	\$40,440	\$46,253
Boards & Commissions	\$0	\$0	\$0	\$13,164
Community Events	\$1,932	\$13,859	\$17,459	\$16,793
Home Delivered Meals	\$51,599	\$87,939	\$100,533	\$103,657
Community Center Marketing	\$0	\$19,851	\$0	\$0
Recreational Trips	\$4,055	\$29,970	\$0	\$0
Senior Memberships	\$1,310	\$16,414	\$73,849	\$59,455
Senior Programs	\$1,869	\$11,471	\$0	\$0
TOTAL	\$191,924	\$234,081	\$232,280	\$239,322



Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$105,701	\$131,353	\$125,974	\$131,623
Employment Taxes	\$5,531	\$6,209	\$6,709	\$6,603
Benefits	\$6,862	\$13,802	\$10,411	\$12,800
Dues & Memberships	\$0	\$266	\$0	\$0
Education and Training	\$0	\$191	\$200	\$130
Maintenance and Repair	\$615	\$1,029	\$107	\$0
Utilities	\$1,633	\$1,106	\$2,674	\$408
Contractual Services	\$21,724	\$63,794	\$73,219	\$76,508
Supplies	\$44,834	\$6,281	\$10,328	\$8,683
Internal Service	\$0	\$0	\$2,658	\$2,567
Transfers	\$5,025	\$10,050	\$0	\$0
TOTAL	\$191,924	\$234,081	\$232,280	\$239,322

Activities/Outcomes:

Performance Measures:

	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
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OUTCOMES

To attain a high level of memberships	1,159	1,105	1,125	1,150
To achieve a high overall attendance for programs, presentations, and events.	21,443	21,636	21,636	21,650
To deliver a noon time meal to qualified residents	89	90	90	90

OUTPUTS

Number of programs offered	28	29	33	31
Number of special presentations offered	0	10	20	20
Number of support groups offered	6	8	5	5
Number of special events offered	3	5	6	4
Number of social services offered	5	5	5	5
Number of meals served	8,586	10,169	10,800	10,800

EFFICIENCY

Net operating costs of SAC program per member	N/A	\$112	\$89	\$105
Net operating costs of HDM program per client	N/A	\$128	\$214	\$316



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - SENIOR ACTIVITY CENTER**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$105,570	\$70,711	\$40,974	\$67,960
SALARIES-PART TIME	\$0	\$59,548	\$85,000	\$63,663
OVERTIME	\$131	\$51	\$0	\$0
SEVERANCE	\$0	\$1,042	\$0	\$0
FICA	\$5,066	\$3,711	\$2,900	\$4,868
MEDICARE	\$0	\$1,866	\$3,016	\$985
WORKERS COMPENSATION	\$253	\$442	\$427	\$391
UNEMPLOYMENT INSURANCE	\$212	\$190	\$366	\$359
GROUP HEALTH INSURANCE	\$36	\$4,199	\$2,596	\$3,577
GROUP DENTAL INSURANCE	\$1,033	\$1,312	\$656	\$1,035
GROUP VISION INSURANCE	\$63	\$108	\$92	\$100
DISABILITY INSURANCE	\$219	\$287	\$283	\$413
RETIREMENT	\$5,367	\$7,690	\$6,603	\$7,468
LIFE INSURANCE	\$144	\$207	\$181	\$207
LICENSES/FILING FEES	\$0	\$266	\$0	\$0
TRAINING/CONT ED	\$0	\$160	\$0	\$50
MEETINGS & CONFERENCES	\$0	\$31	\$200	\$80
EQUIPMENT MAINT/REPAIR	\$584	\$0	\$0	\$0
VEHICLE MAINT/REPAIR	\$30	\$1,029	\$0	\$0
OFFICE EQUIP MAINT/ REPAIR	\$0	\$0	\$107	\$0
TELECOMMUNICATIONS	\$741	\$343	\$2,674	\$408
GAS & OIL	\$892	\$763	\$0	\$0
PROFESSIONAL FEES	\$200	\$0	\$0	\$0
INSTRUCTOR FEES	\$75	\$0	\$0	\$0
RENTALS & LEASES	\$525	\$0	\$0	\$228
PRINTING EXPENSE	\$968	\$0	\$0	\$260
ADVERTISING/SIGNAGE	\$49	\$0	\$160	\$186
CONTRACTUAL SERVICES	\$17,802	\$62,743	\$69,984	\$72,684
CONSTITUENT COMMUNICATION	\$0	\$0	\$1,995	\$2,100
BANK/MERC ACCT FEES	\$1,201	\$1,051	\$1,080	\$1,050
COMMUNITY SERVICE CONTRACTS	\$904	\$0	\$0	\$0
OFFICE SUPPLIES	\$3,291	\$1,071	\$4,200	\$3,050
OPERATING SUPPLIES	\$614	\$4,831	\$5,078	\$4,883
FOOD & BEVERAGE SUPPLIES	\$621	\$40	\$1,050	\$750
PROGRAM MATERIALS	\$40,257	\$339	\$0	\$0
POSTAGE & DELIVERY	\$52	\$0	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$2,000	\$358
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$658	\$183
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$2,026
TRANSFER OUT	\$5,025	\$10,050	\$0	\$0
FURNITURE/EQUIPMENT	\$0	\$0	\$0	\$0
TOTAL SENIOR ACTIVITY CENTER DIVISION	\$191,924	\$234,081	\$232,280	\$239,322

Contractual Services increased due to the increased Home Delivered Meals cost.



Law Enforcement



LAW ENFORCEMENT

Mission Statement

Sheriff Joe Arpaio and the Maricopa County Sheriff’s Office (MCSO) proudly provides contractual Law Enforcement Services to the Town of Fountain Hills by enforcing State and local laws; selective Town Ordinances, and deterring criminal activity without racially profiling. MCSO will protect life and property, investigate criminal activity, and will work in partnership with the Town Council, staff, community leaders, and residents to resolve issues and concerns.

The Office is dedicated to providing these Services to the residents of Fountain Hills and the general public in a respectful, courteous, and professional manner and is supportive of the community based policing principles.

Additionally, all sworn personnel will meet and stay current with established State training as delineated by Arizona Police Officer Standards and Training (AZ POST), and the Maricopa County Sheriff’s Office as a means of reducing liability.

Department Overview

The Maricopa County Sheriff’s Office is a fully integrated law enforcement agency committed to being the leader in establishing the standards for providing quality law enforcement, detention and support services to the citizens of Maricopa County and to other criminal justice agencies.

Under the command of Captain Joe Rodriguez, twenty deputies are assigned full-time to the Town of Fountain Hills. Of these, nineteen deputies and three sergeants are assigned to patrol. One deputy is assigned to the Schools and Community Services Section to address quality of life issues, court security, and administrative duties. Additionally, there are three detectives and a detective sergeant assigned, one Commander (Captain), one Deputy Commander (Lieutenant), and one administrative assistant.

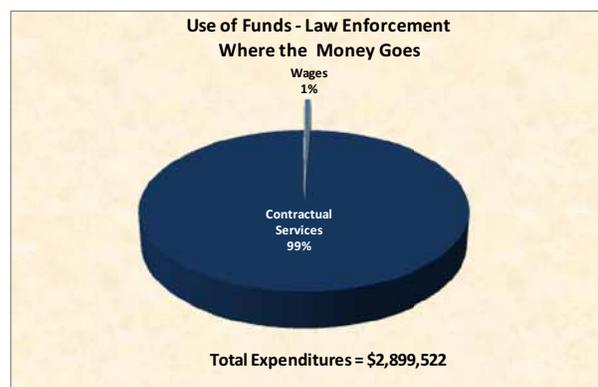
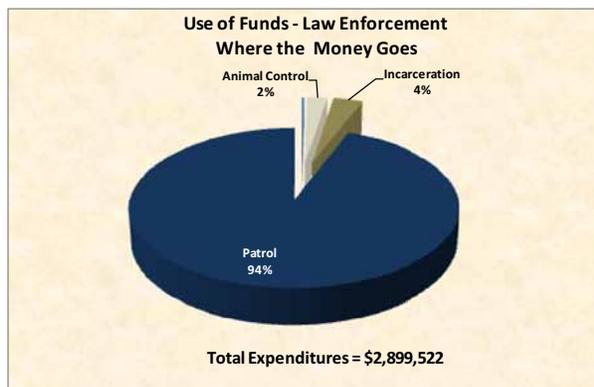
Cost Effectiveness:

Program Name	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$2,751,991	\$65	\$7,843	\$7,745
Animal Control	\$21,783	\$39,398	\$65,808	\$66,398
Incarceration	\$106,581	\$81,154	\$96,000	\$96,000
Patrol	\$0	\$2,690,809	\$2,582,036	\$2,729,379
TOTAL	\$2,880,355	\$2,811,426	\$2,751,687	\$2,899,522



Cost Effectiveness:

Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$0	\$9,517	\$13,227	\$15,338
Employment Taxes	\$0	\$747	\$790	\$962
Benefits	\$0	\$0	\$1,093	\$1,143
Contractual Services	\$2,879,431	\$2,800,025	\$2,732,565	\$2,879,843
Supplies	\$924	\$1,138	\$1,600	\$0
Internal Service	\$0	\$0	\$2,412	\$2,236
TOTAL	\$2,880,355	\$2,811,426	\$2,751,687	\$2,899,522



FY2010-11 Department Accomplishments

Initiative	Strategic Value	Council Goal
Worked with the Public Safety Advisory Commission to implement a Community Safe Place program in concert with the Block Watch program	Public Safety, Health and Welfare	7.c
Partnered with the Fountain Hills Youth Substance Abuse Prevention Coalition to reduce substance abuse in Fountain Hills and identify potential collaborative efforts	Public Safety, Health and Welfare	7.e
Introduced the Crime Free Multi Housing program to commercial businesses through the Public Safety Advisory Commission	Public Safety, Health and Welfare	7.c



FY2011-12 Objectives

Initiative	Strategic Value	Estimated Cost/Funding Source
Participate in Town Citizen Academy	Civic Responsibility	\$0
Expand business participation in Crime Free Multi Housing program to include 25% of local businesses	Public Safety, Health and Welfare	\$0
Expand neighborhood Block Watch program by participating in four neighborhood meetings	Public Safety, Health and Welfare	\$0
Partner with Fountain Hills Youth Substance Abuse Prevention Coalition with events for youths	Public Safety, Health and Welfare	\$0



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

GENERAL FUND

LAW ENFORCEMENT

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$0	\$0	\$4,507	\$4,552
SALARIES-PART TIME	\$0	\$9,513	\$8,720	\$10,786
OVERTIME	\$0	\$3	\$0	\$0
FICA	\$0	\$590	\$689	\$825
MEDICARE	\$0	\$138	\$43	\$66
WORKERS COMPENSATION	\$0	\$0	\$30	\$36
UNEMPLOYMENT INSURANCE	\$0	\$19	\$28	\$35
GROUP HEALTH INSURANCE	\$0	\$0	\$358	\$386
GROUP DENTAL INSURANCE	\$0	\$0	\$23	\$19
GROUP VISION INSURANCE	\$0	\$0	\$3	\$3
DISABILITY INSURANCE	\$0	\$0	\$21	\$21
RETIREMENT	\$0	\$0	\$674	\$700
LIFE INSURANCE	\$0	\$0	\$14	\$14
PRINTING EXPENSE	\$890	\$0	\$0	\$0
ADVERTISING/SIGNAGE	\$0	\$65	\$65	\$0
INTERGOVT AGREEMENTS	\$1,935,909	\$2,799,960	\$2,732,500	\$2,879,843
CONTRACTUAL SERVICES	\$942,632	\$0	\$0	\$0
OFFICE SUPPLIES	\$0	\$413	\$425	\$0
PROGRAM MATERIALS	\$924	\$725	\$1,175	\$0
ISF-COPIER CHARGES	\$0	\$0	\$300	\$92
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$2,112	\$2,144
TOTAL LAW ENFORCEMENT	\$2,880,355	\$2,811,426	\$2,751,687	\$2,899,522



Fire & Emergency Medical



FIRE DEPARTMENT

Mission Statement

The mission of the Fire Department is to protect the quality of life for the residents, businesses, and visitors of Fountain Hills with the highest level of protection against loss of life and property. We uphold the commitment through quality emergency services and a proactive emphasis on public education, code enforcement, hazard investigation, innovative life and safety awareness, and community service; while maintaining the highest level of professionalism in all aspects of rescue, emergency medical service, fire prevention and suppression and control of hazardous situations.

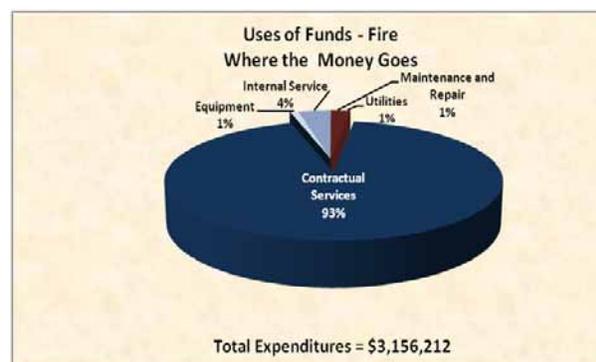
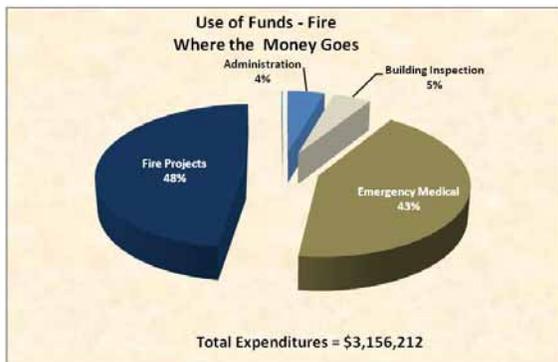
Department Overview

Fire protection and emergency medical services are provided to the residents through a unique public/private sector combination of municipally owned equipment and facilities operated by contract personnel from Rural Metro Corporation.

The Fire Department is responsible for prevention and suppression of structural and wild land fires within the town limits. The Fire Department also provides building safety inspections and plan review for construction activity, enforces the Town Fire Code and Ordinance's, emergency medical services and transports, hazardous material mitigation, and takes the lead role in emergency response to natural disasters. In conjunction with its primary role, the Fire Department provides a wide range of auxiliary community services such as public education, youth-oriented explorer post, Car seat installation, Crisis Activated Response Effort (CARES), and a community bicycle helmet program.

Cost Effectiveness:

Program Name	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Fire Department Administration	\$3,210,381	\$2,991,903	\$139,251	\$142,632
Fire Department Safety	\$0	\$826	\$141,238	\$146,224
Fire Department EMS	\$0	\$0	\$20,000	\$1,361,411
Fire Department Suppression	\$1,754	\$48,978	\$2,761,922	\$1,501,745
Fire Department CARE	\$0	\$0	\$0	\$4,200
TOTAL	\$3,212,135	\$3,041,707	\$3,062,411	\$3,156,212



Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Dues & Memberships	\$410	\$272	\$750	\$1,200
Maintenance and Repair	\$40,959	\$44,196	\$48,294	\$47,150
Utilities	\$20,223	\$16,931	\$17,609	\$21,900
Contractual Services	\$3,028,926	\$2,853,693	\$2,854,278	\$2,940,940
Supplies	\$1,624	\$1,064	\$2,899	\$2,100
Equipment	\$6,507	\$4,942	\$24,460	\$28,500
Internal Service	\$0	\$0	\$114,121	\$114,422
Transfers	\$112,276	\$120,609	\$0	\$0
Capital	\$1,210	\$0	\$0	\$0
TOTAL	\$3,212,135	\$3,041,707	\$3,062,411	\$3,156,212

FY2010-11 Department Accomplishments

Initiative	Strategic Value
FEMA Firefighters Grant for emergency generators and awarded (\$59K) and installed at stations 1 & 2. Provide power for EOC center and emergency cooling centers for public.	Public Safety, Health and Welfare
Fire Marshal data base and fee schedule installed in financial system. Revenue enhancement for Fire Marshal Program	Economic Vitality
Bicycle Helmet reward program implemented.	Public Safety, Health and Welfare
Received Governors Stimulus Grant (\$28K) for thermal imaging cameras to provide Firefighter safety	Economic Vitality; Public Safety, Health and Welfare
Continued “Public Safety and Appreciation Day” with the Public Safety Committee	Public Safety, Health and Welfare



FY2011-12 Objectives

Initiative	Strategic Value	Council Goal	Estimated Cost/ Funding Source
Study Station #2 re-location project to improve response times	Public Safety, Health and Welfare	N/A	Capital Projects Fund
Submit FEMA Assistance to Firefighters Grant for VHS/700-800 MHz radio equipment to continue to move toward narrow band/auto aid communication system	Public Safety, Health and Welfare	N/A	Grant with a 10% match (\$108,000 FEMA, \$12,000 Town)
Submit FEMA Regional (Rio Verde, Ft McDowell) Assistance to Firefighters Grant for Burn Training Trailer	Public Safety, Health and Welfare	N/A	Grant with 10% match (\$144,000 FEMA, \$8,000 Town, \$8,000 Rio Verde, and Ft. McDowell providing the
Continuation of the Bicycle Helmet Program; Youth Safety	Public Safety, Health and Welfare	N/A	Privately funded



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
FIRE & EMERGENCY MED**

GENERAL FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
DUES, SUBSCRIPT & PUBLICAT	\$410	\$273	\$750	\$1,200
MEETINGS & CONFERENCES	\$0	\$0	\$0	\$0
EQUIPMENT MAINT/REPAIR	\$13,342	\$8,266	\$12,000	\$12,000
VEHICLE MAINT/REPAIR	\$27,618	\$35,903	\$36,144	\$35,000
OFFICE EQUIP MAINT/ REPAIR	\$0	\$27	\$150	\$150
TELECOMMUNICATIONS	\$210	\$0	\$309	\$0
GAS & OIL	\$20,012	\$16,931	\$17,300	\$21,900
PROFESSIONAL FEES	\$0	\$0	\$0	\$0
PRINTING EXPENSE	\$261	\$0	\$450	\$1,000
ADVERTISING/SIGNAGE	\$332	\$0	\$120	\$500
INTERGOVT AGREEMENTS	\$0	\$1,329	\$1,340	\$1,500
CONTRACTUAL SERVICES	\$3,028,332	\$2,852,364	\$2,852,368	\$2,937,940
OFFICE SUPPLIES	\$1,624	\$651	\$1,856	\$1,100
SAFETY SUPPLIES	\$0	\$0	\$593	\$0
PROGRAM MATERIALS	\$0	\$413	\$450	\$1,000
SMALL TOOLS	\$6,507	\$3,975	\$3,507	\$5,500
SOFTWARE	\$0	\$712	\$0	\$0
PERIPHERALS	\$0	\$0	\$953	\$0
EQUIPMENT	\$0	\$255	\$20,000	\$23,000
ISF-COPIER CHARGES	\$0	\$0	\$73	\$93
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$204	\$258
ISF-VEHICLE REPLACEMENT CHARGE	\$0	\$0	\$113,594	\$113,595
ISF-EQUIP REPLACEMENT CHG	\$0	\$0	\$250	\$0
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$476
TRANSFER OUT	\$112,276	\$120,609	\$0	\$0
COMMUNICATION EQUIP	\$1,210	\$0	\$0	\$0
TOTAL FIRE & EMERGENCY MED	\$3,212,135	\$3,041,707	\$3,062,411	\$3,156,212



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Special Revenue Funds



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Streets Division**Service Delivery Plan:**

The Streets Division is responsible for the maintenance of traffic signals; regulatory signs; median landscape maintenance; storm debris clean up; street sweeping; street-related emergency responses; vehicle maintenance; contract administration as well as minor asphalt, curb and sidewalk repairs. The Highway User Revenue Fund (HURF) pays for Street personnel and contract work for street repair.

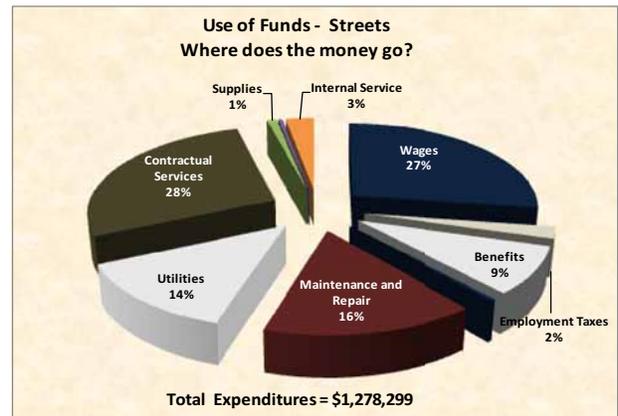
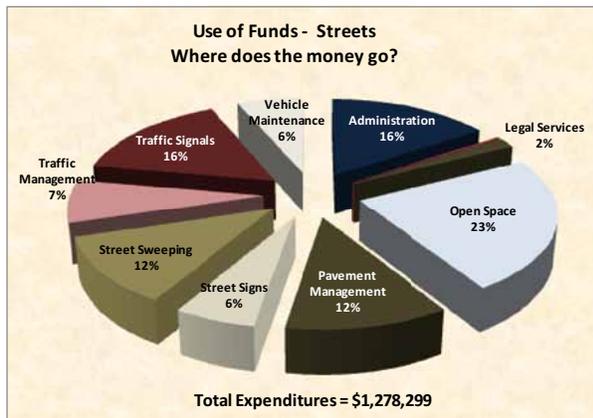
Cost Effectiveness:

Program Name	Expenditures by Program			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$1,756,675	\$389,028	\$180,276	\$200,717
Adopt A Street	\$0	\$324	\$19,319	\$3,297
Legal Services	\$24,221	\$20,260	\$21,400	\$21,408
Open Space	\$0	\$99,922	\$296,825	\$298,944
Pavement Management	\$3,181	\$522,282	\$98,049	\$149,041
Street Signs	\$81,221	\$77,349	\$106,336	\$74,821
Street Sweeping	\$0	\$147,180	\$206,023	\$150,188
Traffic Management	\$0	\$1,089	\$97,446	\$96,355
Traffic Signals	\$53,972	\$166,099	\$166,407	\$200,694
Vehicle Maintenance	\$127,642	\$144,813	\$92,130	\$82,834
TOTAL	\$2,046,912	\$1,568,347	\$1,284,211	\$1,278,299

Program increases in the proposed FY12 budget are attributed to increased maintenance and repair of streets and landscaped areas as well as funding of a potential intergovernmental agreement with the City of Scottsdale for traffic signal on-call services. These increases are offset by reductions in personnel due to retirement and elimination of contributions to the vehicle replacement fund for street sweepers. These adjustments net for an overall budget decrease.



Category	Expenditures by Category			
	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$383,347	\$386,025	\$439,750	\$349,489
Employment Taxes	\$31,285	\$31,377	\$33,945	\$27,881
Benefits	\$102,651	\$98,159	\$133,606	\$113,206
Dues & Memberships	\$4,532	\$4,403	\$5,830	\$5,110
Education and Training	\$3,109	\$2,775	\$2,400	\$2,500
Maintenance and Repair	\$229,178	\$91,293	\$124,154	\$200,915
Utilities	\$94,740	\$87,703	\$177,866	\$172,612
Contractual Services	\$138,648	\$208,877	\$267,840	\$354,296
Supplies	\$86,205	\$31,276	\$11,169	\$12,054
Equipment	\$11,709	\$35,217	\$5,650	\$4,800
Damages/Vandalism	\$0	\$43	\$2,000	\$0
Internal Service	\$0	\$0	\$80,001	\$35,436
Transfers	\$961,507	\$591,199	\$0	\$0
Capital	\$0	\$0	\$0	\$0
TOTAL	\$2,046,912	\$1,568,347	\$1,284,211	\$1,278,299



Activities/Outcomes:

Performance Measures	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Percentage of residential sweeping completed within specified cycle	NA	100	100	100
Percentage of arterial sweeping completed within specified cycle	NA	100	100	100
Percentage of fleet preventive maintenance completed on time	NA	100	100	100

Quality	FY09 Actual	FY10 Actual	FY11 Budget	FY11-12 Proposed
Total lane miles on sweeping schedule	NA	336	336	336
Total lane miles swept annually	NA	3,456	34,56	3,456
Total residential lane miles	NA	264	264	264
Total residential lane miles swept annually	NA	1,584	1,584	1,584
Total arterial lane miles	NA	72	72	72
Total arterial lane miles swept annually	NA	1,872	1,872	1,872
Number of vehicles in fleet	NA	57	43	43
Acreage of medians maintained	NA	56	58	58
Number of Adopt-a-Street participants	NA	59	56	48

Productivity	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Expenditure for street sweeping	NA	\$206,676	\$206,022	\$208,966
Expenditure per lane mile of streets swept	NA	\$59.80	\$59.61	\$60.46

Proposed FY12 street sweeping expenditure includes vehicle replacement for comparison purposes only.



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

HIGHWAY USERS FUND

DIVISION - STREETS

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$376,686	\$338,173	\$439,750	\$349,489
SALARIES-PART TIME	\$0	\$29,050	\$0	\$0
OVERTIME	\$6,661	\$6,973	\$0	\$0
ON CALL PAY	\$0	\$5,983	\$0	\$0
SEVERANCE	\$0	\$5,846	\$0	\$0
FICA	\$7,129	\$2,488	\$0	\$0
MEDICARE	\$0	\$5,288	\$6,376	\$4,917
WORKERS COMPENSATION	\$23,782	\$23,242	\$26,977	\$22,457
UNEMPLOYMENT INSURANCE	\$374	\$360	\$592	\$507
GROUP HEALTH INSURANCE	\$54,698	\$54,658	\$76,439	\$68,109
GROUP DENTAL INSURANCE	\$4,073	\$4,020	\$4,839	\$3,486
GROUP VISION INSURANCE	\$596	\$551	\$601	\$511
DISABILITY INSURANCE	\$1,605	\$1,388	\$2,067	\$1,632
RETIREMENT	\$40,578	\$36,546	\$48,372	\$38,441
LIFE INSURANCE	\$1,101	\$996	\$1,288	\$1,027
LICENSES/FILING FEES	\$2,000	\$2,000	\$2,000	\$1,340
DUES, SUBSCRIPT & PUBLICAT	\$2,532	\$2,403	\$3,830	\$3,770
TRAINING/CONT ED	\$3,109	\$2,775	\$2,400	\$2,100
MEETINGS & CONFERENCES	\$0	\$0	\$0	\$400
BUILDING MAIN/REPAIR	\$8,896	\$107	\$1,225	\$1,225
PLUMBING REPAIR	\$0	\$49	\$0	\$0
ELECTRICAL REPAIR/MAINT	\$0	\$0	\$0	\$3,000
FIRE PROTECTION SYSTEMS	\$0	\$835	\$0	\$0
GROUNDS MAINT/REPAIR	\$0	\$8,443	\$4,000	\$0
IRRIGATION REPAIR	\$0	\$3,605	\$3,300	\$3,300
BACKFLOW TESTING & MAINTENANCE	\$0	\$35	\$4,850	\$4,860
EQUIPMENT MAINT/REPAIR	\$62,874	\$9,324	\$33,500	\$48,500
VEHICLE MAINT/REPAIR	\$58,273	\$31,116	\$29,155	\$29,225
OFFICE EQUIP MAINT/ REPAIR	\$0	\$0	\$300	\$300
OTHER MAINT/REPAIR	\$35,456	\$6,685	\$11,424	\$12,000
ROAD REPAIR	\$63,679	\$5,516	\$20,000	\$75,080
STRIPING	\$0	\$3,153	\$0	\$0
SIDEWALK/PATHWAY REPAIR	\$0	\$5,321	\$0	\$0
OTHER ROAD RELATED REPAIR	\$0	\$757	\$0	\$0
SIGN REPAIR & REPLACEMENT	\$0	\$16,324	\$20,400	\$23,425
PAINTING	\$0	\$23	\$0	\$0
ELECTRICITY EXPENSE	\$35,521	\$34,793	\$44,660	\$48,900
REFUSE/RECYCLING	\$0	\$11,827	\$15,800	\$15,800
TELECOMMUNICATIONS	\$6,683	\$3,793	\$10,953	\$5,372
WATER/SEWER	\$8,661	\$6,431	\$61,501	\$61,540
GAS & OIL	\$43,875	\$30,859	\$40,952	\$41,000
AUDITING EXPENSE	\$8,736	\$12,581	\$9,180	\$9,180
PROFESSIONAL FEES	\$22,607	\$0	\$600	\$500
ENGINEERING FEES	\$0	\$0	\$5,000	\$20,000
LEGAL FEES	\$24,221	\$20,260	\$21,400	\$21,408
INSURANCE EXPENSE	\$78,467	\$85,310	\$93,000	\$93,000
PRINTING EXPENSE	\$17	\$0	\$0	\$0



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES**

HIGHWAY USERS FUND

DIVISION - STREETS

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
ADVERTISING/SIGNAGE	\$0	\$1,225	\$0	\$0
INTERGOVT AGREEMENTS	\$0	\$0	\$0	\$25,008
CONTRACTUAL SERVICES	\$4,600	\$89,501	\$4,500	\$14,500
LANDSCAPE CONTRACTS	\$0	\$0	\$134,160	\$170,700
OFFICE SUPPLIES	\$2,452	\$1,464	\$3,290	\$3,147
CLEANING/JANITORIAL SUPPLIES	\$4	\$665	\$0	\$0
SAFETY SUPPLIES	\$0	\$2,060	\$450	\$400
OPERATING SUPPLIES	\$73,491	\$20,776	\$3,026	\$5,240
FOOD & BEVERAGE SUPPLIES	\$0	\$105	\$0	\$0
PROGRAM MATERIALS	\$8,469	\$1,292	\$2,000	\$0
UNIFORMS	\$1,699	\$4,640	\$2,403	\$3,267
POSTAGE & DELIVERY	\$89	\$273	\$0	\$0
SMALL TOOLS	\$11,709	\$4,897	\$5,650	\$4,800
SOFTWARE	\$0	\$1,035	\$0	\$0
HARDWARE	\$0	\$27,170	\$0	\$0
EQUIPMENT	\$0	\$2,116	\$0	\$0
DAMAGES/VANDALISM	\$0	\$43	\$2,000	\$0
ISF-COPIER CHARGES	\$0	\$0	\$75	\$0
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$50	\$31
ISF-VEHICLE REPLACEMENT CHARGE	\$0	\$0	\$79,876	\$28,448
ISF - TELECOM CHARGES	\$0	\$0	\$0	\$6,957
TRANSFER OUT	\$961,507	\$591,199	\$0	\$0
TOTAL STREETS DIVISION	\$2,046,912	\$1,568,347	\$1,284,211	\$1,278,299



**Economic Development Division-
(Excise Tax Fund)**

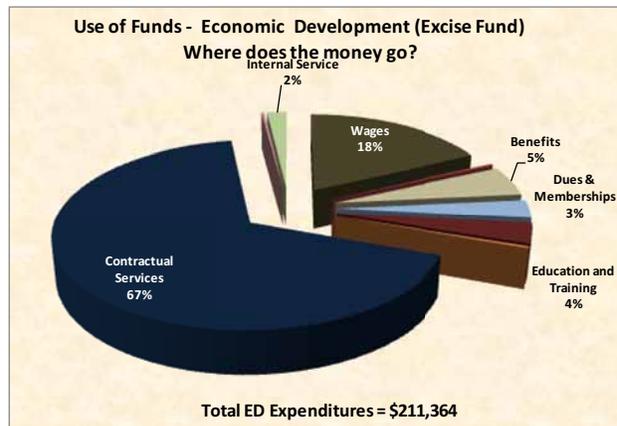
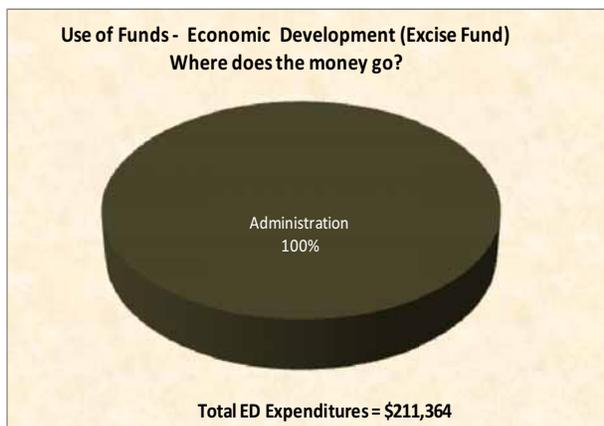
Service Delivery Plan:

Enhance the Town’s economic base through business attraction and business vitality activities.

Cost Effectiveness:

	Expenditures by Program			
Program Name	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Administration	\$765,819	\$118,580	\$572,976	\$211,364
TOTAL	\$765,819	\$118,580	\$572,976	\$211,364

	Expenditures by Category			
Category	FY09 Actual	FY10 Actual	FY11 Budget	FY12 Proposed
Wages	\$40,418	\$38,681	\$45,003	\$37,877
Employment Taxes	\$776	\$640	\$795	\$669
Benefits	\$8,075	\$9,378	\$8,916	\$11,042
Dues & Memberships	\$4,562	\$1,398	\$7,826	\$6,704
Education and Training	\$6,949	\$4,018	\$8,975	\$7,528
Utilities	\$930	\$269	\$374	\$680
Contractual Services	\$104,694	\$46,324	\$124,545	\$142,366
Supplies	\$128	\$422	\$600	\$600
Internal Service	\$0	\$9	\$2,668	\$3,898
Transfers	\$599,287	\$17,450	\$370,000	\$0
TOTAL	\$765,819	\$118,580	\$572,976	\$211,364



Activities/Outcomes:**Performance Measures:**

Complete economic development strategy document	100%
Complete plan for economic development tools and strategies	1
Hosted prospect visits (downtown)	1
Assist in the location of a retailer (downtown)	1

Quality:

Council adoption of the economic development strategy document	adopted
Council approval of economic development tools and strategies	approved
Response to retail outreach	5%

Productivity:

Oversee, draft and develop a comprehensive economic development strategy utilizing the Council's adopted Strategic Plan, Economic Vitality area as the foundation for the document.	.5
Identify a slate of economic development tools and strategies for attraction of businesses to the downtown area which is in alignment with the Council's adopted Downtown Area Specific Plan.	1
Develop and implement strategy to attract retailers to Avenue of the Fountains property.	1
Outreach to retailers in conjunction with property owners & leasing agents.	20 contacts
Hold an informational exchange forum with property owners & leasing agents of Avenue of the Fountains property.	1



**FY 2012 PROPOSED BUDGET
SUMMARY - EXPENDITURES
DIVISION - ECONOMIC DEVELOPMENT**

EXCISE TAX FUND

Description	2009 Actual	2010 Actual	2011 Revised Budget	2012 Proposed
SALARIES-FULL TIME	\$40,418	\$38,681	\$45,003	\$37,877
FICA	\$563	\$0	\$0	\$0
MEDICARE	\$0	\$518	\$653	\$549
WORKERS COMPENSATION	\$172	\$103	\$104	\$88
UNEMPLOYMENT INSURANCE	\$42	\$19	\$38	\$32
GROUP HEALTH INSURANCE	\$3,189	\$4,613	\$3,306	\$6,262
GROUP DENTAL INSURANCE	\$216	\$328	\$272	\$275
GROUP VISION INSURANCE	\$29	\$32	\$41	\$46
DISABILITY INSURANCE	\$185	\$168	\$212	\$177
RETIREMENT	\$4,346	\$4,125	\$4,950	\$4,167
LIFE INSURANCE	\$110	\$113	\$135	\$115
DUES, SUBSCRIPT & PUBLICAT	\$4,562	\$1,398	\$7,826	\$6,704
TRAINING/CONT ED	\$364	\$127	\$1,450	\$128
MEETINGS & CONFERENCES	\$6,584	\$3,891	\$7,525	\$7,400
TELECOMMUNICATIONS	\$930	\$269	\$324	\$527
GAS & OIL	\$0	\$0	\$50	\$153
PROFESSIONAL FEES	\$36,753	\$18,592	\$40,000	\$52,500
PRINTING EXPENSE	\$0	\$3,385	\$14,565	\$7,536
ADVERTISING/SIGNAGE	\$37,098	\$4,350	\$44,980	\$42,330
COMMUNITY SERVICE CONTRACTS	\$195	\$0	\$0	\$0
HOLIDAY LIGHTING	\$30,648	\$19,996	\$25,000	\$40,000
OFFICE SUPPLIES	\$101	\$398	\$600	\$600
FOOD & BEVERAGE SUPPLIES	\$0	\$13	\$0	\$0
PROGRAM MATERIALS	\$0	\$11	\$0	\$0
POSTAGE & DELIVERY	\$26	\$0	\$0	\$0
ISF-COPIER CHARGES	\$0	\$0	\$3,275	\$907
ISF-MAIL SERVICE CHARGES	\$0	\$0	\$2,568	\$2,736
ISF-MOTOR POOL CHARGES	\$0	\$0	\$100	\$255
TRANSFER OUT	\$599,287	\$17,450	\$370,000	\$0
TOTAL ECONOMIC DEVELOPMENT DIVISION	\$765,819	\$118,580	\$572,976	\$211,364



Debt Service Funds



Debt Service Funds

The Debt Service Funds provide for the payment of interest, principal, and related costs on General Obligation (GO) bonds, Highway User Revenue Fund bonds and Municipal Property Corporation (MPC) Revenue bonds.

There are three General Obligation bond issues outstanding that were approved by the voters for specific purposes:

The first GO bond issue in 1991 (refunded in 1995) was to pave roads that remained unpaved at the time of incorporation.

Additional GO bonds issued in 1999 and 2000 were for the construction of a library/museum and community center.

Bonds issued in 2001 were for the purchase of mountain preserve land in the McDowell mountains.

Total General Obligation bond principal and interest payments for fiscal year 2011-12 are \$1,019,413 and will be paid through a levy of Town property at an estimate rate of \$. 2230 per \$100 of assessed valuation.

GENERAL OBLIGATION DEBT SERVICE

	FY 2007-2008 Actual	FY 2008-2009 Actual	FY 2009-2010 Actual	FY 2010-2011 Budget	FY 2011-2012 Budget
REVENUE:					
Property Tax Revenue:					
Secondary Property Tax	\$1,330,000	\$1,400,000	\$1,485,579	\$1,040,484	\$1,020,000
Interest Earnings	\$800	\$1,500	\$0	\$300	\$100
TOTAL REVENUES	\$1,330,800	\$1,401,500	\$1,485,579	\$1,040,784	\$1,020,100
EXPENDITURES:					
General Obligation Bonds:					
Refunded Bonds-Principal	\$1,389,596	\$1,188,057	\$1,115,000	\$820,000	\$840,000
Refunded Bonds-Interest	\$0	\$148,057	\$251,538	\$208,713	\$177,313
Trustee, Admin and Report Fees	\$4,250	\$4,250	\$1,600	\$2,100	\$2,100
TOTAL EXPENDITURES	\$1,393,846	\$1,340,364	\$1,368,138	\$1,030,813	\$1,019,413



The Highway User Revenue Fund (HURF) Bonds were paid off during FY2009-10. There are no principal or interest payments scheduled for the future.

REVENUE BOND DEBT SERVICE

	FY 2007-2008 Actual	FY 2008-2009 Actual	FY 2009-2010 Actual	FY 2010-2011 Budget	FY 2011-2012 Budget
REVENUE:					
Transfer from HURF Fund	\$126,300	\$115,843	\$136,413	\$0	\$0
Interest	\$0	\$0	\$2	\$0	\$0
TOTAL REVENUES	\$126,300	\$115,843	\$136,415	\$0	\$0
EXPENDITURES:					
Bond Payment - Principal	\$125,793	\$110,422	\$130,000	\$0	\$0
Bond Payment - Interest	\$0	\$5,421	\$6,413	\$0	\$0
TOTAL EXPENDITURES	\$125,793	\$115,843	\$136,413	\$0	\$0

The Eagle Mountain Community Facilities District debt payments are levied on the property owners within the district. These obligations are paid by the Fountain Hills' property owners using secondary property taxes, less any credits, carry-forward and/or interest earnings. The anticipated rate based on the assessed valuation of \$27,162,254 (decrease of 17% from the prior year) is \$1.50 per \$100 of assessed valuation.

EAGLE MTN COM FACILITIES DISTRICT

	FY 2007-2008 Actual	FY 2008-2009 Actual	FY 2009-2010 Actual	FY 2010-2011 Budget	FY 2011-2012 Budget
REVENUE:					
Property Tax Revenue	\$340,000	\$375,000	\$410,241	\$420,000	\$420,000
Investment Earnings	\$4,000	\$4,000	\$0	\$84	\$84
TOTAL REVENUES	\$344,000	\$379,000	\$410,241	\$420,084	\$420,084
EXPENDITURES:					
Principal	\$190,000	\$210,000	\$230,000	\$260,000	\$280,000
Interest	\$160,235	\$158,760	\$151,410	\$143,360	\$134,260
Administrative/Trustee Fees	\$7,600	\$7,600	\$7,350	\$7,350	\$7,350
TOTAL EXPENDITURES	\$357,835	\$376,360	\$388,760	\$410,710	\$421,610



The Municipal Property Corporation owns the land and buildings purchased through bond proceeds (McDowell Mountain Preserve, Community Center and Town Hall). The annual debt payment on the bonds is paid for with proceeds from the dedicated portion of the local sales tax and is included as a transfer from the Excise Sales Tax. The debt payment for the Community Center will be transferred from the General Fund and is included within the Community Center budget. Any fund balance in this fund may be used only to retire the debt on the bonds. When the bonds are retired, any assets owned by the MPC will be turned over to the Town of Fountain Hills.

The FY2011-12 budget includes a proposal to use reserves to retire a portion of the Municipal Property Corporation debt that funded the Town Hall. The payoff is \$2,932,697 and will provide a net savings of approximately \$276,000 over the life of the bonds. The annual debt service payment savings will be available in the General Fund for ongoing operations.

MUNICIPAL PROP CORP

	FY 2007-2008 Actual	FY 2008-2009 Actual	FY 2009-2010 Actual	FY 2010-2011 Budget	FY 2011-2012 Budget
REVENUES:					
Excise Tax Transfers (.2%)	\$628,562	\$591,718	\$570,995	\$551,667	\$631,200
Excise Tax Transfers (.1%)	\$314,281	\$295,859	\$285,497	\$275,833	\$0
Transfer from General Fund	\$387,000	\$387,000	\$387,000	\$387,000	\$193,500
Interest	\$40,000	\$30,000	\$0	\$1,200	\$500
TOTAL REVENUES	\$1,369,843	\$1,304,577	\$1,243,492	\$1,215,700	\$825,200
EXPENDITURES:					
MPC Debt Service					
Mountain Bond Payment (.2%)	\$415,005	\$0	\$0	\$0	\$0
Civic Center Phase II Bonds (.1%)	\$298,338	\$0	\$0	\$0	\$2,932,697
MPC - Community Center	\$255,419	\$0	\$0	\$0	\$0
Refunded Bonds	\$320,412	\$0	\$0	\$0	\$0
Principal	\$0	\$885,000	\$985,000	\$1,035,000	\$958,625
Interest	\$0	\$452,486	\$417,028	\$376,630	\$113,625
Admin Fee	\$0	\$0	\$7,510	\$7,000	\$7,000
TOTAL EXPENDITURES	\$1,289,173	\$1,337,486	\$1,409,538	\$1,418,630	\$4,011,947

The Cottonwood Improvement District was established to provide landscape installation and maintenance for a special district within the Town of Fountain Hills.

COTTONWOOD MAINTENANCE DIST

	FY 2007-2008 Actual	FY 2008-2009 Actual	FY 2009-2010 Actual	FY 2010-2011 Budget	FY 2011-2012 Budget
REVENUE:					
Cottonwoods Maintenance District	\$3,850	\$3,850	\$3,323	\$3,315	\$3,315
TOTAL REVENUES	\$3,850	\$3,850	\$3,323	\$3,315	\$3,315
EXPENDITURES:					
Cottonwoods Impr. Dist.	\$3,850	\$3,850	\$3,850	\$3,315	\$3,315
TOTAL EXPENDITURES	\$3,850	\$3,850	\$3,850	\$3,315	\$3,315



Below is the schedule of Debt Service payments required for next fiscal year, including a breakdown of the debt service payments for FY2011-12.

The annual property tax levy is based on the total amount required for the payment (with adjustments for carry-forward, delinquencies, etc.) divided by the total assessed valuation for the Town of Fountain Hills.

The Town's secondary assessed property valuation for fiscal year 2011-12 is estimated to be \$451,860,136 for the upcoming year (a 21.6% drop from the prior year) and the estimated levy is \$0.2230 per \$100 of assessed value. The levy is 1% lower than last year as a result of the decrease in the Town's assessed value.

The Schedules section includes an itemization of the outstanding debt as of June 30, 2011.

Bond Type	Purpose of Issue	Date of Bond Issue	Interest Rate	Date of Maturity	Original Principal Amount	Principal Amount Retired	Amount Refunded	Outstanding Principal
GO	Land Acq-Lake	8/1/1999	5.10	7/1/2014	\$1,400,000	\$900,000	\$500,000	\$0
GO	Mtn. Bonds	12/1/2001	4.90	7/1/2020	\$6,000,000	\$2,275,000	\$3,425,000	\$300,000
GO	Refunding	6/1/2005	4.00	7/1/2019	\$7,225,000	\$2,110,000	\$0	\$5,115,000
TOTAL					\$24,310,000	\$9,585,000	\$9,310,000	\$5,415,000
Rev	Refunding	8/1/1998	4.63	7/1/2010	\$1,075,000	\$1,075,000	\$0	\$0
Rev	Comm. Center	7/1/2000	5.40	7/1/2020	\$4,680,000	\$1,750,000	\$2,475,000	\$455,000
Rev	Mtn. Bonds	12/1/2001	4.70	7/1/2021	\$7,750,000	\$2,705,000	\$3,910,000	\$1,135,000
Rev	Civic Center	12/1/2004	4.50	7/1/2019	\$3,645,000	\$1,440,000	\$0	\$2,205,000
Rev	Refunding	6/1/2005	4.15	7/1/2019	\$5,330,000	\$635,000	\$0	\$4,695,000
TOTAL					\$23,680,000	\$7,170,000	\$7,385,000	\$8,490,000
SA	Eagle Mtn-A	6/1/1996	6.50	7/1/2021	\$4,435,000	\$410,000	\$4,025,000	\$0
SA	Eagle Mtn-B	6/1/1996	7.25	7/1/2021	\$470,000	\$40,000	\$430,000	\$0
SA	Eagle Mtn	7/12/2005	3.95	7/1/2021	\$4,555,000	\$925,000	\$0	\$3,630,000
SA	Improvmts	6/16/1999	5.25	7/1/2009	\$32,276	\$32,276	\$0	(\$0)
TOTAL					\$9,492,276	\$1,407,276	\$4,455,000	\$3,630,000
GRAND TOTAL					<u>\$57,482,276</u>	<u>\$18,162,276</u>	<u>\$21,150,000</u>	<u>\$17,535,000</u>

GO General Obligation Bonds
 Rev Revenue Bonds
 SA Special Assessment Bonds



TOWN OF FOUNTAIN HILLS, ARIZONA
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2011-12

	<u>2010-11</u> <u>FISCAL YEAR</u>	<u>2011-12</u> <u>FISCAL YEAR</u>
1. Maximum allowable primary property tax levy A.R.S. §42-17051(A).	\$ <u>0</u>	\$ <u>0</u>
2. Amount received from primary property taxation in the fiscal year 2010-11 in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18).	\$ 0	0
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>0</u>	\$ <u>0</u>
B. Secondary property taxes	<u>1,020,000</u>	<u>1,007,500</u>
C. Total property tax levy amounts	\$ <u>1,020,000</u>	\$ <u>1,007,500</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) 2010-11 levy	\$ 0	0
(2) Prior years' levy	0	0
(3) Total primary property taxes	\$ 0	0
B. Secondary property taxes		
(1) 2010-11 levy	\$ <u>1,020,000</u>	<u>1,007,500</u>
(2) Prior years' levy	\$ 0	0
(3) Total secondary property taxes	\$ 1,020,000	1,007,500
C. Total property taxes collected	\$ 1,020,000	1,007,500
5. Property tax rates		
A. Town tax rate		
(1) Primary property tax rate	<u>0.0000</u>	<u>0.0000</u>
(2) Secondary property tax rate (estimate)	<u>0.1836</u>	<u>0.2230</u>
(3) Total city/town tax rate	<u>0.1836</u>	<u>0.2230</u>
B. Special assessment district tax rates		

Secondary property tax rates - As of the date the proposed budget was prepared, the town was operating two (2) special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the town.

*Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax collections for the remainder of the fiscal year.



Capital Improvement Program



Capital Improvement Program (CIP) Policy and Procedures

Objective

To provide a policy and procedures for the development, approval, and implementation of the Town of Fountain Hills' five (5) year and twenty (20) year Capital Improvement Programs (CIP).

Scope

This policy applies to all projects undertaken by the Town of Fountain Hills that meet the definition of a capital improvement project detailed in the definitions section.

Policy

The purpose of the Capital Improvement Program is to provide an authoritative decision-making process for the evaluation, selection, and multi-year scheduling of public physical improvements based on a projection of available fiscal resources and the community's priorities.

The objectives of the program are to:

- a) ensure the timely repair, replacement and expansion of the Town's infrastructure;
- b) serve as a link in the Town's planning between the Town's strategic plan and all subsidiary plans with a 10-20 year horizon and the annual budget process with a one-year horizon;
- c) maintain control over the Town's long-term cash flow in relation to the Town's financial capacity; and
- d) ensure efficient, effective and coordinated capital improvement.

Definitions

The following words when used in connection with this policy shall have the following meanings:

CAPITAL IMPROVEMENT PROGRAM: A multi-year planning document that is the product of a systematic evaluation of capital projects. This plan serves as a guide for the efficient and effective construction and maintenance of public facilities, outlining a detailed timeline and financing schedule of capital projects for a five (5) year period of time and a summary schedule of capital projects for a twenty (20) year period.

CAPITAL IMPROVEMENT PROJECT: A capital project is a heavy equipment acquisition, a computer/software systems acquisition, or a public improvement that involves construction of new infrastructure, additions to existing structures, renovation of existing structures, and major repairs to infrastructure of a comprehensive



and non-routine nature. A capital project is defined in financial terms as a project with a projected final cost of at least \$50,000 and is a non-recurring expense.

In addition, the capital asset(s) resulting from the project should have a useful life of at least 10 years. Studies, design and engineering fees greater than \$10,000 which are preparatory to a capital project with a projected final cost of at least \$50,000 should be included as part of the capital project cost.

INFRASTRUCTURE IMPROVEMENT PLAN (IIP): A written plan that individually or collectively identifies each public service that is proposed to be the subject of a development fee. The Town of Fountain Hills' IIP is incorporated as part of the Town CIP and follows the same timeline and procedure.

PROCESS

A. Schedule: Annually, the CIP Coordinator and Finance Director will submit a proposed CIP development calendar to the Town Manager for review. Based on this calendar, the CIP Coordinator will initiate a request to the Management Team for submission of updates, revisions and new projects for the five (5) year Capital Improvement Program. A further, but less detailed, review of the twenty (20) year plan will also be conducted.

B. Format: The Management Team will utilize the previous year's approved CIP as a base for developing recommended additions, deletions, or changes for incorporation in the updated CIP for the ensuing year. The Management Team will utilize the standard format provided to submit new projects or propose revisions to existing projects. All new projects will also include a comprehensive estimate of the impact of the new project on the Town's annual operating budget; e.g., salaries and benefits, supplies, utilities, fuel, maintenance requirements, etc.

C. Finance Review: The Finance Director will assist the CIP Coordinator as necessary in all facets of Capital Improvement Program development and review including production of revenue estimates and estimated growth in assessed valuation as well as overall financial analysis of the proposed program. Additional assistance may be requested to help produce draft documents, etc.

D. Town Manager Review: The CIP Coordinator will provide a copy of the proposed CIP document to the Finance Director and Town Manager for review and comment prior to distribution of the CIP document to the Town Council as part of the budget package.

E. Public Hearing: The proposed CIP will be considered at a public hearing convened by the Town Council to accept comments and input from the



public on the content of the Plan. Notice of said public hearing date, place, and time will be made at least 60 days in advance of the scheduled hearing. Copies of the proposed CIP will be made available to the public at least 30 days prior to the scheduled hearing date and at the hearing itself.

F. Town Council Approval: The final draft of the proposed CIP will be submitted as an agenda item for formal approval by the Town Council at the first Council Meeting in June.

G. Distribution: A copy of the approved CIP document will be published on the Town's website.

H. Implementation: Upon adoption of the CIP, projects included within the applicable budget year may be implemented by the appropriate Management Team member in compliance with the Town's Purchasing Policy, Special Benefit District, or applicable procedure.

I. Amendments: The adopted CIP may be amended upon approval of the Town Council. Examples of amendments include cost increases for approved projects, the acceleration of projects to the applicable budget year from a future year, and the addition of projects not previously included in the CIP.

An amendment to the CIP will be submitted to the Town Manager for approval. Upon approval, the amendment should be prepared as an agenda item for formal approval by the Town Council at a regular or special call meeting. Upon approval, a copy of the amended CIP document will be published on the Town's website.

PROCEDURE:

A. Form: The form listed as Attachment A shall be utilized to request inclusion of a project in the Capital Improvement Plan.

B. Funding Prioritization: As part of the project submittal process, Management Team members shall identify project priorities to help determine which projects are recommended for inclusion in the five-year CIP.

The initial measure of the project's priority is first established using the following factors:

HIGH

- Project protects the health and safety of the Town, its residents, visitors and employees
- Project is mandated by local, State or Federal regulations
- Project is a high priority of the Town Council, based on the most current Strategic Plan or other subsidiary plans



- Project prevents irreparable damage to existing facilities
- Project leverages local funding with other non-local funding sources
- Project finishes a partially completed project

MEDIUM

- Project maintains existing service levels
- Project provides for the maintenance of existing systems and equipment
- Project results in increased efficiency
- Project reduces operational costs
- Project significantly reduces losses in revenue or provides for significant increased revenues

LOW

- Project provides an expanded level of service or new public facility not included in the Town Council's priorities
- Project is deferrable
- Project uses debt financing

C. Funding Sources: The primary funding sources for the CIP are the General Fund, Grants, Development Fees, Excise Taxes, HURF, Bonded Indebtedness, Capital Leases and Capital Project funds. All potential projects must identify the proposed sources of funding before submission of the CIP request. Projects that are funded by Development Fees must also identify the relationship between the IIP project and the Development Fee from which it is funded in the justification section of the CIP Form.

D. Project Schedule: Each Project Manager shall provide a preliminary schedule which shall detail the various phases involved in the project and their starting and ending dates. It is the responsibility of the Project Manager to maintain this schedule or to provide schedule updates to the CIP Coordinator on at least a quarterly basis.

RESPONSIBILITY FOR ENFORCEMENT:

The Town Manager, Finance Director and CIP Coordinator will be responsible for ensuring that this policy is followed and/or updated as necessary.



May 2011

Honorable Mayor and Council:

We are pleased to submit the **FY2012-2016 Five Year Capital Improvement Program (CIP) for the Town of Fountain Hills**. Council approves the Five Year CIP with the annual budget in June and this document represents the next annual review and update. This annual process and resulting document represents a key element in the transition of the financial management of the community from an annual planning horizon to a long range, well planned and publicly communicated plan for the future.

The **Capital Improvement Plan** is designed to identify and prioritize any and all known future capital needs of the community which are to be constructed from public sources.

The **Five Year Capital Improvement Program** is a component of the longer range financial planning process, but it is focused on the next five years. Placement of a project in the FY2012-2016 timeframe indicates a higher priority, and requires the project to have realistic funding sources for construction, as well as sufficient operating and maintenance funding for its future costs. The Program identifies all sources of construction funding, and to identify the total cost of operating and maintenance costs, including staffing, for each project.

The FY2012-2016 plan includes project costs that total \$68,014,022 which is a decrease of \$2,248,167 (3.2%) from the FY11-15 capital plan. The total budget change includes removal of completed projects, the addition of new projects, moving projects out to year six, and updated project cost estimates. Those changes are summarized below:

Project Number	Description	Increase/ (Decrease)
D6033	Drainage-Oxbow Wash Crossing	(\$.5M)
E8504	Avenue of the Fountains Median	\$1.8M
F4002	Street Maintenance Facility Improvements	(\$1.7M)
F4005	Fire Station 2 Relocation	(\$2.2M)
F4015	Fire Station 1 Renovation	\$.4M
P3013	Neighborhood Park-South	(\$6M)
S6001	Shea Blvd. Climbing Lane-Completed	(\$1.1M)
S6006	FH Blvd. Sidewalk-Completed	(\$.5M)
S6007	Annual Sidewalk Program	(\$1.5M)
S6008	Annual Pavement Management	\$7M
S6010	Saguaro Blvd Mill & Overlay	\$3M
S6014	Turn Lanes-Palisades at FH Blvd.	(\$.5M)
S6019	Saguaro Blvd. Service Rd Elimination	(\$.8M)
S6025	Shea Blvd. Gap Overlay	(\$.5M)
S6046	FH Blvd. Sidewalk	(\$.5M)
S6050	Shea Blvd. Bike Lane	(\$.5M)
S6056	Shea Blvd. Eastbound Bike Lane & Overlay	\$.6M
T5004	Traffic Signal-AOTF & Saguaro	(\$.5M)
T5005	Traffic Signal-Palisades & Eagle Ridge/Palomino	(\$.5M)
T5006	Traffic Signal-FHB & Glenbrook	(\$.5M)
T5010	Intelligent Transportation System	\$1.2M
None	Vehicle Replacement Program	\$1.6M



The Five Year Capital Improvement Plan project budget totals \$68,014,022 and are planned in the following program areas:

Program Area	Five Year Total
Downtown Improvements	\$2,905,000
Open Space Projects	\$2,712,000
Street/Sidewalk Projects	\$26,058,271
Traffic Signals	\$2,033,000
Drainage Projects	\$75,000
Parks & Recreation Projects	\$30,681,000
General Government Projects	\$397,500
Fire & Emergency Projects	\$882,000
Vehicle Replacement Program	\$1,612,813
Contingency	\$657,438
TOTAL	\$68,014,022

Funding Sources and Planning

The program blends multiple sources of funds to construct public improvements including General Fund, Excise Tax Fund, Development Fees, Development Agreements, Grants, Capital Projects Fund, Bonds, Vehicle Replacement Fund and other funds. Reduced capital and operating revenue will require the delay or deferral of several capital projects—the matrix on the following pages is a summary of the five year projects and the funding sources for each. As presented the Capital Projects Fund currently shows a surplus of \$90,795 if all projects were to move forward. The purpose of the matrix is to identify funding sources for the projects and make adjustments when there are deficits. The project costs have been adjusted with an inflation factor over the five years. The plan requires annual review and update to remain effective and functional. The document represents the combined efforts of staff and the executive budget committee to prepare, prioritize and propose for your consideration and approval as the elected representatives of the community.

Respectfully submitted,



Richard L. Davis, ICMA-CM
Town Manager



Resource Summary

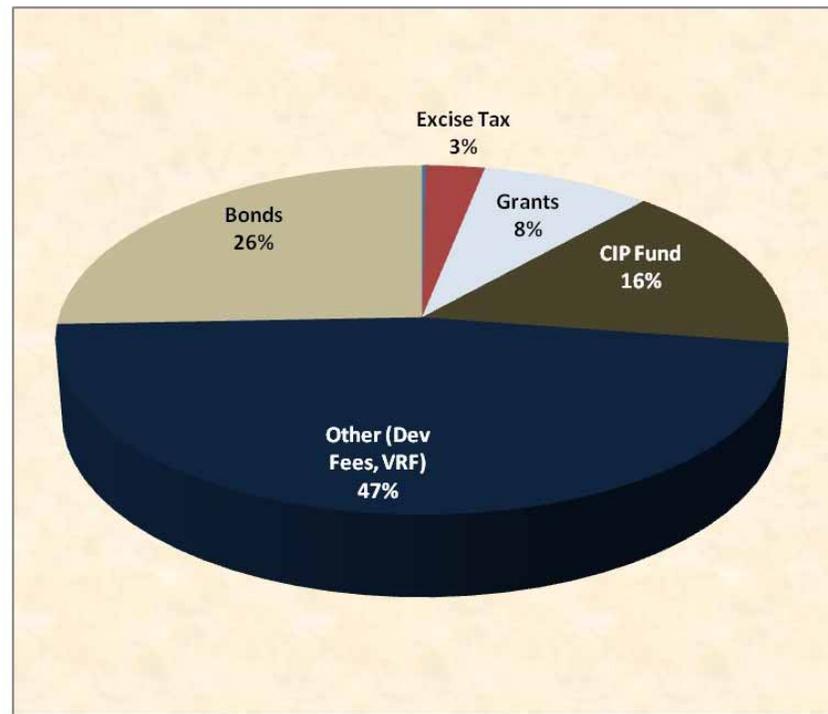
REVENUES BY SOURCE	FIVE YEAR	FY11-12 Requested	FY12-13 Requested	FY13-14 Requested	FY14-15 Requested	FY15-16 Requested	TO TAL FIVE YEAR PROJEC TION	SURPLUS/ DEFICIT
	AVAILABLE FUNDS							
General Fund	\$ 141,000	\$ 106,000	\$ 25,000	\$ -	\$ -	\$ -	\$ 131,000	\$ 10,000
Highway User Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Excise Tax Fund							\$ -	\$ -
Sales Taxes	\$ 717,900	\$ 159,169	\$ 135,960	\$ 143,518	\$ 151,368	\$ -	\$ 590,015	\$ 127,885
Fund Balance	\$ 1,800,000	\$ 345,831	\$ 364,040	\$ 356,482	\$ 348,632	\$ -	\$ 1,414,985	\$ 385,015
Grants, MAG, etc.	\$ 6,636,100	\$ 4,351,600	\$ -	\$ 528,000	\$ 922,000	\$ -	\$ 5,801,600	\$ 834,500
Capital Projects Fund	\$10,578,200	\$ 3,066,528	\$ 1,127,771	\$ 2,019,534	\$ 4,064,852	\$ 390,168	\$ 10,668,853	\$ (90,653)
Development Fees:								
Streets	\$ 360,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 360,929
Law Enforcement	\$ 297,042	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 297,042
Fire & Emergency	\$ 61,166	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 61,166
Open Space	\$ 1,761,206	\$ -	\$ -	\$ 1,627,000	\$ 1,085,000	\$ -	\$ 2,712,000	\$ (950,794)
Recreation	\$ 424,171	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 424,171
Library/Museum	\$ 64,119	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64,119
General Government	\$ 729,171	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 729,171
Bonds	\$13,500,000	\$ 8,995,911	\$ 1,583,229	\$ 2,944,141	\$ 2,633,528	\$ 1,267,947	\$ 17,424,756	\$ (3,924,756)
Reimbursements from Developers	\$29,363,000	\$ -	\$ -	\$ 9,200,000	\$18,400,000	\$ -	\$ 27,600,000	\$ 1,763,000
Other	\$ 1,670,813	\$ 115,000	\$ 450,891	\$ 388,372	\$ 611,101	\$ 105,449	\$ 1,670,813	\$ -
Total Revenues	\$68,104,817	\$17,140,039	\$ 3,686,891	\$17,207,047	\$28,216,481	\$ 1,763,564	\$ 68,014,022	\$ 90,795

PROJECT COSTS	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	TO TAL FIVE
	Requested	Requested	Requested	Requested	Requested	YEAR PROJEC TION
Downtown Improvements	\$ 805,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ -	\$ 2,905,000
Open Space Projects	\$ -	\$ -	\$ 1,627,000	\$ 1,085,000	\$ -	\$ 2,712,000
Street/Sidewalk Projects	\$14,876,826	\$ 2,240,812	\$ 4,209,876	\$ 3,089,059	\$ 1,641,698	\$ 26,058,271
Traffic Signals	\$ 200,000	\$ 53,000	\$ 53,000	\$ 1,727,000	\$ -	\$ 2,033,000
Stormwater Management/Drainage Projects	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Park & Recreation Projects	\$ 155,000	\$ 200,000	\$10,025,000	\$20,301,000	\$ -	\$ 30,681,000
General Government Projects	\$ 297,500	\$ 25,000	\$ -	\$ -	\$ -	\$ 322,500
Fire & Emergency Projects	\$ 387,000	\$ -	\$ 65,000	\$ 430,000	\$ -	\$ 882,000
Library, Art and Museum Projects	\$ 75,000	\$ -	\$ -	\$ -	\$ -	\$ 75,000
Vehicle Replacement Program	\$ 100,000	\$ 435,891	\$ 360,372	\$ 611,101	\$ 105,449	\$ 1,612,813
Contingency	\$ 168,713	\$ 32,188	\$ 166,799	\$ 273,321	\$ 16,417	\$ 657,438
Total Project Costs	\$17,140,039	\$ 3,686,891	\$17,207,047	\$28,216,481	\$ 1,763,564	\$ 68,014,022



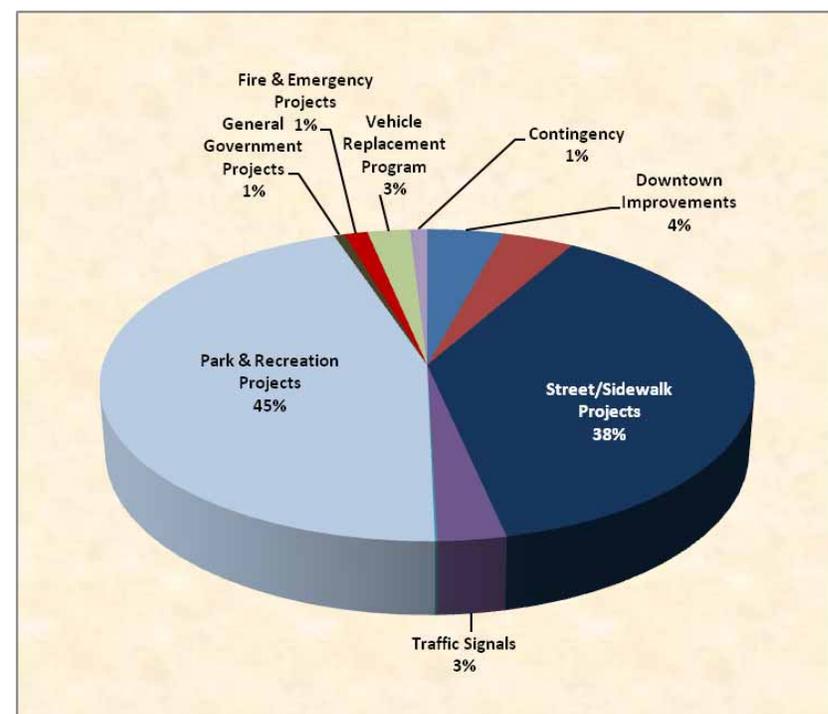
FY12-16

CAPITAL RESOURCES BY CATEGORY



FY12-16

CAPITAL EXPENDITURES BY CATEGORY



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Capital Projects Summary



PROJ NO.	PROJECT TITLE	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FIVE YEAR TOTAL
<u>Downtown Improvements</u>							
E8501	Downtown Vision Plan-Phase I (Greening)	\$100,000	\$0	\$0	\$0	\$0	\$100,000
E8502	Downtown Vision Plan-Phase II (Ave/Lakeside)	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$1,000,000
E8503	Downtown Vision Plan-Phase III (Ave/Saguaro)	\$5,000	\$0	\$0	\$0	\$0	\$5,000
E8504	Ave of the Fountains Median & Right-Of-Way Improvements	\$450,000	\$450,000	\$450,000	\$450,000	\$0	\$1,800,000
TOTAL		\$805,000	\$700,000	\$700,000	\$700,000	\$0	\$2,905,000
<u>Open Space Projects</u>							
O7002	Adero Canyon Trailhead	\$0	\$0	\$1,627,000	\$1,085,000	\$0	\$2,712,000
TOTAL		\$0	\$0	\$1,627,000	\$1,085,000	\$0	\$2,712,000
<u>Street/Sidewalk Projects</u>							
S6003	Unpaved Alley Paving Projects	\$0	\$310,000	\$175,000	\$165,000	\$0	\$650,000
S6005	Shea Boulevard Widening	\$2,999,000	\$0	\$0	\$0	\$0	\$2,999,000
S6008	Annual Pavement Management	\$2,561,226	\$1,840,812	\$3,387,876	\$2,924,059	\$1,641,698	\$12,355,671
S6010	Saguaro Blvd Mill & Overlay	\$7,500,000	\$0	\$0	\$0	\$0	\$7,500,000
S6025	Shea Blvd Gap-Overlay	\$691,000	\$0	\$0	\$0	\$0	\$691,000
S6047	Shea Blvd Multi Use Path	\$50,000	\$50,000	\$366,000	\$0	\$0	\$466,000
S6053	Fountain Hills Blvd Shoulder Paving	\$40,000	\$40,000	\$281,000	\$0	\$0	\$361,000
S6054	Highway Safety Improvement Program	\$57,000	\$0	\$0	\$0	\$0	\$57,000
S6055	San Marcus Drive Sidewalk-Four Peaks Elementary School	\$327,600	\$0	\$0	\$0	\$0	\$327,600
S6056	Shea Blvd. Eastbound Bike Lane and Overlay	\$651,000	\$0	\$0	\$0	\$0	\$651,000
TOTAL		\$14,876,826	\$2,240,812	\$4,209,876	\$3,089,059	\$1,641,698	\$26,058,271
<u>Traffic Signals</u>							
T5009	Traffic Signal Upgrades	\$200,000	\$0	\$0	\$0	\$0	\$200,000
T5010	Intelligent Transportation System (ITS)	\$0	\$53,000	\$53,000	\$1,327,000	\$0	\$1,433,000
T5011	Traffic Signal-Palisades & Saguaro Upgrades	\$0	\$0	\$0	\$400,000	\$0	\$400,000
TOTAL		\$200,000	\$53,000	\$53,000	\$1,727,000	\$0	\$2,033,000
<u>Stormwater Management/ Drainage Projects</u>							
D6047	Miscellaneous Drainage Improvements	\$75,000	\$0	\$0	\$0	\$0	\$75,000
TOTAL		\$75,000	\$0	\$0	\$0	\$0	\$75,000



PROJ NO.	PROJECT TITLE	FY11-12	FY12-13	FY13-14	FY14-15	FY15-16	FIVE YEAR TOTAL
<u>Park & Recreation Projects</u>							
P3008	Four Peaks Park Improvements	\$0	\$50,000	\$0	\$0	\$0	\$50,000
P3011	Fountain Park Improvements	\$0	\$0	\$825,000	\$675,000	\$0	\$1,500,000
P3014	New Community Park-Ellman Property	\$0	\$0	\$9,200,000	\$18,400,000	\$0	\$27,600,000
P3019	Joint Use School/Town-Fountain Hills High School Site	\$0	\$75,000	\$0	\$630,000	\$0	\$705,000
P3020	Joint Use School/Town-McDowell Mountain Site	\$0	\$75,000	\$0	\$596,000	\$0	\$671,000
P3021	Fountain Renovation	\$105,000	\$0	\$0	\$0	\$0	\$105,000
P3022	Fountain Lake Water Quality Improvements	\$50,000	\$0	\$0	\$0	\$0	\$50,000
TOTAL		\$155,000	\$200,000	\$10,025,000	\$20,301,000	\$0	\$30,681,000
<u>General Government Projects</u>							
F4020	Voice & Data Communications Upgrade	\$90,000	\$25,000	\$0	\$0	\$0	\$115,000
F4023	Energy Efficiency Program	\$207,500	\$0	\$0	\$0	\$0	\$207,500
TOTAL		\$297,500	\$25,000	\$0	\$0	\$0	\$322,500
<u>Fire & Emergency Projects</u>							
F4015	Fire Station 1 Renovation	\$0	\$0	\$65,000	\$430,000	\$0	\$495,000
F4021	Fire Station Emergency Generators	\$35,000	\$0	\$0	\$0	\$0	\$35,000
F4025	Portable Live Fire Training Unit	\$160,000	\$0	\$0	\$0	\$0	\$160,000
F4026	Emergency Operations Center/ Prop 202	\$72,000	\$0	\$0	\$0	\$0	\$72,000
F4027	Assistance To Fire Fighters Grant – Radios	\$120,000	\$0	\$0	\$0	\$0	\$120,000
TOTAL		\$387,000	\$0	\$65,000	\$430,000	\$0	\$882,000
<u>Library, Art and Museum Projects</u>							
F4012	Civic Center Event Circle	\$75,000	\$0	\$0	\$0	\$0	\$75,000
TOTAL		\$75,000	\$0	\$0	\$0	\$0	\$75,000
<u>Vehicle Replacement Program</u>							
	Vehicle Replacement Per Schedule	\$100,000	\$435,891	\$360,372	\$611,101	\$105,449	\$1,612,813
TOTAL		\$100,000	\$435,891	\$360,372	\$611,101	\$105,449	\$1,612,813
Contingency		\$168,713	\$32,188	\$166,799	\$273,321	\$16,417	\$657,438
TOTAL CAPITAL PROJECTS		\$17,140,039	\$3,686,891	\$17,207,047	\$28,216,481	\$1,763,564	\$68,014,022



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Capital Projects Information Sheets



PROJECT TITLE: Miscellaneous Drainage Improvements
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** D6047

This project will provide for the construction of new drainage facilities or the extension of existing facilities at locations of future road widening projects so that excess excavated materials may be put in place when available. The project will also provide for the revegetation of these locations.

TOWN GOALS:

TIMEFRAME: FY 2011-12

YEAR PROJECT BEGAN: FY 2011-12

TOTAL ESTIMATED PROJECT COST: \$75,000

PROJECT JUSTIFICATION:

The Town has worked successfully with municipal, private and utility construction contractors in the past to place excess excavation materials at locations where future Town road widening projects will require fill material. This work is done at no cost to the Town and will save on the costs to fill and compact these areas in the future. The locations where the excess materials can be placed are now limited without constructing or extending drainage culverts. Revegetation is also required in the areas where fill materials are placed to help with erosion and aesthetics.

FUNDING PRIORITY: High - Leverage Local Funds

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj		\$75,000					\$75,000
Developer							
General							
HURF							
Grant							
TOTAL		\$75,000					\$75,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Engineering							
Construction		\$75,000					\$75,000
Acquisition							
Other							
TOTAL		\$75,000					\$75,000



OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Downtown Vision Plan - Phase I (Greening)
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** E8501

Project is planned to introduce additional trees and potentially shrubs to Fountain Park and a number of vacant lots principally in the downtown area. Donations will be sought for this work which is to be completed in time for the State's Centennial on February 14, 2012.

TOWN GOALS:

TIMEFRAME: FY 2010-11

YEAR PROJECT BEGAN: FY 2010-11

TOTAL ESTIMATED PROJECT COST: \$100,000

PROJECT JUSTIFICATION:



Greening of Downtown
 A Private and Public Cooperative

The "Greening of Downtown" was one of the recommendations to come from the recently completed Downtown Visioning Project. The "Greening of Downtown" envisioned additional trees and shrubbery for Fountain Park to provide additional shade and aesthetic appeal and the planting of greenery in the Town's privately-owned, large vacant lots in the downtown area.

The source of funding is to be donation driven. The project will include a demonstration planting area on the park's east side, trees along the sidewalks and paths in and around the park, and more intensely planted "grove" areas, which are envisioned to include both trees and shrubs. Lastly, additional work that is envisioned included naturalization of the park islands and a desert wildflower area among others.

FUNDING PRIORITY: High - Finishes a Partially Completed Project

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
General							
Capital Proj							
Grant		\$100,000					\$100,000
Developer							
TOTAL		\$100,000					\$100,000



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design							
Construction		\$100,000					\$100,000
Other							
TOTAL		\$100,000					\$100,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000
Other						
TOTAL	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$25,000



PROJECT TITLE: Downtown Vision Plan - Phase II (Avenue/Lakeside Project)

PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** E8502

This project may be used as an inducement to reimburse a developer(s) up to \$1 million for construction of Town approved streetscape/sidewalks/road improvements for development of a project or projects in the Lakeside District and/or The Avenue District in alignment with the Downtown Vision Plan adopted by Council on 9/17/09 and in alignment with the Downtown Area Specific Plan framework. It may also be used by the Town for streetscape/sidewalks/road improvements/parking studies to induce a developer(s) to develop a project or projects in the above mentioned Districts.

TOWN GOALS:

TIMEFRAME: FY 2012-15

YEAR PROJECT BEGAN: N/A

TOTAL ESTIMATED PROJECT COST: \$1,000,000

PROJECT JUSTIFICATION:



In FY 2005/2006 and FY 2006/2007, the Town completed Phases I and II of the "Avenue of the Fountains Enhancement Project." Phase I included design of the entire project, and construction of the streetscape and sidewalks on the north side of the Avenue. Phase II included construction of the streetscape and sidewalks on the south side of the Avenue in front of Town Hall.

In January 2009, the Town of Fountain Hills and the Fountain Hills Chamber of Commerce, embarked on a journey to develop a master plan for downtown Fountain Hills. Swaback Partners were engaged to assist in this project. The process included input in structured group settings. Two different groups, inclusive of community leaders and local constituents, formally assisted in defining the vision - the Project Team and the Focus Group. In addition, the process included numerous public meetings to discuss the project progress, and receive feedback and guidance.

This project will continue the "Avenue of the Fountains Enhancement Project" in the form of an inducement up to \$1,000,000 to reimburse a developer or developers for developing a project(s) in the Lakeside District or The Avenue District in alignment with the Downtown Vision Plan. It may also be in the form of a Town project to induce a development. The Town Council would formalize the reimbursement or inducement through an adopted Development Agreement which would outline the conditions of the reimbursements or inducements.

FUNDING PRIORITY: High - Town Council Priority

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Excise Tax		\$250,000	\$250,000	\$250,000	\$250,000		\$1,000,000
Capital Proj							
Grant							
Developer							
General							
TOTAL		\$250,000	\$250,000	\$250,000	\$250,000		\$1,000,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design							
Construction							
Other		\$250,000	\$250,000	\$250,000	\$250,000		\$1,000,000
TOTAL		\$250,000	\$250,000	\$250,000	\$250,000		\$1,000,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Downtown Vision Plan - Phase III (Avenue/Saguaro Project)

PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** E8503

This project will conduct traffic counts and study various alternatives for the ultimate configuration of the Saguaro Blvd. and Avenue of the Fountains intersection.

TOWN GOALS:

TIMEFRAME: FY 2011-12

YEAR PROJECT BEGAN: FY 2010-11

TOTAL ESTIMATED PROJECT COST: \$30,000

PROJECT JUSTIFICATION:



In FY 2005/2006 and FY 2006/2007, the Town completed Phases I and II of the "Avenue of the Fountains Enhancement Project." Phase I included design of the entire project, and construction of the streetscape and sidewalks on the north side of the Avenue. Phase II included construction of the streetscape and sidewalks on the south side of the Avenue in front of Town Hall.

In January 2009, the Town of Fountain Hills and the Fountain Hills Chamber of Commerce embarked on a journey to develop a master plan for downtown Fountain Hills. Swaback Partners were engaged to assist in this project. The process included input in structured group settings. The Town then added the Mill & Overlay of Saguaro Blvd. to the Capital Improvement Program.

In order to insure that the Downtown Vision Plan is followed, this project will study various alternatives for the ultimate configuration of the Saguaro Blvd. and Avenue of the Fountains intersection.

FUNDING PRIORITY: High - Town Council Priority

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
General							
Capital Proj							
Grant							
Excise Tax	\$25,000	\$5,000					\$30,000
Developer							
TOTAL	\$25,000	\$5,000					\$30,000



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design							
Construction							
Other	\$25,000	\$5,000					\$30,000
TOTAL	\$25,000	\$5,000					\$30,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Avenue of the Fountains Median and Right-Of-Way Improvements

PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** E8504

This project will include improvements to the median and right-of-way areas along the Avenue of the Fountains from Saguaro to La Montana to provide a more vibrant and pedestrian friendly downtown area as well as provide areas for special events.

TOWN GOALS:

TIMEFRAME: FY 2012-15

YEAR PROJECT BEGAN: FY 2011-12

TOTAL ESTIMATED PROJECT COST: \$1,800,000

PROJECT JUSTIFICATION:

The Avenue of the Fountains median between Saguaro and La Montana is utilized for numerous community events throughout the year. Due to its age and use the median and right-of-way areas are in need of improvements including but not limited to the replacement of trees, curbing, brick pavers, irrigation systems, electrical systems and resurfacing/replacement of the fountains.

FUNDING PRIORITY: Medium - Provides Maintenance of Existing Systems

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
General							
Capital Proj		\$200,000	\$200,000	\$200,000	\$200,000		\$800,000
Grant							
Excise Tax		\$250,000	\$250,000	\$250,000	\$250,000		\$1,000,000
Debt Service							
TOTAL		\$450,000	\$450,000	\$450,000	\$450,000		\$1,800,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning		\$10,000	\$10,000	\$10,000	\$10,000		\$40,000
Design		\$40,000	\$40,000	\$40,000	\$40,000		\$160,000
Construction		\$400,000	\$400,000	\$400,000	\$400,000		\$1,600,000
Other							
TOTAL		\$450,000	\$450,000	\$450,000	\$450,000		\$1,800,000



OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other	\$500	\$1,000	\$1,000	\$1,000	\$1,000	\$4,500
TOTAL	\$500	\$1,000	\$1,000	\$1,000	\$1,000	\$4,500



PROJECT TITLE: Civic Center Event Circle
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** F4012

This project includes the installation of brick pavers or similar material in FY11-12 at the Civic Center courtyard area to allow various events to be held there and to improve the appearance.

TOWN GOALS:
TIMEFRAME: FY 2011-12
YEAR PROJECT BEGAN: FY 2011-12
TOTAL ESTIMATED PROJECT COST: \$75,000
PROJECT JUSTIFICATION:



The original Civic Center project included a center courtyard event plaza between the Community Center and the Library/Museum. Due to escalations in construction costs the event plaza was not completed. The plaza currently has a gravel surface which is not ADA compliant and cannot be utilized for events.

The plaza was envisioned and designed with a surface area of brick pavers. The intended use was for an event space managed by the Community Center staff as a revenue source as well as a public space for citizens and visitors to enjoy the arts.

The project is estimated at \$75,000 and would complete the brick paver surface which would allow the plaza to be more fully utilized.

FUNDING PRIORITY: Low - Provides an Expanded Level of Service

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Grant							
Capital Proj		\$75,000					\$75,000
General							
HURF							
Developer							
TOTAL		\$75,000					\$75,000



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design							
Construction		\$75,000					\$75,000
Other							
TOTAL		\$75,000					\$75,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Fire Station 1 Renovation
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** F4015

This project will provide a 1,500 square foot addition for five bunkrooms, a shower room and storage space. This will be a one story addition to the north side of the existing building.

The existing double wide trailer will be tested for asbestos and demolished. This space will be converted to parking to replace the parking space used for the addition.

TOWN GOALS:
TIMEFRAME: FY 2013-15
YEAR PROJECT BEGAN: FY 2013-14
TOTAL ESTIMATED PROJECT COST: \$495,000
PROJECT JUSTIFICATION:



1. The existing station has a 12' X 20' sleeping space for five firefighters, a 12' X 12' captains office/sleeping space and non ADA compliant washroom/shower.
2. No female space.
3. Lack of station storage.
4. Existing external trailer, which houses the 2 person ambulance crew, is in deplorable condition (the floor could collapse) and is extremely expensive to power and cool, will be razed and removed. This area will be converted to parking space.
5. The existing living space in the station will be converted for the ambulance crew. The bathroom/shower will be used for this crew.
6. Storage will be added to the existing space.
7. This will be an opportunity to introduce energy efficiency technology to save on utility costs.

FUNDING PRIORITY: High - Prevents Irreparable Damage to Existing Facilities



FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Excise Tax							
Debt Service							
Capital Proj				\$65,000	\$430,000		\$495,000
HURF							
Grant							
TOTAL				\$65,000	\$430,000		\$495,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design				\$65,000	\$10,000		\$75,000
Construction					\$420,000		\$420,000
Other							
TOTAL				\$65,000	\$430,000		\$495,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies				\$1,000	\$2,000	\$3,000
Other						
TOTAL				\$1,000	\$2,000	\$3,000



PROJECT TITLE: Voice & Data Communications Upgrade
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** F4020

Replace network equipment at the Civic Center (Town Hall and Community Center) with expansion to two fire stations and street yard in following years. Implementation of a voice over internet protocol (VOIP) telephone system.

TOWN GOALS:

TIMEFRAME: FY 2006-13
YEAR PROJECT BEGAN: FY 2005-06
TOTAL ESTIMATED PROJECT COST: \$125,000



PROJECT JUSTIFICATION:

Existing network hardware has exceeded life expectancy and is no longer supported by the manufacturer.

Existing voice communication hardware has also reached its end of life and replacement parts are extremely hard to acquire. Replacement of existing equipment will minimize threat of hardware failures, increase network capacity, and improve efficiency of staff with features like unified messaging, remote office capabilities, and improved call routing while leveraging existing technology

FUNDING PRIORITY: High - Prevents Irreparable Damage to Existing Facilities

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
General	\$10,000	\$90,000	\$25,000				\$125,000
Debt Service							
Capital Proj							
HURF							
Grant							
TOTAL	\$10,000	\$90,000	\$25,000				\$125,000



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning	\$10,000						\$10,000
Acquisition		\$90,000	\$25,000				\$115,000
Construction							
Other							
TOTAL	\$10,000	\$90,000	\$25,000				\$125,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other		\$13,500	\$17,500	\$17,500	\$17,500	\$66,000
TOTAL		\$13,500	\$17,500	\$17,500	\$17,500	\$66,000



PROJECT TITLE: Fire Station Emergency Generators
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** F4021

The Town was awarded a Federal Emergency Management Firefighters Grant to replace the 15kW generator at Station No. 1 with an 80kW generator and add a new 50kW generator at Station No. 2. The generator purchase and electrical design is funded 90% through Grant funds and 10% through CIP funds. The installation of the generators and associated electrical equipment is to be funded by the Town in FY2011-12.

TOWN GOALS:

TIMEFRAME: FY 2010-12
YEAR PROJECT BEGAN: FY 2010-11
TOTAL ESTIMATED PROJECT COST: \$101,000

PROJECT JUSTIFICATION:

Fire Station No. 1 is the Town's secondary Emergency Operations Center. The existing 15kW generator can only power the existing VHF radio system, emergency lighting, overhead doors and a few receptacles. The new generator will power the entire facility including the HVAC system and the proposed 800MHZ radio system. The generator for Station No.2 is sized to power the entire facility as well. The fire stations will be able to act as an area of refuge should there be a prolonged power outage in Fountain Hills.

FUNDING PRIORITY: High - Protects Health & Safety of the Town

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Excise Tax							
Capital Proj	\$6,600	\$35,000					\$41,600
Grant	\$59,400						\$59,400
HURF							
TOTAL	\$66,000	\$35,000					\$101,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design	\$5,000						\$5,000
Construction		\$35,000					\$35,000
Acquisition	\$61,000						\$61,000
TOTAL	\$66,000	\$35,000					\$101,000



OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Energy Efficiency Program

PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** F4023

The Town received an energy efficiency and conservation grant totaling \$146,000. The funds will be used to implement energy efficiency measures by upgrading the current energy management system computer program. The Town may also be eligible to receive rebates from SRP in the amount of \$71,000, for a total project cost of \$217,000.

TOWN GOALS:

TIMEFRAME: FY 2010-12

YEAR PROJECT BEGAN: FY 2010-11

TOTAL ESTIMATED PROJECT COST: \$217,000

PROJECT JUSTIFICATION:

The project is a three-tiered program that will update some of the high-energy use equipment currently in operation within Town-owned buildings. Tier one of the project was to conduct a level two energy audit that helped identify areas for increased efficiency. The energy audit identified our current Energy Management System and HVAC systems as the items with the most potential for energy and cost savings.

Currently the Town Center Complex runs heating and cooling operations with two separate, manually run, Energy Management Systems. The two separate systems are not compatible and do not communicate with each other. The Town will be replacing the current system with a single system that is automated and can adjust heating and cooling when needed. Along with the Energy Management System upgrades we will be adding five separate mini-split cooling units to the IT server rooms and telecommunications rooms at Town Hall and the Community Center. Currently these rooms are being cooled by units that also handle office areas and meeting rooms thereby needlessly cooling them. The temperatures in the IT rooms are kept at a much lower level to protect the equipment from overheating.

The final tier of the program will use any remaining funds to retrofit designated Town-owned buildings with more energy efficient products such as lighting, window tinting, etc.

FUNDING PRIORITY: Medium - Results in Increased Efficiency

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Grant	\$9,500	\$207,500					\$217,000
Capital Proj							
General							
HURF							
TOTAL	\$9,500	\$207,500					\$217,000



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning	\$9,500						\$9,500
Design							
Construction		\$207,500					\$207,500
TOTAL	\$9,500	\$207,500					\$217,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Portable Live Fire Training Unit

PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** F4025

The Fountain Hills Fire Department will be applying for a regional (Rio Verde, Fort McDowell and Salt Fiver Fire Departments) Assistance to Firefighters Grant for a portable Live Fire Training Unit. This is a 90% Federal grant with a 10% local match. Fountain Hills and Verde River would split the matching funds and either Fort McDowell or Salt River will donate a site to locate the training unit.

TOWN GOALS:

TIMEFRAME: FY 2011-12

YEAR PROJECT BEGAN: FY 2011-12

TOTAL ESTIMATED PROJECT COST: \$160,000

PROJECT JUSTIFICATION:



This grant will serve a two-fold purpose: better trained firefighters, which will provide each department the ability to protect lives and property in our communities for years to come, and most importantly better trained firefighters are safer firefighters which in turn could prevent injuries.

FUNDING PRIORITY: High - Protects Health & Safety of the Town

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Excise Tax							
General		\$16,000					\$16,000
Grant		\$144,000					\$144,000
HURF							
TOTAL		\$160,000					\$160,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design							
Construction							
Acquisition		\$160,000					\$160,000
TOTAL		\$160,000					\$160,000



OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Emergency Operations Center/Prop 202
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** F4026

This project will improve the unfinished space adjacent to Town Council Chambers into an Emergency Operations Center (EOC). This room will become the primary center for emergency staff to operate in the event of a Town or Region wide emergency. This project is a Proposition 202 request.

TOWN GOALS:

TIMEFRAME: FY 2011-12
YEAR PROJECT BEGAN: FY 2011-12
TOTAL ESTIMATED PROJECT COST: \$72,000

PROJECT JUSTIFICATION:

Currently the Town EOC is being set up in the council chambers. This is an open space that does not lend itself to security and inter-operability with all the personnel and agency's that must operate within this space during a declared emergency.

This proposed EOC would be the central location for communication equipment, emergency operations manuals and material, phone banks, and computer terminals.

FUNDING PRIORITY: High - Prevents Irreparable Damage to Existing Facilities

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Excise Tax							
Debt Service							
Grant		\$72,000					\$72,000
HURF							
TOTAL		\$72,000					\$72,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design		\$10,000					\$10,000
Construction		\$62,000					\$62,000
TOTAL		\$72,000					\$72,000



OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies		\$1,000	\$1,000	\$1,000	\$1,000	\$4,000
Other						
TOTAL		\$1,000	\$1,000	\$1,000	\$1,000	\$4,000



PROJECT TITLE: Assistance to Firefighters Grant / Radios
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** F4027

Fountain Hills continues to move to a regional automatic aid communication system. We have committed, through grants which we have received the past three years, to upgrade our VHS portable and mobile radios, and added 800 MHz mobile radios to our apparatus. This grant will purchase 12 portable VHS/700-800 MHz radios, 2 base station radios, and battery chargers. This is a 90% Federal grant with a 10% Town match.

TOWN GOALS:
TIMEFRAME: FY 2011-12
YEAR PROJECT BEGAN: FY 2011-12
TOTAL ESTIMATED PROJECT COST: \$120,000
PROJECT JUSTIFICATION:



This project is to purchase VHS / 700-800 MHz, portable and 2 base station radios, and to continue the progression to valley wide interoperability to communicate with the Mesa Auto-aid system (Rio Verde FD); the Phoenix Auto-aid system (Scottsdale FD and our mutual aid partners), when they turn their systems on next year. We currently have the ability to communicate with MCSO via mobile radios, however not operationally with portables.

FUNDING PRIORITY: High - Protects Health & Safety of the Town

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Excise Tax							
Capital Proj		\$12,000					\$12,000
Grant		\$108,000					\$108,000
HURF							
TOTAL		\$120,000					\$120,000



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design							
Construction							
Acquisition		\$120,000					\$120,000
TOTAL		\$120,000					\$120,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Adero Canyon Trailhead
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** 07002

This access and trailhead will be the main entrance into the Town's McDowell Mountain Preserve and would provide the public with a large parking area, trail access and information, restrooms, a shade ramada and drinking water. Parking for up to two buses will be provided on the site for the potential use of the local school district to conduct on-site environmental classes. The site would be designed to meet ADA requirements.

TOWN GOALS:

TIMEFRAME: FY 2013-18
YEAR PROJECT BEGAN: FY 2013-14
TOTAL ESTIMATED PROJECT COST: \$2,712,000



PROJECT JUSTIFICATION:

This entrance would be the sole means by which people would be able to access the McDowell Mountain Preserve from the south without walking through existing MCO private property. The site has been planned for a number of years with a master plan for development.

The timing of this project has been moved to FY 2013-2014 to better reflect the realities of MCO's development schedule for the Adero Canyon development and the construction of the planned access road by MCO, which would serve as the means by which access to the trailhead site would be gained for the construction of the trailhead.

Currently, MCO does not have a target date for when the Adero Canyon development might commence. The trailhead site, once completed, will be ADA compliant and provide access to the complete Preserve and its trail system which has already been constructed.

FUNDING PRIORITY: Low-Provides an Expanded level of Service

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
General							
Capital Proj							
Grant							
Dev Fees				\$1,627,000	\$1,085,000		\$2,712,000
TOTAL				\$1,627,000	\$1,085,000		\$2,712,000



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design				\$300,000			\$300,000
Construction				\$1,327,000	\$1,085,000		\$2,412,000
Other							
TOTAL				\$1,627,000	\$1,085,000		\$2,712,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits				\$10,000	\$10,000	\$20,000
Services & Supplies				\$10,000	\$10,000	\$20,000
Other						
TOTAL				\$20,000	\$20,000	\$40,000



PROJECT TITLE: Four Peaks Park Improvements

PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** P3008

Future improvements to Four Peaks Park will focus on the 11-acres immediately adjacent to Four Peaks Elementary School and the Boys and Girls Club - McKee Branch. When the Town acquired the parcel from the Fountain Hills Unified School District in 2001, it was anticipated that improvements would occur within the next few years as the facilities were aging. Parking, sidewalk connectivity, and landscaping are just some of the areas that will be improved, along with additional recreational amenities as determined through public meetings.

TOWN GOALS:

TIMEFRAME: FY 2012-17

YEAR PROJECT BEGAN: FY 2012-13

TOTAL ESTIMATED PROJECT COST: \$2,700,000

PROJECT JUSTIFICATION:



The Four Peaks Park master plan needs to be updated to reflect the changing recreational needs of the community since the original master plan was approved in 2001. For example, the Skate Park was originally included in the Four Peaks Park master plan, but that facility has since been included in the Desert Vista Park master plan and built at that park. Additionally, a roller hockey rink was planned for Four Peaks Park, but the popularity of the sport has declined locally and the facility is no longer necessary. By updating the master plan in FY12-13, the Town would be in a much better position to apply for grants or potential stimulus funding that may be available for development. With an updated and approved master plan, the Town could quickly transition into detailed design and construction documents, and ultimately construction when funding becomes available. Design and construction of the improvement are estimated at \$2,650,000 and will be contingent upon grant funding.

Improvements to this park will fill immediate recreational needs, due to the fact that much of the park has been developed or improved in the past 10-15 years. It is anticipated that the master plan would focus on the 11-acres immediately adjacent to the elementary school and Boys and Girls Club - McKee Branch. Improvements would likely have a positive impact on the surrounding neighborhood and bring the park up to the standards of the Town's other municipal parks.

FUNDING PRIORITY: Medium - Maintains Existing Service Level



FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj			\$50,000				\$50,000
Excise Tax							
Grant							
Developer							
General							
TOTAL			\$50,000				\$50,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning			\$50,000				\$50,000
Design							
Construction							
Other							
TOTAL			\$50,000				\$50,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Fountain Park Improvements
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** P3011

Remaining improvements to Fountain Park include renovation of the east parking lot with lights, low level lighting of interior and exterior sidewalks, monument signage, and amphitheater area lighting and staging for day and evening events.

TOWN GOALS:
TIMEFRAME: FY 2013-15
YEAR PROJECT BEGAN: FY 2013-14
TOTAL ESTIMATED PROJECT COST: \$1,500,000
PROJECT JUSTIFICATION:



Fountain Park has undergone several phases of improvements since the Town acquired the park in 1997. All improvements are being done in conjunction with the approved park master plan and will help keep Fountain Park the signature facility in Fountain Hills. These items represent the final improvements to the park as outlined in the most recent master plan, which was approved in 1999. Until detailed construction documents and an Opinion of Probable Costs (OPC) can be determined, the numbers shown are estimates.

FUNDING PRIORITY: High - Finishes a Partially Completed Project

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
General							
Capital Proj				\$825,000	\$675,000		\$1,500,000
Grant							
Developer							
TOTAL				\$825,000	\$675,000		\$1,500,000



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design				\$150,000			\$150,000
Construction				\$675,000	\$675,000		\$1,350,000
Other							
TOTAL				\$825,000	\$675,000		\$1,500,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits				\$22,725	\$22,725	\$44,450
Services & Supplies				\$28,300	\$28,300	\$56,600
Other						
TOTAL				\$51,025	\$51,025	\$102,050



PROJECT TITLE: New Community Park - Ellman Property
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** P3014

Design and development of 19 acres of community park in the Ellman Company property in northern Fountain Hills. There will be an additional 27 acre neighborhood park in the development across the street from the Community Park. The two parks will have community and neighborhood park amenities appropriate for each site.

TOWN GOALS:
TIMEFRAME: FY 2013-15
YEAR PROJECT BEGAN: FY 2013-14
TOTAL ESTIMATED PROJECT COST: \$27,600,000



PROJECT JUSTIFICATION:

The Town of Fountain Hills is deficient in the number of acres for both community and neighborhood parks according to national guidelines from the National Recreation and Parks Association (NRPA). This park will help to bring the Town within acceptable minimal guidelines for community parks and closer to the minimal guidelines on neighborhood park acreages based on the Town's population.

Development of the parks is also included in the General Plan as recommended at the time of annexation of the State Trust Land. The cost to develop the two parks is computed as follows: Acquisition - \$200,000 per acre and Development - \$400,000 per acre for a combined total of \$600,000 per acre. Based on a total of 46 acres X \$600,000 would equal \$27,600,000 for both acquisition and development.

FUNDING PRIORITY: Medium - Maintains Existing Service Level

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
General							
Capital Proj							
Grant							
Developer				\$9,200,000	\$18,400,000		\$27,600,000
TOTAL				\$9,200,000	\$18,400,000		\$27,600,000

PROJECT EXPENSES



ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design							
Acquisition				\$9,200,000	\$18,400,000		\$27,600,000
Construction							
TOTAL				\$9,200,000	\$18,400,000		\$27,600,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits				\$200,000	\$200,000	\$400,000
Services & Supplies				\$150,000	\$150,000	\$300,000
Other				\$50,000		\$50,000
TOTAL				\$400,000		\$750,000



PROJECT TITLE: Joint Use School / Town Park - Fountain Hills High School Site

PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** P3019

Develop Fountain Hills High School property to include a large open turf area with irrigation for athletic practices and programs.

TOWN GOALS:

TIMEFRAME: FY 2012-15

YEAR PROJECT BEGAN: FY 2012-13

TOTAL ESTIMATED PROJECT COST: \$705,000

PROJECT JUSTIFICATION:



The Town Council, School Board and Parks and Recreation Commission all recommended approval of the two (2) Joint Use Parks at Fountain Hills High School and McDowell Mountain Elementary school.

Development of Town parks on School District property keeps the Town from having to acquire new land and helps meet the needs of both the Town and School District.

The Estimate of Probable Construction Costs (OPC) was provided by Olsson Associates in 2007.

By creating construction documents in FY11-12, the Town would be in a much better position to apply for grants or potential stimulus funding that may be available for development. Then the Town could quickly transition into construction when funding becomes available. Staff is proposing that construction documents for both P3019 and P3020 be done together (\$150,000) due to an economy of scale applied by the landscape architect, potentially creating a savings to the Town on each project.

FUNDING PRIORITY: Medium - Maintains Existing Service Level

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
General							
Capital Proj			\$75,000		\$630,000		\$705,000
Grant							
Developer							
HURF							
TOTAL			\$75,000		\$630,000		\$705,000



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design			\$75,000		\$10,000		\$85,000
Construction					\$620,000		\$620,000
Other							
TOTAL			\$75,000		\$630,000		\$705,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies				\$5,000	\$5,000	\$10,000
Other						
TOTAL				\$5,000	\$5,000	\$10,000



PROJECT TITLE: Joint Use School / Town Park - McDowell Mountain Site

PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** P3020

Develop McDowell Mountain Elementary School's property to include a large open turf area with irrigation for athletic practices and programs.

TOWN GOALS:

TIMEFRAME: FY 2012-15

YEAR PROJECT BEGAN: FY 2012-13

TOTAL ESTIMATED PROJECT COST: \$671,000

PROJECT JUSTIFICATION:



The Town Council, School Board and Parks and Recreation Commission all recommended approval of the two (2) Joint Use Parks at Fountain Hills High School and McDowell Mountain Elementary school.

Development of Town parks on School District property keeps the Town from having to acquire new land and helps meet the needs of both the Town and School District.

By creating construction documents in FY11-12, the Town would be in a much better position to apply for grants or potential stimulus funding that may be available for development. Then the Town could quickly transition into construction when funding becomes available. Staff is proposing that construction documents for both P3019 and P3020 be done together (\$150,000) due to an economy of scale applied by the landscape architect, potentially creating a savings to the Town on each project.

FHUSD has indicated that they may have funding available in future years to assist in the completion of this project.

FUNDING PRIORITY: Medium - Maintains Existing Service Level

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
General							
Capital Proj			\$75,000		\$596,000		\$671,000
Grant							
Developer							
TOTAL			\$75,000		\$596,000		\$671,000



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design			\$75,000		\$10,000		\$85,000
Construction					\$586,000		\$586,000
TOTAL			\$75,000		\$596,000		\$671,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies				\$5,000	\$5,000	\$10,000
Other						
TOTAL				\$5,000	\$5,000	\$10,000



PROJECT TITLE: Fountain Renovation
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** P3021

In 2010, one of the three pumps/motors that operates the "World Famous Fountain" failed, resulting in over \$30,000 in repairs that were unbudgeted. This project proactively pulls the remaining two pumps/motors, inspects, and rebuilds each, if necessary, so that all three pumps/motors are operating properly. Additionally, work is required in the wet well beneath the pump house due to its deteriorating condition and to prevent debris from entering the pumps.

TOWN GOALS:

TIMEFRAME: FY 2011-12

YEAR PROJECT BEGAN: FY 2011-12

TOTAL ESTIMATED PROJECT COST: \$105,000

PROJECT JUSTIFICATION:



The work is necessary to ensure the continued operation of the "World Famous Fountain" without unexpected interruptions and unscheduled funding requests.

FUNDING PRIORITY: High - Prevents Irreparable Damage to Existing Facilities

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj		\$105,000					\$105,000
General							
Grant							
Developer							
HURF							
TOTAL		\$105,000					\$105,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design							
Construction							
Other		\$105,000					\$105,000
TOTAL		\$105,000					\$105,000



OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Fountain Lake Water Quality Improvements
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** P3022

This project will help improve water quality in Fountain Lake by developing a comprehensive water quality management program.

TOWN GOALS:

TIMEFRAME: FY 2011-12
YEAR PROJECT BEGAN: FY 2011-12
TOTAL ESTIMATED PROJECT COST: \$50,000

PROJECT JUSTIFICATION:

Fountain Lake serves as the centerpiece of the Town activities. The total lake area is approximately 29 acres and receives reclaimed wastewater with a high nutrient concentration. Over the years the lake has experienced episodes of low oxygen levels, occasional algae blooms, unpleasant odors and even fish die off.

Meetings are being held between the Town and the Sanitary District to help determine the extent and funding levels needed to further improve the lake's water quality in the future. A comprehensive water quality management program is anticipated to be completed by a consultant in FY11-12.

FUNDING PRIORITY: Medium - Maintains Existing Service Level

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj		\$50,000					\$50,000
General							
Grant							
Developer							
HURF							
TOTAL		\$50,000					\$50,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning		\$50,000					\$50,000
Design							
Construction							
Other							
TOTAL		50,000					\$50,000



OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Unpaved Alley Paving Projects
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** S6003

This project involves paving a number of unpaved alleys throughout the Town. The paving project is divided into five phases as follows:

Phase I: 1,400 LF from Panorama to Colony - Completed

Phase II: 870 LF from Tower to Panorama - Completed

Phase III: 890 LF from Panorama to Enterprise in FY2012-13

Phase IV: 1,150 LF adjacent to Colony Wash and 770 linear feet from Fountain Hills Blvd to Glenbrook in FY2013-14

Phase V: 635 LF from Desert Vista to Saxon Dr. and 410 LF from Tioga south and east of Panorama in FY2014-15

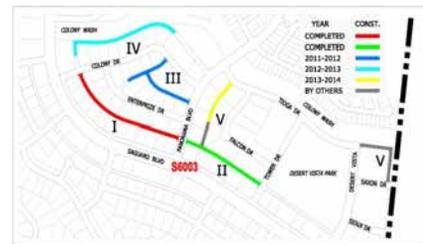
TOWN GOALS:

TIMEFRAME: FY 2010-15

YEAR PROJECT BEGAN: FY 2009-10

TOTAL ESTIMATED PROJECT COST: \$650,000

PROJECT JUSTIFICATION:



Maricopa County has mandated that all municipalities stabilize unpaved alleys to mitigate air pollution. The Town of Fountain Hills has entered into an IGA with Maricopa County requiring the unpaved alleys to be stabilized.

Design will be conducted by Town staff and bid for construction.

FUNDING PRIORITY: High - Federal, State or Local Mandate

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj			\$310,000	\$175,000	\$165,000		\$650,000
Debt Service							
General							
HURF							
TOTAL			\$310,000	\$175,000	\$165,000		\$650,000



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design							
Construction			\$310,000	\$175,000	\$165,000		\$650,000
TOTAL			\$310,000	\$175,000	\$165,000		\$650,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other			\$2,000	\$2,000	\$2,000	\$6,000
TOTAL			\$2,000	\$2,000	\$2,000	\$6,000



PROJECT TITLE: Shea Boulevard Widening

PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** S6005

This project will widen Shea Boulevard to three lanes in each direction from the east Town boundary to approximately 1,000 feet west of Technology Drive. Also included in the project are improvements to the Shea and Saguaro intersection, a rubberized asphalt overlay of the existing pavement, curb and gutter, sidewalks, traffic signal improvements, traffic signal interconnect conduit, wiring and appurtenances.

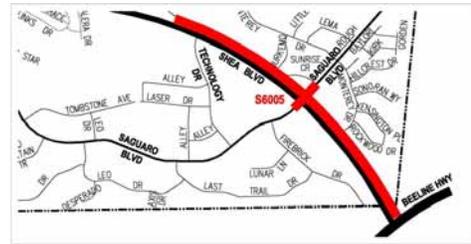
TOWN GOALS:

TIMEFRAME: FY 2010-12

YEAR PROJECT BEGAN: FY 2009-10

TOTAL ESTIMATED PROJECT COST: \$3,104,000

PROJECT JUSTIFICATION:



Shea Boulevard is a road of regional significance and has an average traffic volume of 25,000 vehicles per day at Saguaro Boulevard. This is a MAG Proposition 400 project which will provide for 70% of the project funding with a 30% match from the Town. The Town was also awarded MCDOT Special Project Funds in the amount of \$152,000 to provide for a rubberized asphalt overlay from the Beeline Highway to the eastern Town limit.

FUNDING PRIORITY: High - Leverage Local Funds

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj	\$105,000	\$781,000					\$886,000
Grant		\$2,218,000					\$2,218,000
General							
HURF							
Developer							
TOTAL	\$105,000	\$2,999,000					\$3,104,000



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design	\$80,000	\$72,000					\$152,000
Construction		\$2,927,000					\$2,927,000
Other	\$25,000						\$25,000
TOTAL	\$105,000	\$2,999,000					\$3,104,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies	\$2,000	\$2,000	\$20,000	\$2,000	\$2,000	\$28,000
Other						
TOTAL	\$2,000	\$2,000	\$20,000	\$2,000	\$2,000	\$28,000



PROJECT TITLE: Annual Pavement Management
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** S6008

The pavement management program includes various levels of treatment such as surface seal, slurry seal, mill and overlay as well as reconstruction. Roadways typically have a life span of 20-30 years. Many of the roadways in Town are currently 20 to 30 years old and are approaching their useful life. This program will extend the useful life of the roadways in Fountain Hills in some instances to over 50 years.

TOWN GOALS:

TIMEFRAME: FY 2012-31
YEAR PROJECT BEGAN: FY 2011-12
TOTAL ESTIMATED PROJECT COST: \$12,355,671



PROJECT JUSTIFICATION:

Fountain Hills has seven pavement zones which are maintained on an annual basis. The pavement maintenance program is designed to replace the roadway surface every 35 years. To accomplish this each zone will require 20% of the roadways to undergo a mill and overlay treatment annually as well as surface seal and/or slurry seal of the remaining 80% of the roadways in each zone to extend the useful life out to 50+ years in some instances. This work is anticipated to be funded through voter approved bonds.

In addition to the annual maintenance (every seven years) each zone will be surface sealed mid-way (approximately three to four years) into the maintenance cycle to properly maintain the roadway surfaces. The interim surface sealing is to be paid through the Capital Projects Fund.

The annual pavement management schedule is as follows:

- Zone 6: FY11-12
- Zone 7: FY12-13 (arterial roadways)
- Zone 1: FY13-14
- Zone 2: FY14-15
- Zone 3: FY15-16
- Zone 4: FY16-17
- Zone 5: FY17-18

FUNDING PRIORITY: High - Prevents Irreparable Damage to Existing Facilities

FUNDING SOURCES



FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj		\$1,065,315	\$257,583	\$443,735	\$290,531	\$373,751	\$2,430,915
HURF							
General							
Debt Service		\$1,495,911	\$1,583,229	\$2,944,141	\$2,633,528	\$1,267,947	\$9,924,756
Grant							
TOTAL		\$2,561,226	\$1,840,812	\$3,387,876	\$2,924,059	\$1,641,698	\$12,355,671

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design							
Construction		\$2,561,226	\$1,840,812	\$3,387,876	\$2,924,059	\$1,641,698	\$12,355,671
Other							
TOTAL		\$2,561,226	\$1,840,812	\$3,387,876	\$2,924,059	\$1,641,698	\$12,355,671

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Saguaro Boulevard Mill and Overlay
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** S6010

This project will mill and overlay Saguaro Boulevard from Trevino to Fountain Hills Boulevard including the removal and replacement of subgrade as required. Also included are major drainage improvements at Palisades, minor drainage improvements at various locations, sidewalks, ADA ramps and concrete curb removal and replacement as required. An allowance for intersection improvements at Avenue of the Fountains is also included.

TOWN GOALS:

TIMEFRAME: FY 2011-12
YEAR PROJECT BEGAN: FY 2011-12
TOTAL ESTIMATED PROJECT COST: \$7,500,000

PROJECT JUSTIFICATION:

Saguaro Boulevard was one of the first streets constructed in Fountain Hills. This mill and overlay along with complete roadway replacement at various locations is the first major work performed on the street. There have been some repairs performed in areas over time, however, the overall condition of the asphalt requires extensive rehabilitation.

This project is anticipated to be funded by voter approved bonds.

FUNDING PRIORITY: High - Prevents Irreparable Damage to Existing Facilities

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Excise Tax							
HURF							
General							
Debt Service		\$7,500,000					\$7,500,000
Grant							
TOTAL		\$7,500,000					\$7,500,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Engineering		\$700,000					\$700,000
Design							
Construction		\$6,800,000					\$6,800,000
Other							
TOTAL		\$7,500,000					\$7,500,000



OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Shea Boulevard Gap - Overlay
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** S6025

This project will provide a rubberized asphalt overlay on Shea Blvd. from Fountain Hills Blvd. to west of Technology Drive. The project will also construct and landscape the 2 median gaps and will widen the south roadway pavement for an eastbound bike lane.

TOWN GOALS:
TIMEFRAME: FY 2010-12
YEAR PROJECT BEGAN: FY 2009-10
TOTAL ESTIMATED PROJECT COST: \$1,214,000
PROJECT JUSTIFICATION:



The eastbound bike lane and median provide safety and aesthetic benefits to this roadway segment. The rubberized asphalt overlay provide a long-term maintenance restoration of the pavement surface.

FUNDING PRIORITY: High - Leverage Local Funds

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj	\$123,000	\$10,000					\$133,000
Grant	\$400,000	\$681,000					\$1,081,000
General							
HURF							
TOTAL	\$523,000	\$691,000					\$1,214,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Planning							
Design	\$123,000	\$10,000					\$133,000
Construction	\$400,000	\$681,000					\$1,081,000
TOTAL	\$523,000	\$691,000					\$1,214,000



OPERATING IMPACT

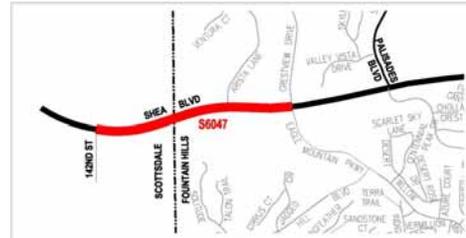
CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies	\$2,000	\$2,000	\$2,000	\$20,000	\$2,000	\$28,000
Other						
TOTAL	\$2,000	\$2,000	\$2,000	\$20,000	\$2,000	\$28,000



PROJECT TITLE: Shea Boulevard Multi-Use Path
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** S6047

This project will construct a new multi-use path on the south side of Shea Boulevard from 142nd Street to Eagle Mountain Parkway.

TOWN GOALS:
TIMEFRAME: FY 2012-14
YEAR PROJECT BEGAN: FY 2011-12
TOTAL ESTIMATED PROJECT COST: \$466,000



PROJECT JUSTIFICATION:

Fountain Hills was awarded a \$273,000 Congestion Mitigation Air Quality (CMAQ) grant from the Maricopa Association of Governments (MAG) to construct the Shea Boulevard multi-use pathway in FY12-13. Staff will apply for a one year deferral to move construction to FY13-14. The project will be administered by ADOT.

The multi-use pathway will fill in the existing gap on the south side of Shea between Scottsdale's multi-use path which ends at 142nd Street and Fountain Hills' sidewalk which begins at Eagle Mountain Boulevard. This will be a joint project between the Town(70%) and the City of Scottsdale (30%) with the local funding split based upon the length of the project located within each jurisdiction.

FUNDING PRIORITY: Medium - Results in Increased Efficiency

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj		\$35,000	\$35,000	\$65,000			\$135,000
Grant				\$273,000			\$273,000
General							
Scottsdale		\$15,000	\$15,000	\$28,000			\$58,000
TOTAL		\$50,000	\$50,000	\$366,000			\$466,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Engineering		\$50,000	\$50,000	\$20,000			\$120,000
Design							
Construction				\$346,000			\$346,000
TOTAL		\$50,000	\$50,000	\$366,000			\$466,000



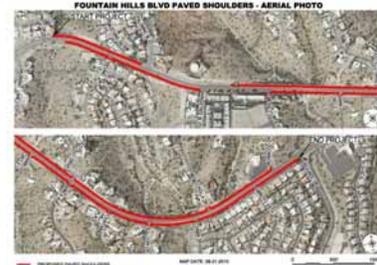
OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies			\$1,000	\$1,000	\$1,000	\$3,000
Other						
TOTAL			\$1,000	\$1,000	\$1,000	\$3,000



PROJECT TITLE: Fountain Hills Boulevard Shoulder Paving
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** S6053
 This project will pave the dirt shoulders along Fountain Hills Boulevard from Segundo Drive to Pinto Drive, providing dust mitigation and erosion control.

TOWN GOALS:
TIMEFRAME: FY 2012-14
YEAR PROJECT BEGAN: FY 2011-12
TOTAL ESTIMATED PROJECT COST: \$361,000
PROJECT JUSTIFICATION:



The Town applied for and was awarded a Congestion Mitigation Air Quality (CMAQ) grant through the Maricopa Association of Governments for the paving of the dirt shoulders on Fountain Hills Boulevard. This project will provide dust mitigation, erosion control, run-off-the-road hazard mitigation, potential future use by bicycles, and will reduce maintenance costs. The project design is funded by the Town, with construction funded 94.3% through grant funds with a 5.7% local match requirement.

FUNDING PRIORITY: High - Leverage Local Funds

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj		\$40,000	\$40,000	\$26,000			\$106,000
Grant				\$255,000			\$255,000
General							
HURF							
Developer							
TOTAL		\$40,000	\$40,000	\$281,000			\$361,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Design		\$40,000	\$40,000	\$10,000			\$90,000
Construction				\$271,000			\$271,000
Other							
TOTAL		\$40,000	\$40,000	\$281,000			\$361,000



OPERATING IMPACT

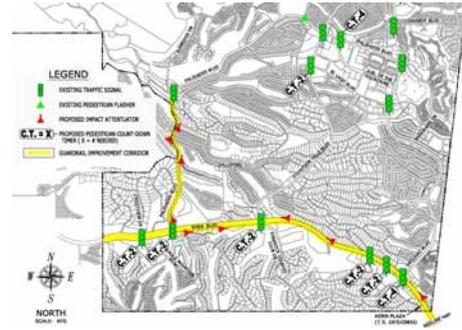
CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies			\$1,000	\$1,000	\$1,000	\$3,000
Other						
TOTAL			\$1,000	\$1,000	\$1,000	\$3,000



PROJECT TITLE: Highway Safety Improvement Program
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** S6054

This project will provide guardrail impact attenuators at five locations on Shea Boulevard and four locations on Palisades Boulevard. The project will also include the purchase of twenty traffic signal pedestrian countdown timers to be installed by the Streets Division.

TOWN GOALS:
TIMEFRAME: FY 2011-12
YEAR PROJECT BEGAN: FY 2011-12
TOTAL ESTIMATED PROJECT COST: \$57,000
PROJECT JUSTIFICATION:



The Town applied for and was awarded a Highway Safety Improvement Program (HSIP) grant through the Maricopa Association of Governments for the installation of guardrail impact attenuators and traffic signal pedestrian countdown timers. This project will provide additional safety measures for motorists and pedestrians while being funded 95% through grant funds.

FUNDING PRIORITY: High - Leverage Local Funds

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj		\$3,500					\$3,500
Grant		\$53,500					\$53,500
General							
HURF							
Developer							
TOTAL		\$57,000					\$57,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Design							
Construction		\$57,000					\$57,000
Other							
TOTAL		\$57,000					\$57,000



OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: San Marcus Drive Sidewalk - Four Peaks Elementary School

PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** S6055

This project will construct a new sidewalk along San Marcus Drive from the Fort McDowell Yavapai Nation to Four Peaks Elementary School.

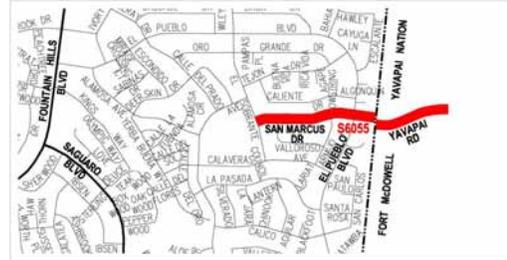
TOWN GOALS:

TIMEFRAME: FY 2011-12

YEAR PROJECT BEGAN: FY 2010-11

TOTAL ESTIMATED PROJECT COST: \$327,600

PROJECT JUSTIFICATION:



Fountain Hills applied for a Safe Routes To School Grant with the support of the Fountain Hills School District, Maricopa County Department of Transportation and the Fort McDowell Yavapai Nation. If approved, the project will be funded 100% through the Grant and will provide a safe route for students from the Fort McDowell Yavapai Nation as well as local Fountain Hills students walking to and from Four Peaks Elementary School.

FUNDING PRIORITY: High - Leverage Local Funds

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj							
Grant		\$327,600					\$327,600
General							
HURF							
TOTAL		\$327,600					\$327,600

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Engineering							
Design		\$106,500					\$106,500
Construction		\$221,100					\$221,100
TOTAL		\$327,600					\$327,600



OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000
Other						
TOTAL	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	\$5,000



PROJECT TITLE: Shea Boulevard Eastbound Bike Lane and Overlay
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** S6056

This project will provide a rubberized asphalt overlay on Shea Blvd. from Palisades to Fountain Hills Blvd. and provide pavement for an eastbound bike.

TOWN GOALS:
TIMEFRAME: FY 2011-12
YEAR PROJECT BEGAN: FY 2011-12
TOTAL ESTIMATED PROJECT COST: \$651,000
PROJECT JUSTIFICATION:



Staff is working with ADOT to reallocate savings from favorable construction bids received for the Shea Gap Project (S6025) to complete the eastbound bike lane and pavement overlay from Palisades to Fountain Hills Blvd. The rubberized asphalt overlay will provide for long-term maintenance restoration of the pavement surface. This project will be administered by ADOT.

Project Funding:

STP Grant Funds	\$440,000
<u>CIP Fund</u>	<u>\$211,000</u>
Total	\$651,000

FUNDING PRIORITY: High - Leverage Local Funds

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj		\$211,000					\$211,000
Grant		\$440,000					\$440,000
General							
HURF							
TOTAL		\$651,000					\$651,000



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Engineering							
Design		\$110,000					\$110,000
Construction		\$541,000					\$541,000
TOTAL		\$651,000					\$651,000

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies	\$2,000	\$2,000	\$2,000	\$10,000	\$2,000	\$18,000
Other						
TOTAL	\$2,000	\$2,000	\$2,000	\$10,000	\$2,000	\$18,000



PROJECT TITLE: Traffic Signal Upgrades

PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** T5009

This project will upgrade traffic signal cabinets, controllers, foundations, uninterruptible power supplies (UPS) and underground conduits and wiring for existing traffic signals throughout Fountain Hills.

TOWN GOALS:

TIMEFRAME: FY 2010-12

YEAR PROJECT BEGAN: FY 2009-10

TOTAL ESTIMATED PROJECT COST: \$350,800

PROJECT JUSTIFICATION:

The traffic signal controllers at existing signals throughout Fountain Hills are outdated and replacement parts are no longer available. The purchase and installation of new cabinets and controllers will bring the traffic signals up to industry standards. Seven cabinets and controllers were purchased in FY09-10 and will be installed in FY10-11. It is anticipated that two new cabinets and controllers and ten new UPS systems will be purchased and installed in FY11-12. It is also anticipated to purchase equipment to provide increased connectivity between signals and upgrades to underground conduits, wiring and pole foundations will be completed in FY11-12.

The proposed upgrades will allow for better signal timing coordination which in turn will reduce the amount of air pollution by allowing for the efficient flow of traffic.

FUNDING PRIORITY: Medium - Maintains Existing Service Level

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj	\$150,800	\$200,000					\$350,800
Debt Service							
General							
HURF							
TOTAL	\$150,800	\$200,000					\$350,800



PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Design							
Construction	\$150,800	\$200,000					\$350,800
Acquisition							
Other							
TOTAL	\$150,800	\$200,000					\$350,800

OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Intelligent Transportation System (ITS)
PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** T5010

This project will install a hybrid Intelligent Transportation System (ITS) that will be part wireless and part fiber optic wiring for traffic signal interconnection on Shea, Palisades, Saguario and Fountain Hills Blvd.

TOWN GOALS:

TIMEFRAME: FY 2012-15
YEAR PROJECT BEGAN: FY 2012-13
TOTAL ESTIMATED PROJECT COST: \$1,433,000

PROJECT JUSTIFICATION:

In 2007 the Town hired a consultant to prepare a study with recommendations to implement an ITS system for the traffic signals throughout Fountain Hills. Fountain Hills was selected by MAG for a Federal Aid Grant (CMAQ) to construct the hybrid ITS system.

Design is anticipated to start in FY12-13 and continue through FY13-14 with construction in FY14-15.

FUNDING PRIORITY: Medium - Maintains Existing Service Level

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj			\$53,000	\$53,000	\$405,000		\$511,000
Debt Service							
General							
Grant					\$922,000		\$922,000
TOTAL			\$53,000	\$53,000	\$1,327,000		\$1,433,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Design			\$53,000	\$53,000	\$10,000		\$116,000
Construction					\$1,317,000		\$1,317,000
Acquisition							
Other							
TOTAL			\$53,000	\$53,000	\$1,327,000		\$1,433,000



OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



PROJECT TITLE: Traffic Signal - Palisades and Saguaro Upgrades

PROJECT DESCRIPTION/SCOPE: **PROJECT NUMBER:** T5011

Remove and replace existing traffic signal poles, foundations, mast arms, signal heads and conduits to meet current standards.

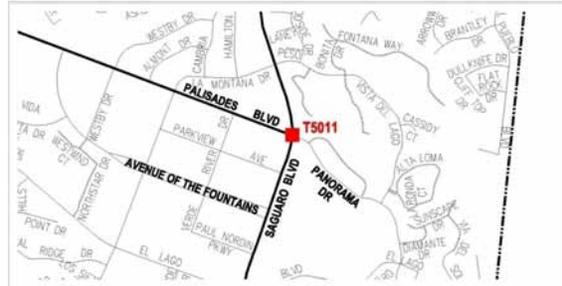
TOWN GOALS:

TIMEFRAME: FY 2014-15

YEAR PROJECT BEGAN: FY 2014-15

TOTAL ESTIMATED PROJECT COST: \$400,000

PROJECT JUSTIFICATION:



The traffic signal at Palisades and Saguaro was built to Maricopa County standards prior to incorporation of the Town of Fountain Hills. The current condition of the traffic signal and appurtenances require upgrades due to the age and original construction standards of the signal.

FUNDING PRIORITY: Medium - Maintains Existing Service Level

FUNDING SOURCES

FUND TYPE	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Capital Proj					\$400,000		\$400,000
Debt Service							
General							
HURF							
Grant							
TOTAL					\$400,000		\$400,000

PROJECT EXPENSES

ACTIVITY	Prior Years	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Design					\$40,000		\$40,000
Construction					\$360,000		\$360,000
Other							
Other							
TOTAL					\$400,000		\$400,000



OPERATING IMPACT

CATEGORY	FY 2011-12	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	TOTAL
Salaries & Benefits						
Services & Supplies						
Other						
TOTAL						



Vehicle Replacement Program Policy and Procedure



Objective

To provide a policy and procedures for the development, approval, and implementation of the Town of Fountain Hills’ twenty (20) year Vehicle Replacement Program (VRP).

Scope

This policy applies to all vehicles owned by the Town of Fountain Hills that meet the definition detailed in the definitions section.

Policy

The purpose of the Vehicle Replacement Program is to provide an authoritative decision-making process for the evaluation, selection, and multi-year scheduling of vehicle replacements based on a projection of available fiscal resources and the vehicles age, mileage, engine hours and repair costs. The objectives of the program are to:

- Ensure the timely purchase, repair and replacement of the Town’s vehicles;
- Serve as a link in the Town’s planning between the Town’s operating and capital budgets;
- Maintain control over the Town’s long-term cash flow in relation to the Town's financial capacity; and
- Ensure efficient, effective and coordinated vehicle acquisition and replacement.

Definitions

The following words when used in connection with this policy shall have the following meanings:

VEHICLE REPLACEMENT PROGRAM: A multi-year planning document that is the product of a systematic evaluation of vehicle utilization, repair and maintenance. This plan serves as a guide for the efficient and effective replacement of vehicles, outlining a detailed timeline and financing schedule of vehicle replacement for a twenty (20) year period.

VEHICLE: A vehicle is defined in financial terms as a piece of rolling stock with a projected final cost of at least \$10,000 and a useful life of at least 7 years. Vehicles shall be subdivided into various classifications as follows:

- Sedans
- Sports Utility Vehicle (SUV)
- Light Duty Truck
- Medium Duty Truck
- Heavy Duty Truck



Passenger Van
Street Sweeper
Fire Ladder Truck
Fire Pumper Truck
Utility Vehicle/Bunker Rake
Backhoe
Loader/Grader/Tractor
Gator
Dump Truck
Trailer

PROCESS:

A. Schedule: Annually, the Development Services Director and Finance Director will submit an updated VRP to the Town Manager for review in February of each fiscal year. The Town Manager will review the proposal and forward the approved VRP to the Finance Director in March for inclusion in the Town's CIP budget proposal.

B. Format: The Development Services Director will utilize the previous year's approved VRP as the base for developing recommended additions, deletions, or changes for incorporation in the updated VRP for the ensuing year. All new (not replacement) vehicle requests will also include a comprehensive estimate of the impact of the new vehicle on the Town's annual operating budget; e.g., fuel, maintenance requirements, etc.

B. Finance Review: The Finance Director will assist the Development Services Director as necessary in all facets of the Vehicle Replacement Program development and review including production of cost estimates, as well as an overall financial analysis of the proposed program. Additional assistance may be requested to help produce draft documents, etc.

C. Town Manager Review: The Development Services Director will provide a copy of the proposed VRP document to the Finance Director and Town Manager for review and comment. Following approval by the Town Manager the VRP will be incorporated into the CIP budget proposal for the coming year.

D. Implementation: Upon adoption of the VRP in the operating budget, vehicles included within the applicable budget year may be purchased by the Development Services Director, or his/her designee in compliance with the Town's Purchasing Policy.



E. Amendments: The adopted VRP may be amended upon recommendation of the Development Services Director and approval of the Town Manager and Town Council.

PROCEDURE:

A. Form: The New Vehicle Request form (listed as Attachment A) shall be utilized to request inclusion of a new (not replacement) vehicle in the Vehicle Replacement Plan. Department Directors may request the addition of a new vehicle to the VRP by submitting their request to the Public Works Director in January as part of the budget process.

The Development Services Director shall include these requests in the VRP that is submitted to the Finance Director and Town Manager.

B. Funding Prioritization: As part of the VRP development process, the Public Works Director shall create vehicle replacement priorities to help determine the vehicle replacement schedule which will be incorporated in the five (5) year and twenty (20) year VRP.

The following guidelines shall be utilized:

Sedans	10 years/100,000 miles
Sports Utility Vehicle (SUV)	10 years/100,000 miles
Light Duty Truck	10 years/100,000 miles
Medium Duty Truck	12 years/125,000 miles
Heavy Duty Truck	12 years/125,000 miles
Passenger Van	12 years/100,000 miles
Street Sweeper	7 years/75,000 miles
Fire Ladder Truck	15 years/100,000 miles
Fire Pumper Truck	15 years/100,000 miles
Utility Vehicle/Bunker Rake	12 years/100,000 miles
Backhoe	20 years/15,000 engine hours
Loader/Grader/Tractor	20 years/15,000 engine hours
Gator	12 years/15,000 engine hours
Dump Truck	15 years/125,000 miles
Trailer	10 years

In addition to the factors listed above, the Development Services Director, or his/her



designee shall also review the utilization, maintenance records of the vehicles, down-time and the overall condition of the vehicles when making recommendations for replacement.

C. Funding Sources: The primary funding sources for the VRP are the General Fund and Streets Fund. Revenues for the Vehicle Replacement Fund will also be generated from the replacement charges applied against the operating funds that support the departments that utilize the subject vehicles. Surplus sale proceeds and insurance claim proceeds will also be deposited to the Vehicle Replacement Fund to help offset future vehicle and equipment costs.

D. Vehicle Disposal: At least once annually, the Development Services Director, or his/her designee shall prepare a list of vehicles to be retired from the Town's fleet. The Town Manager shall authorize the sales of these vehicles at Auction by signing over the vehicle title(s). The Development Services Director, or his/her designee shall then transport the vehicles to the Auctioneer and shall be responsible to insure that payment on the vehicles is made to the Vehicle Replacement Fund.

RESPONSIBILITY FOR ENFORCEMENT:

The Town Manager, Finance Director and Development Services Director will be responsible for ensuring that this policy is followed and/or updated as necessary.

Fiscal Year 2011-12 Vehicle Replacement Recommendation

In fiscal year 2011-12, \$100,000 is budgeted for vehicle replacements, however the vehicle replacement program is being reviewed and may change.



Department	Assigned	Equipment No.	Description	Type	Year	Repl Year	Odometer	Replacement Cost	Replacement Schedule	Annual Depreciation
Streets	STPAVE	129	Ford F-450 Utility	Heavy Duty Truck	1992	2004	69,485	\$24,893	12 years/125,000 miles	\$2,074
Parks & Rec	GEP	103	Ford F-150 Pickup	Light Duty Truck	1995	2005	91,865	\$15,087	10 years/100,000 miles	\$1,509
Fire	Suppression	138	Ford FMC	Pumper Truck	1990	2005	136,187	\$367,000	15 years/100,000 miles	\$24,467
Public Works	Facilities-Admin	105	Ford F-150 Pickup	Light Duty Truck	1997	2007	63,557	\$19,174	10 years/100,000 miles	\$1,917
Streets	STTS/FMP 50/50	104	Chevrolet 1500 Pickup	Light Duty Truck	1998	2008	91,996	\$14,367	10 years/100,000 miles	\$1,437
Streets	STTRAF	153	Ford F-150	Light Duty Truck	1998	2008	89,252	\$19,816	10 years/100,000 miles	\$1,982
Streets		911	Ford F-150	Light Duty Truck	1998	2008	81,413	\$43,004	10 years/100,000 miles	\$4,300
Public Works	Facilities-Admin	101	Dodge 1500 Pickup	Light Duty Truck	1999	2009	25,791	\$14,706	10 years/100,000 miles	\$1,471
Parks & Rec	P&R Director	102	Ford Crown Victoria	Sedan	1999	2009	50,600	\$24,607	10 years/100,000 miles	\$2,461
Streets	STTRAF	124	Dodge 3500 Pickup	Medium Duty Truck	1999	2009	52,702	\$24,062	10 years/100,000 miles	\$2,406
Parks & Rec	GEP	8	John Deere 4x2 Gator	Gator	1998	2010	5,670	\$10,000	12 years/15,000 hours	\$833
Parks & Rec	GEP?	9	John Deere 4x2 Gator	Gator	1998	2010	2,982	\$10,000	12 years/15,000 hours	\$833
Parks & Rec	DV?	10	John Deere 4x2 Gator	Gator	1998	2010	3,200	\$10,000	12 years/15,000 hours	\$833
Parks & Rec	GEP	2	John Deere 1200A Golden	Bunker Rake	1999	2011	2,284	\$10,000	12 years/15,000 hours	\$833
Motor Pool	Bldg Official	106	Chevrolet Silverado Pickup	Light Duty Truck	2001	2011	40,511	\$18,517	10 years/100,000 miles	\$1,852
Public Works	Tom	112	Chevrolet S-10 Blazer	SUV	2001	2011	59,600	\$23,445	10 years/100,000 miles	\$2,345
Motor Pool	STVEH	113	Ford F-150 Pickup	Light Duty Truck	2001	2011	51,315	\$23,764	10 years/100,000 miles	\$2,376
Streets	Streets Supt	133	Ford F-150 Pickup	Light Duty Truck	2001	2011	58,616	\$23,764	10 years/100,000 miles	\$2,376
Fire	Chief	668	Ford Explorer	SUV	2001	2011	68,459	\$24,610	10 years/100,000 miles	\$2,461
Fire	Asst Chief	40	Ford Expedition	SUV	2002	2012	107,768	\$35,000	10 years/100,000 miles	\$3,500
Seniors	Trips	121	Chevrolet Express Van	Van	2000	2012	49,525	\$21,158	12 years/125,000 miles	\$1,763
Streets	STPAVE	5	Caterpillar 21B	Roller	1993	2013	458	\$24,898	20 years/10,000 hours	\$1,245
Streets	STPAVE	12	John Deere Tractor	Tractor	1993	2013	7,084	\$55,403	20 years/15,000 hours	\$2,770
Streets	Sweeping	139	Schwartz A9000 Sweeper	Sweeper	2006	2013	16,641	\$195,300	7 years/75,000 miles	\$27,900
Fire	Suppression	204	Ford F-550 SUV	Heavy Duty Truck	2001	2013	39,725	\$100,000	12 years/125,000 miles	\$8,333
Fire	Suppression	821	American LaFrance	Pumper Truck	1998	2013	98,000	\$450,000	15 years/100,000 miles	\$30,000
Streets	Sweeping	150	Freightliner Sweeper	Sweeper	2007	2014	13,645	\$185,954	7 years/75,000 miles	\$26,565
Fire	Suppression	822	American LaFrance	Ladder Truck	1999	2014	61,589	\$525,000	15 years/100,000 miles	\$35,000
Motor Pool	Bldg Safety	138	Ford Escape Hybrid	SUV	2006	2016	33,905	\$27,748	10 years/100,000 miles	\$2,775
Planning & Zoning	Code Enforcement	143	Ford Escape Hybrid	SUV	2006	2016	26,240	\$29,275	10 years/100,000 miles	\$2,928
Streets	Traffic Signals	134	Ford F-550 Pickup	Heavy Duty Truck	2005	2017	31,563	\$41,994	12 years/125,000 miles	\$3,500
Public Works	Eng Inspector	140	Ford Escape Hybrid	SUV	2007	2017	27,254	\$28,247	10 years/100,000 miles	\$2,825
Parks & Rec	FP-Lead	141	Ford F-150	Light Duty Truck	2007	2017	19,182	\$15,174	10 years/100,000 miles	\$1,517
Parks & Rec	GEP-Lead	142	Ford F-250 Pickup	Light Duty Truck	2007	2017	14,304	\$19,089	10 years/100,000 miles	\$1,909
Administration	Town Manager	144	Ford Escape Hybrid	SUV	2007	2017	22,118	\$29,844	10 years/100,000 miles	\$2,984
Public Works	Open Space Spec	145	Ford F-150 Supercab	Light Duty Truck	2007	2017	37,137	\$25,403	10 years/100,000 miles	\$2,540
Parks & Rec	4P-Lead	146	Ford F-150 Pickup	Light Duty Truck	2007	2017	24,322	\$18,288	10 years/100,000 miles	\$1,829
Parks & Rec	GEP-Park Supv	147	Ford F-150 Pickup	Light Duty Truck	2007	2017	28,228	\$18,288	10 years/100,000 miles	\$1,829



Department	Assigned	Equipment No.	Description	Type	Year	Repl Year	Odometer	Replacement Cost	Replacement Schedule	Annual Depreciation
Planning & Zoning	Bldg Safety	148	Ford Escape Hybrid	SUV	2008	2018	17,230	\$25,947	10 years/100,000 miles	\$2,595
Planning & Zoning	Code Enforcement	149	Ford Escape Hybrid	SUV	2008	2018	12,683	\$25,947	10 years/100,000 miles	\$2,595
Parks & Rec	FP	11	John Deere 4x2 Gator	Gator	2007	2019	1,862	\$6,590	12 years/15,000 hours	\$549
Parks & Rec	4P	12	John Deere 4x2 Gator	Gator	2007	2019	439	\$6,590	12 years/15,000 hours	\$549
Parks & Rec	GEP	13	Mule KAF400A7	Utility Vehicle	2007	2019	287	\$8,000	12 years/15,000 hours	\$667
Streets	STPAVE	20	Caterpillar 426C	Backhoe	1999	2019	4,898	\$88,393	20 years/15,000 hours	\$4,420
Fire	Fire Safety	FD7	Ford F-150 4x4 Supercab	Medium Duty Truck	2009	2019	100	\$43,004	10 years/100,000 miles	\$4,300
Streets	STPAVE/SWP 50/50	135	Freightliner M2106	Dump Truck	2005	2020	18,479	\$63,170	15 years/125,000 miles	\$4,211
Streets	Street Signs	151	Ford F-450 Utility	Heavy Duty Truck	2008	2020	24,802	\$52,183	12 years/125,000 miles	\$4,349
Fire	Suppression	823	Crimson	Pumper Truck	2008	2023	14,666	\$450,000	15 years/100,000 miles	\$30,000
Parks & Rec	GEP	14	Kubota KU	Tractor/Loader	2007	2027	205	\$27,199	20 years/15,000 hours	\$1,360
Fire		198	Serro Trailer	E.D.I.T.H. House	1995		0	\$0	non-replaceable	
								\$3,363,903		\$276,073



Schedules



Comprehensive Fee Schedule



Description	Fee
Services	
Notarization	\$2.00 per signature
Affix Town Seal	\$2.00 each
Faxing Service - Local Only	\$2.00 First Page, \$.50 Each Additional Page
Faxing Service - Long Distance	\$3.00 First Page, \$.50 Each Additional Page
E-Mail Document Service	\$.50 First Page, \$.10 Each Additional Page
Campaign Fees	
Pro/Con Argument Fee	\$100.00
Campaign Finance-Late Filing Fee	\$10.00 per day
Copies-Non-Commercial	
Photocopies (B&W) 8 1/2 x 11	\$.25 per page
Photocopies (B&W) 8 1/2 x 14	\$.30 per page
Photocopies (B&W) 11 x 17	\$.40 per page
Photocopies (Color) 8 1/2 x 11	\$.50 per page
Photocopies (Color) 8 1/2 x 14	\$.60 per page
Photocopies (Color) 11 x 17	\$.70 per page
Copies-Commercial	
Photocopies (B&W) 8 1/2 x 11	\$.50 per page
Photocopies (B&W) 8 1/2 x 14	\$.60 per page
Photocopies (B&W) 11 x 17	\$.80 per page
Photocopies (Color) 8 1/2 x 11	\$1.00 per page
Photocopies (Color) 8 1/2 x 14	\$1.20 per page
Photocopies (Color) 11 x 17	\$1.40 per page
Documents	
Town Code	\$25.00 (CD or hard copy)
Zoning Ordinances	\$25.00 (CD or hard copy)
Subdivision Code	\$25.00 (CD or hard copy)
CAFR (Annual Financial Report)	\$25.00 (CD or hard copy)
Annual Budget	\$45.00 (CD or hard copy)
Land Use Analysis	\$25.00 (hard copy only)
CD of Council Meeting	\$25.00 ea
Other Materials on CD	\$25.00 ea
E-Mail Service (Request for Public Information)	\$25.00 ea
Reports	
Current Business License Report (Non-commercial Use)	\$25.00 (CD or hard copy)
Current Business License Report (Commercial Use)	\$50.00 (CD or hard copy)
Maps	
8 1/2" x 11" Street/Index Map "Typical" (B&W)	\$0.50
8 1/2" x 11" Street/Index Map "Typical" (Color)	\$2.00
8 1/2" x 11" Street/Index Map "Typical" (Photo)	\$3.00
11" x 17" Street/Index Map "Typical" (B&W)	\$0.75
11" x 17" Street/Index Map "Typical" (Color)	\$3.00
11" x 17" Street/Index Map "Typical" (Photo)	\$5.00
11" x 17" Aerial Site Plan (Photo)	\$20.00
24" x 36" Street/Final Plat/As Built (B&W)	\$3.00
24" x 36" Street/Final Plat/As Built (Color)	\$20.00
24" x 36" Street/Final Plat/As Built (Photo)	\$30.00
60" x 60" Street/Bldg/Develop/Plat/Plot (B&W)	\$35.00
60" x 60" Street/Bldg/Develop/Plat/Plot (Color)	\$75.00
60" x 60" Street/Bldg/Develop/Plat/Plot (Photo)	\$125.00
Plat Map Book	\$25.00



Description	Fee
Adopt A Street	
Fee, per sign	\$30.00
Dog License	
Non-neutered dog	\$42.00
Spayed/Neutered dog	\$17.00
Over 65 with neutered dog	\$6.00
Service Dog	No fee
Replacement Dog Tag	\$2.00
Late fee neutered dog (per month)	\$2.00
Late fee non-neutered dog (per month)	\$4.00
Business License Fees	
Providers of services, wholesalers and manufacturers with a fixed place of business within the town limits	\$50.00/application and first year fee
Retail merchants, restaurants, bars, contractors and rental of real and personal property with a fixed place of business within the town limits and persons engaging in the sale or rental of real estate	\$50.00/application and first year fee
Wholesalers, manufacturers and providers of services without a fixed place of business within the town limits	\$50.00/application and first year fee
Retail merchants, etc. (as above) without a fixed place of business within the town limits	\$50.00/application and first year fee
Annual renewal fee for business within the town limits	\$35.00
Annual renewal fee for business without a fixed place of business within the town limits	\$50.00
Temporary Vendor Permit (Special Events Only)	\$50.00/application and processing fee
Peddlers, solicitors and mobile merchants	\$250.00/calendar quarter or fraction thereof
Peddler investigation fee (per person)	\$25.00
Promoters of entertainments, circuses, bazaars, etc., who receive a percentage of receipts or other consideration for their services. Each such promoter shall also obtain liability insurance of a minimum of \$1 million naming the town as insured.	\$100.00/week
Animal Show	\$100.00/week
Circus Parade Only	\$50.00/day
Handbill Distributor	\$10.00/day
Amusement Company, such as ferris wheel, merry-go-round, etc., not part of a circus	\$100.00/day
Tent Show	\$100.00/day
Wrestling Exhibition	\$100.00/day
Road Show, Carnival or Circus	\$100.00/day
Practice of palmistry, phrenology, astrology, fortune telling, mind reading, clairvoyancy, magic or any healing practices not licensed by the State of Arizona, or any similar calling without a fixed place of business	\$50.00/day
Duplicate Business License	\$10.00
Verification of License Letter	\$10.00



Description	Fee
Alarm License	
Application fee	\$100.00
Annual License fee	\$30.00
Criminal history investigation (per person)	\$25.00
Duplicate Alarm License	\$10.00
False Alarm Service Charges (per calendar year)	
First and second	None
Third	\$50.00
Fourth	\$75.00
Fifth and Sixth	\$100.00
Seventh or more	\$200.00 each
Wireless Communications (Cell Tower on Town property)	
Application Fee, each location	\$100.00
Special Event Permits-Business	
Application Fee-Business	\$100.00
Permit Fee	\$50 per day (not to exceed \$400)
Special Event Permits-Non-Profit	
Application Fee-Charitable Organization	\$50.00
Permit Fee	\$25 per day (not to exceed \$200)
Special Event Permits-Extra Fees	
Special Event Liquor Application Fee	\$25.00
Utility Fees	Actual cost of usage
Alcohol License Application	
Special Event Liquor Application Fee	\$25.00
Transfer Fee	\$150.00
Extension of Premise	\$25.00
Initial Application Fee	
01-In State Producer	\$500.00
02-Out of State Producer	\$500.00
03-Domestic Microbrewery	\$500.00
04-In State Wholesaler	\$500.00
05-Government	\$500.00
06-Bar, All Spirituous Liquors	\$500.00
07-Beer & Wine Bar	\$500.00
08-Conveyance	\$500.00
09-Liquor Store	\$500.00
10-Beer & Wine Store	\$500.00
11-Hotel/Motel	\$500.00
12-Restaurant	\$500.00
13-Domestic Farm Winery	\$500.00
14-Private Club	\$0.00
15-Special Event	\$0.00
16-Wine Festival/Wine Fair	\$0.00
Adult Oriented Business License	
Application Fee-Business	\$500.00
Application Fee-Provider	\$100.00
Application Fee-Manager	\$100.00
Application Fee-Employee (per person)	\$50.00
License Fee-annual-Business	\$200.00
License Fee-annual-Provider	\$100.00
License Fee-annual-Manager	\$100.00



Description	Fee
Cable License	
Initial License Application	\$2,500.00
Transfer of ownership	\$2,000.00
License modification, pursuant to 47 USC Sec 545	\$2,500.00
Other License modification	up to \$2000
License fee-quarterly	5% of gross receipts
Late fee (after 30 days)	5% plus interest of 1 1/2%/mo
Excavations/In-Lieu Fees	
Base fee (per excavation)	\$250.00 plus:
Trench cut fees:	
Newly paved or overlaid 0-1 yrs	\$55.00 per lineal ft.
Newly paved or overlaid 1-2 yrs	\$45.00 per lineal ft.
Newly paved or overlaid 2-3 yrs	\$35.00 per lineal ft.
Newly paved or overlaid 3-4 yrs	\$25.00 per lineal ft.
Newly paved or overlaid 4-5 yrs	\$15.00 per lineal ft.
Newly paved or overlaid 5-6 yrs	\$10.00 per lineal ft.
Slurry or chip sealed 0-2 years	\$4.00 per lineal ft.
Pavement replacement greater than 600 ft in length	\$2.50 per sq. yd.
Utility Pit fees:	
Newly paved or overlaid 0-1 yrs	\$5.00 per sq. ft.
Newly paved or overlaid 1-2 yrs	\$4.50 per sq. ft.
Newly paved or overlaid 2-3 yrs	\$3.50 per sq. ft.
Newly paved or overlaid 3-4 yrs	\$2.50 per sq. ft.
Newly paved or overlaid 4-5 yrs	\$1.50 per sq. ft.
Newly paved or overlaid 5-6 yrs	\$1.00 per sq. ft.
Slurry or chip sealed 0-2 years	\$5.00 per sq. ft.
Adjustment (MH, valve, monument, etc)	\$500 ea.
Striping	\$.55 per linear ft.
Lane Markers	\$150.00 ea.
Stop Bars	\$2.50 per sq. ft.
Crosswalks	\$.79 per sq. ft.
RPMs	\$7.00 ea.
Encroachment Permits	
Base Permit Fee	\$50.00
2"/6" Paving A.C.	\$.35 per sq. yd.
1" Paving-Overlay or Top Course	\$.15 per sq. yd.
1" ABC or Select Subbase	\$.05 per sq. yd.
Permanent Barricading	\$25.00 ea.
Guard Rail/Hand Rail	\$.20 per linear ft.
Survey Monuments	\$10.00 ea.
Concrete Aprons	\$15.00 ea.
Scuppers	\$15.00 ea.
Review for Adjustments MH, etc.	\$10.00 ea.
4" Paving-PC Concrete	\$.22 per sq. yd.
Decorative Sidewalk or Paving	\$.30 per linear ft.
Sidewalk & Bikepath	\$.30 per linear ft.
Curb & Gutter	\$.20 per linear ft.
Valley Gutter	\$.50 per linear ft.
Sign (regulator, street etc.)	\$5.00 ea.
Pavement Cuts	\$2.00 per linear ft.
Driveway Cuts	\$30.00 ea.
Utility, Water Line, Sewer Line Trench	\$.15 per linear ft.
Drywells (maxwell or similar)	\$100.00 ea.
Storm Drain Pipe	\$2.00 per linear ft.
Catch Basins, Headwells	\$50.00 ea.
Cutoff Walls	\$.35 per linear ft.



Description	Fee
Encroachment Permits (cont.)	
Slope Protection	\$.30 per sq. yd.
Rip Rap	\$.90 sq. ft.
Retaining Wall	\$1.53 per linear ft.
Cut/Fill (Materials Moved)	\$.40 per cubic yd.
Box Culverts	5% of attached estimate
Miscellaneous	5% of attached estimate
Landscaping	5% of attached estimate
Irrigation	5% of attached estimate
Lighting	5% of attached estimate
Grading	5% of attached estimate
Utility Splice/Repair Pits (outside pvmt)	\$2.00 sq. ft. (minimum \$50.00)
Other	5% of attached estimate
In Lieu Payments	Calculated for cuts greater than 600 feet in Length
Traffic Control Plan Review	\$200.00
Engineering Plan Review Fee	\$350 per sheet
Failure to obtain an Encroachment Permit	\$200.00
Failure to obtain a Final Inspection	\$100.00
Reinspection Fee	\$150.00
Investigation Fee for Work Done Without Permit	\$250 or the permit fee, whichever is greater, but not to exceed \$2,500 for every day or a portion of a day from the time unpermitted work began until a permit is obtained.
Public Works Fees	
Easement or Right-of-Way Abandonment	\$350.00
Revocation Administrative Fee	\$300.00
Engineering Plan Review Fee	\$350 per sheet
Planning & Zoning Fees	
Area Specific Plans and amendments	\$3,000.00 plus \$100.00 per acre ^
General Plan Amendments	Minor \$3,000.00 plus \$100.00 per acre ^ Major \$5,000.00 plus \$100.00 per acre ^
Preliminary Plats	\$2,000.00 plus \$50.00 per lot, unit or tract ^
Time Extension Fee	\$100.00
Final Plats	\$1,500.00 plus \$50.00 per lot, unit or tract ^
Replats (lot joins, lot divisions, lot line adjustments)	\$500.00 up to three lots, more than 3 lots use Final Plat fees ^
Plat Abandonments	\$500.00 ^
Condominium Plats	\$1,500.00 plus \$50.00 per unit ^
Cut & Fill Waiver	\$300
Final Plat Improvement:	
Plan Checking	\$350.00 per sheet (includes 2nd and 3rd reviews)
Except water and sewer plans	\$175.00 per sheet (includes 2nd and 3rd reviews)
Water and sewer plans only	\$200.00 per sheet with corrections (4th + reviews) \$75.00 per sheet for addendums (changes made after approval)
Tract Housing	\$500.00 per Standard Plan + \$100 per House Façade Variant
Recording Fees (<i>subject to change without notice</i>)	\$24.00 first page for plat filed for record, + \$20.00 per page for each additional copy, and; \$9.00 for each instrument, + \$1.00 for each additional page over 5 pages.
Concept Plans or Design Review	\$500.00 plus \$200.00 for every 5,000 square feet or portion thereof ^ Time Extension fee \$100.00



Planning & Zoning Fees (cont.)

Site Plan Review	\$500.00 plus \$100 per acre or portion thereof
Hillside Protection Easement (HPE)	\$20.00 + applicable recording fees
Land Disturbance Fee	\$10.00 per sq. ft.
Rezones (Map)	\$2,000.00 plus \$100 per acre or portion thereof plus notification *^
Ordinances (Text Amendments)	\$2,000.00 plus notification *
Planned Unit Developments (PUD)	\$2,000.00 plus \$100 per acre or portion thereof plus notification *
Development Agreements	\$2,500.00 plus \$100 per acre or portion thereof
Zoning Verification Letter	\$200.00
Continuance at Applicant Request	\$250.00
Variances	\$1,000.00 plus \$300.00 for each additional variance plus notification *^
Appeal of a Decision by the Zoning Administrator	\$2,000.00 plus notification *^
Special Use Permits and amendments	\$1,000.00 plus notification *^
Temporary Use Permits	\$200.00 plus notification *
Time extension Fee	\$100.00
Comprehensive Sign Plans and amendments	\$200.00
A Frame Sign Permit	\$5.00
Administrative Use Permit/Grand Opening Sign Permit	\$25.00
Landscape Plan Review	\$420.00 plus \$2,500.00 refundable deposit **
Saguaro Cactus Permit	\$90.00
Temporary Visitor Permit (RV Parking):	\$25.00
Change of Address Fee	\$25.00
Notification fee	\$5.00 per mailing label and \$25.00 per newspaper posting as appropriate

*Plus a notification charge of \$5.00 per mailing label and/or \$25 per newspaper posting as appropriate

** Deposit refundable upon landscaping approval by Town

^ All fees include up to 3 reviews by staff. Any additional reviews will be subject to an additional fee equal to 25% of the original fee charged. The "recording fee" is per Maricopa County's Fee Schedule and is, therefore, subject to change.

Development Fees *Note: New Development Fees go into effect January 1, 2012*

Law Enforcement

Residential (1)	\$472/dwelling
Non-Residential (2)	\$0.295/s.f.

Park & Recreation

Residential (1)	\$1,479/dwelling
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Fire and Emergency

Residential (1)	\$106/dwelling
Non-Residential (2)	\$0.066/s.f.

Library and Museum

Residential (1)	\$174/dwelling
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Streets

SF-Residential	\$1,381/dwelling
MF-Residential	\$819/dwelling
Commercial	\$3.21/s.f.
Hotel	\$1.61/s.f.
Industrial	\$0.998/s.f.
Office	\$2.35/s.f.

(1) Residential includes single and multi-family dwelling units

(2) Non-residential includes commercial and industrial square footage



Description	Fee
Building Permit/Plan Check – Single Family Residential Single Family Homes (Includes Permit and Plan Review)	
· Livable Area with A/C	\$.75 Sq ft
· Covered Area: Garage and/or Patio (non A/C)	\$.45 Sq ft
· Single Family Addition	\$.75 Sq ft
· Area non A/C	\$.45 Sq ft
· Single Family Remodel	\$.23 Sq ft
· Area non A/C	\$.14 Sq ft
Specialized Permits (Includes Permit and Plan Review)	
· Solar Photovoltaic	\$140.00
· Fence Walls	\$70 plus \$.15 LF (Linear Footage)
· Retaining Walls	\$70 plus \$1.53 LF (Linear Footage)
· Pools & Spas Attached	\$290 plus \$.90 Sq ft
· Stand Alone Spas	\$235.00
· Landscape Plan Review	\$420.00 plus \$2,500.00 refundable deposit **
Miscellaneous Permits (Plan Review Fee Extra)	
· One Discipline Permit	\$70.00 (building, plumbing, electrical or mechanical)
· Combination Permit	\$210.00
Miscellaneous Plan Review	
· Minimum Plan Review	\$70.00 per hour (1-hour Minimum)
· Revisions to Approved Plans	\$70.00 per hour (1-hour Minimum)
Over the Counter Permits (No Plan Review Fee Required)	
· Plumbing-Water heater replacement/ solar (minor)	\$70.00
· Mechanical-HVAC replacement (minor)	\$70.00
· Electrical-panel repair (minor)	\$70.00
· Demolition (minor)	\$120.00
Plan Review Add On (After 3rd Review)	50% of Bldg Permit/Plan Review Fee
Reinspection Fee	\$150.00 per Trip
Permit Extensions-Residential new construction only (If Town has all records and within current Code cycle)	\$400.00
Permit Extensions-Residential remodel only (If Town has all records and within current Code cycle)	\$100.00
Refund for cancelled Single Family Home permit	35% of building permit fee paid
Penalty for failure to obtain a building permit	50% of Bldg Permit/Plan Review Fee



Description	Fee
Building Permit/Plan Check - Commercial	
Commercial Building Permit (Includes Permit and Plan Review)	
· Area with A/C	\$.75 Sq ft
· Covered Area (non A/C)	\$.45 Sq ft
Commercial Building Addition	
· Area with A/C	\$.75 Sq ft
· Covered Area (non-A/C)	\$.45 Sq ft
Commercial Remodel (Existing)	
· Area with A/C	\$145 plus \$.23 Sq ft
· Covered Area (non-A/C)	\$145 plus \$.14 Sq ft
Shell Only for Commercial & Multi-Family	
· Area with A/C	\$205 plus \$.50 Sq ft
· Covered Area (non-A-C)	\$70 plus \$.45 Sq ft
Commercial Tenant Improvement	
· Area with A/C	\$145 plus \$.23 Sq ft
· Covered Area (non-A/C)	\$145 plus \$.14 Sq ft
Apartments/Condominiums	
· Livable Area with A/C	\$.75 Sq ft
· Covered Area (non-A/C)	\$.45 Sq ft
Apartments/Condominiums with 4 or more units & reoccurring floor plans (0-100,000 livable sq ft)	
· Livable Area with A/C	\$.60 Sq ft
· Covered Area (non-A/C)	\$.37 Sq ft
Apartments/Condominiums with 4 or more units & reoccurring floor plans (Over 100,000 livable sq ft)	
· Livable Area with A/C	\$.53 Sq ft
· Covered Area (non-A/C)	\$.33 Sq ft
Specialized Permits (Includes Permit and Plan Review)	
· Solar Photovoltaic	\$140.00
· Fence Walls	\$70 plus \$.15 LF (Linear Footage)
· Retaining Walls	\$70 plus \$1.53 LF (Linear Footage)
· Pools & Spas Attached	\$290 plus \$.90 Sq ft
· Stand Alone Spas	\$235.00
· Landscape Plan Review	\$420.00 plus \$2,500.00 refundable deposit **
Miscellaneous Permits (Plan Review Fee is Separate)	
· Minimum Permit (one discipline)	\$70.00 (or \$210.00 for building, plumbing, electrical and mechanical)
· Minimum Combination (all disciplines)	\$210.00
· Sign Permit, less than 32 sq ft (Face Replacement Only)	\$50.00 per sign
· Sign Permit, greater than 32 sq ft (Face Replacement Only)	\$100.00 per sign
· Sign Permit, less than 32 sq ft (New)	\$190.00 per sign
· Sign Permit, greater than 32 sq ft (New)	\$240.00 per sign
Miscellaneous Plan Review	
· Minimum Plan Review	\$70.00 per hour (1-hour Minimum)
· Revisions to Approved Plans	\$70.00 per hour (1-hour Minimum)



Description	Fee
Over the Counter Permits (No Plan Review Fee Required)	
· Plumbing-Water heater replacement/ solar (minor)	\$70.00
· Mechanical-HVAC replacement (minor)	\$70.00
· Electrical-panel repair (minor)	\$70.00
· Demolition (minor)	\$120.00
Plan Review Add On (After 3rd Review)	50% of Bldg Permit/Plan Review Fee
Reinspection Fee	\$150.00 per trip
Permit Extensions-Commercial new construction only (If Town has all records and within current Code cycle)	\$400.00
Permit Extensions-Commercial remodel only (If Town has all records and within current Code cycle)	\$100.00
Penalty for failure to obtain a building permit	\$100.00
Refund for cancelled Commercial Building permit (must be done in writing)	35% of building permit fee paid
Fire Safety Fees	
Residential Automatic Sprinkler System Plan Review/Inspection	0.05 sq. ft. (minimum \$25)
Commercial Automatic Sprinkler System Plan Review/Inspection	\$.10 sq. ft. (minimum \$50)
Com Auto Sprinkler System Modification Plan	\$75.00
Commercial Hood System Plan Review/Inspection	\$100.00
Commercial Fire Alarm System Plan Review/Inspection	\$100.00
Commercial Fire Alarm System Modification Plan Review/Inspection	\$50.00
Residential LPG Installation Review/Inspection	\$50.00
Annual Adult Residential Group Care Inspection	\$100.00 per year
Annual Commercial Fire Inspection	\$25.00
Tent Permit Fee (any tent over 200 sq. ft. & any canopy over 400 sq. ft.)	\$100.00
Reinspection Fee (beyond one re-check)	\$150.00 per trip
Abatement Fees	
Inspection fee	\$70.00 per hour (1-hour minimum)
Reinspection fee	\$150.00 per trip
Park Facility Rentals	
Park Rental Fees-Resident	
Small Ramada-Up to 4 hours	\$24.00
Over 4 Hours	\$48.00
Medium Ramada-Up to 4 hours	\$30.00
Over 4 Hours	\$60.00
Large Ramada-Up to 4 hours	\$72.00
Over 4 Hours	\$144.00
Meeting Rooms-Up to 4 hours	\$24.00
Over 4 Hours	\$48.00
Multi Purpose Fields-Up to 4 hours	\$30.00
Over 4 Hours	\$60.00
Open Turf Areas-Up to 4 hours	\$200.00
Over 4 Hours	\$400.00



Description	Fee
Park Facility Rentals (cont.)	
Park Rental Fees-Resident	
Performance Pad (Amphitheater)-Up to 4 hours	\$240.00
Over 4 Hours	\$480.00
Tennis Courts-90 minute reservation	\$5.00 (Day)
Tennis Courts-90 minute reservation	\$7.00 (Evening)
Park Rental Fee Extras:	
Athletic Field Lights (2 hour minimum)	\$10.00 Per Hour
Athletic Field – Prep & Bases	\$25.00 Each
Alcohol Permit with Park Reservation	\$10.00 For 50 Consuming Adults
Fountain Operation	\$250.00 Per Half-Hour
Park Personnel Labor	\$15-\$30 Per Hour
Park Rental Fees-Non-Resident	
Small Ramada-Up to 4 hours	\$30.00
Over 4 Hours	\$60.00
Medium Ramada-Up to 4 hours	\$38.00
Over 4 Hours	\$76.00
Large Ramada-Up to 4 hours	\$90.00
Over 4 Hours	\$180.00
Meeting Rooms-Up to 4 hours	\$30.00
Over 4 Hours	\$60.00
Multi Purpose Fields-Up to 4 hours	\$38.00
Over 4 Hours	\$76.00
Open Turf Areas-Up to 4 hours	\$250.00
Over 4 Hours	\$500.00
Performance Pad (Amphitheater)-Up to 4 hours	\$300.00
Over 4 Hours	\$600.00
Tennis Courts-90 minute reservation	\$10.00 (Day)
Tennis Courts-90 minute reservation	\$14.00 (Evening)
Park Rental Fee Extras:	
Athletic Field Lights	\$10.00 Per Hour
Athletic Field – Prep & Bases	\$25.00 Each
Alcohol Permit with Park Reservation	\$10.00 For 50 Consuming Adults
Fountain Operation	\$250.00 Per Half-Hour
Park Personnel Labor	\$15.00-\$30.00 Per Hour
Recreation Fees	
Program Cancellation Fee	\$10.00
Community Center Rentals	
Community Center Rental - Resident / Non-Profit (Tier 2)	
Any Meeting Room	\$15.00 per Hour
One Ballroom (30-90 people)	
4 hours	\$130.00
Per hour thereafter	\$25.00
Two Ballrooms *(91-160 people)	
4 hours	\$260.00
Per hour thereafter	\$50.00
Three Ballrooms*(161-250 people)	
4 hours	\$390.00
Per hour thereafter	\$75.00
Grand Ballroom *(251-450 people)	
4 hours	\$520.00
Per hour thereafter	\$100.00



Description	Fee
Lobby	
4 hours	\$125.00
Per hour thereafter	\$25.00
Grand Ballroom & Lobby	
All Day Rate (Monday-Thursday 7:00 am to Midnight)	\$1,600.00
All Day Rate (Friday-Saturday 7:00 am to Midnight)	\$2,000.00
Kitchen Usage Fee per Ballroom	\$30.00
Weekend Rates: Friday & Saturday (no rentals on Sunday)	
Ballroom 3 (includes patio access and views)*	
4 hours	\$150.00
Per hour thereafter	\$30.00
Ballroom 4 (includes patio access and views)	
4 hours	\$150.00
Per hour thereafter	\$30.00
Tier 2 Groups meeting 6 or More Times per Year:	
4 hours (with contract)	\$65.00/ballroom per meeting
*Ballroom 3 not available as a standalone rental	
Community Center Rental -Non-Resident / Commercial (Tier 3)	
Any Meeting Room	\$35.00 per Hour
One Ballroom (30-90 people)	
4 hours	\$300.00
Per hour thereafter	\$65.00
Two Ballrooms *(91-160 people)	
4 hours	\$600.00
Per hour thereafter	\$130.00
Three Ballrooms*(161-250 people)	
4 hours	\$900.00
Per hour thereafter	\$195.00
Grand Ballroom *(251-450 people)	
4 hours	\$1,200.00
Per hour thereafter	\$260.00
Lobby	
4 hours	\$250.00
Per hour thereafter	\$50.00
Grand Ballroom & Lobby	
All Day Rate (Monday-Thursday 7:00 am to Midnight)	\$4,000.00
All Day Rate (Friday-Saturday 7:00 am to Midnight)	\$5,000.00
Kitchen Usage Fee per Ballroom	\$60.00
Weekend Rates: Friday & Saturday (no rentals on Sunday)	
Ballroom 3 (includes patio access and views)*	
4 hours	\$450.00
Per hour thereafter	\$125.00
Ballroom 4 (includes patio access and views)	
4 hours	\$450.00
Per hour thereafter	\$125.00
Tier 3 Groups meeting 6 or More Times per Year:	
4 hours (with contract)	\$120.00/per ballroom per meeting
*Ballroom 3 not available as a standalone rental	



Description	Fee
Community Center Extra Service Fees - Resident / Non - Profit	
Video Projector-Note Vission 3,000 Lumens	\$40.00
Overhead Projector	\$15.00
Slide Projector	\$15.00
TV/VCR (or DVD)	\$20.00
VCR or DVD Player	\$10.00
Small Screen	\$5.00
Large Screen (8' x 10')	\$10.00
Large Flat Panel Monitor	\$25.00
Internet Access	
Wireless	\$25.00 per day
Hard Wire	\$125 per day
Sound Reinforcement	
Microphones	
Wireless	\$5.00
Speaker Table* (Includes Mixing Board)	\$15.00 each
Conference Phone	\$10.00
Portable Sound System (Includes Mixing Board and/ or Portable Speaker)	\$25.00
CD Player	\$10.00
Electricity (per booth)	
110 V	\$15.00
220 V	\$40.00
Other	
Easel	\$5.00
Papers & Markers	\$10.00
Portable White Board	\$5.00
Walker Display Board	\$5.00
Items for Sale	
25' Extension Cord	\$15.00 each
Power Strip	\$15.00 each
Masking Tape	\$5.00 per roll
Miscellaneous	
Dance Floor- per 3' x 3' parquet square	\$3.00
Staging 6' x 8" section	\$5.00
Piano - Tuning Extra	
Upright	\$25.00
Grand	\$50.00
Coffee Service	\$5.00 per 8 cup pack
Community Center Extra Service Fees - Non - Resident / Commercial	
Video Projector-Note Vission 3,000 Lumens	\$75.00
Overhead Projector	\$30.00
Slide Projector	\$30.00
27" TV	\$40.00
Large Flat Panel Monitor	\$50.00
VCR or DVD Player	\$20.00
Small Screen	\$10.00
Large Screen (8' x 10')	\$20.00
Large Screen Border	\$30.00
Internet Access	
Wireless	\$25.00 per day
Hard Wire	\$125.00 per day



Description	Fee
Sound Reinforcement	
Microphones	
Wireless	\$15.00
Speaker Table* (Includes Mixing Board)	\$15.00 each
Conference Phone	\$20.00
Portable Sound System (Includes Mixing Board and/ or Portable Speaker)	\$50.00
CD Player	\$20.00
Electricity (per booth)	
110 V	\$25.00
220 V	\$75.00
Other	
Easel	\$10.00
Papers & Markers	\$20.00
Portable White Board	\$10.00
Walker Display Board	\$10.00
Items for Sale	
25' Extension Cord	\$15.00 each
Power Strip	\$15.00 each
Masking Tape	\$5.00 each
Miscellaneous	
Dance Floor- Per 3' x 3' parquet square	\$5.00
Staging 6' x 8" section	\$10.00
Piano - Tuning Extra:	
Upright	\$50.00
Grand	\$100.00
Coffee Service	\$5.00 per (10) 8 oz cup pack

NOTE: All Rentals Are Subject To Applicable Arizona Sales Taxes

Court Fees	
Non-Sufficient Funds (checks returned to Court)	\$29.00 per check
Public Defender	Actual costs for appointed attorney
Jail Reimbursement	Actual costs billed by County for jail time served
Jury Costs (assessed if jury trial canceled within five days of trial)	Actual administrative costs
Civil Traffic Default	\$25.00 per defaulted charge
Warrant	\$50.00 per warrant issued
Diversion Program Rescheduling	\$25.00
Court Clerk	\$17.00
Court User	\$10.00 per charge, plus surcharges
Public Records Search	\$2.00 per name
Copies	\$0.50 per page
Certified Copies	\$17.00
Copies of CDs	\$17.00

NOTE: Court fees are subject to change throughout the fiscal year in accordance with State Law and Arizona Supreme Court Rules.



Authorized Positions



Schedule of Authorized Positions

Position – Title	2007-2008 Authorized FTE	2008-2009 Authorized FTE	2009-2010 Authorized FTE	2010-2011 Authorized FTE	2011-2012 Proposed FTE
Municipal Court					
Presiding Judge	1.00	1.00	1.00	1.00	1.00
Court Administrator	1.00	1.00	1.00	1.00	1.00
Senior Court Clerk	1.00	1.00	1.00	1.00	1.00
Court Clerk	2.00	2.00	2.00	2.00	2.00
Authorized FTE	5.00	5.00	5.00	5.00	5.00
Administration					
Town Manager	1.00	1.00	1.00	1.00	1.00
Assistant to the Town Manager	1.00	1.00	0.00	0.00	0.00
Deputy Town Manager/Finance Director	0.00	0.00	1.00	1.00	1.00
Executive Asst to Town Mgr/Council	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	0.00	0.00
Town Clerk	1.00	1.00	1.00	1.00	1.00
H/R Administrator/Risk Manager	1.00	1.00	1.00	1.00	1.00
Volunteer Coordinator	0.50	0.50	0.75	0.75	0.88
Economic Development Administrator	0.00	0.00	1.00	1.00	1.00
Public Information Officer	1.00	1.00	0.00	0.00	0.00
Community Affairs/Media Relations	0.00	0.00	1.00	0.00	0.00
I/T Coordinator	1.00	1.00	1.00	1.00	1.00
I/T Technician	0.00	0.50	0.50	0.50	0.75
I/T Intern	0.50	0.00	0.00	0.00	0.00
Finance Director	1.00	1.00	0.00	0.00	0.00
Accounting Supervisor	1.00	1.00	1.00	1.00	1.00
Financial Services Technician	0.00	0.00	1.00	1.00	0.75
Accounting Clerk	1.50	1.50	0.50	0.50	0.50
Customer Service Rep	1.00	1.00	0.50	0.50	0.70
Receptionist	0.00	0.00	0.00	0.00	0.00
Authorized FTE	13.50	13.50	13.25	11.25	11.58



Schedule of Authorized Positions

Position – Title	2007-2008 Authorized FTE	2008-2009 Authorized FTE	2009-2010 Authorized FTE	2010-2011 Authorized FTE	2011-2012 Proposed FTE
Development Services					
Developmental Services Director	0.00	0.00	0.00	1.00	1.00
Public Works Director	1.00	1.00	1.00	0.00	0.00
Town Engineer	1.00	1.00	1.00	1.00	1.00
Civil Engineer	2.00	2.00	2.00	0.00	0.00
Senior Civil Engineer Inspector	1.00	0.00	0.00	0.00	0.00
Civil Engineer Inspector	1.00	2.00	1.00	1.00	1.00
Planner - Environmental (Stormwater)	0.00	1.00	1.00	1.00	1.00
Executive Assistant	1.00	2.00	2.00	1.00	1.00
Facilities Supervisor	1.00	1.00	1.00	1.00	1.00
Facilities Maintenance Tech	1.00	1.00	1.00	1.00	1.00
Maintenance/Custodial Worker	0.50	0.50	0.75	0.00	0.00
Custodian	2.00	1.50	1.50	1.25	1.25
Street Superintendent	1.00	1.00	1.00	1.00	1.00
Open Space & Landscape Spec.	1.00	1.00	1.00	1.00	0.00
Fleet Mechanic/Open Space	1.00	1.00	1.00	1.00	1.00
Traffic Signal Technician I	0.00	1.00	1.00	0.50	0.00
Traffic Signal Technician II	0.00	1.00	1.00	1.00	1.00
Street Maintenance Tech	8.00	6.00	6.00	4.00	3.00
P&Z Director	1.00	1.00	1.00	0.00	0.00
Senior Planner	1.00	1.00	1.00	1.00	1.00
Planner	2.00	1.00	0.50	0.50	0.00
GIS Technician/CAD Operator	2.00	2.00	2.00	1.00	1.00
Senior Code Enforcement Officer	1.00	1.00	0.00	0.00	0.00
Code Enforcement Officer	2.00	2.00	2.00	1.00	1.50
Planning Assistant	1.00	0.00	0.00	0.00	0.00
Chief Building Official	1.00	1.00	1.00	1.00	1.00
Plans Examiner	2.00	2.00	1.00	1.00	0.50
Building Inspector	3.00	3.00	2.00	0.00	0.00
Building Permit Technician	2.00	2.00	2.00	1.00	1.00
Authorized FTE	40.50	40.00	35.75	23.25	20.25



Schedule of Authorized Positions

Position – Title	2007-2008 Authorized FTE	2008-2009 Authorized FTE	2009-2010 Authorized FTE	2010-2011 Authorized FTE	2011-2012 Proposed FTE
Community Services					
Community Services Director	1.00	1.00	1.00	1.00	1.00
Recreation Supervisor	1.00	1.00	1.00	1.00	1.00
Rec. Program Coordinator	2.00	2.00	2.00	2.00	2.00
Recreation Assistant	4.00	4.00	4.00	2.35	2.45
Recreation Aide	1.00	1.00	1.00	0.00	0.00
Recreation Intern	0.50	0.50	0.50	0.00	0.00
Executive Assistant	2.00	2.00	2.00	1.00	1.00
Parks Supervisor	1.00	1.00	1.00	1.00	1.00
Park Operations Lead	3.00	4.00	3.00	3.00	3.00
Park Ranger	2.00	1.00	0.00	0.00	0.00
Groundskeeper	2.00	2.00	2.00	2.00	2.00
Customer Service Representative	1.00	1.00	0.50	0.50	0.30
Comm Ctr Director	1.00	1.00	1.00	0.00	0.00
Comm Ctr Operations Supervisor	1.00	0.00	0.00	0.00	0.00
Comm Ctr Events Coordinator	0.00	1.00	1.00	1.00	1.00
Comm Ctr Operations Coordinator	0.00	1.00	1.00	1.00	1.00
Operations Support Worker	2.00	1.50	1.50	1.50	2.00
Operations Support Assistant	0.50	0.50	0.50	0.50	0.00
Receptionist	1.00	1.00	1.00	1.00	1.00
Bartender	0.25	0.25	0.00	0.00	0.00
Senior Services Supervisor	1.00	1.00	1.00	1.00	1.00
Senior Services Activities Coordinator	0.00	0.50	0.50	0.58	0.58
HDM/Special Programs Admin	0.50	0.00	0.00	0.00	0.00
HDM Coordinator	0.50	0.50	0.50	0.75	0.75
Senior Services Assistant	0.50	0.50	0.50	0.45	0.45
Senior Aide	0.50	0.50	0.50	0.00	0.00
Driver	0.00	0.00	0.10	0.00	0.00
Authorized FTE	29.25	29.75	27.10	21.63	21.53
Total Authorized FTE	88.25	88.25	81.10	61.13	58.36



Resolution No. 2011-20 and Exhibit A



RESOLUTION NO. 2011-20

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE TOWN OF FOUNTAIN HILLS, ARIZONA, ADOPTING THE TENTATIVE BUDGET AS THE 2011-2012 FISCAL YEAR BUDGET FOR THE TOWN OF FOUNTAIN HILLS.

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes, the Mayor and Council of the Town of Fountain Hills (the "Town Council") did, on May 25, 2011, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the Town of Fountain Hills, Arizona; and

WHEREAS, in accordance with said chapter of said title, and following due public notice, the Town Council met on May 25, 2011, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses or tax levies; and

WHEREAS, publication has been duly made as required by law, of said estimates together with a notice that the Town Council would meet on June 16, 2011, at the Fountain Hills Town Council Chambers for the purpose of hearing taxpayers and with respect to said estimates or any of the proposed expenditures/expenses or tax levies; and

WHEREAS, it appears that the sums to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in ARIZ. REV. STAT. § 42-17051(A).

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND COUNCIL OF THE TOWN OF FOUNTAIN HILLS as follows:

SECTION 1. The statements and schedules attached hereto as Exhibit A and incorporated herein by reference, are hereby adopted as the budget of the Town of Fountain Hills, Arizona, for the fiscal year July 1, 2011 through June 30, 2012.

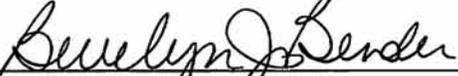
PASSED AND ADOPTED by the Mayor and Council of the Town of Fountain Hills, June 16, 2011.

FOR THE TOWN OF FOUNTAIN HILLS:

ATTESTED TO:



Jay T. Schlum, Mayor



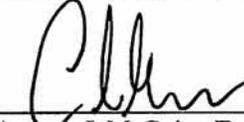
Bevelyn J. Bender, Town Clerk

REVIEWED BY:

APPROVED AS TO FORM:



Richard L. Davis, Town Manager



Andrew J. McGuire, Town Attorney

1519057.1



**EXHIBIT A
TO
RESOLUTION NO. 2011-20
[Budget Statements and Schedules]
See following pages.**

1519057.1



TOWN OF FOUNTAIN HILLS, ARIZONA
 Summary Schedule of Estimated Revenues and Expenditures/Expenses
 Fiscal Year 2011-12

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES 2010-11*	ACTUAL EXPENDITURES/EXPENSES 2010-11**	FUND BALANCE/NET ASSETS*** July 1, 2011**	DIRECT PROPERTY TAX REVENUES 2011-12	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2011-12	OTHER FINANCING 2011-12		INTERFUND TRANSFERS 2010-11		TOTAL FINANCIAL RESOURCES AVAILABLE 2011-12	BUDGETED EXPENDITURES/EXPENSES 2011-12
						SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 12,634,425	\$ 12,237,385	\$ 7,082,200	Primary: \$ 1,007,500 Secondary: 1,007,500	\$ 12,645,463	\$ 1,402,697	\$ (337,354)	\$ 10,905,412	\$ 12,640,800		
2. Special Revenue Funds	7,403,761	1,856,711	2,194,673		2,949,410	4,268,100	750	(20,494)	3,937,166	3,066,360	
3. Debt Service Funds Available	2,868,801	2,868,801	920,356		2,268,688	2,432,697	193,500		2,882,555	5,455,285	
Less: Designation for Future Debt Retirement											
5. Total Debt Service Funds	2,868,801	2,868,801	920,356		2,268,688	2,432,697	193,500		2,882,555	5,455,285	
6. Capital Projects Funds	6,446,116	1,200,000	11,475,259		14,164,778	8,995,911			24,610,138	17,210,139	
7. Permanent Funds											
8. Enterprise Funds Available											
Less: Designation for Future Debt Retirement											
10. Total Enterprise Funds											
11. Internal Service Funds	123,567	123,567	650,400				163,598		813,998	102,370	
12. TOTAL ALL FUNDS	\$ 29,476,670	\$ 18,366,464	\$ 22,322,988	\$ 1,007,500	\$ 32,028,351	\$ 15,696,708	\$ 18,629,405	\$ 357,848	\$ 43,149,269	\$ 38,476,044	

EXPENDITURE LIMITATION COMPARISON		2010-11	2010-11
1. Budgeted expenditures/expenses		\$ 36,411,805	\$ 38,476,044
2. Add/subtract: estimated net reconciling items			
3. Budgeted expenditures/expenses adjusted for reconciling items		36,411,805	38,476,044
4. Less: estimated exclusions		20,001,108	22,591,907
5. Amount subject to the expenditure limitation		\$ 16,410,697	\$ 15,884,137
6. EEC or voter-approved alternative expenditure limitation		\$ 28,591,378	\$ 24,781,571

* Includes Expenditure/Expense Adjustments Approved in 2010-11 from Schedule E.
 ** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.
 *** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts invested in capital assets, net of related debt, and reserved/resstricted amounts established as offsets to assets presented for informational purposes (i.e., prepaids, inventory, etc.).



TOWN OF FOUNTAIN HILLS, ARIZONA
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2011-12

	<u>2010-11</u> <u>FISCAL YEAR</u>	<u>2011-12</u> <u>FISCAL YEAR</u>
1. Maximum allowable primary property tax levy A.R.S. §42-17051(A).	\$ <u>0</u>	\$ <u>0</u>
2. Amount received from primary property taxation in the fiscal year 2010-11 in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18).	\$ 0	0
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>0</u>	\$ <u>0</u>
B. Secondary property taxes	<u>1,020,000</u>	<u>1,007,500</u>
C. Total property tax levy amounts	<u>\$ 1,020,000</u>	<u>\$ 1,007,500</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) 2010-11 levy	\$ 0	0
(2) Prior years' levy	0	0
(3) Total primary property taxes	\$ 0	0
B. Secondary property taxes		
(1) 2010-11 levy	\$ <u>1,020,000</u>	<u>1,007,500</u>
(2) Prior years' levy	<u>0</u>	<u>0</u>
(3) Total secondary property taxes	\$ <u>1,020,000</u>	<u>1,007,500</u>
C. Total property taxes collected	\$ 1,020,000	1,007,500
5. Property tax rates		
A. Town tax rate		
(1) Primary property tax rate	<u>0.0000</u>	<u>0.0000</u>
(2) Secondary property tax rate (estimate)	<u>0.1836</u>	<u>0.2230</u>
(3) Total city/town tax rate	<u>0.1836</u>	<u>0.2230</u>
B. Special assessment district tax rates		

Secondary property tax rates - As of the date the proposed budget was prepared, the town was operating two (2) special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the town.

*Includes actual property taxes collected as of the date the proposed budget was prepared plus estimated property tax collections for the remainder of the fiscal year.



TOWN OF FOUNTAIN HILLS, ARIZONA
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2011-12

SOURCES OF REVENUES	ESTIMATED REVENUES 2010-11	ACTUAL REVENUES 2010-11*	ESTIMATED REVENUES 2011-12
GENERAL FUND			
Local Taxes			
Local Sales Tax	\$ 6,020,520	\$ 6,641,684	\$ 6,611,688
Franchise Tax	\$ 300,000	\$ 300,000	\$ 303,000
Permits			
Animal License Fees	\$ 45,088	45,088	46,892
Business License Fees	\$ 109,180	109,180	113,547
Building Permit Fees	\$ 165,140	55,000	199,550
Landscape Permit Fees	\$ 0	1,000	1,040
Planning & Zoning Fees	\$ 15,000	44,400	22,000
Improvement Plan Review Fee	\$ 8,506	55,000	21,000
Intergovernmental			
State Sales Tax	\$ 1,765,065	1,765,065	1,701,437
Fire Insurance Premium Tax	\$ 119,452	119,452	124,230
Shared Income Tax	\$ 2,384,218	2,384,218	1,898,167
Vehicle License Tax	\$ 850,000	850,000	758,394
User Fees			
Parks & Rec User Fees	\$ 245,941	180,000	218,091
Encroachment Fees	\$ 17,000	24,000	28,000
Variances	\$ 10,000	800	5,000
Fines and forfeitures			
Court Fines	\$ 255,078	200,000	260,180
Interest on investments			
Interest on Investments	\$ 10,800	10,800	60,000
Rentals			
Community Center Rental Fees	\$ 102,328	116,800	87,564
Leases & Rents	\$ 100,464	141,264	145,464
Miscellaneous			
Miscellaneous	\$ 128,487	31,166	40,220
Total General Fund	\$ 12,642,267	\$ 13,074,717	\$ 12,645,463
SPECIAL REVENUE FUNDS			
Highway User Revenue Fund			
Highway Users	\$ 1,315,800	\$ 1,315,800	\$ 1,132,332
Total Highway User Revenue Fund	\$ 1,315,800	\$ 1,315,800	\$ 1,132,332
Local Transportation Assistance Fund			
Local Transportation (LTAF)	\$ 0	\$ 0	\$ 0
Total Local Transportation Assistance Fund	\$ 0	\$ 0	\$ 0
In Lieu Payments	\$ 15,068	\$ 15,068	\$ 25,200
Interest	\$ 120	\$ 120	\$ 120
Miscellaneous	\$ 7,602	\$ 7,602	\$ 4,800
	\$ 1,338,590	\$ 1,338,590	\$ 1,162,452
* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.			
Excise Taxes			
Local Sales Tax Transfer	\$ 270,629	\$ 301,900	\$ 272,138
	\$ 270,629	\$ 301,900	\$ 272,138
Court Enhancement Fund			



TOWN OF FOUNTAIN HILLS, ARIZONA
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2011-12

FUND	OTHER FINANCING 2011-12		INTERFUND TRANSFERS 2011-12	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
Annual Debt Payment for Community Center	\$	\$	\$	\$ 193,500
Transfer to Public Art for Maintenance				750
Interfund charge for Vehicle Replacement				143,104
General Fund Reserves		1,402,697		0
Total General Fund	\$ 0	\$ 1,402,697	\$ 0	\$ 337,354
HIGHWAY USERS				
Interfund charge for Vehicle Replacement				20,494
Total Highway Users Funds	\$ 0	\$ 0	\$ 0	\$ 20,494
DEBT SERVICE FUNDS				
Annual Debt Payment for Community Center	\$	\$	\$ 193,500	\$
General Fund Reserves	1,402,697			
General Government Dev Fees	\$ 530,000	\$	\$	\$
Capital Projects Fund	500,000			
Series 2004 MPC Bonds Payoff		2,932,697		
Total Debt Service Funds	\$ 2,432,697	\$ 2,932,697	\$ 193,500	\$ 0
CAPITAL PROJECTS FUNDS				
Bond Proceeds	8,995,911		0	
Road Projects		8,995,911	0	
CIP Reserves		500,000	0	
Total Capital Projects Funds	\$ 8,995,911	\$ 9,495,911	\$ 0	\$ 0
SPECIAL REVENUE FUNDS				
MAG Grant	4,253,100			
Shea Boulevard		4,253,100		0
City of Scottsdale - Shea/Eagle Mountain	15,000	15,000		0
Public Art Fund			750	
Total Special Revenue Funds	\$ 4,268,100	\$ 4,268,100	\$ 750	\$ 0
DEVELOPMENT FEES				
General Government Dev Fees	\$	\$ 530,000	\$	\$
Total Development Fee Funds	\$ 0	\$ 530,000	\$ 0	\$ 0
INTERNAL SERVICE FUNDS				
	\$	\$	\$	\$
Interfund charge for Vehicle Replacement			0	
Interfund charge for Vehicle Replacement			163,598	
Total Internal Service Funds	\$ 0	\$ 0	\$ 163,598	\$ 0
TOTAL ALL FUNDS	\$ 15,696,708	\$ 18,629,405	\$ 357,848	\$ 357,848



TOWN OF FOUNTAIN HILLS, ARIZONA
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2011-12

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2010-11	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2010-11	EST ACTUAL EXPENDITURES/ EXPENSES 2010-11*	BUDGETED EXPENDITURES/ EXPENSES 2011-12
GENERAL FUND				
Mayor and Town Council	\$ 72,427	\$	\$ 65,000	\$ 75,907
Municipal Court	\$ 421,291	\$	\$ 375,000	\$ 432,855
Administration	\$ 2,467,142	\$ (23,200)	\$ 2,100,000	\$ 2,265,495
Development Services	\$ 1,557,237	\$ 320	\$ 1,557,557	\$ 1,618,167
Community Services	\$ 2,322,230	\$ 3,500	\$ 2,325,730	\$ 2,192,415
Law Enforcement	\$ 2,751,687	\$	\$ 2,751,687	\$ 2,899,839
Fire Department	\$ 3,042,411	\$ 20,000	\$ 3,062,411	\$ 3,156,212
Transfers	\$ 0	\$	\$ 0	\$ 0
Total General Fund	\$ 12,634,425	\$ 620	\$ 12,237,385	\$ 12,640,890
SPECIAL REVENUE FUNDS				
Highway Users (HURF)	\$ 1,284,211	\$	\$ 1,284,211	\$ 1,297,972
Public ART	\$ 20,350	\$	\$ 10,000	\$ 758
Court Enhancement Fund	\$ 40,350	\$	\$ 12,500	\$ 33,250
Miscellaneous Grants	\$ 0	\$	\$ 0	\$ 1,500,000
Excise Tax Special Revenue	\$ 572,976	\$	\$ 150,000	\$ 234,380
Capital Project Grants	\$ 5,485,874	\$	\$ 500,000	\$ 0
Total Special Revenue Funds	\$ 7,403,761	\$ 0	\$ 1,956,711	\$ 3,066,360
DEBT SERVICE FUNDS				
General Obligation Bonds	\$ 1,019,413	\$	\$ 1,019,413	\$ 1,019,413
Revenue Bonds	\$ 0	\$	\$ 0	\$ 0
Municipal Property Corp (MPC)	\$ 1,424,463	\$	\$ 1,424,463	\$ 4,011,947
Cottonwood Improv Dist	\$ 3,315	\$	\$ 3,315	\$ 3,315
Eagle Mountain CFD	\$ 421,610	\$	\$ 421,610	\$ 421,610
Total Debt Service Funds	\$ 2,868,801	\$ 0	\$ 2,868,801	\$ 5,456,285
DEVELOPMENT FEES				
Law Enforcement Development Fees	\$ 0	\$	\$ 0	\$ 5,000
Street Department Development Fees	\$ 0	\$	\$ 0	\$ 20,000
Parks & Recreation Development Fees	\$ 0	\$	\$ 0	\$ 15,000
Open Space Development Fees	\$ 0	\$	\$ 0	\$ 15,000
General Government Development Fees	\$ 0	\$	\$ 0	\$ 5,000
Fire Development Fees	\$ 0	\$	\$ 0	\$ 5,000
Library Development Fees	\$ 0	\$	\$ 0	\$ 5,000
Total Development Fees	\$ 0	\$ 0	\$ 0	\$ 70,000
Capital Projects	\$ 6,446,116	\$	\$ 1,200,000	\$ 17,140,139
Contingency	\$ 0	\$	\$ 0	\$ 0
Total Capital Projects Funds	\$ 6,446,116	\$ 0	\$ 1,200,000	\$ 17,140,139
INTERNAL SERVICE FUNDS				
Vehicle & Equipment Replacement	\$	\$	\$ 0	\$
Vehicle & Equipment Replacement	\$ 123,567	\$	\$ 123,567	\$ 102,370
Total Internal Service Funds	\$ 123,567	\$	\$ 123,567	\$ 102,370
TOTAL ALL FUNDS	\$ 29,476,670	\$ 620	\$ 18,386,464	\$ 38,476,044

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.



Pavement Management Map



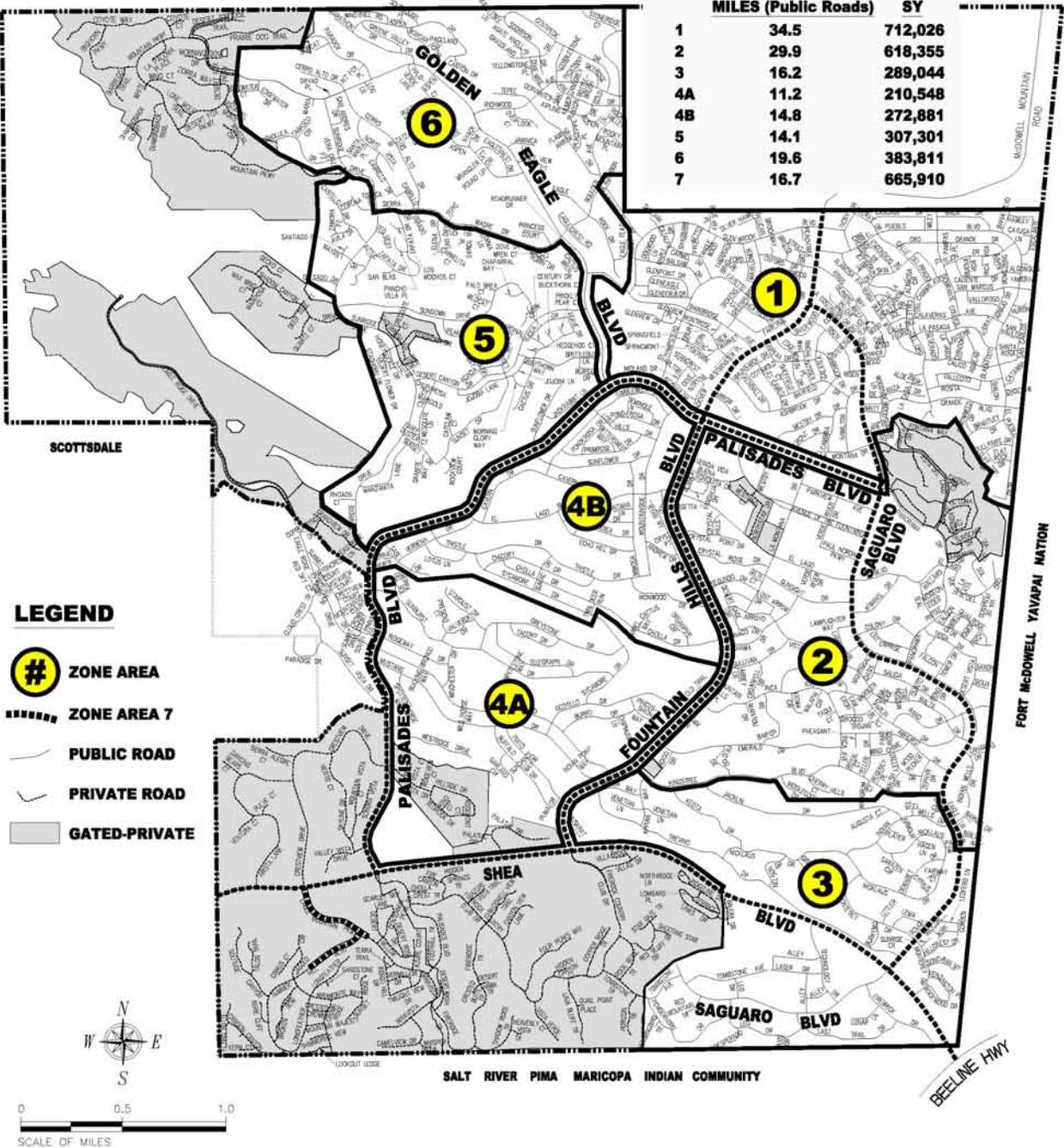
CIP Project S6008



Town of Fountain Hills
PAVEMENT MAINTENANCE MAP

UPDATED: JANUARY 29, 2009

MC DOWELL MOUNTAIN PARK



- LEGEND**
- ZONE AREA
 - ZONE AREA 7
 - PUBLIC ROAD
 - PRIVATE ROAD
 - GATED-PRIVATE



Development Services Unfunded Maintenance & Replacement Items



Development Services - Unfunded Maintenance and Replacement Items

Items in red are of higher priority.

Equipment Replacement Fund		
1	FUNDING OF AN EQUIPMENT REPLACEMENT FUND AT APPROXIMATELY \$75,000 PER YEAR FOR REPLACEMENT OF FACILITIES EQUIPMENT SUCH AS CHILLERS, COOLING TOWERS, ROOFS, HVAC SYSTEMS, ETC. THAT WILL NEED REPLACEMENT IN THE FUTURE.	\$ 75,000
CAD/GIS		
1	REPLACE 10 YEAR OLD PLOTTER WITH NEW HEWITT PACKARD T1000 PLOTTER THAT HAS SCANNING CAPABILITES NOTE: APPROXIMATELY \$1,000 PER YEAR IS SPENT ON PLOTTER MAINTENANCE AND \$1,500 PER YEAR ON SCANNING BY AN OUTSIDE VENDOR.	\$ 12,000
Community Center Building Maint./Repair		
1	3 THERMO PANE WINDOWS HAVE BROKEN SEALS AND "FOG UP" BETWEEN THE PANES AND NEED TO BE REPLACED	\$ 1,700
2	REPLACEMENT OF FAILING CARD ACCESS POWER SUPPLIES AND WORN PANIC BARS. POWER SUPPLIES ARE 11 YEARS OLD WITH A NORMAL LIFE SPAN OF 8 TO 10 YEARS.	\$ 5,700
3	CURRENT REPAIRS NEEDED FOR BALLROOM AIR CURTAIN WALLS	\$ 2,000
4	AUTOMATIC SLIDING DOOR ANNUAL PREVENTATIVE MAINTENANCE & ADJUSTMENTS (2 SETS)	\$ 1,000
5	DRIED OUT WINDOW SEALS ARE SAGGING AND FALLING OUT LETTING THE OUTSIDE AIR IN	\$ 600
6	REPLACEMENT OF DAMAGED DOOR WEATHER SEALS DUE TO BEING HIT BY CARTS WHEN RENTERS ARE MOVING ITEMS IN AND OUT OF THE BUILDING 4 X 50 = \$200	\$ 250
7	THERE ARE 4 AIR CURTAIN BLOWER MOTORS IN NEED OF REPLACEMENT MOTOR MOUNT BUSHINGS, ONE MOTOR NEEDS REPLACING, TWO SWITCHES NEED REPLACING	\$ 500
8	10 DRYWALL CORNER PROTECTION COVERS TO COVER UP DAMAGED CORNERS THAT HAVE BEEN HIT BY CARTS	\$ 1,100
Community Center HVAC Maint./Repair		
1	REPLACE HEATER CONTACTORS, COILS, CONTROL MODULES, AND MOTORIZED VALVES THAT ARE FAILING DUE TO BEING PAST THEIR NORMAL LIFE SPAN OF 8 TO 10 YEARS	\$ 4,000
2	REPLACE FAN COIL CHILLED WATER VALVE ACTUATORS (MOTORS) THAT ARE FAILING DUE TO BEING PAST THEIR NORMAL LIFE SPAN OF 5 TO 7 YEARS	\$ 5,600
Community Center Equipment Maint./Repair		
1	REPLACEMENT OF AN 11 YEAR OLD COMMERCIAL ICE MAKER HEAD DUE TO EXISTING UNIT REQUIRING NUMEROUS SERVICE CALLS FOR BREAK DOWNS. UNIT PAST NORMAL LIFE SPAN OF 8 TO 9 YEARS	\$ 4,000
2	REPLACEMENT DOOR TO ICE BIN. EXISTING DOOR WARPED AND NOT SEALING PROPERLY.	\$ 500
Community Center Sidewalk Repair		
1	WATER COLLECTS OUTSIDE THE SENIOR SERVICES PATIO/STORAGE AREA DOOR WHEN IT RAINS CAUSING A SLIPPING HAZARD WHEN STAFF EXITS OR ENTERS THE BUILDING. SUGGEST INSTALLING A DRAIN GRATE TO DRAIN WATER AWAY FROM THE DOOR.	\$ 1,800
Community Center Equipment		
1	TILE-GROUT SCRUBBER TO CLEAN AND MAINTAIN FLOOR TILE AND GROUT. NORMAL MOPPING WILL NOT GET INTO THE GROUT TO CLEAN. ANY GROUT CLEANING IS CURRENTLY DONE BY HAND AND TIME CONSUMING. THE TILE-GROUT SCRUBBER WILL BE UTILIZED AT THE COMMUNITY CENTER, TOWN HALL & LIBRARY.	\$ 2,500
2	WALK BEHIND BATTERY SWEEPER FOR ALL CARPETED AREAS FOR QUIET CARPET SWEEPING WHEN THE BUILDING IS OCCUPIED	\$ 2,400
Community Theater Building Maint./Repair		
1	EXISTING FLAT ROOF (ROLLED ROOFING) ON THE MAIN THEATER BUILDING IS OVER 20 YEARS OLD AND CONSTANTLY HAS LEAKING ISSUES WITH RAIN. EXISTING ROOF NEEDS TO BE REMOVED AND NEW FOAM ROOF INSTALLED. SLOPED ROOF AREAS HAVE CRACKED CLAY TILE AND THE UNDERLAYMENT IS DETERIORATED. TILES NEED TO BE REMOVED, UNDERLAYMENT REPLACED AND NEW TILES INSTALLED.	\$ 28,000
2	CHILDREN'S THEATER ROOF IS OVER 8 YEARS OLD AND NEEDS A RECOAT OF ELASTOMERIC SEALANT	\$ 2,900
Community Theater Electrical Repair		
1	ELECTRICAL WIRING IS OVER 30 YEARS OLD. SOME EXTERIOR WIRING IS DETERIORATING AND SHORTING OUT. REPLACEMENT OF UNDERGROUND CONDUIT AND WIRING IS NEEDED.	\$ 2,000
2	UNDERGROUND WIRE TO A CORNER PARKING LOT LIGHT WAS PREVIOUSLY CUT WHEN TRENCHING WAS DONE FOR INSTALLATION OF FIRE SPRINKLER PIPING. CUT WIRE NEEDS TO BE LOCATED AND REPAIRED.	\$ 1,000
Community Theater Parking Lot Maint./Repair		
1	SEAL COAT AND STRIPE PARKING LOT. ASPHALT HAS NOT BEEN SEAL COATED IN OVER 12 YEARS.	\$ 2,000



Development Services - Unfunded Maintenance and Replacement Items

Items in red are of higher priority.

Fire Station No. 1 Building Maint./Repair		
1	REPLACE 3 WORN OUT STEEL ENTRY DOORS, WITH HEAVY DUTY WIND RESISTANT DOORS. THESE DOORS ARE ORIGINAL, NOT HEAVY DUTY, AND HAVE BEEN INTERNALLY DAMAGED BY WIND GUSTS.	\$ 4,000
Fire Station No. 2 Plumbing Maint./Repair		
1	REPLACEMENT OF WATER HEATER OVER 10 YEARS OLD (1 OF 2 UNITS)	\$ 900
Fire Station No. 2 Equipment Maint./Repair		
1	REPLACEMENT OF 15+ YEAR OLD REFRIGERATOR WITH AN ENERGY EFFICIENT MODEL.	\$ 800
Kiwanis Building Maint./Repair		
1	COATING OF PLYWOOD ROOF WITH 2" OF FOAM OVER NORTH BANQUET ROOM, KITCHEN, AND GARAGE EXISTING ROOF IS PLYWOOD COATED WITH ELASTOMERIC COATING. SUGGEST APPLYING 1" INCH OF FOAM ROOFING TO LOWER HEAT LOAD AND ELECTRIC BILL IN THE SUMMER.	\$ 20,000
Kiwanis Building HVAC Repair		
1	REPLACE 20+ YEAR OLD PACKAGE A/C UNIT FOR KITCHEN, OFFICE AND RESTROOM COOLING	\$ 4,500
Kiwanis Building Parking Lot Maint./Repair		
1	SEAL COAT AND STRIPE PARKING LOT. ASPHALT HAS NOT BEEN SEAL COATED IN OVER 12 YEARS	\$ 2,000
Library Building Maint./Repair		
1	AUTOMATIC SLIDING DOOR ANNUAL PREVENTATIVE MAINTENANCE & ADJUSTMENTS (2 SETS)	\$ 1,000
2	REPLACEMENT OF FAILING POWER SUPPLIES AND WORN PANIC BARS. POWER SUPPLIES ARE 11 YEARS OLD WITH NORMAL LIFE SPAN OF 8 TO 10 YEARS.	\$ 3,700
3	REPLACEMENT OF 2 LARGE THERMO PANE WINDOW'S. THE SEAL ARE BROKEN AND THE INSIDE OF THE GLASS IS FOGGING UP.	\$ 1,400
4	REPLACEMENT OF DAMAGED DOOR WEATHER SEALS.	\$ 250
Library HVAC Repair		
1	REPLACE MINI-SPLIT A/C UNIT IN MUSEUM CLIMATE CONTROLLED ARTIFACT STORE ROOM	\$ 3,500
2	REPAIRS HAVE BEEN PUT OFF DUE TO LACK OF FUNDS. MANY HEATER CONTACTORS, COILS, CONTROL MODULES, AND MOTORIZED VALVES ARE FAILING DUE TO BEING PAST THEIR NORMAL LIFE SPAN OF 8 TO 10 YEARS	\$ 4,000
3	DUE TO LACK OF FUNDS REPLACEMENT OF FAN COIL CHILLED WATER VALVE ACTUATORS (MOTORS) HAVE BEEN PUT OFF. THE NORMAL LIFE SPAN OF A MOTOR IS 5 TO 7 YEARS AND SEVERAL UNITS ARE NOT OPERATING PROPERLY (CLOSING ALL THE WAY OR NOT OPENING ALL THE WAY). THERE ARE 14 UNITS IN THE BUILDING.	\$ 3,300
Physical Plant HVAC Repair		
1	REPLACEMENT OF 11 YEAR OLD 5" DUE TO RUST THROUGH AND LEAKING. THIS PIPE SUPPLIES THE HEAT EXCHANGER WHICH GIVES "FREE" COOLING IN THE WINTER MONTHS.	\$ 2,800
Physical Plant Equipment		
1	GOODWAY TUBE CLEANING MACHINE FOR CHILLER TUBES	\$ 2,200
2	PURCHASE AIR COMPRESSOR FOR SERVICING/BLOWING OUT MAINTENANCE EQUIPMENT/VACUUMS.	\$ 750
Town Hall Building Maint./Repair		
1	REPLACEMENT OF BROKEN BARREL SPRING FOR ROLL UP SECURITY GATE 1ST. FLOOR GATE CANNOT BE OPENED BY HAND IN CASE OF LOST POWER. IDENTIFIED AS NEEDING REPAIR DURING FIRE DEPARTMENT INSPECTION.	\$ 3,200
Town Hall HVAC REPAIR		
1	REPLACEMENT OF AIR HANDLER #1 TEN HP RETURN AIR FAN MOTOR DUE TO BEARING FAILURE. MOTOR CAN ONLY BE RUN AT 10% - 15% CAPACITY DUE TO WORN BEARINGS.	\$ 2,000
2	REPLACEMENT 2ND STAGE AIR FILTERS FOR AIR HANDLERS (TOTAL 24)	\$ 2,000
Town Hall Painting		
1	PAINT RUSTED AND PEELING STEEL SUN SHADES ON THE 2ND FLOOR EXTERIOR OF THE BUILDING.	\$ 5,000
Town Hall Parking Lot Maint./Repair		
1	SEAL COAT AND STRIPE PARKING LOT.	\$ 4,000
		Subtotal = \$ 41,500
		Subtotal = \$186,350
		Total = \$227,850



Glossary



Account

A separate financial reporting unit for budgeting, management or accounting purposes. All budgetary transactions, whether revenue or expenditure, are recorded in accounts. Several related accounts may be grouped together in a fund. A list is called a chart of accounts.

Accounting Standards

The generally accepted accounting principles (GAAP) promulgated by the Governmental Accounting Standards Board (GASB) that guide the recording and reporting of financial information by state and local governments.

Accrual Basis Accounting

A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or sent.

Actual vs. Budgeted

Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses, which are incurred by the end of the fiscal year.

Ad Valorem Taxes

Commonly referred to as property taxes. The charges levied on all real, and certain personal property according to the property's assessed value and the tax rate. Used as a source of monies to pay general obligation debt and to support the general fund.

Adoption

Formal action by the Town Council, which sets the spending limits for the fiscal years.

Appropriation

Specific amount of monies authorized by the Council for the purpose of incurring obligations and acquiring goods and services.

Arbitrage

The ability to use tax exempt proceeds and, by investing those funds in higher yielding taxable securities, generate a profit to the issuer.

Assessed Valuation

A value set upon real and personal property by the Maricopa County Assessor for the purpose of levying property taxes.



Asset

The resources and property of the Town that can be used or applied to cover liabilities.

Audit Report

The report prepared by an auditor covering the audit or investigation of an entity's financial position for a given period of time, usually a year. As a general rule, the report should include: 1) a statement of the scope of the audit; 2) explanatory comments concerning exceptions from generally accepted auditing standards; 3) opinions; 4) explanatory comments concerning verification procedures; 5) financial statements and schedules; and 6) statistical tables, supplementary comments and recommendations. The auditor's signature follows 3). The Town is required to have an annual audit conducted by qualified certified public accountants.

Balanced Budget

Arizona law (Title 42 Arizona Revised Statutes) requires the Town Council to annually adopt a balanced budget by purpose of public expense. State law defines this balanced budget as "the primary property tax levy, when added together with all other available resources, must equal these expenditures." The total of proposed expenditures will not exceed the total of estimated revenues and fund balances.

Base Budget

The ongoing expense for personnel, contractual services, commodities, and the replacement of equipment to maintain service levels previously established by the Council.

Bond

A written promise to pay a specified sum of money (called the principal amount) at a specified date or dates in the future (called the maturity dates), and carrying interest at a specified rate, usually paid periodically. The difference between a bond and a note is that a bond is issued for a longer period and requires greater legal formality.

Bonds are primarily used to finance capital projects. The most common types of bonds are:

General Obligation (GO) Bond: This type of bond is secured by the full faith, credit, and taxing power of the municipality.

Revenue Bond: This type of bond is secured by the revenues from a specific source such as gas taxes or water revenues.

Budget

A financial plan of estimated expenditures and anticipated resources adopted for a specific period of time outlining a plan for achieving council goals and objectives.



Budget Amendment

A change of budget appropriation between expenditure accounts which does not change the legal spending limit adopted by Council.

Budgetary Basis

The method used to determine when revenues and expenditures are recognized for budgetary purposes.

Capital Budget

A spending plan for improvements to or acquisition of land, facilities and infrastructure that balances revenues and expenditures, specifies the sources of revenues, and lists each project or acquisition. Normally a capital budget must be approved by the legislative body. The capital budget and accompanying appropriation ordinance may be included in a consolidated budget document that has a section devoted to capital expenditures and another to operating expenditures. Or two separate documents may be prepared – one for the capital budget and one for the operating budget.

Capital Improvements

Expenditures for the construction, purchase or renovation of Town facilities or property that have a value greater than \$50,000.

Capital Outlay

Expenditures resulting in the acquisition of or addition to the Town's fixed assets.

Capital Project Funds

Capital project funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital projects funds exclude those types of capital related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

Capital Project Carryover

An approved Capital Project that was not completed in the fiscal year and, therefore, was budgeted again in the current fiscal year in order to finish the project.

Cash Basis

A basis of accounting in which transactions are recognized only when cash amounts are increased or decreased.

Community Facilities District (CFD)

A separate legal entity established by the Town which allows for financing of public improvements and services.



Comprehensive Annual Financial Report (CAFR)

The official annual financial report of the Town. The CAFR represents management's report to the Town Council, constituents, investors and creditors.

Contingency/Reserve

An amount set aside as available, with Council approval, to cover unforeseen expenditures, emergency expenditures, or revenue short falls.

Debt Limit

Statutory or constitutional limit on the principal amount of debt that an issuer may incur (or that it may have outstanding at any one time).

Debt Ratio

Total debt divided by total assets.

Debt Service

Principal and interest payments on outstanding bonds.

Debt Service Fund

One or more funds established to account for revenues used to repay the principal and interest on debt.

Department

A functional group of the Town with related activities aimed at accomplishing a major Town service or program.

Depreciation

An accounting transaction which spreads the purchase cost of an asset across its useful life.

Division

A grouping of related activities within a particular department (example, Senior Services is a division of Community Services).

Encumbrance

The formal accounting recognition of committed funds to be set aside for a future expenditure. For budgetary purposes encumbrances are considered expenditures.

Estimated Revenue

The amount of projected revenue to be collected during the fiscal year.

Expenditure

If accounts are kept on the accrual basis, this term designates total charges in-



curred, whether paid or unpaid. If they are kept on the cash basis, the term covers only actual disbursements for these purposes.

Expenditure Limitation

An amendment to the Arizona State Constitution that limits annual expenditures of all municipalities. The Economic Estimates Commission, based on population growth and inflation sets the limit. All municipalities have the option of Home Rule where the voters approve a four-year expenditure limit based on revenues received.

Fiscal Year

Any period of twelve consecutive months establishing the beginning and the ending of financial transactions. For the Town of Fountain Hills, this period begins July 1 and ends June 30.

Fixed Assets

Assets of a long term character which are intended to continue to be in use or kept for more than five years and of a monetary value greater than \$10,000.

Full-Time Equivalent Position (FTE)

A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be equivalent to a 0.5 FTE.

Fund

A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources.

Fund Balance

A balance or carry over that occurs when actual revenues exceed budgeted revenues and/or when actual expenditures are less than budgeted expenditures.

General Fund

The major fund in most governmental entities. While other funds tend to be restricted to a single purpose, the general fund is a catch all for general government purposes. The General Fund contains the activities commonly associated with municipal government, such as police and fire protection, parks and recreation.

General Obligation Bonds

Bonds that finance a variety of public projects. The repayment of these bonds is usually made from secondary property tax revenues.

General Plan

A plan approved by the Town Council that provides the fundamental policy direction and guidance on development decisions in the Town.



Governmental Funds

Governmental Funds are those through which most governmental functions of the are recognized in the accounting period in which the fund liability is incurred, if measurable, except for un-matured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

Municipal Property Corporation (MPC) Bond

Bonds that are backed by the excise taxes of the Town including local sales tax, franchise tax, state shared sales tax, and auto lieu tax. The MPC is a non-profit corporation established for the purpose of issuing debt to purchase municipal facilities, which it leases to the Town.

Objectives

A measurable output that an organization strives to achieve within a designated time frame. The achievement of the objective advances an organization toward a corresponding goal.

Operating Budget

Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing activities of the Town are controlled.

Ordinance

A formal legislative enactment by the Town Council.

Performance Based Budget

The Performance Based Budget is a customer based, performance driven, results oriented budget system based on Outcome Management. Outcome Management is a management approach that focuses on the results achieved when providing a service.

Performance Indicators

Measurement of service performance indicators that reflect amount of money spent on services and the resulting outcomes at a specific level of services provided.

Program

Activities performed by one or more organizational units for the purpose of accomplishing a function for which the Town is responsible.

Property Tax

The total property tax levied by a municipality. Arizona's municipal property tax system is divided into a primary and secondary tax rate. The rate is expressed as dol-



lars per \$100 of assessed valuation.

Primary Property Tax

Arizona statute limits the primary property tax levy amount and municipalities may use this tax for any purpose.

Resolution

A special or temporary order of the Town Council. Requires less formality than an ordinance.

Resources

Total amounts available for appropriation including estimated revenues, bond/loan proceeds, fund transfers, and beginning fund balances.

Revenue

Financial resources received from taxes, user charges, and other levels of government.

Revenue Bonds

Bonds whose principal and interest are payable exclusively from earnings of a revenue generating fund.

Secondary Rate

Arizona statute does not limit the secondary tax levy amount and municipalities may only use this levy to retire the principal and interest or redemption charges on bond debt.

Sinking Fund

A means of repaying funds that were borrowed through a bond issue. The issuer makes periodic payments to a trustee who retires part of the issue by purchasing the bonds in the open market.

Special Revenue Fund

Accounts for the proceeds of specific revenue sources that are legally restricted to expenditure for specific purposes.

State-Shared Revenue

Includes the Town's portion of state sales tax revenues, state income tax receipts, motor vehicle in-lieu taxes.

Strategic Plan

The Strategic Plan defines the Town's strategy, or direction, and assists Town management in making decisions on the allocation of personnel and resources.



Tax Levy

The total amount of the general property taxes collected for purposes specified in the Tax Levy Ordinance.

Tax Rate

The amount of tax levied for each \$100 of assessed valuation.

Transfer

Movement of resources between two funds. Example: An interfund transfer would include the transfer of operating resources from the General Fund to the Street Fund.

User Fees

The fee charged for the direct receipt of a public service to the party or parties who benefit from the service.

Working Capital

A financial metric which represents the amount of day-to-day operating liquidity available. Also known as operating capital, it is calculated as current assets minus current liabilities.



Acronyms



Acronyms

ACMA-Arizona City Manager's Association
ADEQ-Arizona Department of Environmental Quality
ADOG-Association of Dog Owners Group
ADWR-Arizona Department of Water Resources
AGIC-Arizona Geographic Information Council
AICP-American Institute of Certified Planners
APA-American Planning Association
APRA-American Park & Recreation Association
APWA-American Public Works Association
ARRA-American Recovery and Reinvestment Act of 2009
ASCE-American Society of Civil Engineers
AZBO-AZ Building Officials
AZDOR-AZ Department of Revenue
AZDOT-AZ Department of Transportation
CAD-Computer Aided Design
CAFR-Comprehensive Annual Financial Report
CELA-Code Enforcement League of Arizona
CIP-Capital Improvement Program
EMCFD-Eagle Mountain Community Facilities District
FEMA-Federal Emergency Management Administration
FTE-Full Time Equivalent
GAAP-Generally Accepted Accounting Principles
GADA-Greater Arizona Development Authority
GASB-Government Accounting Standards Board
GFOA-Government Finance Officer's Association
GIS-Geographical Information Systems
GO-General Obligation
GPEC-Greater Phoenix Economic Council



HDM-Home Delivered Meals

HURF-Highway User Revenue Fund

ICSC-International Council of Shopping Centers

ID-Improvement District

IGA-Intergovernmental Agreement

IIP-Infrastructure Improvement Plan

IT-Information Technology

LTAP-Local Technical Assistance Program

LTAF-Local Transportation Assistance Fund

MAG-Maricopa Association of Governments'

MPC-Municipal Property Corporation

NPRA-National Park & Recreation Association

RPTA-Regional Public Transit Agency

SAC-Senior Activity Center

STORM-Stormwater Outreach for Regional Municipalities





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